



FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD FISCAL OVERSIGHT COMMITTEE MEETING

Andrew Scalise, Acting Chair

Thursday, March 21, 2024, 4:00 PM

Sharon Bulova Center for Community Health

8221 Willow Oaks Corporate Drive, Level 3, Room 3-314 West
Fairfax, VA 22031

MEETING AGENDA

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|---|---|
| 1. Meeting Called to Order | Andrew Scalise |
| 2. Roll Call, Audibility and Preliminary Motions | Andrew Scalise |
| 3. Matters of the Public | Andrew Scalise |
| 4. Amendments to the Meeting Agenda | Andrew Scalise |
| 5. Approval of the January 18, 2024, Meeting Minutes | Andrew Scalise |
| 6. Administrative Operations Report | Jean Post |
| 7. Fiscal Year 2025 Budget | Daryl Washington |
| 8. Clinical Operations Report | Barbara Wadley-Young &
Abbey May |
| 9. Financial Status | Elif Ekingen |
| A. Modified Fund Statement | |
| B. FX-FC CSB Expenditures-Budget vs. Actuals | |
| 10. Open Discussion | Andrew Scalise |
| 11. Adjournment | |

Meeting materials are posted online at www.fairfaxcounty.com/municipal-services-board/board/archives or may be requested by contacting Sameera Awan at 703-324-7827 or at Sameera.Awan@fairfaxcounty.gov

**FAIRFAX FALLS-CHURCH COMMUNITY SERVICES BOARD
FISCAL OVERSIGHT COMMITTEE MEETING MINUTES
JANUARY 18, 2024**

The CSB Fiscal Oversight Committee met in regular session at the Sharon Bulova Center, 8221 Willow Oaks Corporate Drive, Level 3, Room 3-314 West, Fairfax, VA 22031

1. Meeting Called to Order

Committee Chair Claudia Volk called the meeting to order at 4:00 PM.

2. Roll Call, Audibility, and Preliminary Motions

PRESENT: **BOARD MEMBERS:** COMMITTEE CHAIR CLAUDIA VOLK; ANDREW SCALISE;
EVAN JONES; KAREN ABRAHAM; BETTINA LAWTON

ABSENT: **BOARD MEMBERS:** CAPTAIN DANIEL WILSON

Also present: Executive Director Daryl Washington, Deputy Director of Clinical Operations Barbara Wadley-Young, Deputy Director of Administrative Operations Jean Post, Deputy Director of Clinical Operations Abbey May, Chief Financial Officer Elif Ekingen, Director of Residential Treatment & Detox Services David Simmons, incoming Director of Residential Treatment & Detox Services Stacey Lawson, and Board Clerk Sameera Awan.

3. Matters of the Public

None were presented.

4. Amendments to the Meeting Agenda

The meeting agenda was provided for review; no amendments were made.

5. Approval of Minutes

The December 14, 2023, Fiscal Oversight Committee Meeting minutes were presented for review and revision.

MOTION TO ADOPT DECEMBER 14, 2023, MEETING MINUTES AS AMENDED WAS MOVED BY COMMITTEE MEMBER ANDREW SCALISE, SECONDED BY COMMITTEE MEMBER EVAN JONES.

MOTION TO ADOPT WAS APPROVED BY CLAUDIA VOLK, ANDREW SCALISE, EVAN JONES, AND KAREN ABRAHAM.

***Committee Member Bettina Lawton joined the meeting in-person following the approval of the minutes.*

6. Administrative Operations Report

Deputy Director of Administrative Operations Jean Post presented an update on the CSB Human Resources Positions Vacancy Report, Agenda Item #6.1. The vacancies are captured by

pay period, and in the last pay periods, there were 118 vacancies, representing a 2.6% increase over annual low of 115. The overall table includes monthly vacancies in various critical service delivery areas. Notable highlights include 11 vacancies in Emergency Services (ES) and Mobile Crisis Unit (MCU), which have remained stable between 9 and 11 over the last six months. Behavioral Health Outpatient Services has 8 vacancies (up by 1 from the previous month), while Youth & Family Outpatient Services maintains stability at 4 consistent with the last two months. Support Coordination vacancies increased from the previous month by 2 to 7. Adult Detention Center (ADC) in Jail Diversion vacancies stand at 9 (up by 1 from the prior month).

A review of Critical Administrative Operations vacancy updates as of December 27th was also provided. Notable highlights include 15 merit human resource positions with 2 vacancies, a 13% merit vacancy rate and 9 data analytic positions with 2 vacancies, a 22% vacancy rate, 18 compliance and risk management positions (including 3 training positions), with 3 total vacancies, a 17% vacancy rate, 32 fiscal positions with 3 vacancies, a 9% vacancy rate. The fiscal vacancies include one position in workforce planning and 2 in active recruitment.

The overall vacancy rate increased to 145 on the passed Tuesday, driven by positive reasons, as the 18 new BOS approved positions for Youth Services were established and are in active recruitment. Currently, there are 126 positions in active recruitment, with 13 offer letters sent out and start dates planned over the next 8 weeks.

Exit interview results were presented. In December, there were 15 separations, including 9 resignations, 3 retirements, 0 transfers out, and 3 separations by the CSB. Year-to-date, there have been 80 separations, with 48 resignations, 18 retirements, 5 transfers out, 8 separations by the CSB, and 1 other. December exit survey results were zero, secondary to agency challenges in submitting the data to the vendor, which will likely inflate January exit interview numbers.

Lastly, the ongoing efforts in supervisor training, including roundtable leadership training for managers, and supervisors. A consultant proposal for this training is under review. The Lead Well training is being provided again this year and it focuses on self-care, team care, and effective leadership, and the program is expected to commence in mid-March.

7. Clinical Operations Report

Deputy Director of Clinical Operations Barbara Wadley-Young presented the Adult Behavioral Health Outpatient (BHOP) Time to Treatment Report. The overall Time to Treatment for adult outpatient services increased from November to December, averaging 20 days. The first available appointment time also increased from 15 in October and November. The October and November numbers represented the lowest average in the past 12 months. The primary factor contributing to the increase is longer wait times at the Northwest Center in Reston, which currently has the highest number of staffing vacancies. Some increases were observed at two other sites due to staff vacancies, impacting overall capacity. Staff shortages at these sites affect the ability to assist the Reston location, leading to increased wait times for Intensive Outpatient groups. Some of these delays are attributed to scheduling challenges during the holiday season. During this

period, 51% of individuals were offered an appointment within 14 days, which is a notable statistic.

Deputy Director of Clinical Operations Abbey May presented the Youth Time to Treatment and the Support Coordination Service Capacity Report. Similar to Adult Outpatient Time to Treatment, there was an increase in Youth Outpatient Time to Treatment from an average of 22 days in November to the first available appointment compared to 14 in August and October. The majority of vacancies are concentrated at the Sharon Bulova Center, where six staff members are currently on FMLA, impacting wait times. In December, the Reston and Chantilly sites assisted in managing the workload at the Sharon Bulova Center by providing virtual assessments due to staffing shortages. The Sharon Bulova team reported an increased demand for in-person assessments.

Regarding Substance Use Disorder (SUD), new charts are presented under Agenda Item #7.3. Special guests David Simmons, the current Director of Residential Treatment & Detox Services, and Stacey Lawson, the incoming Director, joined the meeting. Ms. Lawson will assume the role when Mr. Simmons retires in May 2024. Moving back to Agenda Item #7.3, the SUD chart illustrates the current licensed and staff capacity, indicating the number of beds that can be safely operated with current staffing. There are currently 15 vacancies across residential services. The chart also outlines the number of clients served in long-term, intermediate and short-term residential treatment programs, including the Cornerstones program.

Deputy Director of Clinical Operations Barbara Wadley-Young presented the CSB Status Report and Quarterly Performance Measures, specifically addressing Agenda Item #7.5. There is an overall 2% increase in all individuals served compared to the prior year, driven by increases in Behavioral Health Outpatient (BHOP) Youth, DD Support Coordination, and DD Employment & Day services. BHOP Youth shows a 14% increase since last year, particularly in Youth Substance Use and Medication-Assisted Treatment. Behavioral Health Residential services report a 6% decrease month over month and a 5% decrease from last year, attributed partly to slight declines in demand for Detox & Residential Crisis Stabilization services.

Moving down the page to DD Employment & Day services, the number of clients served dipped in September due to staff turnover, but it is now trending up by 7%, returning to prior-month levels. For DD Residential, the number of clients served dropped from last month to this month but comparing this time last year to the current year, there is an 8% decrease related to the assignment of Medicaid waivers for some CSB contracted programs. Once waivers are in place, the number of individuals served reduces, as tracked in alignment with State Performance Contract and CSB service data management purposes.

Engagement Assessment and Referral (EAR) numbers are trending higher overall compared to the prior year, and recent drops reflect staffing challenges and a slight decrease in demand from October to November.

8. Financial Status

Chief Financial Officer Elif Ekingen delivered the staff report, presenting an overview of the Modified Fund Statement and Expenditures-Budget vs. Actuals Financial Reports as of December 31, 2023. The compensation is slightly behind due to being one pay period behind, while other expenses are exactly at 50%. Revenues are at 94% of last year, with only a 6% decrease compared to the previous year, excluding a one-time successful recovery of over \$5 million. The monthly average revenue last year was \$2.5 million, and the current average is \$2.3 million, indicating performance close to last year's levels. The CSB expects successful recoveries from denials in future months. The revenue forecast was revised to \$6.8 million, considering actuals and improvements in January 2024.

Regarding expenses, compensation expenses reflect lower vacancies than last year, with ongoing improvements and adding 18 newly created positions. If Support Coordinators are added to respond to increased Medicaid waivers, this may impact revenues and compensation expenses. The forecast includes an efficiency of \$4 million on the personnel side. The CSB has agreed with the Department of Management and Budget (DMB) to transfer \$5 million if the budget is outspent by the end of the year due to challenges in forecasting compensation expenses due to uncertainties in the personnel situation; the transfer will be initiated in February 2024 after closing the month of January.

Committee Member Bettina Lawton sought clarification on whether it was mentioned that the fringes for the organization were increasing more significantly than others, asking for the reasons behind this difference.

Chief Financial Officer Elif Ekingen clarified that the fringe percentages are not comparable to those of other entities. She explained that the calculated fringe, budgeted at a certain percentage of salaries, varies depending on employee benefit enrollment. This factor is beyond the organization's control, and the percentages fluctuate based on the composition of the employee population, which differs among agencies.

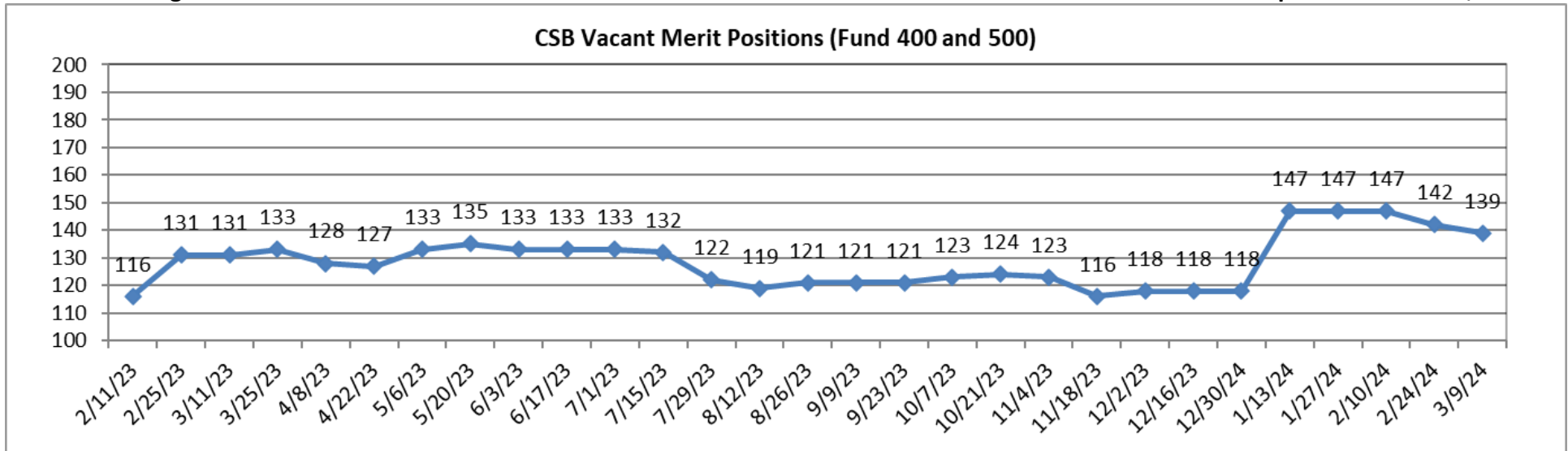
Elif reported that, within the service and program area, the organization has reached 50% of the fiscal year budget for programming, while nonprogram spending stands at 45%. The current fiscal year's overall spending levels surpass the previous years.

9. Adjournment

A motion to adjourn the meeting was made by Committee Member Bettina Lawton and seconded by Committee Member Andrew Scalise. The motion was approved unanimously, and the meeting was adjourned at 5:14 PM.

Date Approved

Clerk to the Board

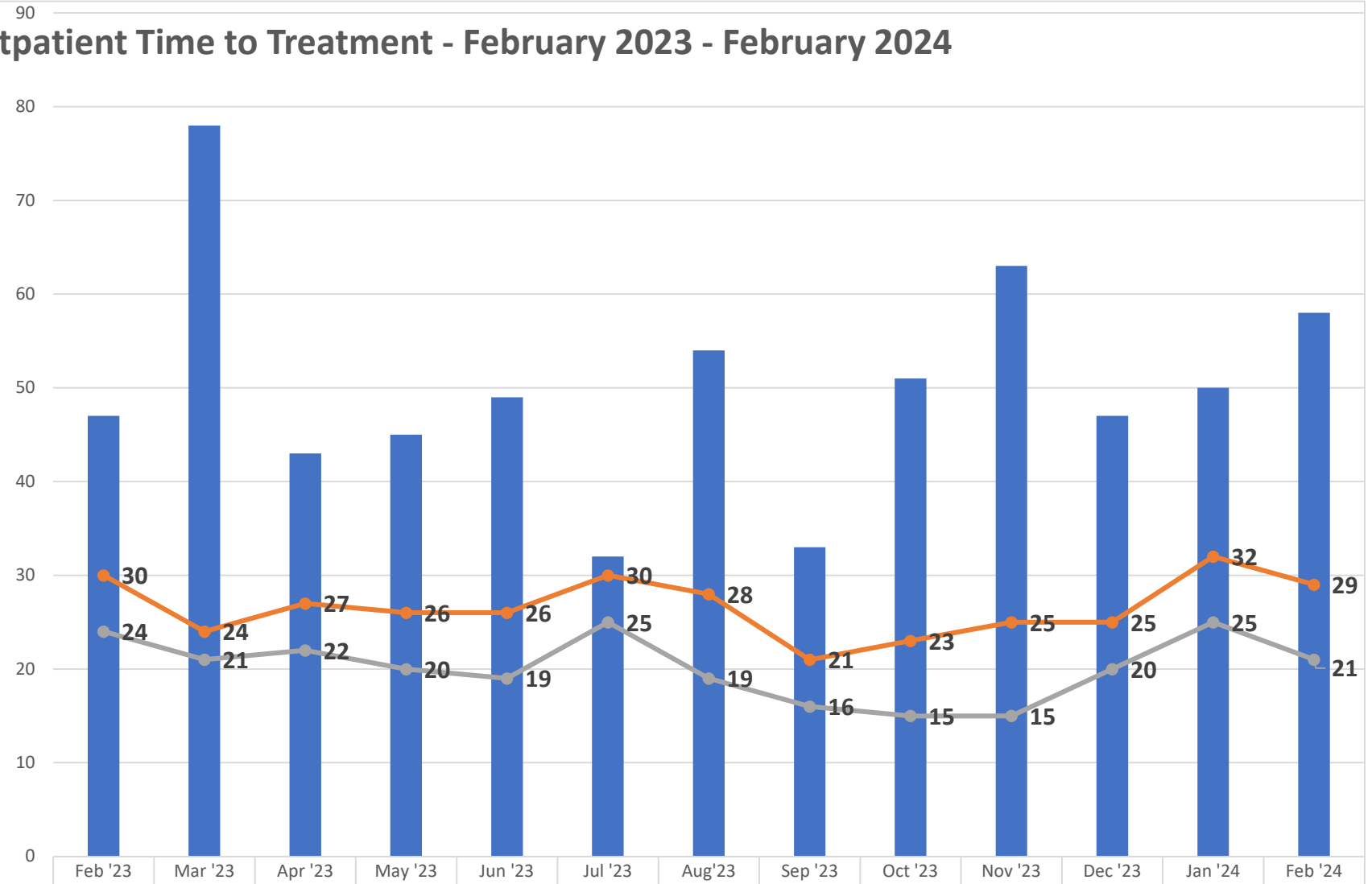


*Note: 1/13/2024 Increase in vacancies partially attributed to the establishment of 18 new positions

Vacancies in critical areas* *includes all merit positions (all funds – regular 400 and grant 500)

Division	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	January		February	
Emergency Svcs/MCU	20	16	14	15	13	10	10	9	10	11	11	12	8 CIS	13	10 CIS
													2 Peer Support Spec		2 Peer Support Spec
													2 BHS II		1 BHS II
BHOP	8	10	9	11	10	11	11	10	8	7	8	10	5 BHS II	9	4 BHS II
													2 BH Sr Clin		2 BH Sr Clin
													2 BH Supv		2 BH Supv
													1 BH Mgr		1 Peer Support Spec
Youth & Family – Outpatient Svcs	3	5	5	7	7	5	7	5	4	4	4	17	9 BH Sr. Clin	18	10 BH Sr Clin
													3 BHS II		3 BHS II
													2 BH Supv		2 BH Supv
													1 BH Mgr		1 BH Mgr
													2 Peer Support Spec		2 Peer Support Spec
Support Coordination	7	7	10	9	9	10	7	7	6	5	7	10	10 DDS II	8	8 DDS II
ADC/ Jail Diversion	16	15	11	13	13	8	8	5	6	8	9	13	6 BHS II	12	5 BHS II
													3 BHS I		3 BHS I
													3 BH Sr Clin		3 BH Sr Clin
													1 BH Supv		1 BH Supv
EAR	2	1	3	4	3	3	1	2	1	1	1	1	1 LPN	1	1 LPN

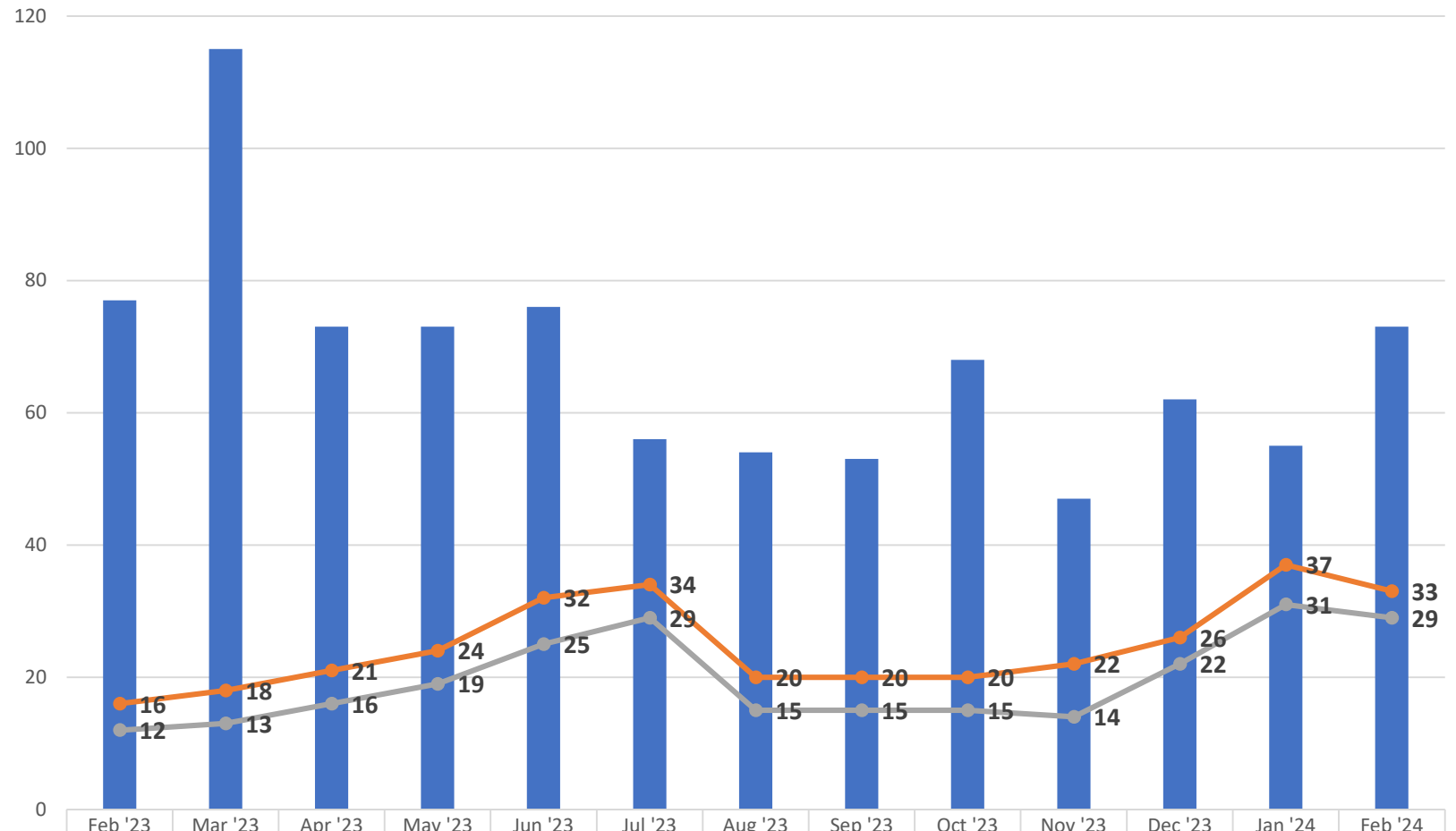
Adult Outpatient Time to Treatment - February 2023 - February 2024



■ # Adults Who Attended 1st Treatment Appt	47	78	43	45	49	32	54	33	51	63	47	50	58
—●— Average # Days from Assessment to Treatment	30	24	27	26	26	30	28	21	23	25	25	32	29
—●— Average # Days from Assessment to 1st Available / Accepted Appt*	24	21	22	20	19	25	19	16	15	15	20	25	21

*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment

Youth Outpatient Time to Treatment - February 2023 to February 2024



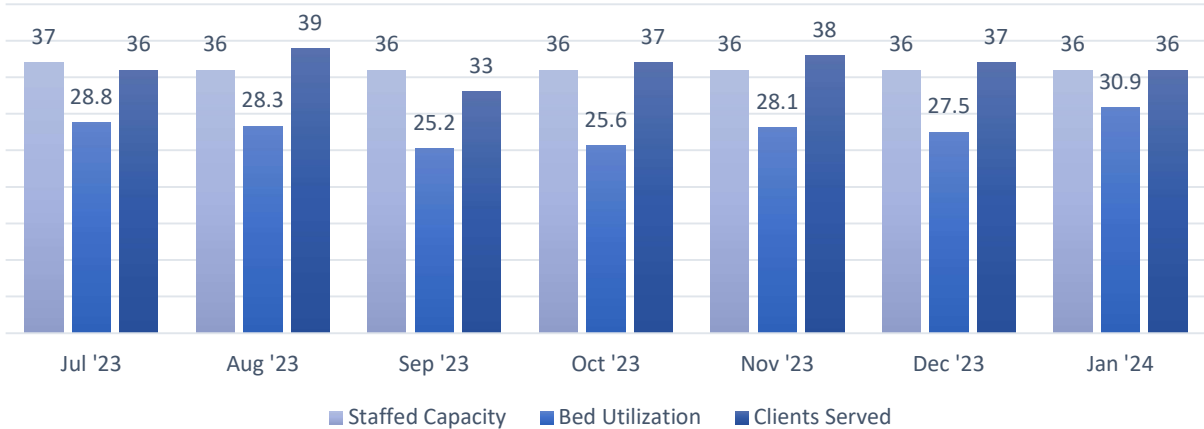
# Youth Who Attended 1st Treatment Appt	77	115	73	73	76	56	54	53	68	47	62	55	73
Average # Days from Assessment to Treatment	16	18	21	24	32	34	20	20	20	22	26	37	33
Average # Days from Assessment to 1st Available / Accepted Appt*	12	13	16	19	25	29	15	15	15	14	22	31	29

*Average number of days from Assessment to Date of First Available Appointment (if known) OR from Assessment to Date of First Accepted Appointment

FY 2024 SUD Residential Capacity & Utilization by Month

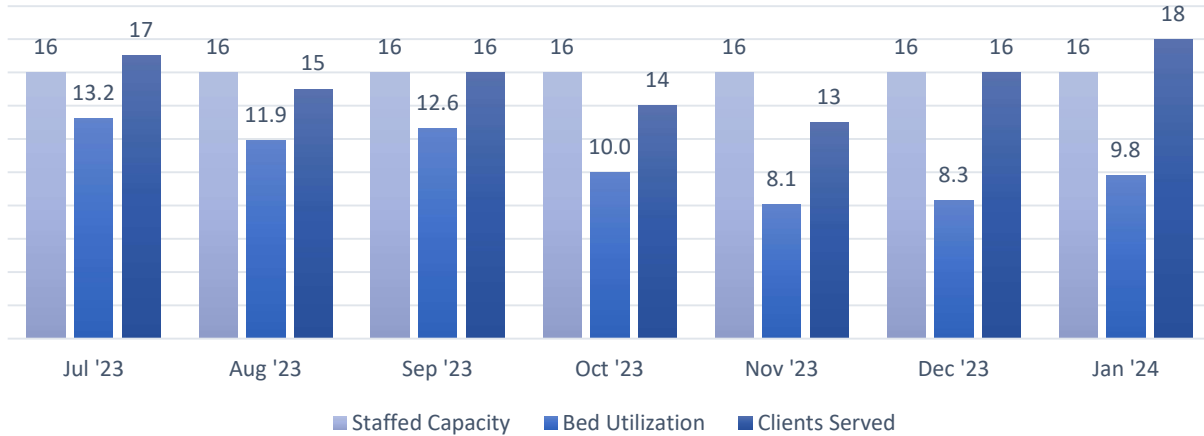
Long Term Residential Bed Capacity & Utilization

Licensed Capacity = 77 beds



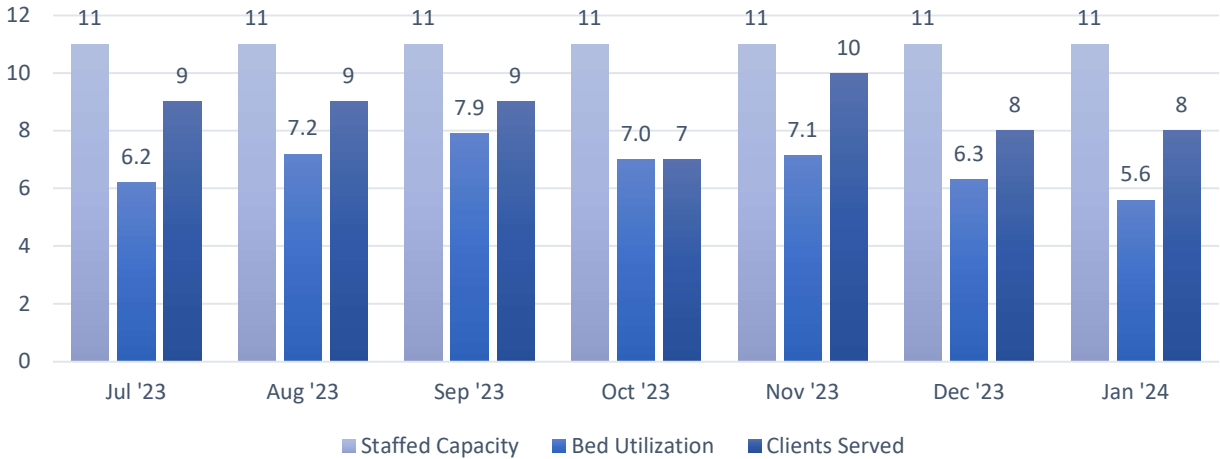
Intermediate Residential Bed Capacity & Utilization

Licensed Capacity = 35 beds

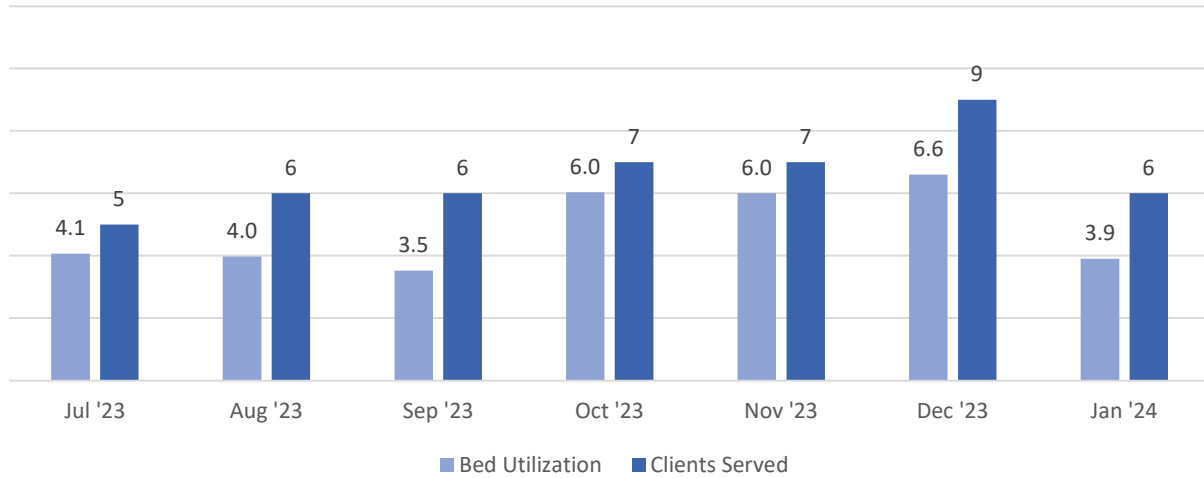


Cornerstones Residential Bed Capacity & Utilization

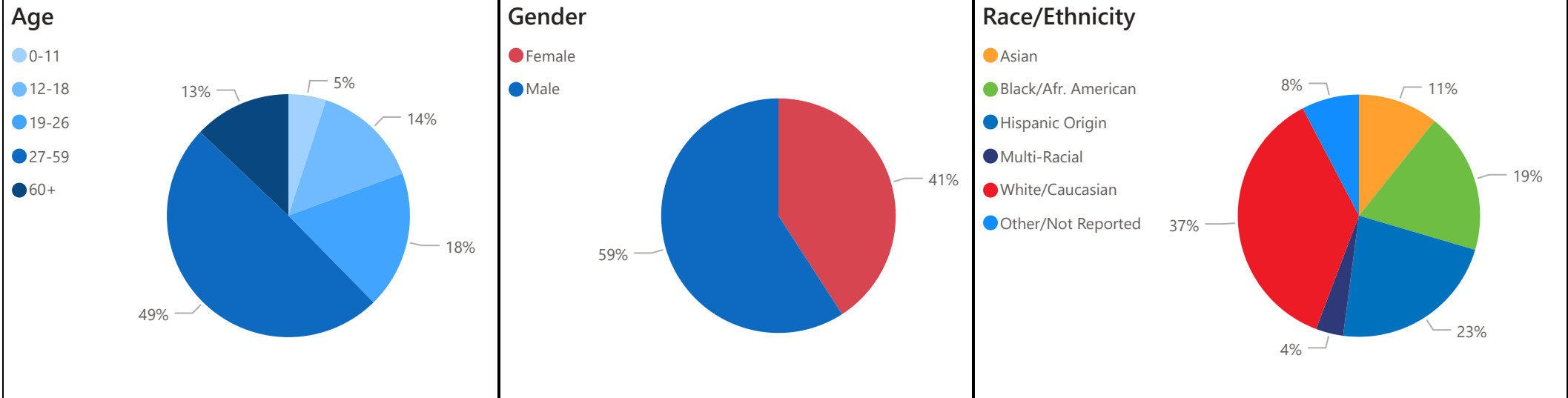
Licensed Capacity = 16 beds



Contract Bed Utilization

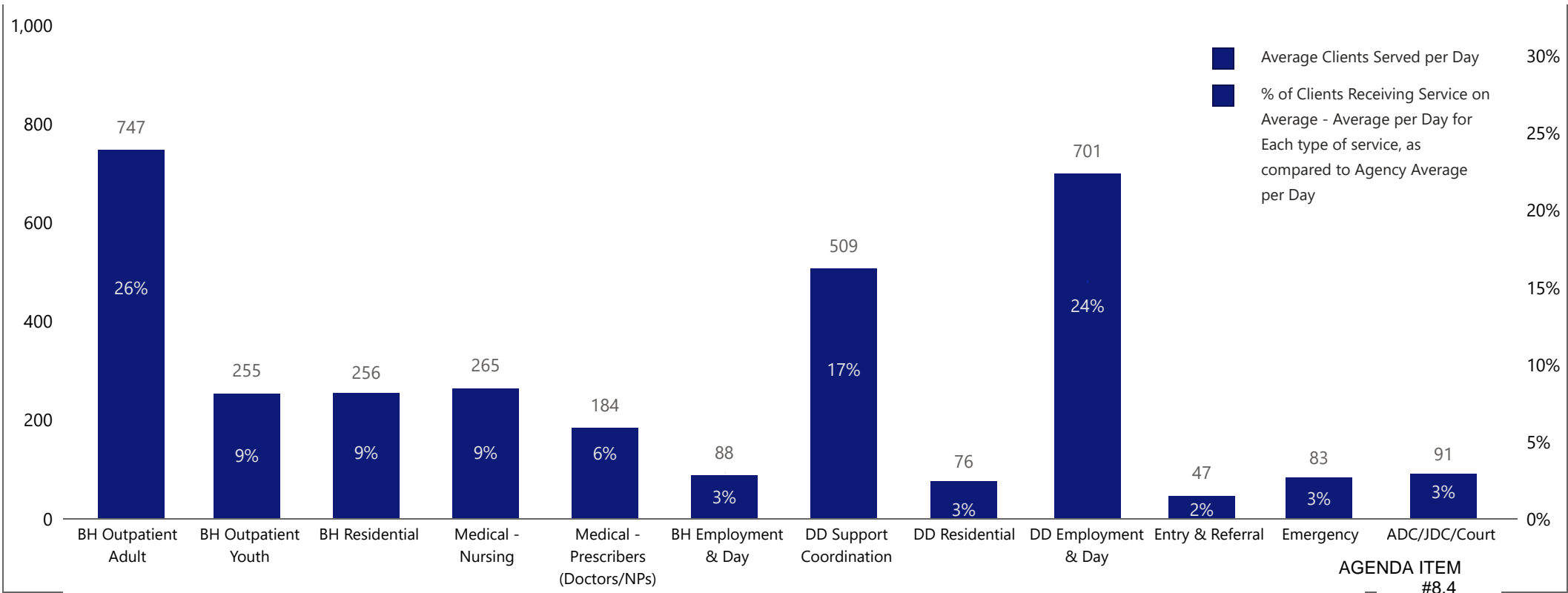


CSB Status Report



Average Clients Served per Day by Type of Service - January 2024

Agency Average Served per Day in January 2024 = 2,835





Individuals Served by Month by Type of Service Jan'23 - Jan'24

Service Area	Jan'23	Feb'23	Mar'23	Apr'23	May'23	Jun'23	Jul'23	Aug'23	Sep'23	Oct'23	Nov'23	Dec'23	Jan'24	Monthly Variance	Yearly Variance	# Served Past 12 Months
All Individuals Served	9,541	9,638	10,032	9,646	9,905	9,677	9,245	9,746	9,682	9,748	9,432	9,393	9,725	▲ 3.5%	▲ 1.9%	22,671
BH Outpatient Adult	3,309	3,323	3,412	3,259	3,334	3,258	3,227	3,294	3,149	3,220	3,217	3,209	3,334	▲ 3.9%	▲ 0.8%	5,524
BH Outpatient Youth	993	1,038	1,146	1,142	1,178	1,166	1,070	1,064	1,046	1,070	1,078	1,074	1,112	▲ 3.5%	▲ 12.0%	2,182
BH Residential	436	453	470	455	460	445	438	437	423	446	419	409	415	▲ 1.5%	▼ -4.8%	1,447
Medical - Nursing	1,392	1,406	1,522	1,400	1,333	1,316	1,405	1,416	1,385	1,453	1,378	1,314	1,381	▲ 5.1%	▼ -0.8%	3,630
Medical - Prescribers	2,713	2,583	2,932	2,489	2,728	2,569	2,490	2,684	2,425	2,684	2,446	2,339	2,585	▲ 10.5%	▼ -4.7%	6,486
BH Employment & Day	322	314	327	304	323	322	317	324	269	294	315	306	317	▲ 3.6%	▼ -1.6%	639
DD Support Coordination	2,613	2,691	2,858	2,729	2,801	2,734	2,544	2,862	2,800	2,693	2,603	2,616	2,741	▲ 4.8%	▲ 4.9%	5,443
DD Residential	81	79	79	79	78	78	78	78	78	77	77	77	77	= 0.0%	▼ -4.9%	80
DD Employment & Day	1,163	1,154	1,163	1,143	1,149	1,075	1,068	1,177	1,198	1,213	1,215	1,211	1,188	▼ -1.9%	▲ 2.1%	1,364
Entry & Referral (EAR)	607	620	801	731	789	738	657	746	734	649	652	571	608	▲ 6.5%	▲ 0.2%	5,749
EAR Screenings	449	421	556	452	530	489	450	486	483	430	452	381	437	▲ 14.7%	▼ -2.7%	4,666
EAR Assessments	234	256	279	203	218	146	132	173	167	163	196	147	200	▲ 36.1%	▼ -14.5%	2,191
Emergency	976	947	1,001	836	995	891	839	947	997	1,051	937	1,005	1,067	▲ 6.2%	▲ 9.3%	7,260
ADC/JDC/ Court	656	664	678	599	577	602	546	622	685	696	621	614	652	▲ 6.2%	▼ -0.6%	2,861

* Monthly variance compares current month to previous month; Yearly variance compares current month to the same month in previous calendar year (Ex: May 2021 compared to May 2020). Number Served Past 12 Months is an unduplicated count of clients served in each area in the 12 months prior to end of the reporting period (ex: June 2021 - May 2021).

Service Definitions

All	Includes all individuals receiving services from the Community Services Board. Includes services for people of all ages who have mental illness, substance use disorders and/or developmental disabilities.
BH Outpatient Adult	Individuals receiving services from adult outpatient behavioral health programs. Includes the following service areas/programs: Behavioral Health Outpatient (BHOP) - MH Outpatient, MH Case Management, SUD Intensive Outpatient, Turning Point, Partial Hospitalization; Intensive Community Treatment - Intensive Case Management, PACT, Discharge Planning, PATH; Jail Diversion; Medication Assisted Treatment. Includes individuals receiving engagement, monitoring and treatment services.
BH Outpatient Youth	Individuals receiving services from youth behavioral health outpatient programs. Includes the following service areas/programs: Youth & Family Outpatient - MH Outpatient, MH Case Management, SUD Outpatient; Youth & Family Intensive - Wraparound Fairfax, Resource Program, Youth Discharge Planning. Includes individuals receiving assessment, monitoring, and treatment services.
BH Residential	Individuals receiving services from behavioral health residential programs. Includes the following service areas/programs: Supportive Community Residential - directly operated and contracted residential services; SUD Residential Treatment - Crossroads, Cornerstones, A New Beginning, New Generations; Youth Residential - Leland House; Wellness Circle Residential Crisis Stabilization, Fairfax Detoxification.
Medical - Nursing	Individuals receiving Nursing services in an outpatient setting.
Medical - Prescribers	Individuals receiving services from a prescriber (psychiatrist or nurse practitioner). Services are provided in a variety of treatment settings, including outpatient, residential, assessment, and emergency services.
BH Employment & Day	Individuals receiving behavioral health individual or group supported employment services.
DD Support Coordination	Individuals receiving developmental support coordination services. Includes individuals receiving targeted case management, monitoring, and assessment services.
DD Residential	Individuals receiving developmental disability residential services. Includes directly operated group homes and apartments, and locally funded contracted residential placements.
DD Employment & Day	Individuals receiving developmental day support services; individual, group, or sheltered employment services; and self-directed services. Includes both waiver and locally-funded services.
Entry & Referral (EAR)	Individuals receiving behavioral health entry and referral services. Includes Adult & Youth walk-in screening and assessment clinical services, case coordination, and call center referrals.
EAR Screenings	Individuals receiving behavioral health screening services at Entry & Referral.
EAR Assessments	Individuals receiving behavioral health assessment services at Entry & Referral.
ADC/JDC/Court	Individuals receiving CSB jail-based or court services. Includes CSB services provided at the Adult Detention Center, Juvenile Detention Center and adult participants in specialty court dockets (Veterans' Docket, Mental Health Docket, Drug Court).

Notes:

Page 1:

- Demographics – Typically little change in demographics over time. Reflects demographic characteristics of all individuals served in the reporting month.
- Average Clients Served per Day by Type of Service – Compares average served per day in each service area to the agency-wide average number served. Individuals may receive more than one type of service per day and totals may be greater than 100%.

Page 2:

- Numbers reported show the unduplicated number of clients served in each service area. Individuals may receive multiple services each month within a service area and may receive more than one type of service each month.
- The Monthly Variance compares the reporting month to the prior month. The Yearly Variance compares the reporting month to the same month in the previous calendar year.
- All Individuals Served - The number of individuals served has increased by 2% compared to the previous year. This is partly due to increases in youth behavioral health outpatient, developmental support coordination and developmental employment & day programs, and emergency services.
- BH Outpatient Adult – The number of individuals served has increased slightly compared to the prior year due to increases in medication assisted treatment and ACT services. Additionally, we are seeing a 4% increase compared to December 2023 partly due to adult mental health outpatient & case management services returning to levels seen in prior months.
- BH Outpatient Youth – This service area typically sees an increase in referrals and individuals served in the late fall that continues throughout the school year and drops off over the summer months. There is a 12% increase as compared to January 2023, including an increase in individuals receiving substance use and medication assisted treatment services.
- BH Residential – The number of individuals served has decreased compared to January 2023 partly due to reductions through attrition in the Residential Intensive Care (RIC) program.
- Medical – Nursing & Prescribers (Psychiatrists & Nurse Practitioners) serve individuals in a variety of treatment settings. There is regular fluctuation in the number of clients served based on the needs of the clients.
- BH Employment & Day – There was a temporary dip in the number of individuals served in September 2023 due to staff turnover; the number of individuals served is now back on trend with prior months.
- DD Support Coordination – There is typically monthly variation based on quarterly and annual review cycles. The number of individuals served is trending higher compared to last year due to new waivers and an increase in assessment services.
- DD Residential – Includes all individuals served in directly operated residential programs and locally-funded contract placements. The number of individuals served each month is trending lower overall due to reductions in the directly operated group home census and locally funded contract placements through natural attrition. New residential placements through community partners are waiver funded.
- DD Employment & Day – There has been an upward trend in this service area with a 2% increase over the prior year due to new graduate placements and people returning to service who had deferred during the pandemic. This service area experiences reductions over the summer months due to the summer break for some self-directed services.
- Entry & Referral– There was a significant increase in the number of screenings and assessments in January as compared to December 2023, with numbers back on trend with prior months after experiencing some reductions due to staffing shortages and fewer youth seeking services.
- Emergency – There is monthly fluctuation in the demand for Emergency services. All individuals who present for services are evaluated by Emergency services staff. There have been increases in the individuals served in recent months due to the expansion of the Co-Responder program and an increase in the number of individuals served by the Community Response and Mobile Crisis teams.
- ADC/JDC/Court – The number of individuals served increased 6% as compared to December 2023, when the jail services program experienced a reduction in the individuals served in the adult detention center due to staff vacancies.

FUND STATEMENT

YTD - February 29, 2024 (66.67%)	FY 2024 Revised Budget (1)	FY 2024 YTD Budget * (2)	FY 2024 YTD Actuals (3)	Variance from YTD Budget (3 - 2)	FY 2024 Projection (4)	FY 2024 Projection vs Budget (4-1)
Beginning Balance	61,279,071	61,279,071	61,279,071	-	61,279,071	-
F Fairfax City	2,479,063	1,652,709	619,766	(1,032,943)	2,479,063	-
F Falls Church City	1,123,651	749,101	280,913	(468,188)	1,123,651	-
F State DBHDS **	8,451,543	5,634,362	7,484,569	1,850,207	10,946,804	2,495,261
F Federal Pass Thru SAPT Block Grant	4,053,659	2,702,439	3,096,911	394,471	4,053,659	-
V Direct Federal Food Stamps	154,982	103,321	60,670	(42,651)	154,982	-
V Program/Client Fees	4,296,500	2,864,333	3,870,284	1,005,951	5,515,155	1,218,655
V CSA Pooled Funds	890,000	593,333	750,799	157,466	890,000	-
V Medicaid Option	8,582,708	5,721,805	8,369,302	2,647,497	11,926,256	3,343,548
V Medicaid Waiver	7,000,000	4,666,667	6,695,779	2,029,112	9,742,358	2,742,358
V Miscellaneous	124,800	83,200	52,000	(31,200)	124,800	-
Non-County Revenue	37,156,906	24,771,271	31,280,993	6,509,722	46,956,728	9,799,822
General Fund Transfer In	175,995,187	175,995,187	175,995,187	-	175,995,187	-
Total Available	274,431,164	262,045,529	268,555,251	6,509,722	284,230,986	9,799,822
Compensation	112,312,318	69,115,273	67,057,204	(2,058,068)	110,309,251	2,003,067
Fringe Benefits	47,681,545	29,342,489	29,205,957	(136,532)	48,407,877	(726,332)
Operating ***	59,017,753	39,345,169	30,700,326	(8,644,843)	47,432,003	11,585,750
Recovered Cost (WPFO)	(1,568,760)	(1,045,840)	(586,865)	458,975	(1,568,760)	-
Capital	1,926,054	1,284,036	108,674	(1,175,362)	1,926,054	-
Transfer Out - IT Projects (10040)	6,869,857	6,869,857	6,869,857	-	6,869,857	-
Total Disbursements	226,238,767	144,910,984	133,355,153	(11,555,831)	213,376,282	12,862,485
Ending Balance	48,192,397	117,134,545	135,200,098	18,065,553	70,854,704	22,662,307
DD Medicaid Waiver Redesign Reserve ¹	-					
Opioid Use Epidemic Reserve ²	10,000,000					
Diversion First Reserve ³	7,839,174					
Medicaid Replacement Reserve ⁴	-					
Youth Mental Health Crisis Care Center Reserve ⁵	15,000,000					
Unreserved Balance⁶	15,353,223					

* FY 2024 YTD Budget for Revenues and Expenditures are prorated based on the remaining months in the fiscal year.

** State revenue includes an aggregate increase of \$2,495,261 for salary and fringe costs in FY 2024.

*** A budget transfer of \$5 million from Operating to Personnel as well as \$1,876,152 to Capital has been initiated in January.

F Fixed Annual Allocations

V Variable Revenue based on number of services provided and total billing collections

1 The DD Medicaid Waiver Redesign Reserve was created to ensure the County had sufficient funding to provide services to individuals with developmental disabilities in the event of greater than anticipated costs due to the Medicaid Waiver Redesign effective July 1, 2016.

2 The Opioid Use Epidemic Reserve provides flexibility, consistent with the Board of Supervisors' FY 2018-FY 2019 Budget Guidance, as the County continues to work with national, state, and regional partners on strategies to combat the opioid epidemic.

3 The Diversion First Reserve represents one-time savings realized since FY 2017 that will be appropriated as part of a future budget process based on priorities identified by the Board of Supervisors.

4 The Medicaid Waiver Replacement Reserve was created to ensure the County had sufficient funding to provide services to individuals newly eligible under Medicaid Expansion.

5 The Youth Mental Health Crisis Care Center Reserve provides funding to purchase or lease a facility for youth mental health services, consistent with the Board of Supervisor's FY 2024-FY 2025 Budget Guidance.

6 The Unreserved Balance fluctuates based on specific annual program requirements

Fairfax-Falls Church Community Services Board
Operating Expenditures
Program Budget vs. Actuals - FY 2024 (as of February 29, 2024)

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)				
	Budget (100%)	Actuals	66.7%	Variance	33.3%
G761501 - CSB Office of the Deputy Director - Clinical					
G761501002 - Consumer & Family Affairs	\$ 2,370,486	\$ 1,833,103		\$ 537,383	
G761501003 - Medical Services	\$ 16,100,832	\$ 8,878,537		\$ 7,222,296	
G761501004 - Opioid Task Force	\$ 4,470,789	\$ 1,865,779		\$ 2,605,010	
G761501005 - Utilization Management	\$ 932,204	\$ 418,101		\$ 514,103	
G761501 - CSB Office of the Deputy Director - Clinical Total	\$ 23,874,310	\$ 12,995,520	54.4%	\$ 10,878,791	45.6%
G762001 - Engagement Asmt & Referral Services					
G762001001 - EAR Program Management	\$ 470,088	\$ 267,519		\$ 202,569	
G762001002 - Entry, Referral, & Assessment	\$ 3,386,403	\$ 2,405,988		\$ 980,415	
G762001003 - Outreach	\$ 58,997	\$ 42,850		\$ 16,147	
G762001004 - Wellness Health Promotion Prevention	\$ 2,736,081	\$ 1,219,181		\$ 1,516,901	
G762001 - Engagement Asmt & Referral Services Total	\$ 6,651,569	\$ 3,935,537	59.2%	\$ 2,716,032	40.8%
G762002 - Emergency & Crisis Care Services					
G762002001 - Emergency & Crisis Care Svcs Program Mgm	\$ 235,476	\$ 233,509		\$ 1,967	
G762002002 - Adult Crisis Stabilization	\$ 4,115,903	\$ 3,074,013		\$ 1,041,890	
G762002003 - Detoxification & Diversion	\$ 264,808	\$ 116,013		\$ 148,795	
G762002004 - Emergency	\$ 10,328,076	\$ 6,228,680		\$ 4,099,395	
G762002 - Emergency & Crisis Care Services Total	\$ 14,944,263	\$ 9,652,215	64.6%	\$ 5,292,047	35.4%
G762003 - Residential Treatment & Detoxification Services					
G762003001 - Residential Treatment Program Management	\$ 229,287	\$ 168,539		\$ 60,748	
G762003002 - Residential Admissions & Support	\$ 962,020	\$ 679,137		\$ 282,883	
G762003003 - A New Beginning	\$ 4,740,018	\$ 2,825,637		\$ 1,914,381	
G762003004 - Crossroads Adult	\$ 4,630,231	\$ 2,858,686		\$ 1,771,545	
G762003005 - New Generations	\$ 1,728,175	\$ 1,205,179		\$ 522,996	
G762003006 - Cornerstones	\$ 2,917,189	\$ 1,774,762		\$ 1,142,427	
G762003007 - Residential Treatment Contract	\$ 796,956	\$ 573,601		\$ 223,355	
G762003008 - Detoxification Services	\$ 5,350,362	\$ 3,156,187		\$ 2,194,175	
G762003 - Residential Treatment & Detoxification Services Total	\$ 21,354,238	\$ 13,241,728	62.0%	\$ 8,112,510	38.0%
G762005 - Youth & Family Services					
G762005001 - Youth & Family Program Management	\$ 389,750	\$ 137,615		\$ 252,135	
G762005002 - Youth & Family Outpatient	\$ 7,312,130	\$ 4,828,495		\$ 2,483,635	

Fairfax-Falls Church Community Services Board
Operating Expenditures
Program Budget vs. Actuals - FY 2024 (as of February 29, 2024)

SERVICE/PROGRAM AREA	FUND 400-C40040					
	(UNRESTRICTED FEDERAL, LOCAL AND STATE)					
	Budget (100%)	Actuals	66.7%	Variance	33.3%	
G762005004 - Youth Resource Team	\$ 1,926,545	\$ 1,406,306		\$ 520,239		
G762005005 - Wraparound Fairfax	\$ 1,005,397	\$ 622,041		\$ 383,356		
G762005006 - Court Involved Youth	\$ 590,416	\$ 424,377		\$ 166,039		
G762005009 - Youth & Family Contract	\$ 872,701	\$ 479,390		\$ 393,311		
G762005 - Youth & Family Services Total	\$ 12,096,939	\$ 7,898,225	65.3%	\$ 4,198,714	34.7%	
G762006 - Diversion & Jail-Based Services						
G762006002 - Jail Diversion	\$ 3,176,332	\$ 3,161,046		\$ 15,285		
G762006003 - Forensic Services	\$ 3,090,732	\$ 1,124,917		\$ 1,965,815		
G762006 - Diversion & Jail-Based Services Total	\$ 6,267,064	\$ 4,285,964	68.4%	\$ 1,981,100	31.6%	
G763001 - Behavioral Health Outpatient & Case Mgmt Svcs						
G763001001 - Behavioral Health OP & CM Program Mgmt	\$ 194,072	\$ 145,706		\$ 48,367		
G763001002 - Adult Outpatient & Case Management	\$ 15,625,450	\$ 10,228,901		\$ 5,396,548		
G763001005 - Adult Partial Hospitalization	\$ 1,400,733	\$ 905,241		\$ 495,492		
G763001 - Behavioral Health Outpatient & Case Mgmt Svcs Total	\$ 17,220,255	\$ 11,279,848	65.5%	\$ 5,940,407	34.5%	
G763002 - Support Coordination Services						
G763002001 - Support Coordination Program Management	\$ 237,921	\$ 113,702		\$ 124,219		
G763002002 - Support Coordination	\$ 14,281,460	\$ 9,757,008		\$ 4,524,451		
G763002003 - Support Coordination Contracts	\$ 624,930	\$ 554,632		\$ 70,298		
G763002 - Support Coordination Services Total	\$ 15,144,311	\$ 10,425,342	68.8%	\$ 4,718,969	31.2%	
G763003 - Employment & Day Services						
G763003001 - Employment & Day Program Management	\$ 3,090,644	\$ 333,848		\$ 2,756,796		
G763003002 - Behavioral Health Emp & Day Direct	\$ 832,669	\$ 351,671		\$ 480,998		
G763003003 - Behavioral Health Emp & Day Contract	\$ 2,536,512	\$ 1,657,618		\$ 878,894		
G763003005 - ID Emp & Day Contract	\$ 16,675,621	\$ 6,844,975		\$ 9,830,645		
G763003006 - ID Emp & Day Self-Directed	\$ 2,454,156	\$ 2,362,998		\$ 91,157		
G763003 - Employment & Day Services Total	\$ 25,589,601	\$ 11,551,111	45.1%	\$ 14,038,490	54.9%	
G763004 - Assisted Community Residential Services						
G763004001 - Assist Community Residential Prog Mgmt	\$ 192,132	\$ 136,949		\$ 55,183		
G763004002 - Asst Comm Residential Direct	\$ 11,822,567	\$ 6,526,410		\$ 5,296,156		
G763004003 - Asst Comm Residential Contract	\$ 4,904,859	\$ 2,201,000		\$ 2,703,859		

Fairfax-Falls Church Community Services Board
Operating Expenditures
Program Budget vs. Actuals - FY 2024 (as of February 29, 2024)

SERVICE/PROGRAM AREA	FUND 400-C40040 (UNRESTRICTED FEDERAL, LOCAL AND STATE)					
	Budget (100%)	Actuals	66.7%	Variance	33.3%	
G763004004 - Stevenson Place	\$ 1,150,940	\$ 696,110		\$ 454,830		
G763004 - Assisted Community Residential Services Total	\$ 18,070,498	\$ 9,560,470	52.9%	\$ 8,510,028	47.1%	
G763005 - Supportive Community Residential Services						
G763005001 - Support Community Residential Prog Mgmt	\$ 1,292,012	\$ 815,252		\$ 476,760		
G763005002 - Supportive Residential Direct	\$ 3,302,508	\$ 1,501,530		\$ 1,800,978		
G763005003 - RIC	\$ 4,252,445	\$ 2,347,668		\$ 1,904,777		
G763005009 - Support Community Residential Contract	\$ 2,710,525	\$ 1,747,093		\$ 963,432		
G763005 - Supportive Community Residential Services Total	\$ 11,557,490	\$ 6,411,543	55.5%	\$ 5,145,947	44.5%	
G763006 - Intensive Community Treatment Svcs						
G763006001 - ICT Program Management	\$ 184,059	\$ 128,965		\$ 55,094		
G763006003 - Assertive Community Treatment	\$ 2,021,403	\$ 1,412,864		\$ 608,540		
G763006004 - Intensive Case Management	\$ 3,099,266	\$ 1,578,611		\$ 1,520,654		
G763006005 - Discharge Planning	\$ 982,310	\$ 485,627		\$ 496,683		
G763006008 - Outreach	\$ 653,157	\$ 366,722		\$ 286,434		
G763006 - Intensive Community Treatment Svcs Total	\$ 6,940,195	\$ 3,972,789	57.2%	\$ 2,967,405	42.8%	
Program Budget Total	\$ 179,710,732	\$ 105,210,292	58.5%	\$ 74,500,440	41.5%	
Non-Program Budget Total¹	\$ 46,528,035	\$ 28,144,618	60.5%	\$ 18,384,427	39.5%	
TOTAL FUND	\$ 226,238,767	\$ 133,355,153	58.9%	\$ 92,884,867	41.1%	

¹ Non-Program Budget Total includes all administrative areas (HR, Finance, Communications, Compliance, Informatics, etc)