



FAIRFAX - FALLS CHURCH

**Community
Services Board**

FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD FISCAL OVERSIGHT COMMITTEE MEETING

Claudia Volk, Chair

Thursday, November 16, 2023, 4:00 PM

Sharon Bulova Center for Community Health

8221 Willow Oaks Corporate Drive, Level 3, Room 3-314, West
Fairfax, VA 22031

MEETING AGENDA

- | | |
|---|---|
| 1. Meeting Called to Order | Claudia Volk |
| 2. Roll Call, Audibility and Preliminary Motions | Claudia Volk |
| 3. Matters of the Public | Claudia Volk |
| 4. Amendments to the Meeting Agenda | Claudia Volk |
| 5. Approval of the October 19, 2023, Meeting Minutes | Claudia Volk |
| 6. Administrative Operations Report | Jean Post |
| 7. Clinical Operations Report | Barbara Wadley-Young &
Abbey May |
| 8. Financial Status | Elif Ekingen |
| A. Modified Fund Statement | |
| B. FX-FC CSB Expenditures-Budget vs. Actuals | |
| 9. Open Discussion | Claudia Volk |
| 10. Adjournment | |

Meeting materials are posted online at www.fairfaxcounty.com/municipal-services-board/board/archives or may be requested by contacting Sameera Awan at 703-324-7827 or at Sameera.Awan@fairfaxcounty.gov

**FAIRFAX FALLS-CHURCH COMMUNITY SERVICES BOARD
FISCAL OVERSIGHT COMMITTEE MEETING MINUTES
OCTOBER 19, 2023**

The CSB Fiscal Oversight Committee met in regular session at the Sharon Bulova Center, 8221 Willow Oaks Corporate Drive, Level 3, Room 3-314 West, Fairfax, VA 22031

1. Meeting Called to Order

Committee Chair Claudia Volk called the meeting to order at 4:03 PM.

2. Roll Call, Audibility, and Preliminary Motions

PRESENT: **BOARD MEMBERS:** COMMITTEE CHAIR CLAUDIA VOLK; ANDREW SCALISE;
BETTINA LAWTON; EVAN JONES

ABSENT: **BOARD MEMBERS:** CAPTAIN DANIEL WILSON; KAREN ABRAHAM

Also present: Executive Director Daryl Washington, Deputy Director of Community Living Barbara Wadley-Young, Chief Financial Officer Elif Ekingen, Director of Analytics & Evaluation Linda Mount, Director of Clinical Operations Abbey May and Board Clerk Sameera Awan.

3. Matters of the Public

None were presented.

4. Amendments to the Meeting Agenda

The meeting agenda was provided for review; no amendments were made.

5. Approval of Minutes

September 21, 2023, Fiscal Oversight Committee Meeting minutes were presented for review and revision.

MOTION TO ADOPT THE SEPTEMBER 21, 2023, MEETING MINUTES AS AMENDED WAS MOVED BY COMMITTEE MEMBER EVAN JONES, SECONDED BY COMMITTEE MEMBER BETTINA LAWTON.

MOTION TO ADOPT WAS APPROVED BY CLAUDIA VOLK AND ANDREW SCALISE.

6. Administrative Operations Report

Chief Financial Officer Elif Ekingen provided an update on the CSB Human Resources Positions Vacancy Report and discussed various recruitment efforts. In the top table of Agenda Item #6.1, the CSB merit positions are monitored, with the last pay period being October 7th. The report reflects staff vacancies remain around 120, which is lower than the previous levels in the 130s. The annual budget for personnel includes a vacancy rate of 75. The current rate is 7% greater than the lowest annual rate of 115. This level was observed in November and early December

2022 but has not remained at that level. The lower table tracks monthly vacancies in select service delivery areas. Notable changes from August to September include a decrease in Emergency Services MCU vacancies from 10 to 9. For Intensive Community Services, vacancies decreased from 7 in August to 5 in September. Support coordination positions have maintained a lower vacancy rate, holding steady at 7. Additionally, vacancies in the 8jail diversion program have decreased to 5, marking the lowest vacancy rate in 13 months. Furthermore, Elif discussed updates related to decision-making in the administrative operations areas. As of October 3rd, there were 16 HR positions, all of which are merit positions. Of the total, 23 positions were available, with 69% being merit positions. Within this context, there was a vacancy rate of 57% in non-merit positions. The CSB currently has 9 data analytics positions, with 3 of them vacant, resulting in a 33% vacancy rate. Specifically, 2 of these vacancies pertain to workforce planning, and 1 is currently in the recruitment phase. The hope is that these 3 vacancies will be filled soon. In the area of fiscal and revenue management, there are 31 positions, with 3 currently vacant, representing approximately a 10% vacancy rate. Notably, despite 2 rounds of recruitment efforts for grant positions, they have yet to result in successful hires. Consequently, the decision has been made not to fill these positions and proceed with regarding it through the workforce planning process. On a positive note, the appointment package for a Financial Specialist IV position, the revenue cycle manager, is in the final stages of being filled. Additionally, there is another position within the fiscal team currently in the workforce planning phase, with plans to fill all 3 vacancies after the workforce planning process concludes.

7. Clinical Operations Report

Deputy Director of Community Living Barbara Wadley-Young presented the Adult Behavioral Health Outpatient (BHOP) Service Capacity Report and the Support Coordination Service Capacity Report, emphasizing the changes observed from September 2023. There has been a decrease in the overall Adult Time to Treatment, with an average of 16 days to the first available appointment. Wait times were reduced at the largest site, but there was a slight increase at some of the smaller sites, partly attributed to higher vacancies at our Reston location. To address this, cases were reallocated to other teams, impacting wait times for those teams. A noteworthy development is adding an Intensive Outpatient Program (IOP) group for substance use outpatient services. This addition significantly impacted on the wait times for that program. As a result, the wait times for IOP substance use services were improved, decreasing from 27 days to an average of 15 days. Moreover, an overall improvement was observed, with 58% of individuals being offered an appointment within 14 days, marking a 2% increase.

Director of Clinical Operations Abbey May delivered a presentation on the Youth Time to Treatment and Support Coordination Service Capacity Report, highlighting key insights. Notably, there was some increase in numbers for the current month, with an expectation of seeing further increases next month, especially regarding Mental Health Support Services. The wait times for youth remained the same as in August, with an average of 15 days for the first available appointment. This demonstrates a consistent downward trend compared to July when it was 29 days, and June at 25 days. Approximately 62% of individuals were offered an appointment within 10 days. The Substance Use Disorder (SUD) waitlist data revealed that the long-term treatment waitlist decreased, the intermediate waitlist remained stable, and the Cornerstones waitlist

slightly increased. There are 16 vacancies across these programs, with active recruitment efforts to fill these positions. Abbey also delved into the waitlist data's intricacies, aiming to understand better what it precisely measures. She highlighted instances where clients on the waitlist may need more time to be ready for admission due to various reasons. For example, incarcerated individuals who have been referred to residential treatment are only admitted once they are released. Some clients may decline residential treatment admission due to reasons like employment concerns. This has prompted a reevaluation of the data collection and whether it accurately reflects the capacity and readiness of individuals seeking treatment. Abbey expressed a commitment to explore further and refine the measurement process to understand better the capacity and needs of those on the waitlist.

Director of Analytics & Evaluation Linda Mount delivered the CSB Status Report and Quarterly Performance Measures, highlighting the trends observed in August 2023. According to the report:

- There has been a 6% increase in the number of individuals served compared to the same period in the previous year. This growth is primarily attributed to expanding services in Adult Behavioral Health Outpatient, DD Support Coordination, DD Employment, and Day Programs.
- Adult Behavioral Health Outpatient experienced a 3% increase compared to the previous year. This rise is associated with expanding BHOP programs and MAT services for outpatient youth.
- The report revealed a 2% increase in behavioral health residential services compared to August 2022. Some programs temporarily reduced admissions due to staff vacancies and attrition.
- DD Support Coordination showed variations in service numbers, but the overall trend indicated an increase compared to the previous year. This growth can be attributed to the addition of new waivers and an increase in assessment services.
- In DD residential services, as anticipated, there were reductions due to the transition from directly operated group home census, with attrition playing a role.
- DD Employment and Day Programs exhibited an upward trend, with an approximate 8% increase over the previous year, suggesting a stabilization in service levels compared to the pre-pandemic period.
- Entry and Referral services experienced fluctuations, with a recent decline attributed to staff turnover and reduced service requests during the summer. However, increased service requests are expected as staff vacancies are filled.
- In the Adult Detention Center (ADC), the number of individuals served has remained higher over the past year due to an increased jail population and post-pandemic referrals. An emphasis on clients receiving medication-assisted treatment contributed to this increase. While there was a recent dip due to staff vacancies, the numbers are now on an upward trajectory, indicating positive trends for the future.

Linda emphasized the importance of closely monitoring these trends to understand the evolving service needs and demands better.

8. Financial Status

Chief Financial Officer Elif Ekingen delivered a comprehensive overview of the Modified Fund Statement and Expenditures-Budget vs. Actuals Financial Reports, covering the period until the end of September, representing one-quarter of the total fiscal year. The reports were structured into distinct columns, each serving specific functions:

- **Revised Budget Figures After Carryover:** This column encompassed additional funding for youth services, highlighting increased opioid use. Notably, it acknowledged the approval to establish a \$15 million reserve for Youth Mental Health. It also considered encumbrances carried forward from the previous fiscal year.
- **Prorated Budget Amounts:** This column is the year-to-date prorated budget. It is anticipated that payroll, operating expenses, and revenue might have differing formulations as the year progresses. It incorporated the remaining months into its calculations.
- **Actual Figures as of September 30th:** This column reports financial results for the fiscal year as of September 30 (end of first quarter).

Regarding revenue, the CSB has maintained its alignment with the established budget. Service fees continued to perform well, although with a slight decrease compared to the same period in the previous year. This reduction could be attributed to several factors, including the success of collections and the resolution of backlogs from the prior year, and dedicated efforts to secure one-time payments. Notably, despite this slight decrease, the organization's revenue remained robust. The CSB maintains vigilant oversight of its revenue, specifically focusing on renewing Medicare clients. It's recognized that this factor may significantly influence future financial figures. The organization is engaged in meticulous revenue monitoring. Projections suggest that the CSB will realize a surplus of approximately \$5M over the budgeted figures by the end of the fiscal year. However, it's essential to underscore that these projections are preliminary. This is because the full impact of Medicaid renewal processes has not yet been fully realized. Therefore, the organization awaits further data to facilitate more accurate financial forecasting.

Elif Ekingen emphasized that the CSB is committed to diligently monitoring these financial trends. The organization is dedicated to maintaining revenue alignment with the established budget figures and stands ready to make necessary adjustments as additional data becomes available.

9. Open Discussion

Committee Chair Claudia Volk informed the committee that the upcoming CSB Fiscal Oversight meeting is rescheduled from November 9th to November 16th to accommodate Elif Ekingen's need to finalize the books. A request has been made to Sameera, the board clerk, to distribute a notification to the board members informing them of this change.

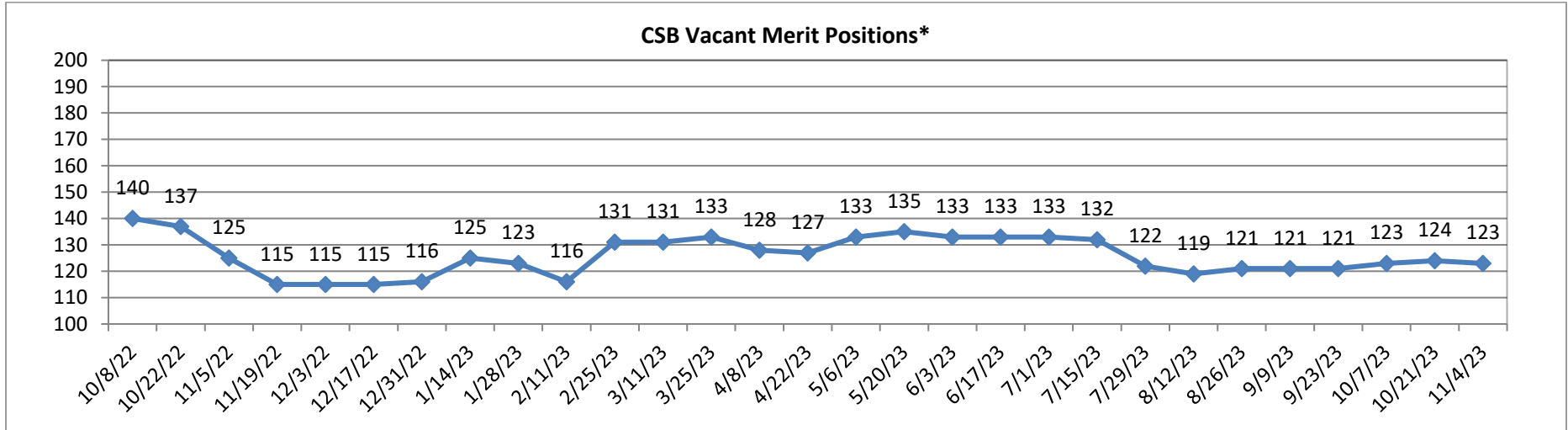
10. Adjournment

A motion to adjourn the meeting was made by Committee Member Evan Jones and seconded by Committee Member Bettina Lawton. The motion was approved unanimously, and the meeting was adjourned at 4:52 PM.

Date Approved

Clerk to the Board

DRAFT

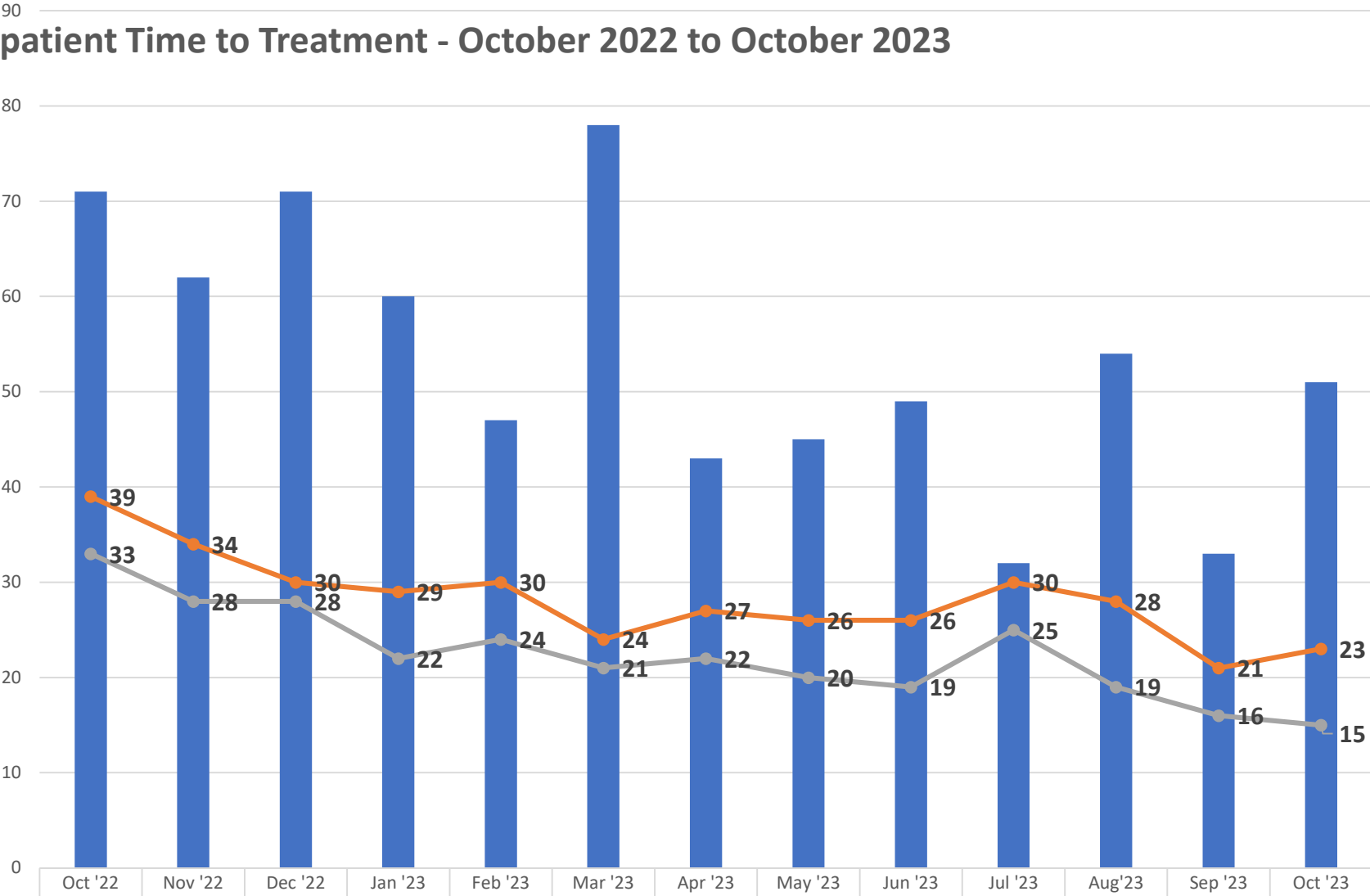


*Note: 1/14/2023 reflects a change in reporting to include vacancies in Funds 400 & 500. All data reported prior to 1/14/2023 represents only Fund 400

Vacancies in critical areas* *includes all merit positions (all funds – regular 400 and grant 500)

Service area	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	September			October	
Emergency Svcs/MCU	21	20	19	21	20	16	14	15	13	10	10	9	3 CIS	10	4 CIS	
													2 Peer Support Spec		2 Peer Support Spec	
													1 Emer/Mobile Crisis Supv		1 Emer/Mobile Crisis Supv	
													3 BHS II		3 BHS II	
Behavioral Health – Outpatient Svcs	10.5	7	5	8	8	10	9	11	10	11	11	10	10 BHS II	8	8 BHS II	
Youth & Family – Outpatient Svcs	4	3	3	2	3	5	5	7	7	5	7	5	4 BH Sr. Clin	4	3 BH Sr. Clin	
													1 BHS II		1 BHS II	
Support Coordination	18	18	11	6	7	7	10	9	9	10	7	7	7 DDS II	6	6 DDS II	
ADC/ Jail Diversion	9	14	15	11	16	15	11	13	13	8	8	5	1 BHS I	6		
													3 BHS II		3 BHS II	
													1 BH Sr. Clin		3 BH Sr. Clin	
EAR	1	1	1	2	2	1	3	4	3	3	1	2	2 BH Sr. Clin	1		
															1 Licensed Practical Nurse	

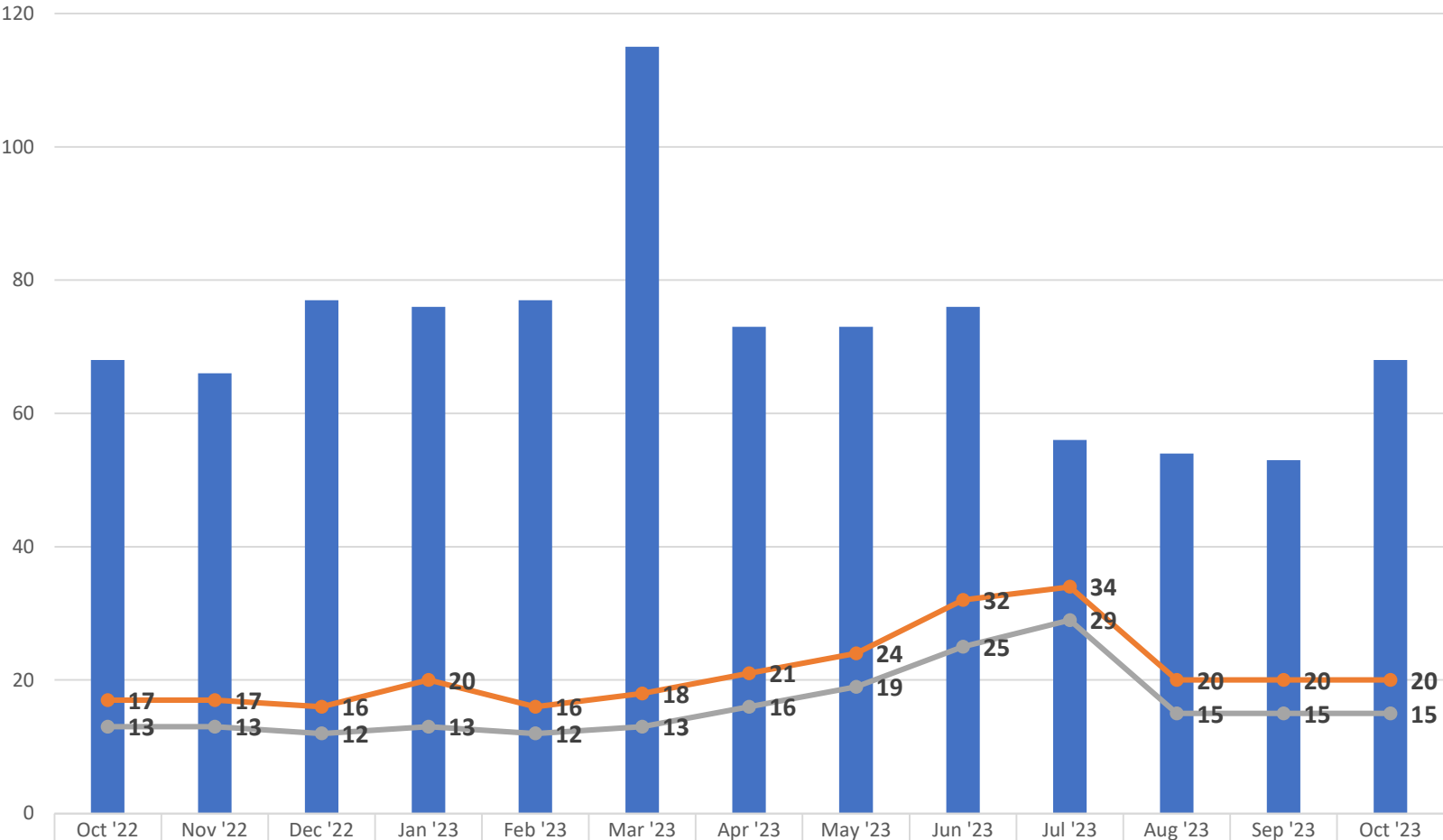
Adult Outpatient Time to Treatment - October 2022 to October 2023



# Adults Who Attended 1st Treatment Appt	71	62	71	60	47	78	43	45	49	32	54	33	51
Average # Days from Assessment to Treatment	39	34	30	29	30	24	27	26	26	30	28	21	23
Average # Days from Assessment to 1st Available / Accepted Appt*	33	28	28	22	24	21	22	20	19	25	19	16	15

*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment

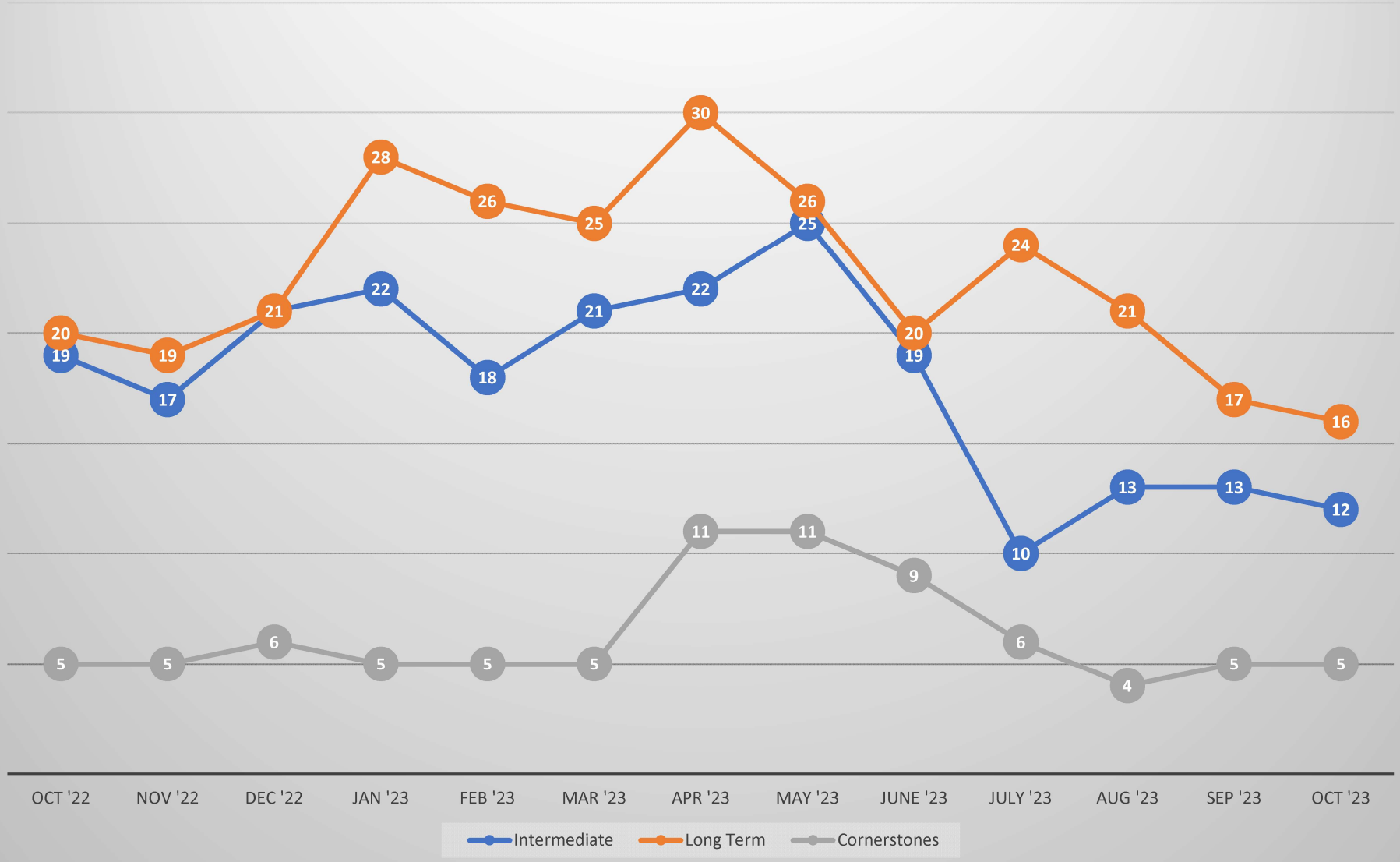
Youth Outpatient Time to Treatment - October 2022 to October 2023



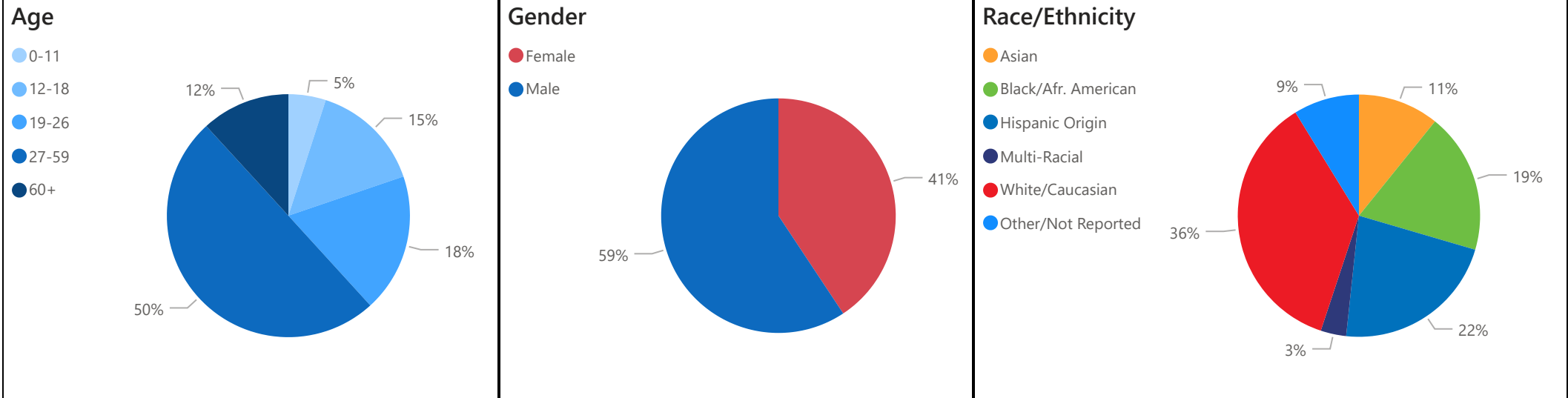
	Oct '22	Nov '22	Dec '22	Jan '23	Feb '23	Mar '23	Apr '23	May '23	Jun '23	Jul '23	Aug '23	Sep '23	Oct '23
# Youth Who Attended 1st Treatment Appt	68	66	77	76	77	115	73	73	76	56	54	53	68
Average # Days from Assessment to Treatment	17	17	16	20	16	18	21	24	32	34	20	20	20
Average # Days from Assessment to 1st Available / Accepted Appt*	13	13	12	13	12	13	16	19	25	29	15	15	15

*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment

SUD Residential Waiting List Individuals Waiting by Program Type October 2022 - October 2023

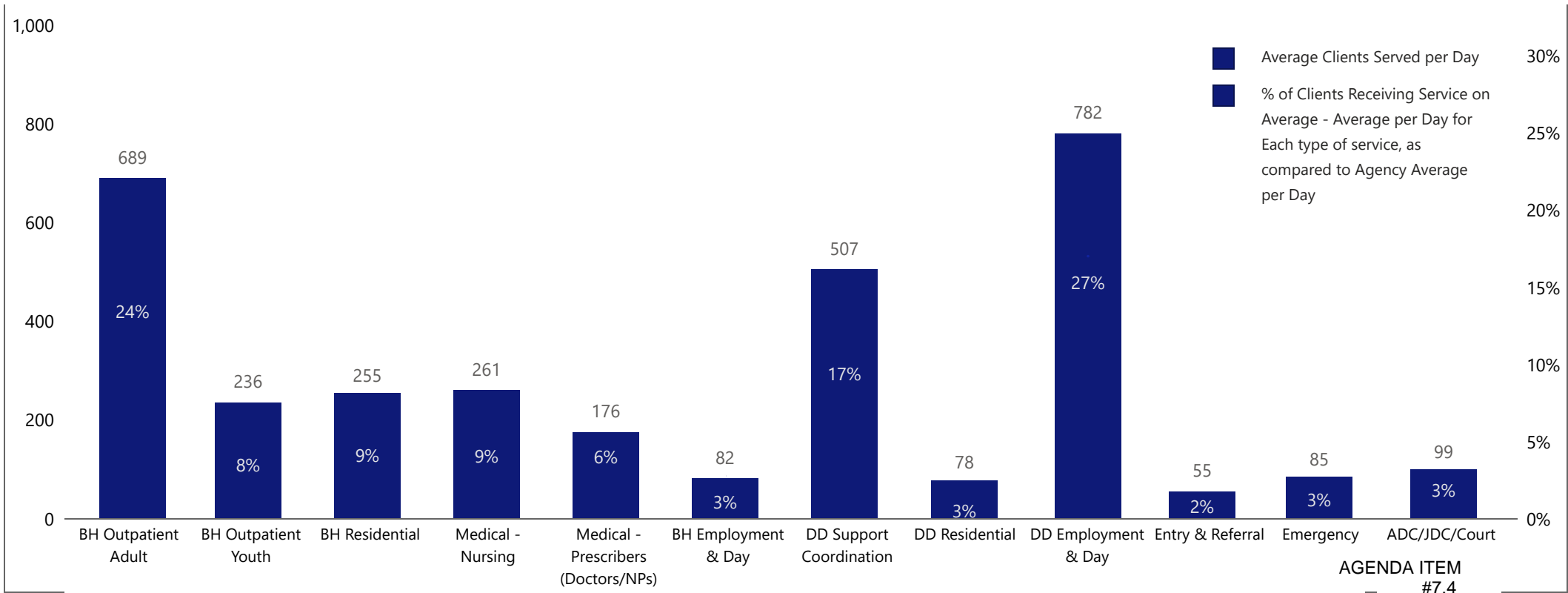


CSB Status Report



Average Clients Served per Day by Type of Service - September 2023

Agency Average Served per Day in September 2023 = 2,838





Individuals Served by Month by Type of Service Sep'22 - Sep'23

Service Area	Sep'22	Oct'22	Nov'22	Dec'22	Jan'23	Feb'23	Mar'23	Apr'23	May'23	Jun'23	Jul'23	Aug'23	Sep'23	Monthly Variance	Yearly Variance	# Served Past 12 Months
All Individuals Served	9,184	9,079	9,234	9,050	9,541	9,638	10,025	9,646	9,898	9,667	9,237	9,723	9,649	-0.8%	5.1%	22,216
BH Outpatient Adult	3,175	3,191	3,238	3,278	3,309	3,323	3,411	3,259	3,334	3,258	3,227	3,291	3,127	-5.0%	-1.5%	5,328
BH Outpatient Youth	894	928	946	964	993	1,038	1,146	1,142	1,178	1,166	1,070	1,064	1,045	-1.8%	16.9%	2,103
BH Residential	433	442	441	433	436	453	470	455	460	445	438	437	419	-4.1%	-3.2%	1,425
Medical - Nursing	1,404	1,424	1,307	1,324	1,392	1,406	1,522	1,400	1,333	1,316	1,405	1,416	1,385	-2.2%	-1.4%	3,681
Medical - Prescribers	2,625	2,760	2,664	2,534	2,713	2,583	2,927	2,489	2,715	2,566	2,486	2,680	2,424	-9.6%	-7.7%	6,531
BH Employment & Day	355	337	310	307	322	314	327	304	323	322	317	324	269	-17.0%	-24.2%	613
DD Support Coordination	2,518	2,385	2,520	2,301	2,613	2,691	2,858	2,729	2,801	2,734	2,544	2,862	2,800	-2.2%	11.2%	5,360
DD Residential	84	84	84	83	81	79	79	79	78	78	78	78	78	0.0%	-7.1%	85
DD Employment & Day	1,124	1,145	1,148	1,170	1,163	1,154	1,162	1,143	1,149	1,074	1,068	1,165	1,173	0.7%	4.4%	1,362
Entry & Referral (EAR)	617	542	523	544	607	620	801	731	788	738	657	746	732	-1.9%	18.6%	5,708
EAR Screenings	396	383	393	400	449	421	556	452	530	489	450	486	481	-1.0%	21.5%	4,708
EAR Assessments	233	251	218	240	234	256	279	203	217	146	132	173	164	-5.2%	-29.6%	2,390
Emergency	869	876	869	858	976	947	990	836	985	879	834	938	997	6.3%	14.7%	6,957
ADC/JDC/ Court	639	663	628	645	656	664	678	599	576	602	545	622	684	10.0%	7.0%	2,932

* Monthly variance compares current month to previous month; Yearly variance compares current month to the same month in previous calendar year (Ex: May 2021 compared to May 2020). Number Served Past 12 Months is an unduplicated count of clients served in each area in the 12 months prior to end of the reporting period (ex: June 2021 - May 2021).

Service Definitions

All	Includes all individuals receiving services from the Community Services Board. Includes services for people of all ages who have mental illness, substance use disorders and/or developmental disabilities.
BH Outpatient Adult	Individuals receiving services from adult outpatient behavioral health programs. Includes the following service areas/programs: Behavioral Health Outpatient (BHOP) - MH Outpatient, MH Case Management, SUD Intensive Outpatient, Turning Point, Partial Hospitalization; Intensive Community Treatment - Intensive Case Management, PACT, Discharge Planning, PATH; Jail Diversion; Medication Assisted Treatment. Includes individuals receiving engagement, monitoring and treatment services.
BH Outpatient Youth	Individuals receiving services from youth behavioral health outpatient programs. Includes the following service areas/programs: Youth & Family Outpatient - MH Outpatient, MH Case Management, SUD Outpatient; Youth & Family Intensive - Wraparound Fairfax, Resource Program, Youth Discharge Planning. Includes individuals receiving assessment, monitoring, and treatment services.
BH Residential	Individuals receiving services from behavioral health residential programs. Includes the following service areas/programs: Supportive Community Residential - directly operated and contracted residential services; SUD Residential Treatment - Crossroads, Cornerstones, A New Beginning, New Generations; Youth Residential - Leland House; Wellness Circle Residential Crisis Stabilization, Fairfax Detoxification.
Medical - Nursing	Individuals receiving Nursing services in an outpatient setting.
Medical - Prescribers	Individuals receiving services from a prescriber (psychiatrist or nurse practitioner). Services are provided in a variety of treatment settings, including outpatient, residential, assessment, and emergency services.
BH Employment & Day	Individuals receiving behavioral health individual or group supported employment services.
DD Support Coordination	Individuals receiving developmental support coordination services. Includes individuals receiving targeted case management, monitoring, and assessment services.
DD Residential	Individuals receiving developmental disability residential services. Includes directly operated group homes and apartments, and locally funded contracted residential placements.
DD Employment & Day	Individuals receiving developmental day support services; individual, group, or sheltered employment services; and self-directed services. Includes both waiver and locally-funded services.
Entry & Referral (EAR)	Individuals receiving behavioral health entry and referral services. Includes Adult & Youth walk-in screening and assessment clinical services, case coordination, and call center referrals.
EAR Screenings	Individuals receiving behavioral health screening services at Entry & Referral.
EAR Assessments	Individuals receiving behavioral health assessment services at Entry & Referral.
ADC/JDC/Court	Individuals receiving CSB jail-based or court services. Includes CSB services provided at the Adult Detention Center, Juvenile Detention Center and adult participants in specialty court dockets (Veterans' Docket, Mental Health Docket, Drug Court).

Notes:

Page 1:

- Demographics – Typically little change in demographics over time. Reflects demographic characteristics of all individuals served in the reporting month.
- Average Clients Served per Day by Type of Service – Compares average served per day in each service area to the agency-wide average number served. Individuals may receive more than one type of service per day and totals may be greater than 100%.

Page 2:

- Numbers reported show the unduplicated number of clients served in each service area. Individuals may receive multiple services each month within a service area and may receive more than one type of service each month.
- The Monthly Variance compares the reporting month to the prior month. The Yearly Variance compares the reporting month to the same month in the previous calendar year.
- All Individuals Served - The number of individuals served has increased by 5% compared to the previous year. The overall increase is partly due to increases in youth behavioral health outpatient, court services, and developmental support coordination and employment & day programs.
- BH Outpatient Adult – The number of individuals served has been trending higher over the past year with increases in adult mental health outpatient & case management services in the BHOP program and in medication assisted treatment services. There is a 5% decrease in the number served in September 2023 partly due to staff professional development and evidence-based training.
- BH Outpatient Youth – This service area typically sees an increase in referrals and individuals served in the late fall that continues throughout the school year and drops off over the summer months. There is a 17% increase as compared to September 2022, including an increase in individuals receiving substance use and medication assisted treatment services.
- BH Residential – There is a 4% decrease in the number of individuals served compared to August 2022, with some reductions in recent months as some residential programs have slowed admissions due to staff vacancies and some reductions have occurred due to slowed admissions due to COVID and through attrition in the Residential Intensive Care (RIC) program.
- Medical – Nursing & Prescribers (Psychiatrists & Nurse Practitioners) serve individuals in a variety of treatment settings. There is regular fluctuation in the number of clients served based on the needs of the clients.
- BH Employment & Day – The number served is trending lower as compared to the prior year. The Supported Employment program implemented a new evidence-based model in the Fall of 2022. This model prescribes smaller caseload sizes while providing intensive, individual support, a rapid job search and placement in employment, time-unlimited in-work support, increased collaboration between service providers, and support for both the employee and employer.
- DD Support Coordination – There is typically monthly variation based on quarterly and annual review cycles. The number of individuals served is trending higher compared to last year due to new waivers and an increase in assessment services.
- DD Residential – Includes all individuals served in directly operated residential programs and locally-funded contract placements. The number of individuals served each month is trending lower overall due to reductions in the directly operated group home census and locally funded contract placements through natural attrition. New residential placements through community partners are waiver funded.
- DD Employment & Day – There has been an upward trend in this service area with a 4% increase over the prior year as programs have reopened and individuals have returned to programming. Developmental employment & day programs have been able to reopen from closures that were necessary during the pandemic, along with new graduate placements and people returning to service who had deferred during the pandemic. This service area experiences reductions over the summer months due to the summer break for some self-directed services.
- Entry & Referral– The number of clients receiving screenings, assessments, and served overall has been trending higher compared to the prior year. In more recent months, there was a decrease in the number of individuals receiving assessment services due to a combination of staff turnover and some decreased client demand for services.
- Emergency – There is monthly fluctuation in the demand for Emergency services. All individuals who present for services are evaluated by Emergency services staff.
- ADC/JDC/Court – The number of individuals served has been trending higher over the past year with a 7% increase compared to September 2022 due to the jail population and referrals increasing, including for individuals with substance use disorder receiving medication assisted treatment. There is a 10% increase in the number of individuals served compared to the prior month as court services have increased and vacancies have been filled in the jail services program.

FUND STATEMENT

YTD - October 31, 2023 (33.33%)	FY 2024 Revised Budget (1)	FY 2024 YTD Budget * (2)	FY 2024 YTD Actuals (3)	Variance from YTD Budget (3 - 2)	FY 2024 Projection (4)	FY 2024 Projection vs Budget (4-1)
Beginning Balance	61,279,071	61,279,071	61,279,071	-	61,279,071	-
F Fairfax City	2,479,063	619,766	619,766	-	2,479,063	-
F Falls Church City	1,123,651	280,913	280,913	-	1,123,651	-
F State DBHDS	8,451,543	2,817,181	3,343,712	526,531	8,451,543	-
F Federal Pass Thru SAPT Block Grant	4,053,659	1,351,220	160,554	(1,190,666)	4,053,659	-
V Direct Federal Food Stamps	154,982	51,661	32,772	(18,889)	154,982	-
V Program/Client Fees	4,296,500	1,432,167	1,828,841	396,674	4,693,174	396,674
V CSA Pooled Funds	890,000	296,667	375,111	78,444	890,000	-
V Medicaid Option	8,582,708	2,860,903	4,229,578	1,368,675	12,015,840	3,433,132
V Medicaid Waiver	7,000,000	2,333,333	2,893,330	559,997	8,207,713	1,207,713
V Miscellaneous	124,800	41,600	41,600	-	124,800	-
Non-County Revenue	37,156,906	12,085,410	13,806,177	1,720,767	42,194,426	5,037,520
General Fund Transfer In	175,995,187	175,995,187	175,995,187	-	175,995,187	-
Total Available	274,431,164	249,359,668	251,080,435	1,720,767	279,468,684	5,037,520
Compensation	109,219,105	29,405,144	28,992,426	(412,718)	111,230,034	(2,010,929)
Fringe Benefits	45,774,758	12,323,973	12,537,233	213,260	47,871,213	(2,096,455)
Operating	65,893,905	21,964,635	14,728,377	(7,236,258)	54,309,973	11,583,932
Recovered Cost (WPFO)	(1,568,760)	(522,920)	(213,090)	309,830	(1,568,760)	-
Capital	49,902	16,634	86,267	69,633	49,902	-
Transfer Out - IT Projects (10040)	6,869,857	6,869,857	6,869,857	-	6,869,857	-
Total Disbursements	226,238,767	70,057,323	63,001,070	(7,056,253)	218,762,220	7,476,547
Ending Balance	48,192,397	179,302,345	188,079,364	8,777,019	60,706,464	12,514,067
DD Medicaid Waiver Redesign Reserve ¹	-					
Opioid Use Epidemic Reserve ²	10,000,000					
Diversion First Reserve ³	7,839,174					
Medicaid Replacement Reserve ⁴	-					
Youth Mental Health Crisis Care Center Reserve ⁵	15,000,000					
Unreserved Balance⁶	15,353,223					

* FY 2024 YTD Budget for Revenues and Expenditures are prorated based on the remaining months in the fiscal year.

F Fixed Annual Allocations

V Variable Revenue based on number of services provided and total billing collections

1 The DD Medicaid Waiver Redesign Reserve was created to ensure the County had sufficient funding to provide services to individuals with developmental disabilities in the event of greater than anticipated costs due to the Medicaid Waiver Redesign effective July 1, 2016.

2 The Opioid Use Epidemic Reserve provides flexibility, consistent with the Board of Supervisors' FY 2018-FY 2019 Budget Guidance, as the County continues to work with national, state, and regional partners on strategies to combat the opioid epidemic.

3 The Diversion First Reserve represents one-time savings realized since FY 2017 that will be appropriated as part of a future budget process based on priorities identified by the Board of Supervisors.

4 The Medicaid Waiver Replacement Reserve was created to ensure the County had sufficient funding to provide services to individuals newly eligible under Medicaid Expansion.

5 The Youth Mental Health Crisis Care Center Reserve provides funding to purchase or lease a facility for youth mental health services, consistent with the Board of Supervisor's FY 2024-FY 2025 Budget Guidance.

6 The Unreserved Balance fluctuates based on specific annual program requirements

Fairfax-Falls Church Community Services Board
Operating Expenditures
Program Budget vs. Actuals - FY 2024 (as of October 31, 2023)

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)				
	Budget (100%)	Actuals	33.3%	Variance	66.7%
G761501 - CSB Office of the Deputy Director - Clinical					
G761501002 - Consumer & Family Affairs	\$ 2,370,486	\$ 800,613		\$ 1,569,873	
G761501003 - Medical Services	\$ 16,007,619	\$ 4,042,307		\$ 11,965,312	
G761501004 - Opioid Task Force	\$ 4,470,789	\$ 670,395		\$ 3,800,393	
G761501005 - Utilization Management	\$ 679,273	\$ 193,206		\$ 486,067	
G761501 - CSB Office of the Deputy Director - Clinical Total	\$ 23,528,166	\$ 5,706,521	24.3%	\$ 17,821,646	75.7%
G762001 - Engagement Asmt & Referral Services					
G762001001 - EAR Program Management	\$ 470,088	\$ 117,133		\$ 352,955	
G762001002 - Entry, Referral, & Assessment	\$ 3,386,403	\$ 1,004,449		\$ 2,381,954	
G762001003 - Outreach	\$ 58,997	\$ 29,839		\$ 29,158	
G762001004 - Wellness Health Promotion Prevention	\$ 2,736,081	\$ 553,815		\$ 2,182,267	
G762001 - Engagement Asmt & Referral Services Total	\$ 6,651,569	\$ 1,705,235	25.6%	\$ 4,946,334	74.4%
G762002 - Emergency & Crisis Care Services					
G762002001 - Emergency & Crisis Care Svcs Program Mgm	\$ 235,476	\$ 96,703		\$ 138,773	
G762002002 - Adult Crisis Stabilization	\$ 4,115,903	\$ 1,292,214		\$ 2,823,689	
G762002003 - Detoxification & Diversion	\$ 264,808	\$ 66,085		\$ 198,723	
G762002004 - Emergency	\$ 10,328,076	\$ 2,631,354		\$ 7,696,721	
G762002 - Emergency & Crisis Care Services Total	\$ 14,944,263	\$ 4,086,356	27.3%	\$ 10,857,906	72.7%
G762003 - Residential Treatment & Detoxification Services					
G762003001 - Residential Treatment Program Management	\$ 229,287	\$ 63,743		\$ 165,545	
G762003002 - Residential Admissions & Support	\$ 962,020	\$ 292,659		\$ 669,361	
G762003003 - A New Beginning	\$ 4,208,531	\$ 1,352,940		\$ 2,855,590	
G762003004 - Crossroads Adult	\$ 3,922,336	\$ 1,274,549		\$ 2,647,787	
G762003005 - New Generations	\$ 1,728,175	\$ 569,712		\$ 1,158,463	
G762003006 - Cornerstones	\$ 2,917,189	\$ 767,500		\$ 2,149,689	
G762003007 - Residential Treatment Contract	\$ 796,956	\$ 159,977		\$ 636,979	
G762003008 - Detoxification Services	\$ 5,350,362	\$ 1,406,971		\$ 3,943,391	
G762003 - Residential Treatment & Detoxification Services Total	\$ 20,114,856	\$ 5,888,050	29.3%	\$ 14,226,805	70.7%
G762005 - Youth & Family Services					
G762005001 - Youth & Family Program Management	\$ 389,750	\$ 60,411		\$ 329,339	
G762005002 - Youth & Family Outpatient	\$ 7,312,130	\$ 2,120,319		\$ 5,191,811	
G762005004 - Youth Resource Team	\$ 1,926,545	\$ 662,214		\$ 1,264,331	
G762005005 - Wraparound Fairfax	\$ 1,005,397	\$ 273,874		\$ 731,523	
G762005006 - Court Involved Youth	\$ 590,416	\$ 188,000		\$ 402,416	
G762005009 - Youth & Family Contract	\$ 872,701	\$ 222,502		\$ 650,199	

Fairfax-Falls Church Community Services Board
Operating Expenditures
Program Budget vs. Actuals - FY 2024 (as of October 31, 2023)

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)				
	Budget (100%)	Actuals	33.3%	Variance	66.7%
G762005 - Youth & Family Services Total	\$ 12,096,939	\$ 3,527,321	29.2%	\$ 8,569,618	70.8%
G762006 - Diversion & Jail-Based Services					
G762006002 - Jail Diversion	\$ 3,176,332	\$ 1,212,697		\$ 1,963,635	
G762006003 - Forensic Services	\$ 3,090,732	\$ 518,296		\$ 2,572,436	
G762006 - Diversion & Jail-Based Services Total	\$ 6,267,064	\$ 1,730,993	27.6%	\$ 4,536,071	72.4%
G763001 - Behavioral Health Outpatient & Case Mgmt Svcs					
G763001001 - Behavioral Health OP & CM Program Mgmt	\$ 236,322	\$ 63,754		\$ 172,568	
G763001002 - Adult Outpatient & Case Management	\$ 15,625,450	\$ 4,423,677		\$ 11,201,772	
G763001005 - Adult Partial Hospitalization	\$ 1,400,733	\$ 375,787		\$ 1,024,946	
G763001 - Behavioral Health Outpatient & Case Mgmt Svcs Total	\$ 17,262,505	\$ 4,863,218	28.2%	\$ 12,399,287	71.8%
G763002 - Support Coordination Services					
G763002001 - Support Coordination Program Management	\$ 237,921	\$ 50,674		\$ 187,247	
G763002002 - Support Coordination	\$ 14,281,460	\$ 4,235,525		\$ 10,045,935	
G763002003 - Support Coordination Contracts	\$ 624,930	\$ 273,919		\$ 351,011	
G763002 - Support Coordination Services Total	\$ 15,144,311	\$ 4,560,118	30.1%	\$ 10,584,193	69.9%
G763003 - Employment & Day Services					
G763003001 - Employment & Day Program Management	\$ 2,796,419	\$ 160,318		\$ 2,636,101	
G763003002 - Behavioral Health Emp & Day Direct	\$ 832,669	\$ -		\$ 832,669	
G763003003 - Behavioral Health Emp & Day Contract	\$ 2,536,512	\$ 795,892		\$ 1,740,620	
G763003005 - ID Emp & Day Contract	\$ 22,827,596	\$ 3,328,491		\$ 19,499,105	
G763003006 - ID Emp & Day Self-Directed	\$ 2,454,156	\$ 1,291,563		\$ 1,162,592	
G763003 - Employment & Day Services Total	\$ 31,447,351	\$ 5,576,264	17.7%	\$ 25,871,087	82.3%
G763004 - Assisted Community Residential Services					
G763004001 - Assist Community Residential Prog Mgmt	\$ 192,132	\$ 59,921		\$ 132,211	
G763004002 - Asst Comm Residential Direct	\$ 11,822,567	\$ 2,911,400		\$ 8,911,167	
G763004003 - Asst Comm Residential Contract	\$ 4,904,859	\$ 1,048,857		\$ 3,856,002	
G763004004 - Stevenson Place	\$ 1,150,940	\$ 343,987		\$ 806,953	
G763004 - Assisted Community Residential Services Total	\$ 18,070,498	\$ 4,364,165	24.2%	\$ 13,706,332	75.8%
G763005 - Supportive Community Residential Services					
G763005001 - Support Community Residential Prog Mgmt	\$ 1,292,012	\$ 396,757		\$ 895,255	
G763005002 - Supportive Residential Direct	\$ 3,302,508	\$ 660,588		\$ 2,641,920	
G763005003 - RIC	\$ 4,252,445	\$ 1,077,559		\$ 3,174,886	
G763005008 - New Horizons	\$ -	\$ -		\$ -	
G763005009 - Support Community Residential Contract	\$ 2,710,525	\$ 724,567		\$ 1,985,959	
G763005 - Supportive Community Residential Services Total	\$ 11,557,490	\$ 2,859,471	24.7%	\$ 8,698,019	75.3%

Fairfax-Falls Church Community Services Board
Operating Expenditures
Program Budget vs. Actuals - FY 2024 (as of October 31, 2023)

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)					
	Budget (100%)	Actuals	33.3%	Variance	66.7%	
G763006 - Intensive Community Treatment Svcs						
G763006001 - ICT Program Management	\$ 184,059	\$ 56,484		\$ 127,575		
G763006003 - Assertive Community Treatment	\$ 2,021,403	\$ 594,205		\$ 1,427,198		
G763006004 - Intensive Case Management	\$ 3,099,266	\$ 673,475		\$ 2,425,791		
G763006005 - Discharge Planning	\$ 982,310	\$ 229,695		\$ 752,615		
G763006008 - Outreach	\$ 653,157	\$ 149,934		\$ 503,222		
G763006 - Intensive Community Treatment Svcs Total	\$ 6,940,195	\$ 1,703,793	24.5%	\$ 5,236,401		75.5%
Program Budget Total	\$ 184,025,206	\$ 46,571,506	25.3%	\$ 137,453,701		74.7%
Non-Program Budget Total¹	\$ 42,213,561	\$ 16,429,564	38.9%	\$ 25,783,997		61.1%
TOTAL FUND	\$ 226,238,767	\$ 63,001,070	27.8%	\$ 163,237,697		72.2%

¹ Non-Program Budget Total includes all administrative areas (HR, Finance, Informatics, etc)