

Fairfax County, Virginia

Fiscal Year 2002 Adopted Budget Plan

Overview



1742

Prepared by the
Fairfax County Department of Management and Budget
12000 Government Center Parkway
Suite 561
Fairfax, Virginia 22035

<http://www.co.fairfax.va.us/dmb/>

BUDGET CALENDAR

For preparation of the FY 2002 Adopted Budget

May through June 2000

Orientation Meeting with Agency Directors and other personnel involved in budget preparation.



July 1, 2000

Distribution of the FY 2002 budget forms and budget development guide. Fiscal Year 2001 begins.



August - September 2000

Agencies forward completed budget submissions to the Department of Management and Budget for review.



September - December 2000/ January 2001

Meetings with County Executive, Senior Management Team and budget staff for final discussions on the budget.



February 6, 2001

School Board adopts its FY 2002 Advertised Budget.



February 26, 2001

County Executive's presentation of the FY 2002 Advertised Budget Plan.



July 1, 2001

Fiscal Year 2002 begins.



June 30, 2001

Distribution of the FY 2002 Adopted Budget Plan.



April 30, 2001

Adoption of the FY 2002 budget plan, Tax Levy and Appropriation Ordinance by the Board of Supervisors.



April 23, 2001

Board action on FY 2001 Third Quarter Review. Board mark-up of the FY 2002 proposed budget.



April 2, 3, and 4, 2001

Public hearings on proposed FY 2002 budget, FY 2001 Third Quarter Review and FY 2002-2007 Capital Improvement Program (with Future Years to 2009) (CIP).



March 2001

Board authorization of FY 2002 budget and tax advertisement.



March 1, 2001

Complete distribution of the FY 2002 Advertised Budget Plan.



Fairfax County is committed to complying with the Americans with Disabilities Act (ADA). Special accommodations will be made upon request. Please call 703-324-2391 (Virginia Relay: 1-800-828-1120).

THE BUDGET DOCUMENTS

Fairfax County publishes four documents to describe the Adopted Budget Plan. A brief description of each document is summarized below:

The Citizen's Guide includes a summary of the key facts, figures and highlights of the budget.

The Budget Overview summarizes the budget, thereby allowing a complete examination of the budget through this document. The Overview contains the County Executive's message to the Board of Supervisors; a summary of the County's fiscal condition, allocation of resources, financial history; and projections of future revenues and expenditure requirements. Also included is information on the County's taxes and fees; direct spending by County departments; transfers to other public organizations, such as the public schools and Metro; and, funded construction projects.

Volume 1 – General Fund details the budgets for County departments and agencies funded from general tax revenue such as real estate and personal property taxes. Included are detailed budget schedules and tables organized by accounting classification, positions, and other categories, as well as summaries of budgets by program area, department and agency. Also included is an organizational chart, goals, objectives, and performance indicators for each department and agency.

Volume 2 – Capital Construction and Other Operating Funds details budgets for County departments, agencies, construction projects and programs funded from non-general fund revenue sources, or from a mix of general fund and non-general fund sources, such as federal or state grants, proceeds from the sale of bonds, user fees, and special tax districts. Included are detailed budget schedules and tables organized by accounting classification, as well as budget summaries by fund group.

To view information on Fairfax County's budget and budget process via the Worldwide Web, go to <http://www.co.fairfax.va.us/dmb>

GENERAL NOTE

All years referred to in this and other documents are fiscal years unless otherwise noted.



1742



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Fairfax County Government,
Virginia**

For the Fiscal Year Beginning

July 1, 2000

Anne Spray Kinsey *Jeffrey L. Esser*
President Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Fairfax County, Virginia for its annual budget for the fiscal year beginning July 1, 2000.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Information regarding the contents of this or other budget volumes can be provided by calling the Fairfax County Department of Management and Budget at 703-324-2391 from 8:00 a.m. to 4:30 p.m.

Internet Access: The Fairfax County budget is also available for viewing on the Internet at:



<http://www.co.fairfax.va.us/dmb>

Reference copies of all budget volumes are available at all Fairfax County Public Libraries:

Fairfax City Regional

3915 Chain Bridge Road
Fairfax, VA 22030-3395
(703) 246-2281

Reston Regional

11925 Bowman Towne Drive
Reston, VA 20190-3311
(703) 689-2700

Centreville Regional

14200 St. Germaine Drive
Centreville, VA 20121-2299
(703) 830-2223

Great Falls

9830 Georgetown Pike
Great Falls, VA 22066-2617
(703) 759-8560

John Marshall

6209 Rose Hill Drive
Alexandria, VA 22310-6299
(703) 971-0010

Dolley Madison

1244 Oak Ridge Avenue
McLean, VA 22101-2614
(703) 356-0770

Thomas Jefferson

7415 Arlington Boulevard
Falls Church, VA 22042-7499
(703) 573-1060

George Mason Regional

7001 Little River Turnpike
Annandale, VA 22003-5975
(703) 256-3800

Sherwood Regional

2501 Sherwood Hall Lane
Alexandria, VA 22306-2799
(703) 765-3645

Tysons-Pimmit Regional

7584 Leesburg Pike
Falls Church, VA 22043-2099
(703) 790-8088

Herndon Fortnightly

768 Center Street
Herndon, VA 20170-5124
(703) 437-8855

Lorton

9520 Richmond Highway
Lorton, VA 22079-2124
(703) 339-7385

Richard Byrd

7250 Commerce Street
Springfield, VA 22150-3499
(703) 451-8055

Kingstowne

6500 Landsdowne Centre
Alexandria, VA 22315-5011
(703) 339-4610

Pohick Regional

6450 Sydenstricker Road
Burke, VA 22015-4274
(703) 644-7333

Chantilly Regional

4000 Stringfellow Road
Chantilly, VA 20151-2628
(703) 502-3883

Martha Washington

6614 Fort Hunt Road
Alexandria, VA 22307-1799
(703) 768-6700

Kings Park

9000 Burke Lake Road
Burke, VA 22015-1683
(703) 978-5600

Patrick Henry

101 Maple Avenue East
Vienna, VA 22180-5794
(703) 938-0405

Woodrow Wilson

6101 Knollwood Drive
Falls Church, VA 22041-1798
(703) 820-8774

Additional copies of budget documents are also available from the Department of Management and Budget (DMB) at no extra cost.

Please call DMB in advance to confirm availability of these documents.

Department of Management and Budget
12000 Government Center Parkway, Suite 561
Fairfax, VA 22035-0074
(703) 324-2391

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How to Read The Budget

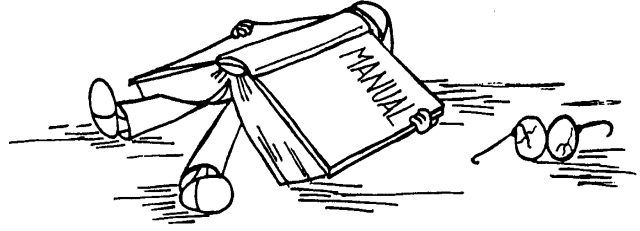
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- ▶ *Reviewing the Budget*
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- ▶ *Organization of Budget Volumes*
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- ▶ *Basis of Accounting & Budgeting*
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- ▶ *Financial Structure*
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- ▶ *Departments & Program Areas*
(Page 7)
- ▶ *County Expenditures & Revenues*
(Page 8)

HOW TO READ THE BUDGET

REVIEWING THE BUDGET

A budget can be quite intimidating and overwhelming at first glance. This section is intended to simplify the budget and make it easier to understand.



COMMONLY REQUESTED INFORMATION

General Fund Statement	Overview, Page 79,178
Budget Facts	Overview, Page 60
Budget Highlights	Overview, Page 63
General Fund Revenue Overview	Overview, Page 87
General Fund Expenditure Overview	Overview, Page 111
Trends	Overview, Page 259
Financial Forecast.....	Overview, Page 273
Glossary of Terms.....	Overview, Page 293
Summary of County Budget	Citizen's Guide

HOW TO READ THE BUDGET

ORGANIZATION OF BUDGET VOLUMES

The Fairfax County Budget Plan is presented in several volumes:

FY 2002 Advertised Budget

Budget Overview Volume

General Fund, Volume 1

Capital Construction and Other Operating Funds, Volume 2

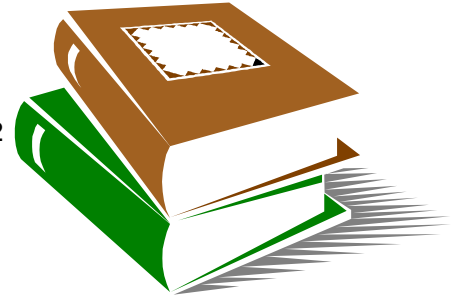
Capital Projects Appendix Volume

FY 2002 Adopted Budget (after adoption in April)

Budget Overview Volume

General Fund, Volume 1

Capital Construction and Other Operating Funds, Volume 2



Together, these volumes provide a comprehensive discussion of both the advertised and adopted Fairfax County budgets.

A *Citizen's Guide to the Budget* and an *Information Technology Plan* are also published in conjunction with the budget. The *Citizen's Guide* includes a summary of the key facts, figures, and highlights of the budget. The *Information Technology Plan* is a document which includes strategic information technology directions, multi-year planning for information technology initiatives, and projections of the current technical environment. The *Citizen's Guide* is published for the advertised and adopted budgets, whereas the *Information Technology Plan* is only published for the advertised budget.

Overview Volume

The Overview Volume provides a general summary of the County's budget and includes the County Executive's budget message; the Chairman's Letter (once the budget is adopted in April); and summary information on General Fund revenues and expenditures, proposed General Fund transfers to support other funds, and proposed non-General Fund and capital expenditures. Other information presented in the Overview Volume includes historical tax and demographic trends, a financial forecast, schedules of receipts and expenditures, and various financial, statistical, and historical data.

General Fund – Volume 1

This volume is organized into Budget Schedules and Summary of General Fund Expenditures by Program Area. The Budget Schedules section includes Financial Schedules, Personnel Services and Fringe Benefits Schedules, Position Schedules, Compensation Schedules, and Operating Expenses and Capital Equipment Schedules. The General Fund Expenditures by Program Area section contains General Fund agency budgets grouped by the following program areas:

- ◆ Legislative-Executive Functions/Central Services
- ◆ Judicial Administration
- ◆ Public Safety
- ◆ Public Works
- ◆ Health and Welfare
- ◆ Parks, Recreation and Cultural
- ◆ Community Development
- ◆ Nondepartmental

Capital Construction and Other Operating Funds – Volume 2

This volume provides detailed information on County departments, agencies, construction projects, and programs funded from non-General Fund revenue sources, or from a mix of General Fund and non-General Fund sources such as Federal or State grants, proceeds from the sale of bonds, user fees, and special tax districts. Included are detailed budget schedules (tables) broken down by specific accounting categories and summaries of budgets by fund groups. Included are the following fund categories:

HOW TO READ THE BUDGET

- ◆ Special Revenue Funds
- ◆ Debt Service Funds
- ◆ Capital Project Funds
- ◆ Enterprise Funds
- ◆ Internal Service Funds
- ◆ Trust and Agency Funds
- ◆ Housing and Community Development Programs
- ◆ Fairfax County Park Authority Trust Funds
- ◆ Alcohol Safety Action Program

This volume also details information associated with Fairfax County funding for Contributory Agencies. Contributory Agencies are not a part of Fairfax County's governmental structure, but when funding to an outside organization is considered to be effective in carrying out County objectives, it may be approved by the Board of Supervisors as having Contributory status and receive support in the County budget. Prior to FY 2001, this information was published in a separate volume.

Capital Projects Appendix Volume

The Capital Projects Appendix Volume details the capital construction budget by project. Each project that has a Revised Budget in FY 2001, or proposed funding in FY 2002, is included in this volume. Each project is outlined in a Project Detail Sheet, including location, Supervisory District, project description, completion dates, and sources of funding. It should be noted that this volume is published only as part of the Advertised Budget Plan.

BASIS OF ACCOUNTING AND BUDGETING

A budget is a formal document that enables the County to plan for the future, measure the performance of County services, and help the public to understand where revenues come from and how they are spent on County services. The budget serves many purposes and addresses different needs depending on the "audience" – County residents, Federal and State regulatory authorities, elected officials, other local governments, taxpayers or County staff.

The budget must comply with the *Code of Virginia* and regulatory requirements. According to the *Code of Virginia*, Fairfax County is required to have a balanced budget and to undergo an annual financial audit by independent auditors. Thus, the budget outlines the required information to serve legal and financial reporting requirements. As discussed in more detail in the following sections, the budget is prepared and organized within a defined basis of budgeting and financial structure to meet regulatory and managerial reporting categories of expenditures and revenues.

The Commonwealth of Virginia requires that the County budget be based on fund accounting, which is a system that matches the sources of revenue (such as taxes or service fees) with the uses (program costs) of that revenue. Therefore, the County budgets and accounts for its revenues and expenditures in various funds (see Financial Structure section).

Accounting Basis

Each fund is considered a separate accounting entity, with operations accounted for in a separate set of self-balancing accounts that comprise assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate.

Governmental and agency funds are accounted for on a modified accrual basis of accounting. Revenue is considered available and recorded if it is collectible within the current period or within 45 days thereafter, to be used to pay liabilities of the current period. Expenditures are generally recorded when the related fund liability is incurred, with the exception of certain liabilities recorded in the General Long-Term Obligations Account Group.

HOW TO READ THE BUDGET

Proprietary, pension, and non-expendable trust funds utilize the accrual basis of accounting. Revenue is recognized when earned and expenses are recognized when incurred.

Budgetary Basis

Annual budgets spanning the fiscal year (July 1 – June 30) are prepared on an accounting basis, with certain exceptions. For Governmental Funds, the value of donated food is not budgeted, but is reported in financial statements. In addition, while the full value of capital lease transactions is recorded when initiated for financial purposes, only the lease payment due in a given year is included in the budget. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

The County's basis of budgeting is consistent with generally accepted accounting principles.

The budget is controlled at certain legal and managerial/administrative levels. The *Code of Virginia* requires that the County adopt a balanced budget. The adopted Fiscal Planning Resolution places legal restrictions on expenditures at the agency or fund level. Managerial budgetary control is maintained and controlled at the fund, department, and character (i.e., Personnel Services, Operating Expenses, Recovered Costs, and Capital Equipment) or project level. Personnel Services include regular pay, fringe benefits, and extra compensation. Operating Expenses are the day-to-day costs involved in the administration of an agency. Capital Equipment reflects items that have a value of more than \$5,000 and an expected lifetime of more than one year, and Recovered Costs are reimbursements from other County agencies for specific services that have been provided. The Board of Supervisors currently approves any revisions that alter the total expenditures of any agency or fund.

During the fiscal year, budget reviews held on a quarterly basis (quarterly reviews) are the primary mechanism for revising appropriations. State law requires that a public hearing be held prior to the adoption of amendments to the current year budget when the adjustments exceed \$500,000 or 1 percent of revenues. In addition, any amendment of \$500,000 or more requires that the Board advertise a synopsis of the proposed changes.

All annual appropriations lapse at the end of the fiscal year. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be reappropriated and honored the subsequent fiscal year.

The County's Department of Management and Budget is authorized to transfer budgeted amounts between characters or projects within any agency or fund. The budget process is controlled at the character or project level by an appropriations system within the automated financial accounting system. Purchase orders are encumbered prior to release to vendors and those that exceed character level appropriations, are not released until additional appropriations are available.

During FY 2002, the County will continue to implement the requirements of the Governmental Accounting Standards Board's (GASB) Statement Number 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments, otherwise known as GASB-34. The new standards will change the entire reporting process for local governments, and perhaps even the presentation of the budget. The standards require new entity-wide financial statements, in addition to the current fund statements and other additional reports such as Management Discussion and Analysis. Infrastructure values will have to be reported, and various changes in accounting will need to be implemented. Full implementation of the defined GASB-34 components is expected by July 1, 2001, with the exception of the requirement to capitalize and depreciate general governmental infrastructure assets for which an additional three-year, phase-in period is permitted.

HOW TO READ THE BUDGET

FINANCIAL STRUCTURE

<u>Fund Type</u>	<u>Fund Title</u>	<u>Purpose</u>	<u>Revenue</u>
GOVERNMENTAL FUNDS			
G00	General Fund	Accounts for the cost of general County government.	Primarily from general property taxes, other local taxes, revenue from the use of money and property, license and permit fees, and State shared taxes.
G00	Revenue Stabilization Fund	Established by the Board of Supervisors in FY 2000 to provide a mechanism for maintaining a balanced budget without resorting to tax increases and/or expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.	Minimum of 40 percent of non-recurring balances identified at the Carryover and Third Quarter Reviews transferred to the Fund until a maximum balance of 3 percent of General Fund Disbursements is attained.
G10 H14 P17	Special Revenue Funds	Account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.	A variety of sources including fees for service, General Fund transfers, Federal and State grant funding, cable franchise fees, and special assessments.
G20	Debt Service Funds	Account for the accumulation of resources for and the payments of general obligation bond principal, interest and related expenses	General Fund transfers and special assessment bond principal and interest from special assessment levies.
G30 H34 P37	Capital Project Funds	Account for financial resources used for all general County and School construction projects other than Enterprise Fund construction.	General Fund transfers, bond proceeds, and miscellaneous contributions.
PROPRIETARY FUNDS			
G40	Enterprise Funds (Wastewater Management Program)	Account for operations financed and operated in a manner similar to the private sector. The County utilizes Enterprise Funds for the Wastewater Management Program, which provides construction, maintenance, and operation of the Countywide sewer system.	User charges to existing customers for continuing sewer service and availability fees charged to new customers for initial access to the system.
G50	Internal Service Funds	Account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other government units on a reimbursement basis.	Reimbursement via various inter-governmental payments, including the General Fund, for services and goods provided.
FIDUCIARY FUNDS			
G60 G70 H74 P77	Trust and Agency Funds	Account for assets held by the County in a trustee or agency capacity. Trust funds are usually established by a formal trust agreement. Agency funds are custodial in nature and are maintained to account for funds received and disbursed by the County for various governmental agencies and other organizations.	Various inter-governmental payments, including from the General Fund, and contributions by participants.

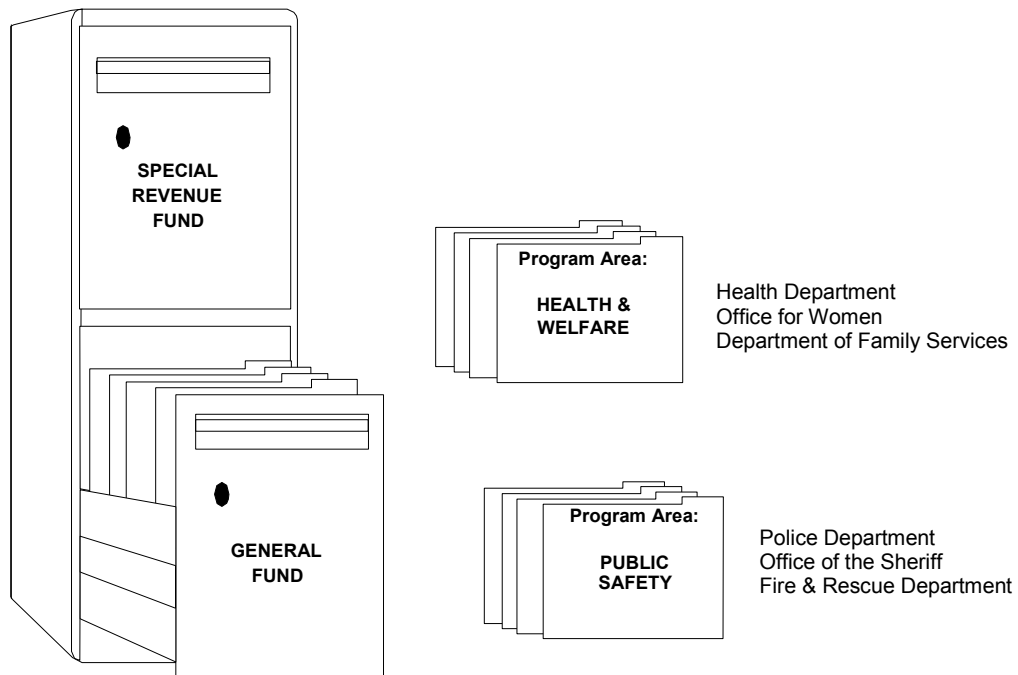
HOW TO READ THE BUDGET

DEPARTMENTS AND PROGRAM AREAS

The County's departments and program areas are easiest to understand if compared to a filing cabinet. Each drawer of the filing cabinet is a separate type of fund, such as Special Revenue, and within each drawer or fund there are many file folders which represent County agencies, departments or funds. County organizations in the General Fund are called agencies or departments, while organizations in the other funds are called funds. For example, the Health Department, which is a General Fund agency, is one agency or folder in the General Fund drawer.

For reporting purposes, all agencies and departments in the General Fund are grouped into "program areas." A program area is a grouping of County agencies or departments with related Countywide goals. Under each program area, individual agencies and departments participate in activities to support the program area goals. The Public Safety Program Area, for example, includes the Police Department, and the Fire and Rescue Department, among others.

While most of the information in the budget is focused on an agency or fund, there are several schedules that combine different sources of information such as General Fund receipts and expenditures, County position schedules, and other summary schedules.



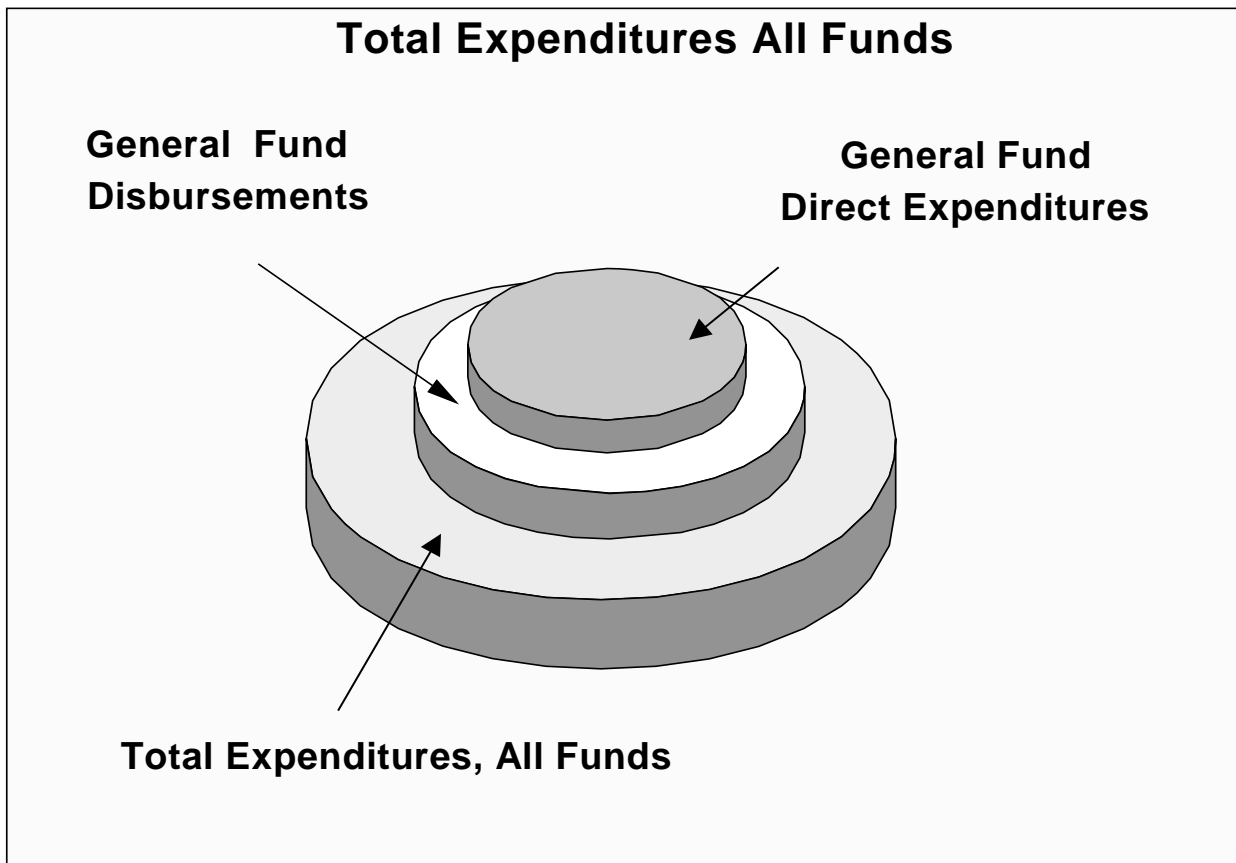
HOW TO READ THE BUDGET

COUNTY EXPENDITURES AND REVENUES

County Expenditures

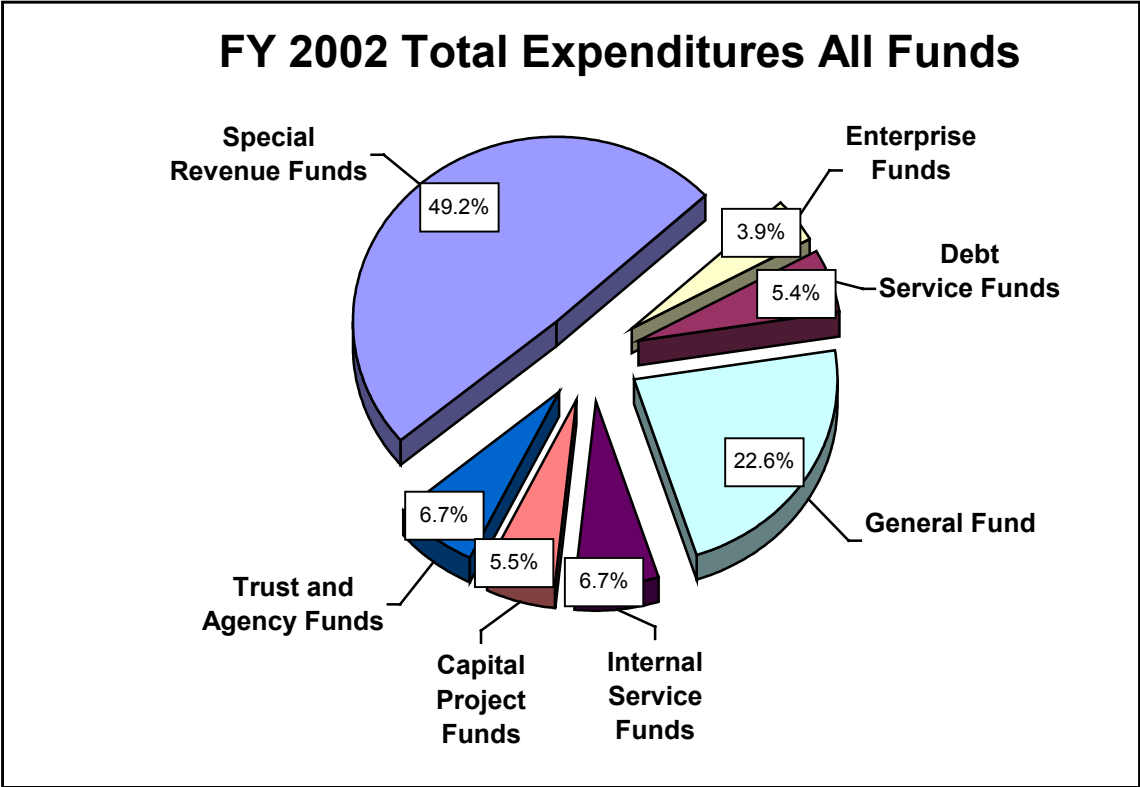
Expenditures for Fairfax County services and programs can be categorized as three concentric circles. Each circle encompasses the funds inside it:

- ◆ In the smallest circle are the General Fund Direct Expenditures that are used to run the day-to-day operations of most County agencies.
- ◆ The second largest circle is General Fund Disbursements. This circle includes General Fund Direct Expenditures and General Fund transfers to other funds, such as the Fairfax County Public Schools and Metro transportation system, and the County's debt service. The transfer of funding to the County Public Schools, including debt service, accounts for 51.3 percent of the County's disbursements in FY 2002.
- ◆ The largest circle is Total Expenditures. It represents expenditures from all appropriated funds.



HOW TO READ THE BUDGET

◆ The composition of Total Expenditures in FY 2002 is shown in the following chart:

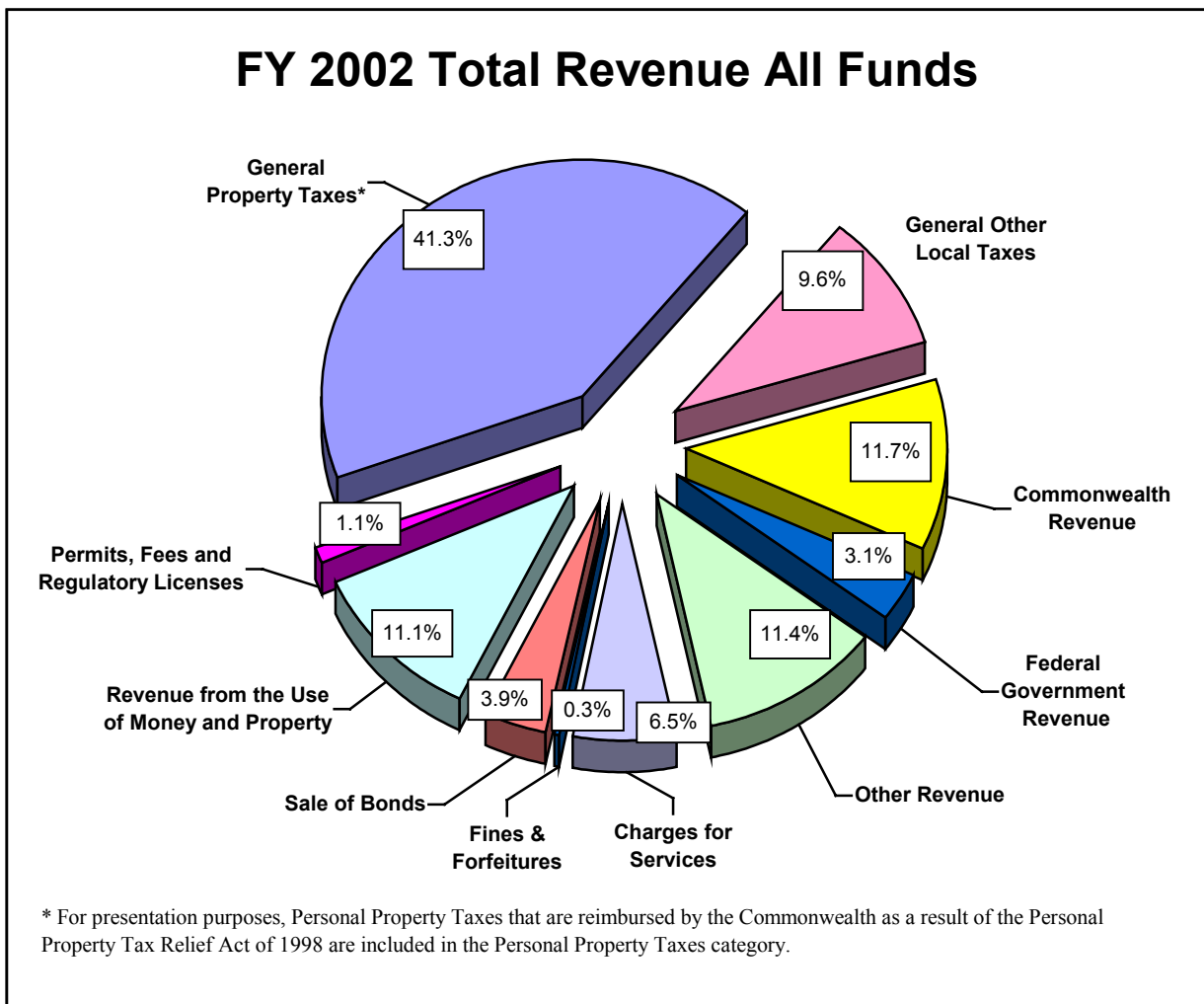


HOW TO READ THE BUDGET

County Revenues

The revenue Fairfax County uses to fund its services and programs is generated from a variety of sources:

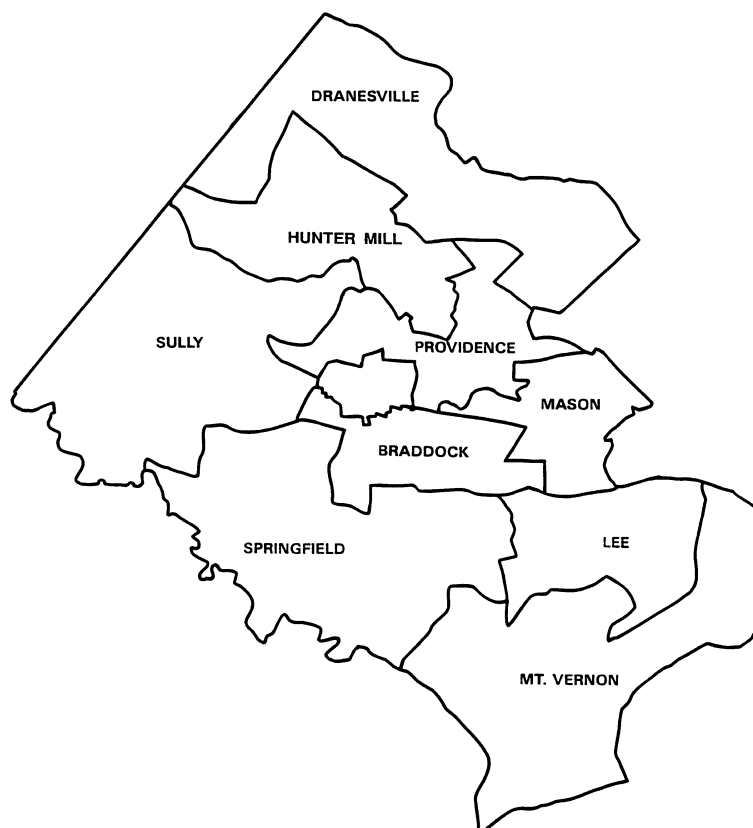
- ◆ The General Fund portion of Total Revenues consists of several major components, the two largest being Real Estate Tax revenues and Personal Property Tax revenues. In FY 2002, these categories are estimated to account for approximately 53.2 percent and 19.4 percent of the total General Fund revenues, respectively. Please note that a portion of the Personal Property Taxes are paid to the County by the State. These funds are included in the aforementioned Personal Property Tax total, rather than in Revenue from the Commonwealth. Other Local Taxes, which includes Local Sales Tax receipts, Consumer Utility Taxes, and Business Professional and Occupational License Taxes comprise approximately 16.1 percent of General Fund revenues in FY 2002. The remaining revenue categories, including Revenue from the Federal Government, Fines and Forfeitures, Revenue from the Use of Money and Property, Revenue from the Commonwealth, Recovered Costs, Charges for Services, and Permits, Fees and Regulatory Licenses make up 11.3 percent of the total.
- ◆ Total Revenues consist of all revenues received by all appropriated funds in the County. Total Revenues include all General Fund revenues, as well as sewer bond revenue, refuse collection and disposal fees, and revenue from the sale of bonds.



County Organization/ Budget Process

This section includes:

- ▶ *Fairfax County Government*
(Page 12)
- ▶ *County Organizational Chart*
(Page 13)
- ▶ *Boards and Commissions*
(Page 14)
- ▶ *Budget Process*
(Page 16)



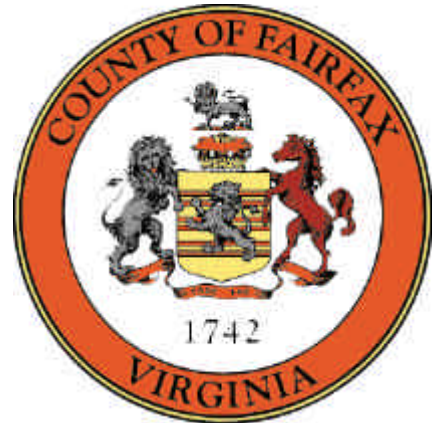
COUNTY ORGANIZATION / BUDGET PROCESS

FAIRFAX COUNTY GOVERNMENT

In Virginia, cities and counties are distinct units of government and do not overlap. Fairfax County completely surrounds the City of Fairfax and is adjacent to the City of Falls Church and the City of Alexandria. Property within these cities is not subject to taxation by Fairfax County, and the County generally is not required to provide governmental services to their residents. However, the County provides certain services to the residents of these cities pursuant to agreements with such cities.

In Fairfax County, there are three incorporated towns - Clifton, Herndon and Vienna - which are overlapping units of government within the County. The ordinances and regulations of the County are, with certain limitations prescribed by the *Code of Virginia*, generally affected in them. Property in these towns is subject to County taxation and the County provides certain services to their residents. These towns may incur general obligation bonded indebtedness without the prior approval of the County.

The Fairfax County government is organized under the Urban County Executive form of government as defined under the *Code of Virginia*. The governing body of the County is the Board of Supervisors, which makes policies for the administration of the County. The Board of Supervisors consists of ten members: the Chairman, elected at large, and one member from each of nine supervisory districts, elected for four year terms by the voters of the district in which the member resides. The Board of Supervisors appoints a County Executive to act as the administrative head of the County. The County Executive serves at the pleasure of the Board of Supervisors, carries out the policies established by the Board of Supervisors, directs business and administrative procedures, and recommends officers and personnel to be appointed by the Board of Supervisors. An organizational chart of Fairfax County government is provided on the next page.



COUNTY ORGANIZATION / BUDGET PROCESS

BOARDS AND COMMISSIONS

Appeal Groups

Board of Building Code Appeals
Board of Equalization of Real Estate Assessments
Board of Zoning Appeals ¹
Civil Service Commission
Electrical Advisory Board
Human Rights Commission
Mechanical Advisory and Licensing Board
Planning Commission
Plumbing Advisory Board

Management Groups

Audit Committee (3 Board Members, 2 Citizens)
Celebrate Fairfax, Incorporated
Economic Development Authority
Electoral Board
Fairfax County Park Authority
Fairfax County Public Library Board of Trustees
Fairfax County Water Authority
Fairfax-Falls Church Community Services Board
Industrial Development Authority of Fairfax County, Virginia
McLean Community Center Governing Board
Police Officers Retirement System Board of Trustees
Redevelopment and Housing Authority
Reston Community Center Governing Board
Supplemental Retirement System Board of Trustees
Uniformed Retirement System Board of Trustees

Advisory Groups

Advisory Plans Examiner Board
Advisory Social Services Board
Affordable Dwelling Unit Advisory Board
Agricultural and Forestal Districts Advisory Committee
Airports Advisory Committee
Alcohol Safety Action Program Local Policy Board
Animal Care and Control Committee
Architectural Review Board
Athletic Council
Character Counts Task Force
Child Care Advisory Council
Commission on Aging
Commission for Women
Community Action Advisory Board
Community Improvement Committee
Community Policy and Management Team for Services to At-Risk Youth and Families
Consumer Protection Commission

¹ The members of this group are appointed by the 19th Judicial Circuit Court of Virginia.

COUNTY ORGANIZATION / BUDGET PROCESS

Advisory Groups (continued)

Countywide Non-Motorized Transportation (Trails) Committee
Criminal Justice Advisory Board
Employer Child Care Development Council
Engineering Standards Review Committee
Environmental Quality Advisory Council
Local Disability Services Board
Fairfax County Community Criminal Justice Board
Fairfax County Commission on Organ and Tissue Donation and Transplantation
Fairfax County Human Services Council
Fairfax County Wetlands Board
Geotechnical Review Board
Health Care Advisory Board
A. Heath Onthank Memorial Award Selection Committee
History Commission
Information Technology Policy Advisory Committee
Juvenile Court Citizen Advisory Council
Oversight Committee on Drinking and Driving
Planning Commission
Road Viewers Board
Security Alarm System Commission
Small Business Commission, Fairfax County
Telecommunications Land Use Regulations Task Force
Tenant Landlord Commission
Transportation Advisory Commission
Tree Commission
Volunteer Fire Commission
Youth Basketball Advisory Council

Regional Agencies to which Fairfax County Contributes

Health Systems Agency Board
Metropolitan Washington Airports (MWA) Policy Committee
Metropolitan Washington Council of Governments
National Association of Counties
Northern Virginia Community College Board
Northern Virginia Regional Commission
Northern Virginia Private Industry Council
Northern Virginia Regional Park Authority
Northern Virginia Transportation Commission
Northern Virginia Transportation Coordinating Council
Route 28 Highway Transportation District Advisory Board
Upper Occoquan Sewage Authority
Virginia Association of Counties
Virginia Municipal League
Washington Metropolitan Area Transit Authority

COUNTY ORGANIZATION / BUDGET PROCESS

THE BUDGET PROCESS

The budget has several major purposes. It converts the County's long-range plans and policies into services and programs; serves as a vehicle to communicate these plans to the public; details the costs of County services and programs; and, outlines the revenues (taxes and fees) that support the County's services, including the rate of taxation for the coming fiscal year. Once the budget has been adopted by the Board of Supervisors, it becomes a work plan of objectives to be accomplished during the next fiscal year.

The budget process begins in the Spring of each year with the development of the Operating Agency, Capital Construction, and Contributory Budget Manuals which embody the budget formulation guidelines. These manuals provide specific guidelines, such as inflation factors and computation/projection methodologies. Based on these guidelines, all County departments and agencies prepare their funding requests and submit them to the Department of Management and Budget in August and September for review and analysis.

The County Executive's recommended budget is based on guidance provided in the *Ten Principles of Sound Financial Management*, the annual Budget Guidelines adopted by the Board of Supervisors, and input from the Senior Management Team. The County Executive's proposed budget is detailed in the Advertised Budget volumes, which are prepared in January and February and submitted to the Board of Supervisors in late February. The Board of Supervisors reviews the proposed budget during March and April, and makes funding adjustments to be included in the Adopted Budget Plan. The Adopted Budget Plan and corresponding tax rates are adopted by the end of April.

During the fiscal year, quarterly reviews of revenue and expenditures are undertaken by the Department of Management and Budget, and any necessary adjustments are made to the budget. On the basis of these reviews, the Board of Supervisors revises appropriations. Public hearings are held prior to Board action when potential appropriation increases are greater than \$500,000.

Citizen involvement and understanding of the budget are a key part of the review process. Public hearings on the County Executive's FY 2002 Advertised Budget Plan and the FY 2002 - FY 2006 Capital Improvement Program (CIP) were held on April 2, 3 and 4, 2001.

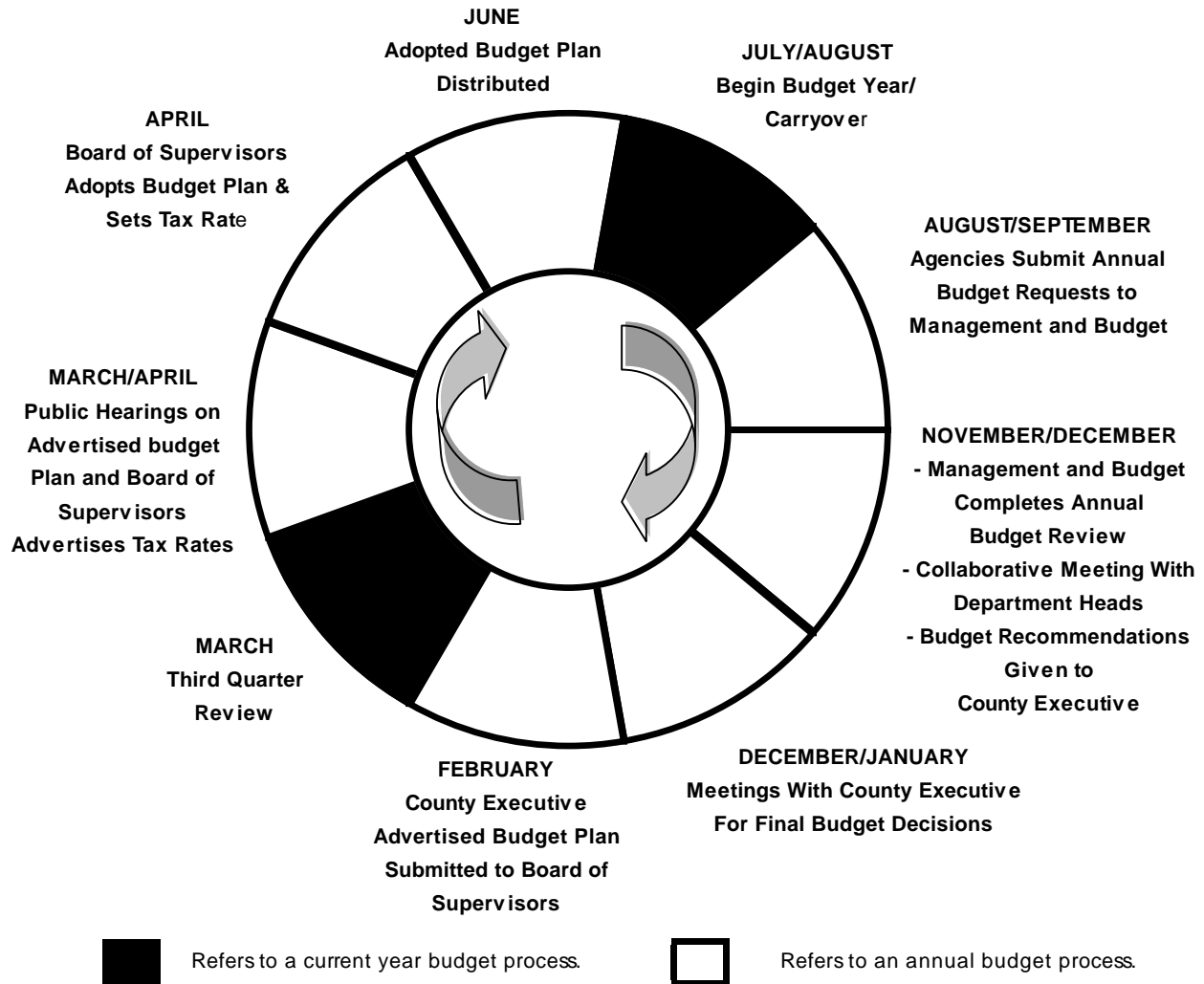
The mark-up of the FY 2002 budget occurred on Monday, April 23, 2001, and the Board of Supervisors formally adopted the FY 2002 Budget Plan on Monday, April 30, 2001.

The budget year officially starts on July 1; however, the budget process itself is a continuum which involves both the current year budget and the next fiscal year's budget.

Changes to the current year budget are made at the Third Quarter and Carryover Reviews. The Carryover Review both closes out the current year and revises the expenditure level for the subsequent year. These changes must be approved by the Board of Supervisors.

COUNTY ORGANIZATION / BUDGET PROCESS

Fairfax County Budget Calendar



July through August

The End-of-Year Closeout

The end-of-year closeout finalizes actual expenditures for all agencies, and when necessary, the fiscal plan is adjusted to reconcile the actual expenditure amounts. This adjustment is accomplished by reallocation or supplemental appropriation.

Carryover Review

Carryover represents the analysis of balances remaining from the prior year and provision for the appropriation of funds to cover the prior year's legal obligations (encumbered items) in the new fiscal year without loss of continuity in processing payments. Carryover extends the previous year funding for the purchase of specific items previously approved in the budget process, but for which procurement could not be obtained for various reasons. Funding for those items carried over can be expended without a second full-scale justification and approval procedure.

COUNTY ORGANIZATION / BUDGET PROCESS

August/September

Budget Submissions

Agencies submit their budget requests for the upcoming fiscal year to the Department of Management and Budget in two parts: the baseline request and the addendum, which includes program expansions and other requests beyond the budget development criteria.

Board of Supervisors' Action on the Carryover Review

In September, the Board of Supervisors takes action on the Carryover Review as submitted by the County Executive. Prior to Board action, a public hearing is held to allow County citizens to voice their opinions on potential Carryover adjustments. Carryover revisions represent the first formal revision to the current year Adopted Budget.

August/September through November

Review of Budget Submissions

The Department of Management and Budget reviews each agency's budget submission and provides recommendations to the County Executive. These recommendations consist of expenditure analyses and evaluations of agency goals, objectives, and performance indicators. This review culminates in an agency narrative, which is included in a package forwarded to the County Executive for review and decision, and ultimately published in the Advertised Budget Plan.

September through Early January

The Department of Management and Budget finalizes recommendations on upcoming fiscal year requirements. These recommendations are forwarded to the County Executive, the Deputy County Executives, the Chief Financial Officer and the Chief Information Officer.

Senior Management Meetings

The County Executive meets with the Senior Management Team to discuss budget issues and priorities for the upcoming year and beyond. Suggestions from these meetings are considered by the County Executive in formulating the budget.

County Executive Meetings

Beginning in late December, the County Executive, Deputy County Executives, Chief Financial Officer, Chief Information Officer and Department of Management and Budget staff meet regarding the Department of Management and Budget's recommendations.

February

The County Executive releases the upcoming year's Advertised Budget Plan, which summarizes estimated revenues, expenditures, transfers, agency goals, objectives and performance data. In addition, sections are included to show major budgetary/financial policies and guidelines used in the fiscal management of the County.

March/April

Third Quarter Review

In mid-March, the Department of Management and Budget conducts the Third Quarter Review on the current year Revised Budget Plan including a line item analysis of expenditure requirements. The Department of Management and Budget's recommendations are forwarded to the County Executive for review and adjustment. The package is then forwarded to the Board of Supervisors for its action.

COUNTY ORGANIZATION / BUDGET PROCESS

Public Hearings

Public hearings are held on the upcoming year's Advertised Budget Plan, the Capital Improvement Program and the Third Quarter Review thereby providing a forum for County citizens to voice their opinions on proposed changes in the budget.

Board of Supervisors' Action on the Third Quarter Review and the Advertised Budget Plan

After the public hearings, the Board of Supervisors approves the Third Quarter Review. Included are revisions to current year revenue estimates, which are used as the basis for final adjustments to the next fiscal year's budget. Following the public hearings on the Advertised Budget Plan, the Board of Supervisors conducts a mark-up session in which adjustments to the Advertised Budget Plan are made.

Board of Supervisors' Action on the Adopted Budget Plan and Tax Rate

Following the mark-up session, the Board of Supervisors adopts the budget and establishes the tax rates for the upcoming year.

June

Adopted Budget Plan Distributed

Copies of the Adopted Budget Plan are distributed to all County agencies and made available at County libraries and at the Publications Center in the Government Center. The budget is also published on the Department of Management and Budget's website: <http://www.co.fairfax.va.us/dmb>.



KATHERINE K. HANLEY
CHAIRMAN

COMMONWEALTH OF VIRGINIA
COUNTY OF FAIRFAX
BOARD OF SUPERVISORS
OFFICE OF THE CHAIRMAN

Suite 530
12000 GOVERNMENT CENTER PARKWAY
FAIRFAX, VIRGINIA 22035-0071

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June 8, 2001

To the Citizens of Fairfax County:

It is my pleasure to present the Fiscal Year 2002 Adopted Budget Plan. The general fund disbursements for the upcoming fiscal year total \$2.31 billion, an increase of \$124.72 million or 5.71 percent over the *FY2001 Revised Budget Plan*. This budget clearly reflects a broad-based consensus of community values and priorities that benefits all of our citizens.

As has been the case every year since FY 1997, the Board of Supervisors balanced this year's budget while maintaining the real estate tax rate at \$1.23 per \$100 of assessed value. This budget, as promised, limits the County's expenditures to its available funds, as we honor our commitment to live within our means. Market fluctuations and a stalemate in the Commonwealth of Virginia's budget process made this year's County budget deliberations more complicated than originally anticipated. Nonetheless, through a mixture of sound fiscal policies, strategic planning, and community consensus, we approved a budget that is fiscally responsible and addresses the critical needs of a growing and diverse population.

To this end, the Board of Supervisors continues to demonstrate its commitment and concern for the families, children, and youth of this County in numerous ways, including a significant budget allotment for the Fairfax County Public Schools as well as funding for youth, family, and community initiatives. For example, the County Executive proposed, and the Board of Supervisors approved, funding for twelve additional beds at the Women's Shelter. Funding was allocated towards the relocation and expansion of the Groveton Senior Center, which will allow that facility to increase the number of programs offered to residents. The budget for FY 2002 also funds the creation of a new School-Aged Child Care (SACC) center, as well as the expansion of three existing SACC centers.

Our commitment to education is underscored by this year's total transfer of more than \$1.18 billion to Fairfax County Public Schools, of which the Operating transfer equals \$1.078 billion and the school debt service accounts for \$105 million. This represents 51.3% of the total FY 2002 County budget. A review of available funds from the Third Quarter of the FY 2001 budget allowed the Board of Supervisors to add \$1.4 million to the County Executive's initial proposal, including approximately \$700,000 to the FCPS operating transfer proposed by the County Executive, as well as approximately \$700,000 for school debt service. The Board of Supervisors also cut \$15.8 million from County programs in FY 2002 to add to the school transfer, bringing the total increase for schools to over \$17 million above the Advertised FY2002 budget. This represents a \$103.1 million, 9.55% increase over FY2001 in funds available for the School system. Our approval of more than \$10 million in additional funding for school debt service will allow the sale of \$130 million in school bonds in FY 2002 to accelerate the construction of new schools and the renovation of older ones throughout the County.

One of our top priorities is protecting the safety of Fairfax County citizens. Our continued investment in public safety-related programs and court-related initiatives ensures that Fairfax County continues to be a safe community in which to live, learn, work, and play. The Adopted Budget includes funding for the addition of thirty-six more police officers, eleven fire fighters, and five deputy sheriffs.



The backbone of our government is our employees. As a means of attracting and retaining highly trained professionals we are making a transition to a Pay for Performance plan. Consequently, the County will not only reward its high-performing employees with appropriate incentives, but it will continue to serve our citizens with dependable customer service and cost-effective, innovative programs. Fairfax County's Department of Information Technology, in conjunction with many other departments, continues to find new and better ways of building a government without walls, so that the County can effectively serve all of our citizens all day, every day, and in every way possible.

The Fiscal Year 2002 Adopted Budget Plan provides the County with the ability to continue to provide the high-quality services citizens expect, to develop new and innovative services and service delivery methods, and to address the critical issues facing our community.

Sincerely,


Katherine K. Hanley



FAIRFAX COUNTY

OFFICE OF THE COUNTY EXECUTIVE

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V I R G I N I A

February 26, 2001

Honorable Board of Supervisors
County of Fairfax
Fairfax, Virginia

Madam Chairman, Ladies and Gentlemen:

I am pleased to transmit to the Board of Supervisors my budget proposal for Fiscal Year 2002 which totals \$3,834,345,960, including General Fund Disbursements of \$2,304,027,532, a 5.80 percent increase over the *FY 2001 Revised Budget Plan*. The FY 2002 Advertised Budget Plan is in conformance with the Board's Budget Guidelines which limit County and School expenditure increases to the projected growth in available revenues.

A year ago I spoke of our economy as strong and vibrant. Today, on both the local and national levels, the economy is weakening. While economic growth is occurring, the rate of growth has slowed substantially. The uncertainty of the direction of future growth in the economy requires a cautionary approach to fiscal planning for the next year.

The FY 2002 budget presented today is a reflection of the major challenges and critical issues faced by the County in the provision of high quality, efficient and affordable services to Fairfax County residents. The greatest of the many challenges confronting our FY 2002 budget development is interpreting recent economic indicators and projecting their impact on the longer term stability and growth of County revenues. Budget decisions to fund both existing County programs and proposed expansions to meet critical needs are dependent on information about the strength of County revenues in the current year, as well as in FY 2002 and beyond.

EXECUTIVE SUMMARY

These decisions have been complicated by the difficulty in forecasting economic activity at both the national and local level, particularly in light of the often mixed performance of our leading economic indicators. Predicting a turning point in the economy in either direction is difficult and is complicated by changes both in the structure of the economy as well as external conditions, such as the impact of energy deregulation.

Most economists are forecasting weak economic growth for calendar year 2001, principally in the first quarter. While few forecasters agree a recession is certain, most suggest that the economy will remain sluggish. Consumer spending, the engine for the economy, will be a critical factor in sustained economic growth.

Nationally, recent indicators point to a slowing economy, accented by disappointing holiday sales and a shrinking manufacturing sector. Automobile sales are down, consumer confidence has reached a four-year low, some segments of the financial markets are tightening and soaring energy prices are impacting both household and business purchasing power. The latest national unemployment news is also troubling. The national unemployment rate reached 4.2 percent in January 2001, the highest level in 16 months, and reflective of a significant downturn in the manufacturing sector. Overall economic growth slowed more sharply than expected to a rate of just 1.4 percent in the fourth quarter of 2000, the weakest performance in more than five years. Federal Reserve Chairman Alan Greenspan is estimating that current growth is even slower – at almost zero. In an effort to boost consumer and business spending and to keep the U.S. economy out of a recession, the Federal Reserve has twice lowered interest rates by 50 basis points in January 2001, the largest single month drop in a decade. Further interest rate reductions may be warranted if the economy continues to show signs of deterioration. On a more positive side, inflation appears to have remained in check and other indicators like refincancings that help spur consumer spending are positive. Perhaps most significant is the fact that housing values, both nationally and locally, are rising faster than at any time in the past 11 years, a national average of more than 7 percent, with double-digit appreciation in many major metropolitan markets. With all these mixed indicators, there is no wonder that economists are being stymied in their efforts to forecast how the economy should perform in the coming year!

EXECUTIVE SUMMARY

Local Economic Forecast

Locally, these same trends toward deceleration are occurring although the degree of the downturn has been mitigated by the ongoing strength of the Northern Virginia economy. The Fairfax County economy has been expanding since mid-1992, with only a short slowdown in 1995-1996; growth has been broad-based, balanced and distributed across the economy. In fact, as noted by economist Dr. Stephen Fuller, the Fairfax County economy has been the dominant force in the Washington area economy since the last recession in 1991. The economic forecast for the County, developed as part of the Fairfax County Economic Index, is for slower growth each year during the 2001-2004 period. The magnitude of the deceleration will be determined by local and national factors, especially those that impact business investment, job growth and consumer spending.

Currently, the Fairfax County indicators closely mirror national trends. Our retail sales numbers, as reflected through sales tax receipts through January, are up only 3.1 percent year to date, following annual increases of 10 percent over the past two years. Larger purchases, such as vehicles, also appear affected. New automobile registrations in the County are slowing, although not significantly, which may be a reflection of consumer purchase cycles and the availability of discount financing. However, vehicle valuations which impact personal property tax revenues, are negative both as a result of the slowing of sales as well as the lower residual rates on leased vehicles now glutting the market. New residential building permit data is negative across all categories with single family home permits down 10.4 percent and multifamily permits down over 50 percent. Home sales volume is strong for both existing condominiums and townhouses, although the number of sales of existing single family homes through November is down 6.4 percent, primarily as a result of limited availability. New home sales volume is down in all categories, nearly 37 percent for condos, 16 percent for townhouses and 1.0 percent for single family. However, the December unemployment rate in Fairfax County dropped to 1.0 percent, the lowest rate in over a decade.

Like the national trend, the price appreciation of Fairfax County housing stock has grown substantially during the past year. Median sales prices for single family, townhouses and condominiums have sustained significant increases, driven by high demand and tight housing supply, as well as lowered mortgage costs and financing incentives. The increased prices, in Fairfax County and throughout the Northern Virginia region in the past year, reflect what is happening on the national level where increased consumer demand coupled with the lowest supply of existing homes in a decade have produced higher than anticipated home price appreciation numbers.

EXECUTIVE SUMMARY

The optimism reflected in my budget message last year is today tempered by the mixed economic conditions and the uncertainty about the strength and direction of our future economic growth. The budget plan I am presenting is consistent with the priorities I developed for the next three years: Organizational Development, Organizational Improvement, Financial Management, Transportation, and Quality of Life Issues. This plan balances the needs of our citizens and our organization with the uncertainties present in our economic environment, particularly projected revenues in the coming year and beyond. In developing the FY 2002 budget, I have focused on both the outlook for County revenues as well as key strategies to impact areas of critical concern to our residents.

Outlook for County Revenues

The revenue picture, while positive in the near term, once again highlights the County's dependence on one major revenue source which has in the past risen dramatically, then plunged sharply and recovered at a very slow pace over a period of years.

Overall, FY 2002 General Fund revenues are projected to increase 7.45 percent. Our FY 2002 revenue growth is reflective of the mixed economic activity reported at both the national and local levels. Based most predominately on the strength of our local housing market, real estate tax receipts in FY 2002 will increase 13.2 percent – driven by an increase in real estate assessments of 13.64 percent – the largest increase since FY 1991. In contrast, all other revenue categories, combined, are projected to grow at a rate of approximately 1.5 percent. These categories, made up primarily of personal property, other local taxes and interest on investments, are much more reactive to changes in consumer activity and economic downturns. As I discussed earlier, our personal property revenue growth in FY 2002 is depressed as a result of slower auto sales as well as higher depreciation on vehicles. I expect continued reduction in County interest earnings due to current and anticipated Federal Reserve action, and growth in our sales tax receipts have slowed significantly. As a result, revenue from real property taxes will make up approximately 53 percent of total revenue, up from approximately 51 percent in FY 2001. This represents an alarming trend and highlights the fact that the County is too dependent on real estate taxes.

EXECUTIVE SUMMARY

A year ago I also spoke of my concern on two key issues — our increasing dependence on real estate tax revenue, which now makes up approximately 53 percent of our revenues, and the fact that the State caps, controls or in some way limits about 87 percent of our non-real estate tax revenue. With real estate tax revenue now making up a greater portion of the revenue stream, we are even more dependent on this single source of revenue. With the continued lack of diversification in our revenue stream, we need to carefully consider impacts for FY 2002 and beyond.

Although detailed in both the *Revenue* and *Trends* sections of the FY 2002 Overview volume, I must draw your attention to the increase in residential equalization. In FY 2002, the increase in valuation due to residential equalization is 11.26 percent, the highest level since FY 1991. This increase is significantly higher than residential equalization in FY 2001 at 5.13 percent and is driven by the strength of the market and the sustained increase in sales prices due to high demand, a low supply of new and existing homes on the market, favorable mortgage interest rates and financial incentives.

Until last year, the overall increase in equalization had been constrained by flat or only moderate residential price increases for almost a decade. From FY 1991 to FY 2000, household real estate tax has increased just 1.6 percent annually. The typical household in FY 2002 will pay \$2,848.20 in real estate tax, an increase of \$288.25 over last year. However, when accounting for inflation, the average FY 2002 residential tax bill is up just \$1.78 over the bills paid eleven years ago in FY 1991. In addition, comparing increases in tax payment to the growth in personal income experienced by Fairfax County residents, the FY 2002 real estate tax bill makes up just 5.09 percent of per capita personal income, down from 6.73 percent in FY 1991. This comparison is especially important as it demonstrates the relative affordability of the real estate tax, at its current level, when compared to total household resources.

It is unclear what valuation increases should be anticipated over the next several years. Although some economists are already forecasting a cooling off of home price appreciation this year, current market indicators point to continued price appreciation, particularly given moderate mortgage rate levels which will be impacted by future Federal Reserve actions.

EXECUTIVE SUMMARY

Areas of Concern

Based on the mixed revenue picture and concerns over the lasting strength of our revenue growth, I believe restraint must be exercised in making FY 2002 budget decisions. The outlook for the economy continues to change as more data is released and, given the importance of consumer and business expectations, further erosion could occur quickly. I think it is important also to note that despite downward trends in our economy, our population and its service requirements continue to grow. Fairfax County added 21,854 new residents in 2000. Since 1999, approximately 50,000 new jobs have been created in Fairfax County. This job growth, coupled with shortages of qualified workers, has led to increased reliance on commuters to meet labor requirements which in turn impact service needs in areas such as roads and public transportation. Our school age population has experienced tremendous growth, an increase of nearly 12,000 students in the past three years. In FY 2002, approximately 4,000 new students are expected, enough to fill seven additional elementary schools.

This budget highlights even more the need to diversify our revenue stream. County support for our public schools is increasing each year while State support is decreasing. The County is currently providing nearly 73 percent of the support for Schools, up from 64 percent 20 years ago. While our School enrollment is increasing dramatically each year, the State is not providing significant additional funds to support this growth. In addition, the State provides virtually no funding to address our school construction needs.

As a result of both these ever growing needs and our concerns over the economy, I have focused FY 2002 resources on those needs most critical to our organization and County residents. Despite receiving many well justified and data supported requests for program expansions as a result of workload and client increases, I have targeted the limited FY 2002 additional resources toward fundamental and vital requirements. A summary of these major areas includes:

EXECUTIVE SUMMARY

- ◆ **EDUCATION.** More than 50 percent of new County revenue in the FY 2002 proposed budget, approximately \$83.2 million, has been allocated to the School system for School operations and debt service. The increase in the school operating transfer of 7.45 percent, or \$73.6 million, is tied directly to the overall increased revenues, and the debt service requirements are based on actual school bond sales. The School Board's FY 2002 operating budget request totals \$1,094,705,006, an increase of \$106.7 million or 10.8 percent. The difference between the School Board's operating request and the amount included in the FY 2002 proposed budget is \$33.1 million. In addition, the School Board transmitted a list of unfunded needs for FY 2002. I will continue to work with the School Board and with the Superintendent to address this difference.
- ◆ **SOLID WASTE DISPOSAL.** General Fund support of the Solid Waste disposal program requires a commitment of \$5.5 million in FY 2002. In response to the continued migration of refuse from the County's waste stream to newly developed and less costly landfills in Virginia, and the need to maintain the tonnage levels at the Energy Resource Recovery Facility (ERRF), disposal rates have been maintained at a more competitive level. As a result, annual program revenue has not been sufficient to support operational requirements since 1995. Program costs have exceeded revenues by a yearly average of \$4.8 million. Short-term measures have been used to offset this deficit including the use of reserves available within the Solid Waste funds, deferral of capital expenditures, reduction of positions and operating costs and innovative waste programs to identify new solid waste markets. However, it is clear that on-going support from the General Fund will be required to support County solid waste disposal activities. Options to General Fund support of these disposal programs have been explored, such as the implementation of a countywide fee, but this alternative is not being pursued in this budget. It remains an option for the Board's consideration.

EXECUTIVE SUMMARY

- ◆ **PUBLIC SAFETY REQUIREMENTS.** Maintaining the high degree of responsiveness and service in the Public Safety area is important to both residents and businesses in the County. In the FY 2002 budget, I have included funding and a number of public safety related positions to complete coverage of the County with Tanker Fire Technician positions with ALS certification in all stations, to provide staffing at a new police station in the Sully District, to provide adequate supervision in our expanded jail and to address maintenance and administrative requirements. In addition, the FY 2002 budget includes several compensation initiatives focused on attracting and retaining a highly qualified public safety workforce.

- ◆ **AT-RISK POPULATIONS AND COMMUNITIES.** Our FY 2002 budget proposal addresses significant quality of life issues in a number of critical areas. To spur continued investment by homeowners and businesses, we must continue to address signs of deterioration within our residential and business communities and remove blighted conditions. This budget funds strategies to deal with these issues. We have underserved and vulnerable clients with family issues calling for expanded services in areas such as domestic violence, crisis care for children, substance abuse, public health, and homelessness. We have new facilities which require staffing, and infrastructure maintenance requirements. I have included funding for the most critical requirements in this budget.

- ◆ **ORGANIZATIONAL DEVELOPMENT.** Fairfax County services are provided by Fairfax County employees. To attract and retain the best employees we must offer both a competitive compensation package and opportunities for ongoing training. Compensation for these employees comprises approximately 70 percent of General Fund direct expenditures. Over the past several years we have made significant strides in reshaping our compensation program to one that focuses on market-defined salary scales and performance-based pay increases. I am recommending a number of adjustments to our system in FY 2002 to refine and improve our overall compensation policies impacting both public safety and non-public safety employees. To ensure our employees are provided opportunities for professional development, I have reorganized and expanded our training program and established a new Organizational Training and Development Office that will report directly to me.

EXECUTIVE SUMMARY

STATUS OF FY 2001 BUDGET

As part of the FY 2001 Third Quarter Review, staff will be providing the Board with an update on FY 2001 revenues and disbursements in March. Based on a preliminary analysis in December, additional FY 2001 revenue of \$8.42 million is projected. In addition, FY 2000 audit adjustments will increase the balance by \$5.56 million for a total available balance of approximately \$14 million. Given the continued slowing of our economy, it is probable that some downward adjustment in our revenue estimates may be necessary. In addition, a number of disbursements adjustments are anticipated, primarily as a result of higher gasoline and energy costs as well as staff overtime requirements in some public safety agencies. As a result, I cannot estimate how much of this balance, if any, may be available. Staff will continue to monitor all revenue categories prior to both the FY 2001 Third Quarter Review and in advance of the FY 2002 Add-On Review and will return to the Board with revised information prior to the adoption of the FY 2002 budget.

FY 2002 BUDGET

GENERAL FUND REVENUES

FY 2002 revenues are projected to be \$2,304,937,295, an increase of \$159,758,035 or 7.45 percent over the anticipated FY 2001 levels. This increase is driven primarily by an increase of \$143.3 million in real estate tax revenues. The FY 2002 real estate tax base is projected to increase 13.64 percent in FY 2002 due to an increase in equalization of 9.70 percent and a rise of 3.94 percent in new construction. This increase in the real estate tax base is the strongest since the recession of the early 90's. In the decade of the 1990's, the entire real estate base increased only an average of 2.2 percent per year, as compared to increases in the 1980's of 16.2 percent per year.

The increase in our tax base is due primarily to substantial increases in our residential tax base, driven by the strong price appreciation of Fairfax County residential properties, with all types of property experiencing increases.

EXECUTIVE SUMMARY

GENERAL FUND DISBURSEMENTS

The FY 2002 General Fund disbursements are recommended at \$2,304,027,532, which reflects an increase of \$126,217,829 or 5.80 percent over the *FY 2001 Revised Budget Plan*. Included in this amount is a transfer of \$1,061,606,976 to the School Operating Fund, which reflects an increase of \$73,606,068 or 7.45 percent over FY 2001, and is in conformance with the Budget Guidelines approved by the Board of Supervisors.

The actual transfer request approved by the School Board on February 6, 2001 is \$1,094,705,006 and reflects an increase of \$106,704,098 or 10.8 percent over the FY 2001 transfer. The School Board's request exceeds the 7.45 percent Budget Guidelines by \$33.1 million. In order to fully fund the School Board's request, additional resources would need to be considered by the Board of Supervisors.

General Fund direct expenditures are recommended at \$879,949,715 reflecting an increase of \$41,326,358 or 4.93 percent over the *FY 2001 Revised Budget Plan*.

A summary of the major recommendations included in the FY 2002 budget is presented on the following page.

Details concerning each of these items can be found in the various budget volumes.

EXECUTIVE SUMMARY

Summary General Fund Statement (in millions of dollars)

	FY 2001 Revised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease)	Percent Inc/(Dec)
Beginning Balance ¹	\$88.48	\$45.06	(\$43.42)	-49.07%
Revenue	\$2,137.67	\$2,305.66	\$167.99	7.86%
Transfers In	\$1.68	\$2.91	\$1.23	73.10%
Total Available	\$2,227.84	\$2,353.64	\$125.80	5.65%
Direct Expenditures	\$839.35	\$873.05	\$33.70	4.02%
Transfers Out				
School Transfer	\$988.00	\$1,078.09	\$90.09	9.12%
School Debt Service	95.25	105.53	10.28	10.79%
Subtotal Schools	\$1,083.25	\$1,183.62	\$100.37	9.27%
Metro	\$12.67	\$11.45	(\$1.22)	-9.65%
Community Services Board	67.94	74.37	6.43	9.47%
Capital Paydown	22.00	7.97	(14.02)	-63.75%
Information Technology	18.39	13.40	(5.00)	-27.17%
County Debt Service	94.67	98.01	3.34	3.53%
Other Transfers	44.51	45.63	1.12	2.51%
Subtotal County	\$260.18	\$250.83	(\$9.35)	-3.59%
Total Transfers Out	\$1,343.43	\$1,434.44	\$91.02	6.77%
Total Disbursements	\$2,182.77	\$2,307.49	\$124.72	5.71%
Ending Balance	\$45.06	\$46.15	\$1.09	2.41%
Less:				
Managed Reserves	\$43.66	\$46.15	\$2.49	5.71%
Set Aside Reserve	\$0.00	\$0.00	\$0.00	-
Total Available	\$1.41	\$0.00	(\$1.41)	-100.00%

¹ The FY 2001 Beginning Balance reflects audit adjustments for revenues as included in the FY 2000 Comprehensive Annual Financial Report (CAFR). The FY 2000 Audit package detailing all of these changes were included in the FY 2001 Third Quarter Review.

EXECUTIVE SUMMARY

BUDGET HIGHLIGHTS

County Support for Fairfax County Public Schools

TRANSFERS

- In conformance with the Budget Guidelines, a transfer of \$1,061,606,976 to the School Operating Fund is included and represents an increase of \$73,606,068, or 7.45 percent.
- On February 6, 2001, the School Board approved a transfer request of \$1,094,705,006, which reflects an increase of \$106,704,098, or 10.8 percent. This request is \$33.1 million greater than the Budget Guidelines. This increase is based on new enrollment, compensation increases for School staff and selected program requirements.
- The FY 2002 transfer for School Debt Service is \$104,837,673, an increase of \$9.6 million over the *FY 2001 Revised Budget Plan*. The combined transfer for School operating and School debt service is \$1.17 billion which represents 50.6 percent of total County disbursements. In FY 2000 and FY 2001, the Board of Supervisors increased authorized school bond sales from \$100 million to \$130 million at the request of the School Board which proposed utilizing State lottery proceeds to support the additional debt service. This level of sales accelerated the pace of school construction. Included in the increased debt service transfer for FY 2002 is \$5.8 million for the extra \$60 million in School bonds sold in FY 2000 and FY 2001. The Board of Supervisors agreed to assume debt service payment on these bonds for FY 2002 as part of the transfer of the Pine Ridge School site to the Fairfax County Park Authority. It is anticipated that the School Board will resume debt service payments in FY 2003 out of State lottery proceeds. Sales of \$100 million per year are scheduled for FY 2002-FY 2006.

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OTHER COUNTY SUPPORT FOR FCPS

Other County funding in support of the FCPS totals \$44.1 million in FY 2002. This includes funding of \$25.3 million for the CSA, Head Start and SACC programs, \$8.2 million to support Public School nurses (including 5 new nurses in FY 2002) and Clinic Room aides for schools; \$5.6 million for School crossing guards and for School Resource Officers who are now assigned to all FCPS high schools, middle schools and alternative schools; \$2.2 million for athletic field maintenance and other recreation programs. Highlights of some of the major programs funded by the County are included below. A detailed summary of the support is provided in *the Financial, Statistical and Summary Tables* section of this volume.

Health Department – Public Health Nurses in Fairfax County Public Schools: Funding of \$285,200 is included to support an additional 5/5.0 SYE Public Health Nurses in the Fairfax County Public Schools to continue addressing the deficiency in the desired ratio of one public health nurse to 2,000 students. Funding was also included in the FY 2001 Adopted Budget Plan for this purpose. This increase will improve the nurse/student ratio in the Fairfax County Public Schools from 1:3,069 in FY 2001 to 1:2,822 in FY 2002. The nurses assess students with special health conditions and develop plans and procedures to ensure a safe school experience.

Expansion of School-Based Youth and Family Substance Abuse Programs: To fund Phase II of the School-Based Substance Abuse Prevention and Early Intervention program, an amount of \$446,287 is included for FY 2002. This increase will support the addition of 9/9.0 SYE new positions to provide both substance abuse prevention and early intervention services to 400 high school aged youth. Currently, prevention services are provided at four Fairfax County Public Schools (FCPS) high schools and at four FCPS alternative learning centers (three high schools and one elementary school). The additional positions will be utilized to expand prevention services to additional high schools and alternative learning centers, with specific schools to be determined by FCPS. Services include conflict resolution, peer mediation, community outreach, and alternative programming and activities. The positions will also provide additional early intervention services at FCPS high schools and alternative learning centers, including outreach, crisis intervention, screening, case management, assessment and referral services to community-based treatment resources.

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Additional Truancy Positions for Juvenile Court: Four (4/4.0 SYE) additional Probation Counselor II positions at a total cost of \$262,125 are required to supervise children referred by the Fairfax County Public Schools (FCPS) as habitual truants. A July 1999 change in the State Code requires direct intervention by the Court after seven unexcused absences. These additional counselors are necessary to provide required evaluations and to expand and improve the range of available services for adjudicated truants. Similar staff increases have been necessitated on the FCPS side as a result of this change; the number of FCPS School Attendance Officers has grown from 6 to 15 in order to meet the requirements of the new unfunded State mandate.

Public Safety/Court-Related Initiatives

U.S. Dept. of Justice Community-Oriented Policing Services (COPS) Universal Hiring Program Grant:

Funding of \$2,828,382 has been included in FY 2002 for the local cash match to support an additional 36/36.0 SYE police officer positions associated with the U.S. Department of Justice Community-Oriented Policing Services (COPS) Universal Hiring Program V Grant as approved by the Board of Supervisors on October 30, 2000. These positions will be used to offset additional staffing requirements associated with the opening of the Sully District Police Station anticipated in early FY 2003.

Police In-Vehicle Video Program: Funding in the amount of \$100,000 has been included to establish a pilot In-Vehicle Video Program. This program will provide videotaping of traffic stops, vehicle pursuits, and other policing issues that could prove valuable in improving conviction rates, reducing citizen complaints, reducing overtime costs associated with court attendance, and ensuring officer compliance with procedural guidelines. The total cost to completely implement this program beyond this initial pilot phase is approximately \$2,000,000.

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Additional Positions for the Fire and Rescue Department: Funding of \$1,089,501 has been included to support 13/13.0 SYE positions to address increased workload requirements and critical needs of various sections of the Fire and Rescue Department. Nine (9/9.0 SYE) Tanker Fire Technicians with ALS certification have been included to complete the assignment of full ALS coverage for fire stations located in the Clifton, Gunston, and Great Falls areas of Fairfax County. These positions are required to meet minimum staffing on engine companies and to reduce significant overtime expenses. Two (2/2.0SYE) additional positions are included to support the Blighted Properties Unit which remediates unsafe conditions and provides code enforcement in both commercial and residential properties. Two (2/2.0 SYE) additional staff for the expanded Apparatus Shop at Newington will provide for the repair and maintenance of over 350 specialized vehicles operated by the Fire and Rescue Department.

Additional Office of the Sheriff positions: Funding in the amount of \$432,952 supports the addition of 6 new positions in the Office of the Sheriff. Five Deputy Sheriff I positions are necessary for the janitorial services section where duties increased as a result of the expansion of the Adult Detention Center by 150 percent. With this additional workload, the use of experienced staff members will be necessary to supervise inmates to maintain high sanitation and health standards. An additional Clerical Specialist position will be primarily responsible for ensuring that approximately 3,500 inmate bookings per month are entered correctly into the Local Inmate Data System. This position will be offset by state reimbursement.

Model Court Pilot Program: Funding of \$138,578 is included for 2/2.0 SYE additional Juvenile Court positions for a Model Court Pilot Program. This program will provide facilitated pre-hearing conferences prior to court hearings to identify areas of agreement for custody, needed services, and visitation. The primary objectives of the program are to reduce the adversarial nature of selected child welfare cases and increase family participation in the process as well as to reduce the time required to identify and access needed services, support and resources.

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Additional Probation Counselor Position for General District Court: Funding of \$51,127 is included to establish 1/1.0 SYE additional Probation Counselor II position in the Court Services Division of the General District Court based on new State mandates and increased client workloads. Recent changes to the Virginia State Code mandate alcohol and substance abuse screening and assessment for those charged with designated Class I misdemeanors and all felonies, both pre-trial and post-trial. In addition, General District Court probation counselors are now required to use the State Department of Criminal Justice Service's automated case management system which requires significant data entry. These requirements have come forward at the same time as caseloads have increased.

New Facilities

Herndon Harbor House Senior Center: Funding of \$198,789 is associated with the opening of the new Herndon Harbor House Senior Center scheduled for December 2001. This funding provides for the addition of 1/1.0 SYE Recreation Specialist II and 2/2.0 SYE Recreation Assistants, operating costs and equipment associated with the opening of the facility. These staffing requirements are consistent with other existing regional senior center facilities. It is anticipated that this facility, which will be modeled as a regional senior center facility, will provide services and programs to approximately 500 seniors.

Groveton Senior Center: Funding of \$130,319 is associated with the relocation and expansion of the existing Groveton Senior Center to the new South County Center expected to occur in April 2002. The Groveton Senior Center currently occupies 800 square feet in the Groveton Elementary School. The new Senior Center location will provide 5,000 square feet of space, affording the opportunity to substantially increase the programming capabilities for the senior population. Funding includes support of an additional 2/2.0 SYE Recreation Assistants, operating expenses, new furnishings and program items.

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Hideaway Teen Center: Funding of \$176,386 is associated with the relocation and expansion of the existing Hideaway Teen Center to the new South County Center in April 2002. The Hideaway Teen Center currently occupies 675 square feet in the Islamic Saudi Academy on Richmond Highway. The new Teen Center location will provide 5,000 square feet of space and will allow for increased programs and activities for this teen population. Funding includes support of additional exempt limited-term staffing, operating expenses and new furnishings for the expanded programs that will be offered by the Teen Center once the move is complete. The Teen Center will be open an additional day each week for a total of 6 days per week.

New and Expanded School Age Child Care (SACC) Centers: Net funding of \$269,701 is included to support 12/16.43 SYE new positions associated with the SACC program, which provides for the safety, care and developmental needs of school-age children through enriched learning experiences. In FY 2002, there will be two school year expansion sites, one at Kings Glen Elementary School in Braddock District and one at the Kilmer Center in Providence District. In addition, funding is included for one new school year SACC center at McNair Farms Elementary School in Hunter Mill District. Collectively, these three school year sites will serve 125 additional children, including 20 with special needs. There will also be two new summer SACC centers that will serve 190 additional children, including 10 with special needs. The expansion sites for these centers have not been chosen yet. In FY 2002, the school-year program will provide child care for approximately 8,125 children at 125 SACC sites.

Youth, Family and Community Initiatives

Consolidated Community Funding Process: FY 2002 will be the second year of a two-year funding cycle that uses a consolidated process to set priorities and award funds from both the Consolidated Community Funding Pool and Community Development Block Grant. In FY 2002, there will be a total of \$7,795,930 available for the Consolidated Community Funding Pool process, of which \$5,923,150 will be in Fund 118, Consolidated Community Funding Pool, and \$1,872,780 will be in Fund 142, Community Development Block Grant. This funding is in line with the two-year funding cycle approved by the Board in FY 2001. Community-based agencies are able to leverage additional funds through strategies such as cash-match from other non-County sources, in-kind services from volunteers, or contributions from businesses, the faith community, and other sources.

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Vendor Contract Inflation Adjustment: Approximately \$2.8 million is included for inflationary adjustments to vendor contracts throughout the County. These adjustments include \$1.9 million to fund increases in Department of Family Services contracts for Comprehensive Services Act, in-home services wage increases, emergency shelters, Higher Horizons, child care snacks and transportation, and Healthy Families Fairfax; and \$0.9 million to fund a 3.6 percent increase for Community Services Board contract vendors.

Child Care Assistance Program: Increased funding of \$2,078,761 is included to support the full year cost for children enrolled in the Child Care Assistance Program (CCAP) during FY 2001, and to fund a State mandated 6.0 percent market rate adjustment for participating child care providers, being phased in beginning in January 2001. Revenue of \$684,762 will partially offset the cost of this program, resulting in a net cost to the County of \$1,393,999.

Special Needs Adoption Program: Funding of \$1,041,472 is included to support increasing subsidy payments associated with rising caseloads and an increasing proportion of special needs children requiring more intensive and therefore more expensive services. This increase is completely offset by additional State revenues.

Social Day Care Program for Seniors Pilot: Funding in the amount of \$144,667 is associated with the establishment of a pilot Social Day Care Program for Seniors at the Reston/Herndon Senior Center. This funding provides for the addition of 1/1.0 SYE Recreation Specialist II and 1/1.0 SYE Recreation Assistant as well as operating and transportation expenses to operate the program. The purpose of this program is to assist seniors in sustaining involvement in social activities in the least restrictive environment, prevent decline in their health and well being, and serve as a transitional service to the Adult Day Health Care Program.

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Continuum of Care Project Positions: Funding of \$204,705 supports 2/2.0 SYE positions and additional limited term staffing to provide staff resources for the County's Continuum of Care projects, as well as to support other interagency and community groups serving the homeless. The Continuum of Care project provides a focal point for homeless service planning and coordination within the County structure. The County receives approximately \$5.0 million in annual Federal grant funding from the U.S. Department of Housing and Urban Development, and several million dollars from other sources are utilized by the County's homeless prevention programs, shelter programs, transitional and permanent supportive housing and supportive services.

Additional Beds for Domestic Violence Shelter – Community Services Board (CSB): An amount of \$306,048 is included to fund 12 additional beds in leased space for victims of domestic violence. Currently, the Women's Crisis Shelter is the only CSB facility specializing in services for victims of domestic violence and their children. In FY 2000, more than 200 people were on the waiting list. The new space is expected to serve approximately 144 individuals annually.

Crisis Care Facility for Children And Adolescents (CSB): Funding of \$249,731 is included to fund crisis care beds in leased space for children and adolescents with serious mental illness, who cannot safely return home and would otherwise be hospitalized. It is estimated that 70-80 percent of all children and adolescents who are prescreened for hospitalization in mental health emergency services could be diverted from a hospital by staying in a crisis care facility. Approximately 140 youth will be diverted from less appropriate placements to this space which will be operated through contracts.

Additional Mental Health Services For Children and Adolescents (CSB): An amount of \$600,589 is included to purchase additional mental health services for children and adolescents participating in the three Mental Health Contract Services programs where waiting lists for services have increased significantly in recent years. The increased funds will be used to provide treatment for more than 350 families through the Continuing Care Program, the Focused Care Program, and the Infant/Early Childhood/LINCS program. These programs treat children with emotional and/or developmental problems of differing severity based on age.

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Special Education Graduates (CSB): An amount of \$1,938,921 and 1/1.0 SYE additional Mental Retardation Specialist I position is included to provide vocational, case management and transportation services to 88 new special education graduates of the Fairfax County Public Schools. Included in this amount is \$622,500 for the lease and start-up costs associated with an additional facility necessary to accommodate this new class of graduates and reduce overcrowding at existing facilities. Since 1985, additional County funding for new graduates has been included in the CSB each year, providing for a continuum of services for retarded children/adults. These students have received 20 years of Federally-mandated education. Beyond the mandated special education services, adult services such as employment and training are provided by the CSB. Without this continuity, students may experience regression that could later require more intensive training. Including the June 2001 graduating class, funding of approximately \$15 million, or 20 percent of the proposed FY 2002 General Fund Transfer to CSB, supports services for nearly 900 former and current special education graduates.

Additional Mental Health Positions for Juvenile Court: Funding of \$113,775 is included for 2/2.0 SYE additional positions to provide mental health services for youths at the Juvenile Detention Center and the Less Secure Shelter, facilities operated by the Juvenile and Domestic Relations District Court. The positions will be established in the Fairfax-Falls Church Community Services Board (CSB). The court will reimburse CSB for the services provided by the positions. Mental health services are currently provided by CSB, but on a very limited basis, approximately 10 hours of counseling per week. However, this is not sufficient to meet the needs of the youths. The Court places approximately 2,000 youths in these facilities every year. Studies indicate that as many as 77 percent of these youths experience some form of mental disorder. This does not include the growing number who have alcohol or drug-related problems.

Health Department Community Educator Position: Funding of \$66,901 is included for 1/1.0 SYE Community Health Educator to coordinate community activities within the Health Department related to important public health issues, provide responses to information requests from the media, and prepare health advisory media releases. These activities require coordination with other County agencies, the Virginia Department of Health, and various citizen groups.

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Environmental Health Specialist II Position for Blight Abatement Program: One (1/1.0 SYE) additional Environmental Health Specialist II position at a cost of \$71,921 is included to provide inspection and enforcement capacities in the Blight Abatement Program. As part of a multi-agency Blight Abatement Program, the Health Department Consumer Health and Safety Section investigates general environmental hazards and property maintenance complaints such as malfunctioning plumbing facilities, rodent infestation, and improper storage and disposal of trash.

Social Worker II Position for Community Health Care Network: One (1/1.0 SYE) additional Social Worker II position at a cost of \$55,253 is included to address the increasing number of medical patient referrals for Community Health Care network clients. The Community Health Care Network, formally Affordable Health Care Clinics, utilizes medical social workers to arrange medical specialty care ordered by the health care center primary care physician for the patients with one of the participating physician specialists. Referrals to specialty care allow the Community Health Care Network to provide a continuum of comprehensive health services. Since 1997 the number of patient referrals to a specialist has increased 100 percent. Without the additional position and based on the current enrollment rates, patients will be further delayed in receiving medically necessary treatment by specialists.

Commercial Revitalization Support Positions: Funding in the amount of \$255,225 is included for 3/3.0 SYE new positions to work on the continuation of previously approved Revitalization projects. These positions will be responsible for marketing and business activities associated with revitalization projects such as Commerce Street Redevelopment in Central Springfield, Kings Crossing Development in the Penn Daw area, Springfield Town Center in Central Springfield, Annandale Town Center, Baileys Entrepreneurship Center, Merrifield Streetscape and Mount Vernon Market Place.

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Transportation-Related Initiatives

Funding for Metro Operations: The total County budget obligation for Metrorail and Metrobus operations and Capital requirements is \$58.3 million, with funding coming from a combination of State aid, gas tax revenue, General Fund transfer, State bonds, and other miscellaneous sources. This funding level supports existing Metrorail and Metrobus service levels, improvements to local bus service provided by WMATA, increased funds for MetroAccess due to increased utilization of these ADA paratransit services, continuation and annualization of the Springfield Circulator Bus Service started in FY 2001, and other service enhancements. This funding level will also meet all Capital requirements including completion of the 103-mile Metrorail system, as well as maintaining and/or acquiring facilities, equipment, rail cars, and buses. The FY 2002 General Fund transfer to Metro is \$11.5 million, and \$4.9 million in Capital requirements will be supported by County General Obligation Bonds. Any necessary adjustments to FY 2002 funding levels for Metro Operations will be included in the FY 2001 Carryover Review based on final approval of the WMATA budget.

County Transit Funding: The FY 2002 County funding requirement for Fund 100, County Transit Systems, is \$16.1 million. In conjunction with various State and other miscellaneous funds, this total will support current service levels on existing FAIRFAX CONNECTOR routes, and the continuation and expansion of the Dulles Corridor Express Bus Service, as well as fund the removal and replacement of underground fuel tanks at the Huntington Facility that have surpassed age criteria for replacement. Funding of \$239,162 has been included to provide weekend and holiday service enhancements primarily in southeast Fairfax County along the Richmond Highway corridor, in Springfield and along the Franconia Road corridor. Service expansions include the initiation and expansion of Saturday service on Routes 204 and 105, expanded Sunday service on Route 110, and the initiation and expansion of holiday service along selected FAIRFAX CONNECTOR bus routes in the areas listed above. In addition, \$1.4 million in funds resulting from a change in the NVTC allocation formula, available through a transfer from Fund 309, Metro Operations and Construction, will be utilized for various mass transit enhancements such as expanded bus service and reduced fare initiatives on select transit trips.

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FAIRFAX CONNECTOR Bus Replacement: Funding of \$4.8 million is included to purchase 17 replacement buses in the Huntington Division. It should be noted that on January 8, 2001, the Board of Supervisors authorized staff to request the transfer of \$4.8 million in funds residing at the Northern Virginia Transportation Commission (NVTC) to the County for the procurement of these buses. These funds were received in February 2001, but are currently reflected as FY 2002 revenue. Adjustments to accurately reflect this revenue will be made as part of the FY 2001 Third Quarter Review.

Compensation-Related Initiatives

FY 2001 marked the implementation of significant changes in the County's compensation program. This restructuring included several linked components including the development of strategies to place employee pay scales in a more competitive position in the market in order to attract and retain the most qualified staff as well as the initiation of a new pay for performance system for non-public safety employees designed to recognize and reward our highest performing staff. Fairfax County employees are the key to quality service provision and our most direct link to our citizens and the community at-large. They are both our means of service delivery and our source of service improvements and innovations. Our compensation programs must recognize and reinforce the importance of County employees to the high quality of services in the County. The FY 2002 budget supports our compensation program and includes funding to address a number of refinements. The total General Fund cost of the FY 2002 program is \$24.5 million and is funded entirely within the Budget Guidelines established by the Board.

Cost of Living Adjustment; Transition to Market-Based Pay Scales: A one percent COLA, effective the first full pay period in FY 2002, is included as the final phase of the County's transition from annual across-the-board pay increases or COLAs for employees under pay for performance. Beginning in FY 2003, pay raises for non-public safety employees will be based solely on their performance ratings. To ensure pay scales remain competitive with the market, non-public safety pay scales will be increased in accordance with the annual market index, calculated based on data from the Consumer Price Index, the Federal Wage adjustment, and the Employment Cost Index, which includes state, local and private sector salaries. Future pay increases for public safety employees, who are not participating in pay for performance, are anticipated to be linked to the market index and will include step increments. In FY 2002, the non-public safety pay scales are adjusted 3.46 percent based on the current market index. The General Fund cost of the one percent

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COLA for both public safety and non-public safety employees is \$6.4 million.

Market Study Adjustments: To address issues of employee recruitment and retention and ensure pay competitiveness, annual market studies are conducted on certain job classes identified as either “core benchmark classes” or “supplemental benchmark classes” which are compared against data on comparable positions in both the public and private sector. For the market study for the FY 2002 budget, a total of 42 core classes were selected based on the occurrence of matching job classes in the Metro area, and availability of sufficient market data in the recruitment area. In addition, a total of 34 supplemental benchmark classes, which are specialized in nature, were included in the market study based on high turnover and recruitment difficulties. Based on the recommendations of the study, employees in classes found to be below market will be moved to a higher pay grade, or have been included in adjustments as part of the new public safety J Scale implementation noted below. Position changes as a result of the market study are reflected in the Job Classification Table found in the Compensation Tab in Volume I of the FY 2002 Advertised Budget Plan. Based on the amendments to the Personnel Regulations made in FY 2001, individuals in the S pay plan move to the new pay grade but remain at their current pay rate. Only employees whose current pay falls below the minimum for the new pay grade will receive a pay adjustment.

Pay for Performance Program Adjustments: In order to address issues identified in the implementation of the County's new Pay for Performance program, several refinements are necessary. These adjustments are aimed at making sure ratings are more closely tied to actual performance and ensuring the long-term affordability of the program. In FY 2002, the revised rating scale will be continuous with 12 discrete points at half point intervals (0, 2, 2.5, 3, 3.5, 4, 4.5, 5, 5.5, 6, 6.5, 7) ranging from 0-7 percent. In addition, the scoring methodology has been tightened to require that employees have at least 80 percent of ratings in the higher category before the higher pay award would be earned. The current and future patterns of performance awards will be monitored to identify areas where additional coaching, training or system revisions may be needed. Funding in the amount of \$9.3 million is included in the FY 2002 budget for pay for performance awards.

Step Increments for Uniformed Public Safety Personnel: Funding of \$1.5 million has been included for step increments for public safety personnel, who are not participating in pay for performance.

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Increases in Fire and Rescue Salaries: Adjustments have been included in the FY 2002 budget to boost pay for a number of Fire and Rescue positions based on market comparisons. Based on the comparisons, firefighter, fire technician and fire sergeant positions will receive pay increases of approximately 3.5 percent, depending on current step. In addition, a Step 9, consistent with other uniformed fire personnel, has been added for Deputy Chief and Assistant Fire Chief job classes. As a result of these increases and the other adjustments noted in this section, uniformed Fire and Rescue salaries compare much more favorably to the market. Under these proposals and others outlined below, Fairfax County firefighters, for example, will have the highest annual salary in the region and will be at approximately 97 percent of hourly midpoint, up from 88 percent in FY 2001.

New Unified Public Safety Scale/Additional Longevity Step: In conjunction with implementation of the Fire and Rescue pay increases, the establishment of a new unified pay scale is included for public safety uniformed employees. For a number of years, adjustments have been made based on comparison to market salaries to selected positions within the four separate pay scales for Fire and Rescue, Police and Sheriff employees. While these changes are necessary, they have often required subsequent adjustments to other public safety positions to ensure internal consistency. In FY 2002, the creation of a new "J" scale is included for uniformed public safety positions. Incorporated in the new scale design are some adjustments to provide consistency with job classes of similar responsibilities, such as for Police Sergeant and Sheriff Corporals. In addition, the new "J" scale includes a new 20-year longevity step. This new step, with an effective date of January 12, 2002, will assist in recruiting and retaining our public safety employees. The cost of this scale conversion, necessary adjustments to both Fire positions noted above and other positions, and the additional longevity step is \$5.1 million.

Pay Adjustments for Public Safety Communications Employees: The Fairfax County Public Safety Communications Center (PSCC) has experienced high attrition and staffing problems for a number of years, driven by the stressful nature of the work, the tremendous growth in the volume of calls, and the highly competitive salaries in the current job market. The County has in place a number of short-term solutions to mitigate the impact of this staffing problem, however, more longer term solutions are called for to sustain the quality and effectiveness of the PSCC operation. In addition to the movement of these positions to the new "J" scale, the FY 2002 budget includes a two-grade pay increase (approximately 10 percent) for all Public

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Safety Communicator I, II, and III, PSC Assistant Squad Supervisor, PSC Squad Supervisor and PSC Training Coordinator positions. In addition, to address current retention issues, funding has been included to provide for a one-time \$2,000 retention bonus for these positions, as well as a stipend for trainers in the PSCC. The cost of these adjustments is \$1,146,606. Funding of \$116,566 has also been included for a one-grade (approximately 5 percent) increase for Police Communications Assistants at the district stations who will also be included on the new "J" pay scale.

Increase in Shift Differential Pay Rate: County employees, in a number of County agencies, work evening and overnight shifts to provide important coverage of County operations outside the normal business hours. The Department of Human Resources conducted a survey of shift differential rates for the Washington area jurisdictions. The survey indicated that Fairfax County's rates were near the lowest in the region. In order to bring these rates to levels more comparable to those in surrounding jurisdictions, a three-year phased increase has been proposed. The General Fund cost for the first year of this adjustment is \$759,193, including fringe benefits, and provides for shift hourly increases from \$0.50 to \$0.55 and \$0.70 to \$0.75 for public safety 2nd and 3rd shifts, and increases from \$0.25 to \$0.40 and \$0.35 to \$0.55 for non-public safety 2nd and 3rd shifts. By year three of the phased-in increase, the rates for all County employees will be equivalent to \$0.65 for the 2nd shift and \$0.90 for the 3rd shift, rates more consistent with the region.

OTHER EMPLOYEE RELATED ITEMS:

Health Insurance Cost Increase: In FY 2002, group health insurance premiums total \$31,474,611, an increase of \$2,432,849 or 8.4 percent over the *FY 2001 Revised Budget Plan* level. The increase is primarily as a result of anticipated health insurance premium increases of 5.0 percent for the self-insured plan and 15.0 percent for HMOs effective January 1, 2002 based on anticipated health insurance cost growth. Health insurance costs nationwide continue to rise after a few years of stability due primarily to increased utilization and the rising costs of prescription drugs. As this trend is projected to continue, future cost increases are anticipated. It should be noted that the County's contract with the current self-insured provider will expire on December 31, 2001. The County will select a provider and it will be announced prior to the County's new calendar year open enrollment period in November 2001.

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Retirement Systems Savings: The FY 2002 employer contributions total \$48,367,825, a decrease of \$128,226 or 0.3 percent from the *FY 2001 Revised Budget Plan*. The net decrease is based on the impact of the reduction in the employer contribution rates as determined by the actuarial valuation of \$4.1 million offset by a net increase of \$3.95 million for pay for performance/merit increments for current staff, new positions and salary adjustments. It should be noted that a consultant study of the Retirement Systems is being conducted in FY 2001. Based on input provided by the County Executive, Human Resources and the Boards of Trustees, long term strategic goals will be developed to address income replacement objectives, retiree health insurance objectives and workforce planning and competitiveness.

Workers' Compensation: A reduction of \$2,281,369 in the General Fund workers' compensation premium reflects the General Fund portion of the savings due to the cumulative impact of better than projected claims experience. This experience resulted in lower than anticipated workers' compensation liability, which is passed on to the General Fund through reduced premiums.

Office of Organizational Development and Training: Funding totaling \$251,434 provides for 4/4.0 SYE additional positions added to the newly created Office of Organizational Development and Training. This office will be staffed with seven positions (three existing positions from the Department of Human Resources and four new positions) and will provide training in support of the County's commitment to employee professional development and pay for performance. The new office will continue existing training initiatives such as tuition assistance, language training, satellite video-based training, technology based training, Zenger Miller training, and the recently piloted Supervisory Development Program; and will also coordinate operation of the LEAD program, a highly respected University of Virginia leadership development program to be offered for the first time in FY 2002 to County senior managers. Working as part of the County Executive's office, this office will assess overall County needs and develop policies and programs to address those needs in the most comprehensive and cost-efficient manner.

Funding for Training: To support the County's commitment to employee development, funding is provided to agencies to provide opportunities for professional development and for employees to gain and maintain certification in certain key skills areas in both the public safety and non-public safety areas. In FY 2002 Certification Training previously budgeted in Agency 89, Employee Benefits, has been included in agency baseline budgets. Total FY 2002 funded certification training is \$2,618,320. In addition, a factor of 0.25

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percent of Regular Salaries and Limited Term funding has been used to estimate additional professional development training requirements for County staff. This factor equates to \$1,239,366 in FY 2002 including \$1,118,210 for General Fund direct expenditures and \$121,156 for professional development training funds for General Fund supported agencies. FY 2002 funding for professional development training has been allocated to the individual agency operating budgets. The FY 2002 budget also includes funding to support the initiatives started in FY 2001 to ensure citizens who speak a language other than English have access to County services, and to provide opportunities for language training for employees.

Business Operations

Additional Positions: A total of 87/94.93 SYE new positions is included in the FY 2002 budget. Of this amount, 19 new positions are in public safety areas, 17 support new facilities and 51 are related to workload requirements, primarily in the human services area which has experienced increased caseloads and new State mandates. Only 54 net positions have been added to the County's total position count since FY 1991. In general, position requirements in the areas of public safety and human services, as well as staffing needs associated with the opening of new facilities, have necessitated the redirection of staff resources from other County programs on an almost one-to-one ratio. In FY 2002, position resources have been focused on the most critical needs. Summary information on the new positions has been included throughout this section and is discussed in more detail in the narrative portion of each agency write-up.

Information Technology (IT) Funding: In FY 2002, funding of \$15.93 million is included for Information Technology initiatives that meet the priorities established by the IT Senior Steering Committee. These initiatives include a mix of projects that provide benefits for both citizens and employees and that adequately balance new and continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in the Human Services, Planning and Development, General County Services, Public Safety and Court Services program areas. Many of the projects offer considerable opportunities to improve citizen access to services and information. FY 2002 project funding totals \$15,935,000. Of this amount, \$14,495,000 is transferred from the General Fund, \$440,000 is collected as a result of the State's Technology Trust Fund, and \$1,000,000 is projected in interest earnings. The FY 2002 Information Technology funding requests from County agencies totaled approximately

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\$32 million. The project requests were reviewed from both the business need and technical requirement perspectives.

These priorities and the related FY 2002 project funding are as follows:

IT Priority	FY 2002 Funding
Projects Providing Convenient Access to Information and Services	\$ 4.18 million
Projects Providing a High Level of Responsiveness to Customer Requirements	\$ 2.75 million
Management of County Information Assets	\$ 3.16 million
Management of County Technology Assets	\$ 5.17 million
Management of County Human Resource Assets	\$ 0.67 million
Total FY 2002 Information Technology projects	\$15.93 million

Additional Funds for Books and Materials - Fairfax County Public Library: An increase of \$309,751 is included in FY 2002 for the Fairfax County Public Library to fund a 5.3 percent inflation factor to maintain current purchasing power for books and other materials.

Solid Waste Disposal Transfer: A subsidy of \$5,500,000 is required for Fund 110, Refuse Disposal from the General Fund in FY 2002. The County's refuse disposal system has maintained a stable disposal rate over the past five years in order to remain competitive and retain tonnage levels at the required 930,750 tons per year at the Energy Resource Recovery Facility. As a result, program costs over the same period have exceeded revenues by a yearly average of \$4.8 million. These shortfalls have been absorbed from fund balances that were depleted in FY 2000. In FY 2001, \$5.5 million was made available from the Rate Stabilization Reserve in Fund 112, Energy Resource and Recovery to cover the projected operational shortfall. In FY 2002, a transfer of \$5.5 million from the General Fund will allow the County to maintain current refuse disposal rates and continue to provide the level of service to specific disposal programs that do not fully recover their costs. The subsidized programs include the County's Recycling Program, Household Hazardous Waste Program, and Code Enforcement Program.

Fleet Maintenance Positions: Funding of \$188,905 is included to establish 4/4.0 SYE new positions enabling the Department of Vehicle Services to keep the vehicles-out-of-commission rate at a minimum level and maintain a vehicle availability rate of at least 95 percent. Since FY 1996, the County's fleet size has increased from 4,443 vehicles to 5,184 at the end of FY 2000, without an increase in staff, and is projected to reach 5,375 by the end of FY 2002. During this time, the number of direct labor positions has remained constant

EXECUTIVE SUMMARY

while the number of types, makes, models and complexity of vehicles in the County's fleet have grown substantially. Establishing these positions will provide critical support for the Jermantown, Newington, and West Ox maintenance facilities.

Additional Positions - Department of Finance: Funding of \$121,000 for two positions to provide necessary financial oversight. One (1/1.0 SYE) Management Analyst III will conduct on-site surveys to all County agencies to review their processes for finance and purchasing, to test the adequacy of compliance with sound practices, and to offer expert assistance in making these functions more efficient, more secure and more responsive. This position will examine internal controls to ensure the integrity of financial processes and advise management on the use of financial information to support performance management and program analysis. One (1/1.0 SYE) Accountant III will serve as a resource to assist departments in improving revenue accounts receivable. This will involve designing and operating billing functions best suited to individual department needs. These positions will work jointly with Department of Finance accountants to ensure adequate controls are in place, to identify central support requirements, and to coordinate efforts involving both tax-based and non-tax billable revenues.

Additional Appraiser Positions - Department of Tax Administration: Funding in the amount of \$141,575 is necessary to support 3/3.0 SYE additional Real Estate Appraisers in the Department of Tax Administration to address workload as measured by parcels per appraiser. The current parcel per appraiser ratio of the County is 6,590:1, which is above the International Association of Assessing Officers (IAAO) standard of 4,000 to 5,000 parcels per appraiser. The sustained real estate market activity and the increasingly complex nature of the properties to be assessed are also responsible for workload increases. These positions will help remedy this situation as well as allow for a more systematic field inspections program for all single-family residential properties in the County over a five-year period. With the addition of these positions, the parcels per appraiser ratio will decrease to 6,274:1.

EXECUTIVE SUMMARY

New Voting Machines: Funding of \$1.0 million is included for the second phase of a five-year plan to replace 810 voting machines with new touch-screen electronic voting machines. The new touch-screen machines require a fraction of the storage space, cost less to set up, transport, and maintain, and can transmit returns electronically with simultaneous Internet display capability. This new equipment also has enhanced features to enable persons with visual disabilities to vote unassisted. At this time several new machines are going through the Federal and State certification process. It is anticipated that a vendor will be selected and the agency will begin the phase-in during the summer of 2001.

Capital Construction Program

Paydown Construction Program: An amount of \$21.39 million is included for County Paydown construction in FY 2002 and is directed to the most critical projects.

- **County Maintenance:** Funding in the amount of \$4,160,000 will continue to provide a consistent level of maintenance funds to address priority requirements at County facilities. Of this total, \$3.53 million will provide general maintenance funds including: carpet replacement (\$500,000), HVAC/electrical replacement (\$1,250,000), roof repair and waterproofing (\$330,000), parking lot resurfacing (\$400,000), and fire alarm replacement (\$200,000). Funding is also included for miscellaneous building repairs or ongoing requirements throughout the fiscal year (\$850,000) which include but are not limited to: remodeling, reorganization of office space, vandalism removal, plumbing repairs, painting, and other emergency repairs. In addition, \$200,000 is included for recurring maintenance of capital improvements associated with the Commercial Revitalization Program, \$250,000 to begin the replacement of carpeting at the Massey Building, \$100,000 for Americans with Disabilities Act compliance at County facilities and \$80,000 for the generator replacement program.

EXECUTIVE SUMMARY

- **Parks Maintenance**: Funding in the amount of \$2,029,000 has been included for Park maintenance at non-revenue supported Park facilities. This funding level includes: general park maintenance or major non-recurring repairs/replacements and improvements to roofs, electrical and lighting systems, security and fire alarms, sprinklers, and HVAC equipment (\$605,000); grounds maintenance (\$800,000) and minor routine preventive maintenance (\$470,000). Routine repairs include: the replacement of broken windows and doors, equipment repairs, and scheduled inspection of HVAC, security, and fire alarm systems. In addition, \$154,000 is included to continue the implementation of ADA compliance at Park facilities.
- **Athletic Field Maintenance**: Funding in the amount of \$2,099,552 has been included for Athletic Field maintenance. In recent years, athletic field maintenance has been identified as a critical need and an effort has been made to maintain quality athletic fields at acceptable standards. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aerification and seeding. These maintenance efforts will improve safety standards, improve playing conditions and increase user satisfaction. The FY 2002 funding level includes: Boys' Baseball field lighting (\$100,000), Girls' Softball field lighting (\$100,000), Girls' Fast Pitch field maintenance (\$200,000), preliminary work associated with a girls softball complex at Wakefield Park (\$300,000) and general field maintenance at designated Fairfax County Public School athletic fields (\$1,399,552).
- **Safety Related Projects**: Funding in the amount of \$4,437,500 has been included for safety related capital projects. These include: Countywide storm drainage projects (\$1,000,000), Countywide Walkways (\$1,000,000), Streetlights (\$1,000,000), installation of traffic signalization systems at County Fire Stations (\$378,000), dam safety inspections and improvements (\$759,500) and sidewalk improvements associated with the VDOT sidewalk participation project (\$300,000).
- **Stormwater Management**: Funding in the amount of \$500,000 has been included for continuation of work associated with the updating of the Countywide Stormwater Management Plan which will identify infrastructure deficiencies as well as strategies for addressing federal, State, and County storm water management requirements. This funding, combined with funds currently allocated, will provide approximately \$1.2 million for stormwater management.

EXECUTIVE SUMMARY

- **New or Renovated County Facilities:** Funding in the amount of \$2,259,500 has been included for new or renovated County facilities. This funding level includes: moving and phone system costs associated with the opening of the South County Center (\$859,500), temporary trailers to house mental health programs staff until the Mount Vernon Mental Health facility is renovated (\$400,000), partial reimbursement to the Fairfax County Public Schools for renovations necessary to construct a SACC facility at Lemon Road Elementary School (\$600,000), improvements and/or modifications at the Laurel Hill (Lorton) property which will be transferred to Fairfax County in the summer of 2001 (\$300,000), and preliminary costs associated with the relocation and expansion of the Providence District Supervisor's Office, including relocation assessments, initial design studies, and lease costs for temporary quarters (\$100,000).
- **Revitalization Initiatives:** Funding of \$1,850,000 has been provided for the continuation of the following revitalization efforts: Island Walk Cooperative (\$50,000), Commerce Street Redevelopment (\$375,000), Kings Crossing Redevelopment (\$375,000), Richmond Highway Corridor (\$100,000), and ongoing Commercial Revitalization program costs (\$950,000).

Bond-Funded Projects: In FY 2002, an amount of \$130,258,523 is included in General Obligation bond funding. Of this amount, \$100,000,000 is budgeted in Fund 390, Public School Construction, and \$4,918,523 has been included in Fund 309, Metro Operations and Construction, to support the completion of the 103-mile Metrorail System, as well as maintain and/or acquire facilities, equipment, railcars and buses. In addition, FY 2002 bond funding in the amount of \$25,340,000 has been included for the Northern Virginia Regional Park Authority (\$2,250,000), the Fairfax Center and Crosspointe Fire Stations (\$1,570,000), and several projects within the Park Authority bond program (\$21,520,000). Funding for these bond projects is consistent with the FY 2001 - 2005 Capital Improvement Program (With Future Years to 2008) as approved by the Board of Supervisors on April 24, 2000.

EXECUTIVE SUMMARY

TAX RATE AND FEE ADJUSTMENTS

With the exception of the adjustments noted below, there are no changes in the tax rates, including the real estate and personal property tax rates, included as part of the FY 2002 Advertised Budget Plan. The following adjustments are proposed:

- **Real Estate Tax Relief for the Elderly and Disabled**: As part of the FY 2001 Adopted Budget Plan, the Board of Supervisors approved a two-year plan to expand the Tax Relief Program for the Elderly and Disabled. In FY 2002, the program provides 100 percent exemption for elderly and disabled taxpayers with incomes up to \$40,000; 50 percent exemption for eligible applicants with income between \$40,001 and \$46,000; and 25 percent exemption if income is between \$46,001 and \$52,000. The allowable asset limit of \$150,000 of all ranges of tax relief was not changed. The revenue loss associated with this change, as fully implemented, is estimated to be \$3.7 million.

- **Sewer Service Rate and Availability Charges**: The sewer service rate and sewer availability charge will increase in FY 2002 based on increased costs associated with capital project construction, system operation debt service and upgrades to more effectively reduce nitrogen discharge from wastewater treatment plants in order to meet new, more stringent nitrogen discharge limitations. The Sewer Service Charge rate will increase from \$2.81 to \$2.88 per 1,000 gallons of water consumption in FY 2002. Based on this rate increase, the additional annual cost to the typical household is anticipated to be \$5.32. The sewer availability charge will increase from \$4,898 to \$5,069.

- **Solid Waste Reduction and Recycling Centers (SWRRC)**: The Solid Waste Reduction and Recycling Center Program represents two sites located in Great Falls and McLean that are operated by the Department of Public Works and Environmental Services, Division of Solid Waste Collection and Recycling. These sites manage the disposal of refuse and recyclable materials primarily by those citizens who choose not to participate in refuse pick-up services provided by the County or private haulers. Revenue for program operations is derived currently from a user fee of \$185 per year that is charged to each program participant. The participant fee covers the full cost of program operations, including the cost of recycling. Increasing costs and decreasing participation necessitates an increase in the annual user fee from \$185 to \$195 per participant in FY 2002.

EXECUTIVE SUMMARY

FINANCIAL FORECAST

The Financial Forecast is balanced in FY 2003. In accordance with the Board's guidelines, increases in County expenditures and the transfer to the Schools have been limited to match the revenue growth rates which is anticipated to be 6.4 percent in FY 2003. This growth rate is slightly lower than the rate projected in FY 2002 due to an expected moderation in the residential real estate market. However, as a result, County spending levels are suppressed in order to fit within the scope of the projected revenue growth. Increases associated with our growing population as well as pressures placed on County services from business expansion, State mandates, and other factors cannot easily be accommodated within this level of revenue growth. The County will continue to be challenged in order to balance these increasing service requirements and infrastructure needs within the constraints of projected revenue growth. Details of this growth are included in the Financial Forecast section of the Overview Volume.

CONCLUSION

In the face of the uncertain direction of our economy, the budget I am presenting today takes a fiscally prudent and disciplined approach to balancing critical needs and operational requirements with available resources.

In taking this approach, we realized we would be unable to fund many worthwhile projects or address every need. We considered over 400 position requests, the majority based on workload increases. We reviewed service expansion requests in many of our programs which are stressed based on client increases. We considered allocating additional funding for debt service for County and School construction, capital equipment replacement, maintenance requirements and information technology initiatives. These could not be accommodated in this budget.

We adhered to the Budget Guidelines you have approved, and the priorities I outlined to you shortly after I assumed my position. I have addressed the organizational issues relating to compensation in a fair and equitable way.


EXECUTIVE SUMMARY

The unknowns that we identified in last year's budget message remain a source of concern today — particularly, the overall level of State funding and support for Schools.

As a result of the slowing economy and the many unknowns we face at the State level in terms of funding for localities, we must be cautious as we deliberate on the FY 2002 budget.

In closing, I want to acknowledge the significant effort made by staff in preparing this information for the Board and the community. Staff and I look forward to working with you on the FY 2002 budget. Your decisions, made with input from the community, will shape the future of Fairfax County for Fiscal Year 2002 and beyond.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "A.H. Griffin".

Anthony H. Griffin
County Executive

Budget Highlights

This section includes:

- ▶ *Fairfax County Budget Facts*
(Page 60)
- ▶ *General Fund Receipts*
(Page 61)
- ▶ *General Fund Disbursements*
(Page 62)
- ▶ *Budget Highlights*
(Page 63)
- ▶ *Revenue All Funds - Pie Chart*
(Page 77)
- ▶ *Expenditures All Funds - Pie Chart*
(Page 78)

BUDGET HIGHLIGHTS

FY 2002 FAIRFAX COUNTY BUDGET FACTS

Budget Guidelines

- ◆ In April 2000, the Board of Supervisors approved **Budget Guidelines** that directed the County Executive to develop a budget for Fiscal Year 2002 that limits increases in expenditures to projected increases in revenues.
- ◆ **The County's transfer to the Fairfax County Public Schools (FCPS)** should also be limited to the projected rate of increase in County revenues.
- ◆ **In order to prevent future structural imbalances**, non-recurring funds will be directed toward non-recurring uses and only recurring resources may be targeted toward recurring expenses.
- ◆ **One-half of the balance** remaining after Carryover adjustments and the allocation to the Revenue Stabilization Fund is to be allocated to the Schools to support non-recurring requirements.

Expenditures

- ◆ **General Fund Direct Expenditures** total \$873.05 million, an increase of 4.02 percent over the *FY 2001 Revised Budget Plan*.
- ◆ **General Fund Disbursements** total \$2.31 billion and reflect an increase of \$124.72 million or 5.71 percent over the *FY 2001 Revised Budget Plan*.
- ◆ **The County General Fund transfer** for school operations totals \$1,078,090,014, an increase of \$90,089,106 or 9.12 percent over the *FY 2001 Revised Budget Plan* transfer.
- ◆ **Expenditures for All Appropriated Funds** total \$3.86 billion.
- ◆ **General Fund Support for Information Technology (IT) Projects** is \$13.39 million. FY 2002 project consideration was guided by priorities established by the IT Senior Steering Committee. Projects with the highest priority include those mandated by the Federal or State government and those necessary to complete previous project investments.
- ◆ **Pay-As-You-Go Capital Construction** projects total \$16.84 million.
- ◆ **Authorized Positions** for all funds are increasing by a net 51/58.93 SYE positions in FY 2002. These positions are all associated with staffing new County facilities, public safety requirements, State mandates, or workload requirements.

Tax Base

- ◆ **Total FY 2002 General Fund Revenue** is \$2.31 billion and reflects an increase of \$167.99 million or 7.86 percent over the *FY 2001 Revised Budget Plan*.
- ◆ **One Real Estate Penny** is equivalent to approximately \$10.1 million in tax revenue.
- ◆ **One Personal Property Penny** is equivalent to approximately \$0.9 million in tax revenue.
- ◆ **Average Residential Assessed Property Value** is projected at \$231,561.
- ◆ **The Commercial/Industrial percentage** of the County's Real Estate Tax base is 24.84 percent.
- ◆ **Assessed Value** of all real property is projected to increase \$12.0 billion or 13.64 percent over FY 2001.
- ◆ **Real Estate and Personal Property Taxes** (including the Personal Property portion being reimbursed by the Commonwealth) comprise approximately 72.6 percent of Combined General Fund Revenues.

Tax Rates

- ◆ **Real Estate Tax Rate** remains at \$1.23 per \$100 assessed value.
- ◆ **Personal Property Tax Rate** remains at \$4.57 per \$100 assessed value.
- ◆ **Refuse Disposal Rate** remains constant at \$45 per ton.
- ◆ **Leaf Collection Rate** remains constant at 1 cent per \$100 assessed valuation.
- ◆ **Sewer Service Rate** increases from \$2.81 to \$2.88 per 1,000 gallons of water consumption.
- ◆ **Sewer Availability Charge** for new single family homes increases from \$4,898 to \$5,069.
- ◆ **Refuse Collection Rate** for County collected sanitation districts remains at \$210 per household.
- ◆ **Solid Waste Ash Disposal Rate** remains constant at \$11.50 per ton.
- ◆ **Solid Waste Collection and Recycling Rate** increases from \$185 to \$195 per participant.
- ◆ **A Countywide Special Tax** of \$0.001 per \$100 of assessed value, or an average of \$2.32 per household, is included for Gypsy Moth and Cankerworm Treatment.

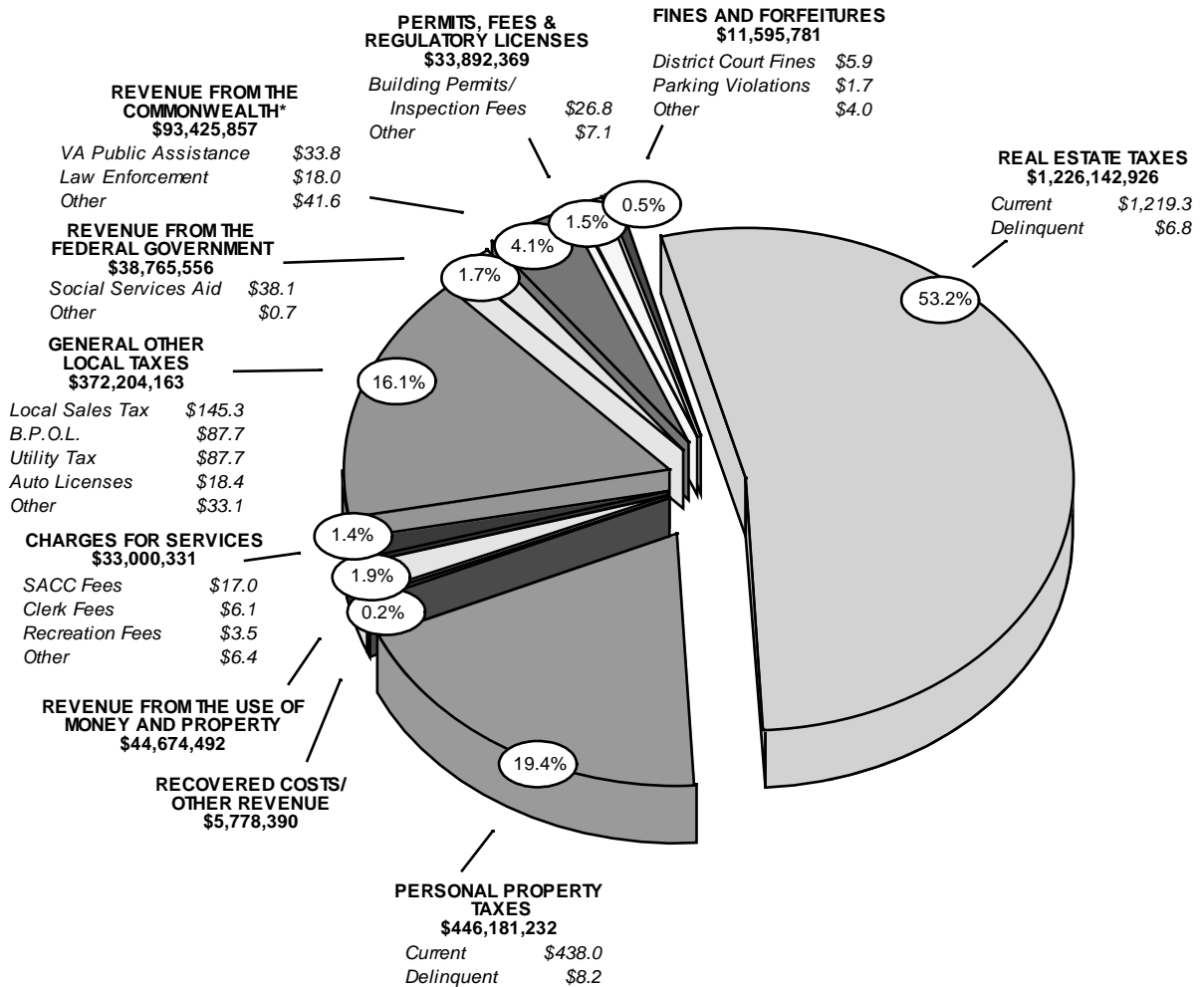
Population

- ◆ **Fairfax County's population** is projected to be 983,013 persons as of January 2001. This is an increase of 1.37 percent over the January 2000 estimate of 969,749 and an increase of 20.1 percent over the 1990 census count.

BUDGET HIGHLIGHTS

FY 2002 GENERAL FUND RECEIPTS

Where it comes from . . .
(subcategories in millions)



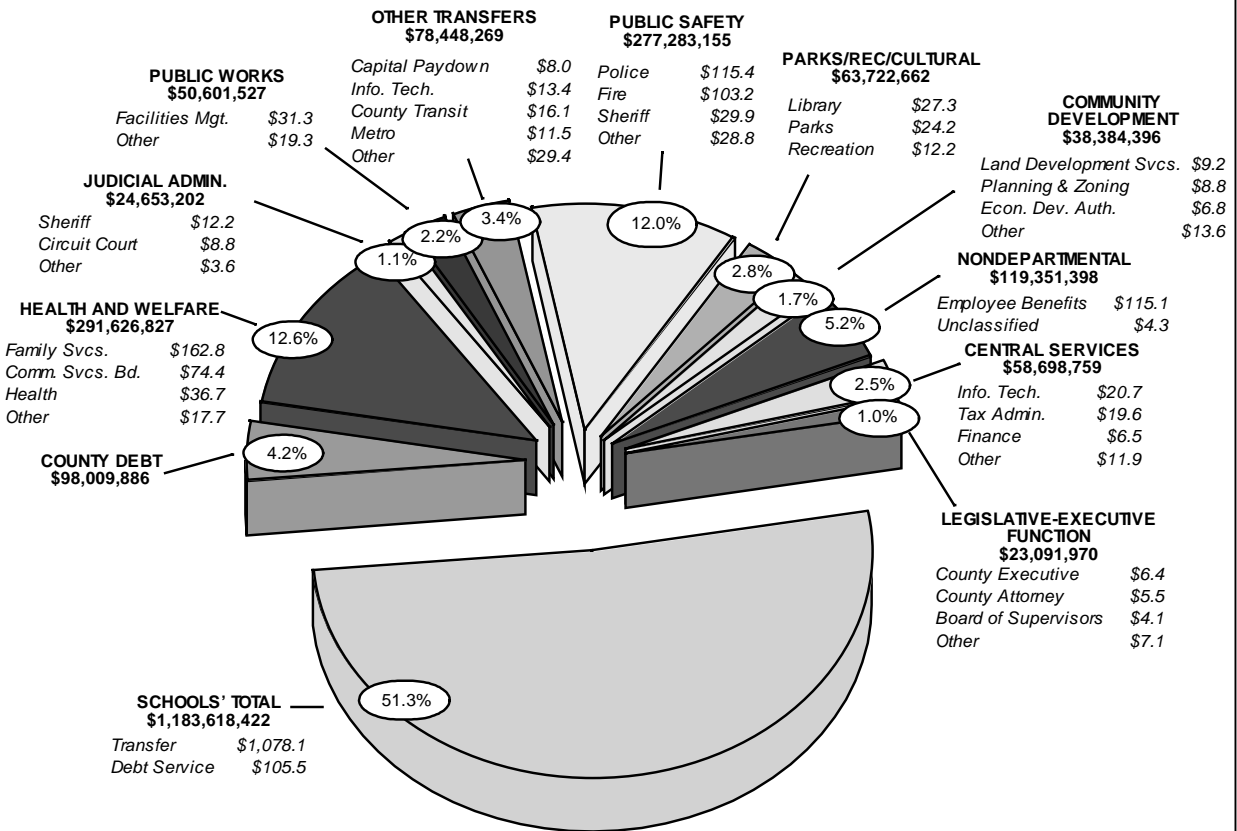
FY 2002 GENERAL FUND RECEIPTS = \$2,305,661,097

* For presentation purposes, Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

BUDGET HIGHLIGHTS

FY 2002 GENERAL FUND DISBURSEMENTS

Where it goes . . .
(subcategories in millions)



FY 2002 GENERAL FUND DISBURSEMENTS = \$2,307,490,473

BUDGET HIGHLIGHTS

BUDGET HIGHLIGHTS

This section provides a synopsis of major highlights of the FY 2002 Adopted Budget Plan. The FY 2002 Adopted Plan includes funding for 51/58.93 SYE additional merit positions, all associated with public safety functions, the opening of new County facilities, State mandates, or substantial workload adjustments. The *Budget Highlights* are summarized in the following sections:

- ◆ County Support for Fairfax County Public Schools
- ◆ Public Safety/Court-Related Initiatives
- ◆ New Facilities
- ◆ Youth, Family and Community Initiatives
- ◆ Transportation-Related Initiatives
- ◆ Compensation-Related Initiatives
- ◆ Business Operations (Including Information Technology)
- ◆ Capital Construction Program
- ◆ Bond-Funded Projects
- ◆ Tax Rate and Fee Adjustments

County Support for Fairfax County Public Schools

TRANSFERS

- ◆ **General Fund Transfer to Fairfax County Public Schools** **\$1.078 billion**

The FY 2002 County General Fund transfer to the Fairfax County Public Schools for school operations totals \$1,078,090,014, an increase of \$90,089,106 or 9.12 percent over the *FY 2001 Revised Budget Plan* transfer. Included in the transfer is an additional \$690,735, which represents 50 percent of the FY 2001 Third Quarter available balance.

- ◆ **School Construction/Debt Service** **\$105.53 million**

The FY 2002 General Fund transfer for School Debt Service is \$105,528,408, an increase of \$10.28 million over the *FY 2001 Revised Budget Plan*. Included in the transfer is an additional \$690,735, which represents 50 percent of the FY 2001 Third Quarter available balance. The Board of Supervisors allocated this portion of the Third Quarter balance which was available for County programs to School debt service. The additional funding for School debt service will allow the County to sell \$130 million in School bonds in FY 2002 to accelerate the construction of new schools and renewal of older schools throughout the County.

The combined transfer for School operating and School debt service is \$1.18 billion, an increase of \$100.37 million over the *FY 2001 Revised Budget Plan* transfer and represents 51.29 percent of total FY 2002 County disbursements.

BUDGET HIGHLIGHTS

OTHER SUPPORT FOR FCPS

◆ Additional County Funding in Support of Fairfax County Public Schools (FCPS) \$43.5 million

Other County funding in support of the FCPS totals \$43,502,804 in FY 2002. This includes funding of \$25.6 million for the Comprehensive Services Act for At-Risk Youth, Head Start and School Age Child Care programs; \$7.9 million to support public school nurses and clinic room aides for schools; \$5.7 million for school crossing guards, and for School Resource Officers now assigned to all FCPS high schools, middle schools and alternative schools. More than \$2.1 million is provided for athletic field maintenance and other recreation programs. Approximately \$2.2 million is provided for the following additional programs which support FCPS: fire safety and life safety education programs for students offered by Fire & Rescue; School-Based Youth and Family Substance Abuse Programs; and, various programs for mentally ill and emotionally disturbed youth operated by the Fairfax-Falls Church Community Services Board. Highlights of some of the programs are included below. A detailed summary of the support is provided in the *Financial, Statistical and Summary Tables* section of this volume.

Public Safety/Court-Related Initiatives

◆ U.S. Dept. of Justice Community-Oriented Policing Services (COPS) Universal Hiring Program V Grant – Additional Positions \$2.82 million

Funding of \$2,828,382 has been included in FY 2002 for the local cash match to support an additional 36/36.0 SYE police officer positions associated with the U.S. Department of Justice Community-Oriented Policing Services (COPS) Universal Hiring Program V Grant as approved by the Board of Supervisors on October 30, 2000. These positions will be used to offset additional staffing requirements associated with the opening of the Sully District Police Station anticipated in early FY 2003.

◆ In-Vehicle Video Program \$0.10 million

Funding in the amount of \$100,000 has been included to establish a pilot In-Vehicle Video Program. This program will provide videotaping of traffic stops, vehicle pursuits, and other policing issues that could prove valuable in improving conviction rates, reducing citizen complaints, reducing overtime costs associated with court attendance, and ensuring officer compliance with procedural guidelines. The total cost to completely implement this program beyond this initial pilot phase is approximately \$2,000,000.

◆ Additional Positions for the Fire and Rescue Department \$0.87 million

Funding of \$867,932 has been included to support 11/11.0 SYE positions to address increased workload requirements and critical needs of various sections of the Fire and Rescue Department:

- \$570,894 is included for 9/9.0 SYE Tanker Fire Technician positions with Advanced Life Support (ALS/Paramedic) certification for fire stations located in the Clifton, Gunston, and Great Falls areas of Fairfax County, the last three stations operating without a budgeted full-time ALS certified technician position. These positions are required to provide minimum staffing at these stations and will reduce significant overtime requirements.
- \$297,038 is included to establish 1/1.0 SYE Senior Motor Supervisor position and 1/1.0 SYE Mechanic II position for the expanded Apparatus Shop at Newington, scheduled for operation at the beginning of FY 2002. In FY 1998, the concept of an expanded Fire and Rescue Department Apparatus Program was approved and initially funded. The Apparatus Shop, in conjunction with the Department of Vehicle Services, provides repair and maintenance services to over 350 specialized vehicles operated by the Fire and Rescue Department.

BUDGET HIGHLIGHTS

◆ **Additional Positions – Office of the Sheriff** **\$0.43 million**

To support 6/6.0 SYE new positions, funding in the amount of \$432,952 is included for the Office of the Sheriff. Five Deputy Sheriff I positions are necessary for the janitorial services section where duties increased as a result of the expansion of the Adult Detention Center by 150 percent. With this additional workload, the use of experienced staff members will be necessary to supervise inmates to maintain high sanitation and health standards. An additional Clerical Specialist position will be primarily responsible for ensuring that approximately 3,500 inmate bookings per month are entered correctly into the Local Inmate Data System. This position will be offset by State reimbursement.

◆ **Additional Probation Counselor Position – General District Court** **\$0.05 million**

Funding of \$51,127 is included to establish 1/1.0 SYE additional Probation Counselor II position in the Court Services Division of the General District Court based on new State mandates, special needs and increased client workloads. Recent changes to the Virginia State Code mandate alcohol and substance abuse screening and assessment for those charged with designated Class I misdemeanors and all felonies, both pre-trial and post-trial. In addition, General District Court probation counselors are now required to use the State Department of Criminal Justice Services' automated case management system which requires significant data entry. Those requirements have come forward at the same time as caseload increases for counselors have occurred.

New Facilities

◆ **Groveton Senior Center** **\$0.13 million**

Funding of \$130,319 is associated with the relocation and expansion of the existing Groveton Senior Center to the new South County Center expected to occur in April 2002. The Groveton Senior Center currently occupies 800 square feet in the Groveton Elementary School. The new expanded Senior Center location will provide 5,000 square feet of space, affording the opportunity to substantially increase the programming capabilities for the senior population. Funding includes support of an additional 2/2.0 SYE Recreation Assistants, operating expenses, new furnishings and program items.

◆ **Hideaway Teen Center** **\$0.18 million**

Funding of \$176,386 is associated with the relocation and expansion of the existing Hideaway Teen Center to the new South County Center in April 2002. The Hideaway Teen Center currently occupies 675 square feet in the Islamic Saudi Academy on Richmond Highway in the Mount Vernon area. The new Teen Center location will provide 5,000 square feet of space and will allow for increased programs and activities for this teen population. Funding includes support of additional exempt limited-term staffing, operating expenses and new furnishings for the expanded programs that will be offered by the Teen Center once the move is complete. The Teen Center will be open an additional day each week for a total of 6 days per week.

◆ **New and Expanded School Age Child Care (SACC) Centers** **\$0.27 million**

Net funding of \$269,701 is included to support 12/16.43 SYE new positions associated with the SACC program, which provides for the safety, care and developmental needs of school-age children through enriched learning experiences. In FY 2002, there will be two school year expansion sites, one at Kings Glen Elementary School in Braddock District and one at the Kilmer Center in Providence District. In addition, funding is included for one new school year SACC center at McNair Farms Elementary School in Hunter Mill District. Collectively, these three school year sites will serve 125 additional children, including 20 with special needs. There will also be two new summer SACC centers that will serve 190 additional children, including 10 with special needs. The expansion sites for these centers have not been chosen yet. It should be noted that funding of \$1,078,800, including \$156,224 in Fringe Benefits, has been included for costs associated with SACC program expansion. These expenditures are partially offset by revenue of \$809,099, resulting in a net cost of \$269,701.

BUDGET HIGHLIGHTS

In FY 2002, the school-year program will provide child care for approximately 8,125 children at 125 SACC sites. The SACC program includes four centers operated by the County under contract with the City of Fairfax and two centers for children with multiple disabilities. SACC will also operate 23 general summer centers for approximately 2,200 children and two self-contained special needs summer centers for 50 children. Both the school year and the summer program include integrated spaces for children with special needs. The SACC program also provides children with nutritious snacks during the day.

Youth, Family and Community Initiatives

- ◆ **Consolidated Community Funding Process** **\$7.7 million**

FY 2002 will be the second year of a two-year funding cycle that uses a consolidated process to set priorities and award funds from both the Consolidated Community Funding Pool and Community Development Block Grant, a federal grant awarded annually by the U.S. Department of Housing and Urban Development. In FY 2002, there will be a total of \$7,795,930 available for the Consolidated Community Funding Pool process, of which \$5,923,150 will be in Fund 118, Consolidated Community Funding Pool, and \$1,872,780 will be in Fund 142, Community Development Block Grant. This funding is in line with the two-year funding cycle approved by the Board in FY 2001. Community-based agencies are able to leverage additional funds through strategies such as cash-match from other non-County sources, in-kind services from volunteers, or contributions from businesses, the faith community, and other sources.
- ◆ **Vendor Contract Inflation Adjustment** **\$2.8 million**

Approximately \$2.8 million is included for inflationary adjustments to vendor contracts throughout the County. These adjustments include \$1.9 million to fund increases in Department of Family Services' contracts for Comprehensive Services Act, in-home services wage increases, emergency shelters, Higher Horizons, child care snacks and transportation, and Healthy Families Fairfax; and \$0.9 million to fund a 3.6 percent increase for Fairfax-Falls Church Community Services Board contract vendors.
- ◆ **Child Care Assistance Program** **\$2.1 million**

Increased funding of \$2,078,761 is included to support the full year cost for children enrolled in the Child Care Assistance Program (CCAP) during FY 2001, and to fund a State mandated 6.0 percent market rate adjustment for participating child care providers, being phased in beginning in January 2001. Revenue of \$684,762 will partially offset the cost of this program, resulting in a net cost to the County of \$1,393,999.
- ◆ **Special Needs Adoption Program** **\$1.0 million**

Funding of \$1,041,472 is included to support increasing subsidy payments associated with rising caseloads and an increasing proportion of special needs children requiring more intensive and therefore more expensive services. This increase is completely offset by additional State revenues.
- ◆ **Social Day Care Program for Seniors** **\$0.14 million**

Funding in the amount of \$144,667 is associated with the establishment of a Social Day Care Program for Seniors at the Reston/Herndon Senior Center. This funding provides for the addition of 2/2.0 SYE positions as well as operating and transportation expenses to operate the program. The purpose of this program is to assist seniors in sustaining involvement in social activities in the least restrictive environment, prevent decline in their health and well being, and serve as a transitional service to the Adult Day Health Care Program.

BUDGET HIGHLIGHTS

◆ **Continuum of Care Project Positions** **\$0.20 million**

Funding of \$204,705 is included to support two positions, including 1/1.0 SYE Management Analyst III and 1/1.0 SYE Administrative Assistant, as well as additional limited term staffing to provide staff resources for the County's Continuum of Care projects, as well as to support other interagency and community groups serving the homeless. The Continuum of Care project provides a focal point for homeless service planning and coordination within the County structure. The County receives approximately \$5.0 million in annual Federal grant funding from the U.S. Department of Housing and Urban Development, and several million dollars from other sources are utilized by the County's homeless prevention programs, shelter programs, transitional and permanent supportive housing and supportive services. This team would provide continuity in the planning process and linkage to ongoing homeless services and programs.

◆ **Additional Beds for Domestic Violence Shelter – Fairfax-Falls Church Community Services Board (CSB)** **\$0.30 million**

An amount of \$306,048 is included to fund 12 additional beds for victims of domestic violence. Currently, the Women's Crisis Shelter is the only CSB facility specializing in services for victims of domestic violence and their children. In FY 2000, more than 200 people were on the waiting list. The new space is expected to serve approximately 144 individuals annually.

◆ **Crisis Care Beds for Children and Adolescents – Fairfax-Falls Church Community Services Board (CSB)** **\$0.25 million**

A total of \$249,731 is included to fund crisis care beds in leased space for children and adolescents with serious mental illness, who cannot safely return home and would otherwise be hospitalized. It is estimated that 70-80 percent of all children and adolescents who are prescreened for hospitalization in mental health emergency services could be diverted from a hospital by staying in a crisis care facility. Approximately 140 youths will be diverted from less appropriate placements to this space which will be operated through contracts.

◆ **Additional Mental Health Services For Children and Adolescents – Fairfax-Falls Church Community Services Board (CSB)** **\$0.60 million**

An amount of \$600,589 is included to purchase additional mental health services for children and adolescents participating in the three Mental Health Contract Services programs where waiting lists for services have increased significantly in recent years. The increased funds will be used to provide treatment to more than 350 families through the Continuing Care Program, the Focused Care Program, and the Infant/Early Childhood/LINCS Program. These programs treat children with emotional and/or developmental problems of differing severity based on age.

◆ **Special Education Graduates – Fairfax-Falls Church Community Services Board (CSB)** **\$1.44 million**

An amount of \$1,438,921 and 1/1.0 SYE additional Mental Retardation Specialist I position is included to provide vocational, case management and transportation services to 88 new special education graduates of the Fairfax County Public Schools.

Since 1985, additional County funding for new graduates has been included in the CSB each year, providing for a continuum of services for retarded children/adults. These students have received 20 years of federally-mandated education. Beyond the mandated special education services, adult services such as employment and training are provided by the CSB. Without this continuity, students may experience regression that could later require more intensive training. Including the June 2001 graduating class, funding of approximately \$15 million, or 20 percent of the proposed FY 2002 General Fund Transfer to CSB, supports services for nearly 900 former and current special education graduates.

BUDGET HIGHLIGHTS

- ◆ **Additional Mental Health Positions for Juvenile Court** **\$0.11 million**

Funding of \$113,775 is included for 2/2.0 SYE additional positions to provide mental health services for youths at the Juvenile Detention Center and the Less Secure Shelter, two facilities operated by the Juvenile and Domestic Relations District Court. The positions will be established in the Fairfax-Falls Church Community Services Board (CSB). The Court will reimburse CSB for the services provided by the positions. Mental health services are currently provided by CSB, but on a very limited basis, approximately 10 hours of counseling per week. However, this is not sufficient to meet the needs of the youths. The Court places approximately 2,000 youths in these facilities every year. Studies indicate that as many as 77 percent of these youths experience some form of mental disorder. This does not include the growing number who have alcohol or drug-related problems.

- ◆ **Social Worker II Position for Community Health Care Network** **\$0.06 million**

Funding of \$55,343 is included for 1/1.0 SYE Social Worker II to address the increasing number of medical patient referrals for Community Health Care Network clients. The Community Health Care Network (Affordable Health Care program) utilizes medical social workers to arrange medical specialty care ordered by the health care center primary care physician for the patients with one of the participating physician specialists. Referrals to specialty care allow the Community Health Care Network to provide a continuum of comprehensive health services. Since 1997 the number of patient referrals to a specialist has increased 100 percent. Without the additional position and based on the current enrollment rates, patients will be further delayed in receiving medically necessary treatment by specialists.

- ◆ **Commercial Revitalization Support Positions** **\$0.26 million**

Funding in the amount of \$255,225 is included for 3/3.0 SYE new positions to work on the continuation of previously approved Revitalization projects. These positions will be responsible for marketing and business activities associated with revitalization projects such as Commerce Street Redevelopment in Central Springfield, Kings Crossing Development in the Penn Daw area, Springfield Town Center in Central Springfield, Annandale Town Center, Baileys Entrepreneurship Center, Merrifield Streetscape and Mount Vernon Market Place.

Transportation-Related Initiatives

- ◆ **Funding for Metro Operations**

The total County budget obligation for Metrorail and Metrobus operations and Capital requirements is \$58.3 million, with funding coming from a combination of State aid, gas tax revenue, General Fund transfer, State bonds, and other miscellaneous sources. This funding level supports existing Metrorail and Metrobus service levels, improvements to local bus service provided by WMATA, increased funds for MetroAccess due to increased utilization of these ADA paratransit services, continuation and annualization of the Springfield Circulator Bus Service started in FY 2001, and other service enhancements. This funding level will also meet all Capital requirements including completion of the 103-mile Metrorail system, as well as maintaining and/or acquiring facilities, equipment, rail cars, and buses. The FY 2002 General Fund transfer to Metro is \$11.5 million and \$4.9 million in Capital requirements will be supported by County General Obligation Bonds. Any necessary adjustments to FY 2002 funding levels for Metro Operations will be made at the FY 2001 Carryover Review, upon consideration and final approval of the WMATA budget, contingent upon Board of Supervisors' review and approval.

BUDGET HIGHLIGHTS

◆ County Transit Funding

The FY 2002 County funding requirement for Fund 100, County Transit Systems, is \$16.1 million. In conjunction with various State and other miscellaneous funds, this total will support current service levels on existing FAIRFAX CONNECTOR routes, and the continuation and expansion of the Dulles Corridor Express Bus Service, as well as fund removal and replacement of underground fuel tanks at the Huntington Facility that have surpassed age criteria for replacement. Funding of \$239,162 has been included to provide weekend and holiday service enhancements primarily in southeast Fairfax County along the Richmond Highway Corridor, in Springfield and along the Franconia Road Corridor. Service expansions include the initiation and expansion of Saturday service on Routes 204 and 105, expanded Sunday service on Route 110, and the initiation and expansion of holiday service along selected FAIRFAX CONNECTOR bus routes in the areas listed above. In addition, \$1.4 million in funds resulting from a change in the NVTC allocation formula, and available through a transfer from Fund 309, Metro Operations and Construction, will be utilized for various mass transit enhancements such as expanded bus service, and reduced fare initiatives on select transit trips.

Compensation-Related Initiatives

Changes to County Compensation Plan

FY 2001 marked the implementation of significant changes in the County's compensation program. This restructuring included several linked components including the development of strategies to place employee pay scales in a more competitive position in the market in order to attract and retain the most qualified staff, as well as the initiation of a new pay for performance system for non-public safety employees designed to recognize and reward highest performing staff. Fairfax County employees are the key to quality service provision and the most direct link with citizens and the community at-large. They are both the means of service delivery and the source of service improvements and innovations. The County's compensation programs must recognize and reinforce the importance of County employees to the high quality of services in the County. The FY 2002 budget supports this compensation program and includes funding to address a number of refinements recommended. The FY 2002 General Fund cost of the program is \$24.0 million and is funded entirely within the Budget Guidelines established by the Board.

- ◆ **Cost of Living Adjustment; Transition to Market-Based Pay Scales:** A one percent COLA, effective the first full pay period in FY 2002, is included as the final phase of the County's transition from annual across-the-board pay increases, or COLAs, for employees under pay for performance. Beginning in FY 2003, pay raises for non-public safety employees will be based solely on their performance ratings. To ensure pay scales remain competitive with the market, non-public safety pay scales will be increased in accordance with the annual market index, calculated based on data from the Consumer Price Index, the Federal Wage adjustment, and the Employment Cost Index, which includes state, local and private sector salaries. Future pay increases for public safety employees, who are not participating in pay for performance, are anticipated to be linked to the market index and will include step increments. In FY 2002, the non-public safety pay scales are adjusted 3.46 percent based on the current market index. The General Fund cost of the one percent COLA for both public safety and non-public safety employees is \$5,666,875, with an additional \$722,973 for General Fund Supported positions, for a total General Fund disbursement impact of \$6,389,848.
- ◆ **Market Study Adjustments:** To address issues of employee recruitment and retention and ensure pay competitiveness, annual market studies are conducted on certain job classes identified as either "core benchmark classes" or "supplemental benchmark classes" which are compared against data on comparable positions in both the public and private sector. For the market study for the FY 2002 budget, a total of 42 core classes were selected based on the occurrence of matching job classes in the Metro area, and availability of sufficient market data in the recruitment area. In addition, a total of 34 supplemental benchmark classes, which are specialized in nature, were included in the market study based on high turnover and recruitment difficulties. Based on the recommendations of the study, employees in classes found to be below market will be moved to a higher pay grade. Position changes as a result of the market study are reflected in the Job Classification Table found in the

BUDGET HIGHLIGHTS

Compensation Tab in Volume I of the FY 2002 Adopted Budget Plan. Based on the amendments to the Personnel Regulations made in FY 2001, individuals in the S pay plan move to the new pay grade but remain at their current pay rate. Only employees whose current pay falls below the minimum for the new pay grade will receive a pay adjustment.

- ◆ **Pay for Performance Program Adjustments:** To address issues identified in the implementation of the County's new Pay for Performance program, several refinements are necessary beginning in the second year, FY 2002. These refinements are aimed at making sure ratings are more closely tied to actual performance and ensuring the long-term affordability of the program. In FY 2002, the revised rating scale will be continuous with 12 discrete points at half point intervals (0, 2, 2.5, 3, 3.5, 4, 4.5, 5, 5.5, 6, 6.5, 7) ranging from 0 - 7 percent. In addition, the scoring methodology has been tightened to require that employees have at least 80 percent of ratings in the higher category before the higher pay award would be earned. The current and future patterns of performance awards will be monitored to identify areas where additional coaching, training or system revisions may be needed. Funding in the amount of \$9,053,442 is included in the FY 2002 budget for pay for performance awards, including \$7,647,297 for General Fund employees and \$1,406,145 for General Fund Supported employees.
- ◆ **Step Increments for Uniformed Public Safety Personnel:** Funding of \$1,515,694 has been included for step increments for public safety personnel, who are not participating in pay for performance.
- ◆ **Increases in Public Safety Salaries:** Adjustments have been included in the FY 2002 budget to boost pay for a number of uniformed public safety positions based on market comparisons. A new step (step 9) has been added to the existing public safety pay scales (F, O, and C) for certain classes without a step 9. For Fire and Rescue, a 2.0 percent is included for the ranks of Lieutenant through Assistant Chief and a 4.0 percent increase to the F scale will become effective April 6, 2002. For Police, a 5.0 percent increase is included for Police Sergeant positions. For the Sheriff's Office, a 5.0 percent increase is included for Sheriff Corporal positions. The General Fund impact for FY 2002 of these adjustments is \$2,087,237.
- ◆ **Additional Longevity Step:** A new 20-year longevity step will be added to the public safety pay scales. This new step, with an effective date of January 12, 2002, will assist in recruiting and retaining our public safety employees. The cost of this additional longevity step is \$2,400,493.
- ◆ **Pay Adjustments for Public Safety Communications Employees:** The Fairfax County Public Safety Communications Center (PSCC) has experienced high attrition and staffing problems for a number of years, driven by the stressful nature of the work, the tremendous growth in the volume of calls, and the highly competitive salaries in the current job market. The County has in place a number of short-term solutions to mitigate the impact of this staffing problem; however, more longer term solutions are called for to sustain the quality and effectiveness of the PSCC operation. The FY 2002 budget includes a two-grade pay increase (approximately 10 percent), for all Public Safety Communicator I, II, and III, PSC Assistant Squad Supervisor, PSC Squad Supervisor and PSC Training Coordinator positions. In addition, to address current retention issues, funding has been included to provide for a one-time \$2,000 retention bonus for these positions, as well as a stipend for trainers in the PSCC. The cost of these adjustments is \$1,146,606. Funding of \$116,566 has also been included for a one-grade (approximately 5 percent) increase for Police Communications Assistants at the district stations.

BUDGET HIGHLIGHTS

- ◆ **Increase in Shift Differential Pay Rate:** County employees, in a number of County agencies, work evening and overnight shifts to provide important coverage of County operations outside the normal business hours. The Department of Human Resources conducted a survey of shift differential rates for the Washington area jurisdictions. The survey indicated that Fairfax County's rates were near the lowest in the region. In order to bring these rates to levels more comparable to those in surrounding jurisdictions, a three-year phased increase has been proposed for all agencies except Fire and Rescue, where the shift differential will increase by \$.44, effective January 12, 2001. The increase for all other County employees provides for shift hourly increases from \$0.50 to \$0.55 and \$0.70 to \$0.75 for public safety 2nd and 3rd shifts, and increases from \$0.25 to \$0.40 and \$0.35 to \$0.55 for non-public safety 2nd and 3rd shifts. By year three of the phased-in increase, the rates for all County employees will be equivalent to \$0.65 for the 2nd shift and \$0.90 for the 3rd shift, rates more consistent with the region. The General Fund cost for the first year of this adjustment is \$1,095,050, including fringe benefits.

Other Employee Related Items:

- ◆ **Health Insurance Cost Increase:** In FY 2002, group health insurance premiums total \$31,364,485, an increase of \$2,473,852 or 8.6 percent over the *FY 2001 Revised Budget Plan* level. The increase is primarily as a result of anticipated health insurance premium increases of 5.0 percent for the self-insured plan and 15.0 percent for HMOs effective January 1, 2002 based on anticipated health insurance cost growth. Health insurance costs nationwide continue to rise after a few years of stability due primarily to increased utilization and the rising costs of prescription drugs. As this trend is projected to continue, future cost increases are anticipated. It should be noted that the County's contract with the current self-insured provider will expire on December 31, 2001. The County will select a provider and it will be announced prior to the County's new calendar year open enrollment period in November 2001.
- ◆ **Retirement Systems Savings:** The FY 2002 employer contributions total \$48,773,071, a decrease of \$1,533,876 or 3.0 percent from the *FY 2001 Revised Budget Plan*. The net decrease is based on the impact of the reduction in the employer contribution rates as determined by the actuarial valuation offset by a net increase for pay for performance/merit increments for current staff, new positions and salary adjustments. It should be noted that a consultant study of the Retirement Systems is being conducted in FY 2001. Based on input provided by the County Executive, Human Resources and the Boards of Trustees of the three retirement systems, long-term strategic goals will be developed to address income replacement objectives, retiree health insurance objectives and workforce planning and competitiveness.
- ◆ **Workers' Compensation:** A reduction of \$3,857,899 in the General Fund workers' compensation premium reflects the General Fund portion of the savings due to the cumulative impact of better than projected claims experience. This experience resulted in lower than anticipated workers' compensation liability, which is passed on to the General Fund through reduced premiums.
- ◆ **Funding for Training:** To support the County's commitment to employee development, funding is provided to agencies to provide opportunities for professional development and for employees to gain and maintain certification in certain key skills areas in both the public safety and non-public safety areas. In FY 2002 Certification Training previously budgeted in Agency 89, Employee Benefits, has been included in agency baseline budgets. Total FY 2002 funded certification training is \$2,618,320. In addition, a factor of 0.125 percent of Regular Salaries and Limited Term funding has been used to estimate additional professional development training requirements for County staff. This factor equates to \$619,683 in FY 2002 including \$559,105 for General Fund direct expenditures and \$60,578 for professional development training funds for General Fund supported staff. FY 2002 funding for professional development training has been allocated to the individual agency operating budgets. The FY 2002 budget also includes funding to support the initiatives started in FY 2001 to ensure citizens who speak a language other than English have access to County services, and to provide opportunities for language training for employees.

BUDGET HIGHLIGHTS

Business Operations

◆ Additional Positions

A total of 51/58.93 SYE new positions is included in the FY 2002 budget. Of this amount, 17 new positions are in public safety areas, 14 support new facilities and 20 are related to workload requirements, primarily in the human services area which has experienced increased caseloads and new State mandates. Only 36 net positions have been added to the County's total position count since FY 1991. In general, position requirements in the areas of public safety and human services as well as staffing needs associated with the opening of new facilities have necessitated the redirection of staff resources from other County programs on an almost one-to-one ratio. In FY 2002, position resources have been focused on the most critical needs. Summary information on the new positions has been included throughout this section and is discussed in more detail in the narrative portion of each agency write-up.

◆ **Information Technology (IT) Related Funding** **\$14.83 million**

In FY 2002, funding of \$14,835,000 is included to fund IT-related projects that met established priorities, provide benefits for both citizens and employees, and adequately balance new and continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in the Human Services, Planning and Development, General County Services, Public Safety and Court Services program areas. Many of the projects offer considerable opportunities to improve citizen access to services and information. To fund these projects, \$13,395,000 is being transferred from the General Fund, \$440,000 collected from the State's Technology Trust Fund, and \$1,000,000 projected in interest earnings. Approximately \$32 million in funding requests were received and were reviewed from both the business need and technical requirement perspectives. In order to prioritize the requests, project consideration was guided by the information technology priorities established by the IT Senior Steering Committee.

FIVE INFORMATION TECHNOLOGY PRIORITIES

PRIORITY	FY 2002 Adopted Funding
Projects Providing Convenient Access to Information and Services	\$3.88 million
Projects Providing a High Level of Responsiveness to Customer Requirements	\$2.75 million
Management of County Information Assets	\$3.16 million
Management of County Technology Assets	\$4.37 million
Management of County Human Resource Assets	<u>\$0.67 million</u>
TOTAL	\$14.83 million

◆ **Additional Funds for Books and Materials – Fairfax County Public Library** **\$0.31 million**

An increase of \$309,751 is included in FY 2002 for the Fairfax County Public Library for a 5.3 percent inflation factor to maintain current purchasing power for books and other materials.

BUDGET HIGHLIGHTS

- ◆ **Solid Waste Disposal Transfer** **\$5.5 million**

A subsidy of \$5,500,000 is required for Fund 110, Refuse Disposal from the General Fund in FY 2002. The County's refuse disposal system has maintained a stable disposal rate for haulers over the past five years in order to remain competitive and retain tonnage levels at the required 930,750 tons per year at the Energy Resource Recovery Facility. As a result of maintaining these rates, program costs over the same period have exceeded revenues by a yearly average of \$4.8 million. These shortfalls have been absorbed from fund balances until they were depleted in FY 2000. In FY 2001, \$5.5 million was made available from the Rate Stabilization Reserve in Fund 112, Energy Resource and Recovery to cover the projected operational shortfall. In FY 2002, a transfer of \$5.5 million from the General Fund will allow the County to maintain current refuse disposal rates and continue to provide the level of service to specific disposal programs that do not fully recover their costs. The subsidized programs include the County's Recycling Program, Household Hazardous Waste Program, and Code Enforcement Program.

- ◆ **Fleet Maintenance Positions** **\$0.19 million**

Funding of \$188,905 is included to establish 4/4.0 SYE new positions in the Department of Vehicle Services (DVS) enabling the agency to keep the vehicles-out-of-commission rate at a minimum level and maintain a vehicle availability rate of at least 95 percent. Since FY 1996, the County's fleet size has increased from 4,443 vehicles to 5,184 at the end of FY 2000, without an increase in staff. Fleet size is projected to reach 5,375 by the end of FY 2002. During this time, the number of direct labor positions has remained constant while the number of types, makes, models and complexity of vehicles in the County's fleet has grown substantially. Establishing these positions will provide critical support for the Jermantown, Newington, and West Ox maintenance facilities.

- ◆ **Additional Position – Department of Finance** **\$0.06 million**

Funding of \$60,500 is provided for 1/1.0 SYE Management Analyst III position. The Management Analyst III will perform on-site surveys at all County agencies to review their processes for finance and purchasing, to test the adequacy of compliance with sound practices, and to offer expert assistance in making these functions more efficient, more secure, and more responsive. This position will examine internal controls to ensure integrity of financial processes and to advise management on ways to use financial information to support performance management and program analysis.

- ◆ **Additional Appraiser Positions – Department of Tax Administration** **\$0.14 million**

Funding in the amount of \$141,575 is necessary to support 3/3.0 SYE additional Real Estate Appraisers in the Department of Tax Administration to address workload as measured by parcels per appraiser. The current parcel per appraiser ratio of the County is 6,590:1, which is above the International Association of Assessing Officers standard of 4,000 to 5,000 parcels per appraiser. The sustained real estate market activity and the increasingly complex nature of the properties being assessed are also responsible for workload increases. These positions will help remedy this situation as well as allow for a more systematic field inspections program for all single-family residential properties in the County over a five-year period. With the addition of these positions, the parcels per appraiser ratio will decrease to 6,274:1.

- ◆ **New Voting Machines** **\$1.0 million**

Funding of \$1.0 million will provide for the second year of a five-year plan to replace 810 voting machines with new touch-screen electronic voting machines. The new touch-screen machines require a fraction of the storage space, cost less to transport, set up and maintain, and can transmit returns electronically with simultaneous Internet display capability. This new equipment also has enhanced features for disabled voters. At this time several new machines are going through the Federal and State certification process. It is anticipated that a vendor will be selected in the summer of 2001.

BUDGET HIGHLIGHTS

Capital Construction Program

Paydown Construction Program: An amount of \$16.84 million is included for County Paydown Construction in FY 2002 and is directed to the most critical projects.

- ◆ **County Maintenance** **\$3.61 million**

Funding in the amount of \$3,610,000 will continue to provide a consistent level of maintenance funds to address priority requirements at County facilities. Of this total, \$2.98 million will provide general maintenance funds including: carpet replacement (\$250,000), HVAC/electrical replacement (\$1,250,000), roof repair and waterproofing (\$330,000), parking lot resurfacing (\$400,000), and fire alarm replacement (\$200,000). Funding is also included for miscellaneous building repairs or ongoing requirements throughout the fiscal year (\$550,000) which include but are not limited to: remodeling, reorganization of office space, vandalism removal, plumbing repairs, painting, and other emergency repairs. In addition, \$200,000 is included for recurring maintenance of capital improvements associated with the Commercial Revitalization Program, \$250,000 to begin the replacement of carpeting at the Massey Building, \$100,000 for Americans with Disabilities Act compliance at County facilities and \$80,000 for the generator replacement program.

- ◆ **Parks Maintenance** **\$2.03 million**

Funding in the amount of \$2,029,000 has been included for Park maintenance at non-revenue supported Park facilities. This funding level includes: general park maintenance or major non-recurring repairs/replacements and improvements to roofs, electrical and lighting systems, security and fire alarms, sprinklers, and HVAC equipment (\$605,000); grounds maintenance (\$800,000) and minor routine preventive maintenance (\$470,000). Routine repairs include: the replacement of broken windows and doors, equipment repairs, and scheduled inspection of HVAC, security, and fire alarm systems. In addition, \$154,000 is included to continue the implementation of ADA compliance at Park facilities.

- ◆ **Athletic Field Maintenance** **\$2.1 million**

Funding in the amount of \$2,099,552 has been included for Athletic Field maintenance. In recent years, athletic field maintenance has been identified as a critical need and an effort has been made to maintain quality athletic fields at acceptable standards. Maintenance of athletic fields includes: field lighting, fencing, irrigation, dugout covers, infield dirt, aerification and seeding. These maintenance efforts will improve safety standards, improve playing conditions and increase user satisfaction. The FY 2002 funding level includes: Boys' Baseball field lighting (\$100,000), Girls' Softball field lighting (\$100,000), Girls' Fast Pitch field maintenance (\$200,000), preliminary work associated with a Girls' softball complex at Wakefield Park (\$300,000), the Athletic Field Maintenance Matching Program (\$300,000), and general field maintenance at designated Fairfax County Public School athletic fields (\$1,099,552).

- ◆ **Safety Related Projects** **\$1.44 million**

Funding in the amount of \$1,437,500 has been included for safety related capital projects. These include: installation of traffic signalization systems at County Fire Stations (\$378,000), dam safety inspections and improvements (\$759,500) and sidewalk improvements associated with the VDOT sidewalk participation project (\$300,000).

- ◆ **Stormwater Management** **\$0.50 million**

Funding in the amount of \$500,000 has been included for continuation of work associated with the updating of the Countywide Stormwater Management Plan which will identify infrastructure deficiencies as well as strategies for addressing federal, State, and County storm water management requirements. This funding, combined with funds currently allocated, will provide approximately \$1.2 million for stormwater management.

BUDGET HIGHLIGHTS

◆ **New or Renovated County Facilities** **\$2.26 million**

Funding in the amount of \$2,259,500 has been included for new or renovated County facilities. This funding level includes: moving and phone system costs associated with the opening of the South County Center (\$859,500), temporary trailers to house mental health programs staff until the Mount Vernon Mental Health facility is renovated (\$400,000), partial reimbursement to the Fairfax County Public Schools for renovations necessary to construct a SACC facility at Lemon Road Elementary School (\$600,000), improvements and/or modifications at the Laurel Hill (Lorton) property which will be transferred to Fairfax County in the summer of 2001 (\$300,000), and preliminary costs associated with the relocation and expansion of the Providence District Supervisor's Office, including relocation assessments, initial design studies, and lease costs for temporary quarters (\$100,000).

◆ **Revitalization Initiatives** **\$1.85 million**

Funding of \$1,850,000 has been provided for continuation of the following revitalization efforts: Island Walk Cooperative (\$50,000), Commerce Street Redevelopment (\$125,000), Springfield Incubator (\$250,000), Kings Crossing Redevelopment (\$375,000), Richmond Highway Corridor (\$100,000), and ongoing Commercial Revitalization program costs (\$950,000).

Bond-Funded Projects

◆ **Bond-Funded Projects** **\$160.26 million**

In FY 2002, an amount of \$160,258,523 is included in General Obligation bond funding. Of this amount, \$130,000,000 is budgeted in Fund 390, Public School Construction, and \$4,918,523 has been included in Fund 309, Metro Operations and Construction, to support the completion of the 103-mile Metrorail System, as well as maintain and/or acquire facilities, equipment, railcars and buses. In addition, FY 2002 bond funding in the amount of \$25,340,000 has been included for the Northern Virginia Regional Park Authority (\$2,250,000), the Fairfax Center and Crosspointe Fire Stations (\$1,570,000), and several projects within the Park Authority bond program (\$21,520,000). Funding for these bond projects is consistent with the FY 2002 - 2006 Capital Improvement Program (With Future Years to 2009) as approved by the Board of Supervisors on April 30, 2001.

Tax Rate and Fee Adjustments

With the exception of the adjustments noted below, there are no changes in tax rates included as part of the FY 2002 Adopted Budget Plan. Among the tax rates remaining at their respective FY 2001 levels are Real Estate and Personal Property taxes. The following tax rates are amended in FY 2002:

◆ **Real Estate Tax Relief for the Elderly and Disabled**

As part of the FY 2001 Adopted Budget Plan, the Board of Supervisors approved a two-year plan to expand the Tax Relief Program for the Elderly and Disabled. In FY 2002, the program provides 100 percent exemption for elderly and disabled taxpayers with incomes up to \$40,000; 50 percent exemption for eligible applicants with income between \$40,001 and \$46,000; and 25 percent exemption if income is between \$46,001 and \$52,000. The allowable asset limit of \$150,000 of all ranges of tax relief was not changed. The revenue loss associated with this change, as fully implemented, is estimated to be \$3.7 million.

BUDGET HIGHLIGHTS

◆ Sewer Service Rate and Availability Charge Increases

The sewer service rate and sewer availability charge will increase in FY 2002 based on increased costs associated with capital project construction, system operation debt service and upgrades to more effectively reduce nitrogen discharge from wastewater treatment plants in order to meet new, more stringent nitrogen discharge limitations. The Sewer Service Charge rate will increase from \$2.81 to \$2.88 per 1,000 gallons in FY 2002. Based on this rate increase, the additional annual cost to the typical household is anticipated to be \$5.32. The sewer availability charge will increase from \$4,898 to \$5,069.

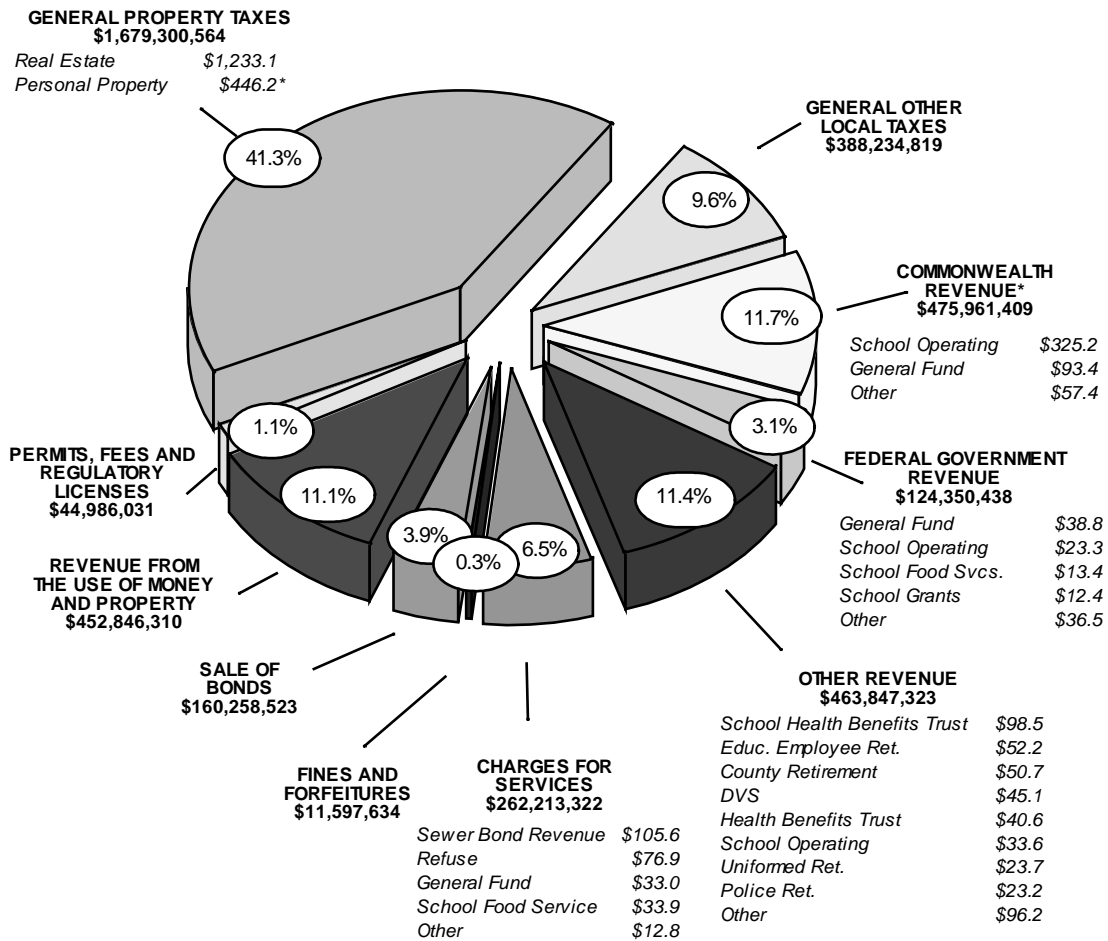
◆ Solid Waste Reduction and Recycling Centers (SWRRC)

The Solid Waste Reduction and Recycling Center Program represents two sites located in Great Falls and McLean that are operated by the Department of Public Works and Environmental Services, Division of Solid Waste Collection and Recycling. These sites manage the disposal of refuse and recyclable materials primarily by those citizens who choose not to participate in refuse pick-up services provided by the County or private haulers. Revenue for program operations is derived currently from a user fee of \$185 per year that is charged to each program participant. The participant fee covers the full cost of program operations, including the cost of recycling. Increasing costs and decreasing participation necessitates an increase in the annual user fee from \$185 to \$195 per participant in FY 2002.

BUDGET HIGHLIGHTS

FY 2002 REVENUE ALL FUNDS

(subcategories in millions)

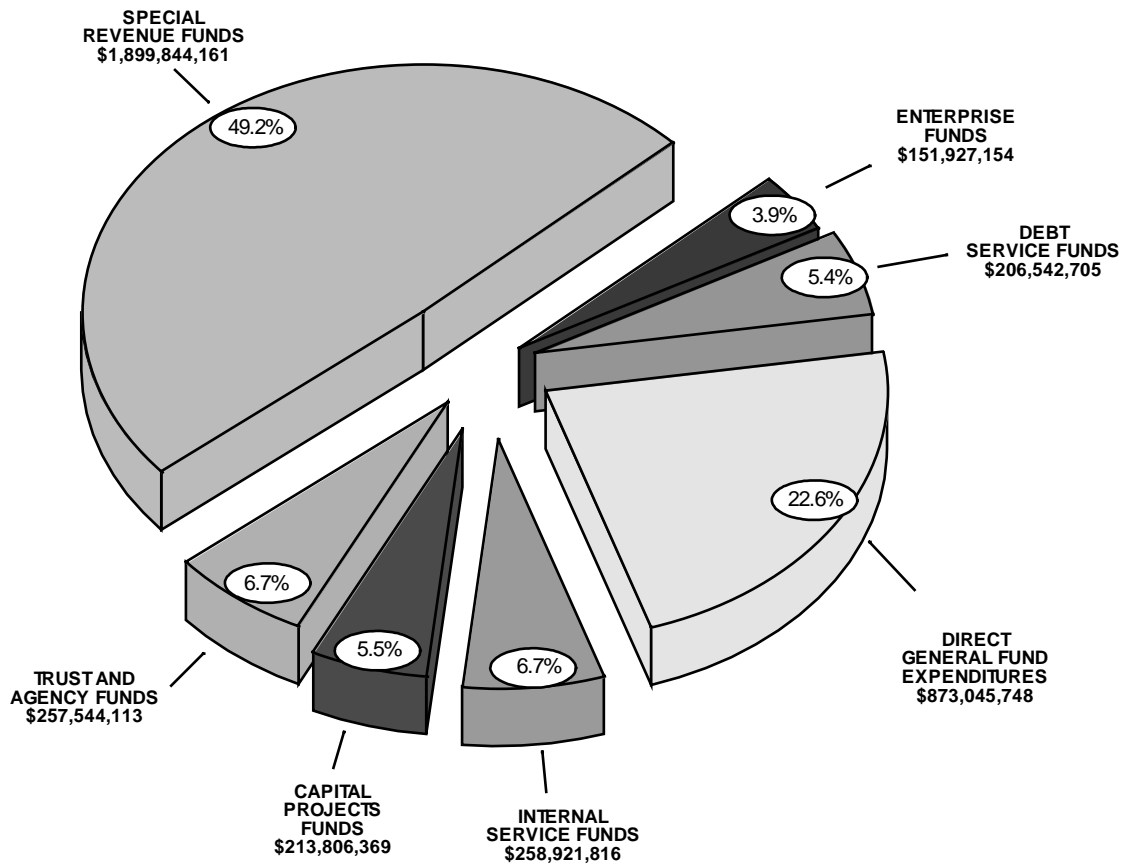


TOTAL REVENUE = \$4,063,596,373

* For presentation purposes, Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

BUDGET HIGHLIGHTS

FY 2002 EXPENDITURES ALL FUNDS



TOTAL EXPENDITURES = \$3,861,632,066

General Fund Statement

This section includes:

- ▶ *Summary of General Fund Statement
(Page 80)*
- ▶ *General Fund Statement
(Page 81)*
- ▶ *General Fund Expenditures by Agency
(Page 83)*

General Fund Statement

(in millions of dollars)

The FY 2002 Adopted Budget Plan includes General Fund disbursements (i.e., the sum of the direct expenditures and transfers) of \$2,307,490,473, an increase of 5.71 percent over the *FY 2001 Revised Budget Plan* level of \$2,182,774,576. This amount includes a transfer of \$1,078,090,014 to Fund 090, Public School Operating, an increase of 9.12 percent over the *FY 2001 Revised Budget Plan* level of \$988,000,908. In addition, General Fund direct expenditures are \$873,045,748, an increase of \$33,699,872 or 4.02 percent over the *FY 2001 Revised Budget Plan* level of \$839,345,876. Detailed fund statements are included on the pages that follow.

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease)	Percent Inc/(Dec)
Beginning Balance	\$95.15	\$55.77	\$88.48	\$43.56	\$45.06	(\$43.42)	-49.07%
Revenues	\$1,992.36	\$2,135.37	\$2,137.67	\$2,304.94	\$2,305.66	\$167.99	7.86%
Transfers In	\$1.52	\$1.68	\$1.68	\$1.61	\$2.91	\$1.23	73.10%
Total Available	\$2,089.03	\$2,192.82	\$2,227.84	\$2,350.11	\$2,353.64	\$125.80	5.65%
Direct Expenditures	\$761.72	\$819.45	\$839.35	\$879.95	\$873.05	\$33.70	4.02%
Transfers Out							
School Transfer	\$897.41	\$985.23	\$988.00	\$1,061.61	\$1,078.09	\$90.09	9.12%
School Debt Service	89.46	95.25	95.25	104.84	105.53	10.28	10.79%
Subtotal Schools	\$986.87	\$1,080.48	\$1,083.25	\$1,166.44	\$1,183.62	\$100.37	9.27%
Metro	\$7.05	\$12.67	\$12.67	\$11.45	\$11.45	(\$1.22)	-9.65%
Community Services Board	58.68	65.77	67.94	75.38	74.37	6.43	9.47%
County Transit Systems	18.78	15.90	15.90	16.06	16.06	0.16	1.01%
Capital Paydown	23.36	19.42	22.00	12.52	7.97	(14.02)	-63.75%
Information Technology	15.84	18.39	18.39	14.50	13.40	(5.00)	-27.17%
County Debt Service	94.61	94.67	94.67	98.01	98.01	3.34	3.53%
Other Transfers	33.63	23.07	28.61	29.72	29.57	0.96	3.34%
Subtotal County	\$251.95	\$249.89	\$260.18	\$257.63	\$250.83	(9.35)	-3.59%
Total Transfers Out	\$1,238.82	\$1,330.37	\$1,343.43	\$1,424.08	\$1,434.44	\$91.02	6.77%
Total Disbursements	\$2,000.54	\$2,149.83	\$2,182.77	\$2,304.03	\$2,307.49	\$124.72	5.71%
Ending Balance	\$88.48	\$43.00	\$45.06	\$46.08	\$46.15	\$1.09	2.41%
Less:							
Managed Reserves	\$40.47	\$43.00	\$43.66	\$46.08	\$46.15	\$2.49	5.71%
Set Aside Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-
Total Available	\$48.01	\$0.00	\$1.41	\$0.00	\$0.00	(\$1.41)	-100.00%

**FY 2002 ADOPTED GENERAL FUND STATEMENT
FUND 001, GENERAL FUND**

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan ¹	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Beginning Balance	\$95,145,739	\$55,773,938	\$88,484,891	\$43,556,194	\$45,064,591	(\$43,420,300)	-49.07%
Revenue							
Real Property Taxes	\$1,000,802,816	\$1,082,151,493	\$1,084,035,544	\$1,226,142,926	\$1,226,142,926	\$142,107,382	13.11%
Personal Property Taxes ²	335,925,075	293,271,337	315,231,862	245,279,451	248,359,099	(66,872,763)	-21.21%
General Other Local Taxes	343,196,780	356,920,431	356,672,408	372,204,163	372,204,163	15,531,755	4.35%
Permit, Fees & Regulatory Licenses	33,654,184	34,124,718	33,894,607	33,892,369	33,892,369	(2,238)	-0.01%
Fines & Forfeitures	7,579,871	11,243,340	8,736,955	11,595,781	11,595,781	2,858,826	32.72%
Revenue from Use of Money & Property	49,580,688	63,208,651	59,034,215	55,388,720	44,674,492	(14,359,723)	-24.32%
Charges for Services	29,572,596	32,150,968	31,407,338	33,000,331	33,000,331	1,592,993	5.07%
Revenue from the Commonwealth ²	146,751,560	210,753,094	205,859,068	283,613,410	291,247,990	85,388,922	41.48%
Revenue from the Federal Government	34,214,150	39,956,110	37,171,386	38,765,556	38,765,556	1,594,170	4.29%
Recovered Costs/Other Revenue	11,081,962	11,585,244	5,627,093	5,054,588	5,778,390	151,297	2.69%
Total Revenue	\$1,992,359,682	\$2,135,365,386	\$2,137,670,476	\$2,304,937,295	\$2,305,661,097	\$167,990,621	7.86%
Transfers In							
105 Cable Communications	\$1,520,280	\$1,683,800	\$1,683,800	\$1,614,594	\$1,614,594	(\$69,206)	-4.11%
503 Department of Vehicle Services	0	0	0	0	1,300,000	1,300,000	-
Total Transfers In	\$1,520,280	\$1,683,800	\$1,683,800	\$1,614,594	\$2,914,594	\$1,230,794	73.10%
Total Available	\$2,089,025,701	\$2,192,823,124	\$2,227,839,167	\$2,350,108,083	\$2,353,640,282	\$125,801,115	5.65%
Direct Expenditures							
Personnel Services	\$418,024,883	\$457,918,182	\$452,922,326	\$485,340,765	\$483,005,920	\$30,083,594	6.64%
Operating Expenses	269,152,984	290,942,532	298,910,894	311,446,212	306,935,045	8,024,151	2.68%
Recovered Costs	(28,180,913)	(43,335,651)	(31,404,239)	(32,162,911)	(32,357,228)	(952,989)	3.03%
Capital Equipment	7,555,249	6,862,754	10,203,209	4,260,095	3,946,353	(6,256,856)	-61.32%
Fringe Benefits	95,170,709	107,064,793	108,713,686	111,065,554	111,515,658	2,801,972	2.58%
Total Direct Expenditures	\$761,722,912	\$819,452,610	\$839,345,876	\$879,949,715	\$873,045,748	\$33,699,872	4.02%

**FY 2002 ADOPTED GENERAL FUND STATEMENT
FUND 001, GENERAL FUND**

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan ¹	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Transfers Out							
002 Revenue Stabilization	\$17,963,684	\$0	\$4,644,655	\$0	\$0	(\$4,644,655)	-100.00%
090 Public School Operating	897,412,605	985,231,488	988,000,908	1,061,606,976	1,078,090,014	90,089,106	9.12%
100 County Transit System	18,776,920	15,902,018	15,902,018	16,063,083	16,063,083	161,065	1.01%
103 Aging Grants & Programs	1,010,061	1,259,286	1,302,644	1,592,226	1,592,226	289,582	22.23%
104 Information Technology	15,838,243	18,393,266	18,393,266	14,495,000	13,395,000	(4,998,266)	-27.17%
106 Community Services Board	58,679,618	65,768,003	67,936,678	75,375,013	74,368,148	6,431,470	9.47%
110 Refuse Disposal	1,500,000	0	0	5,500,000	5,500,000	5,500,000	-
118 Community-Based Agency Funding Pool	5,146,285	5,820,176	5,820,176	5,923,150	5,923,150	102,974	1.77%
119 Contributory Fund	0	6,021,696	6,198,375	6,832,638	6,682,638	484,263	7.81%
120 E-911	0	1,912,445	2,587,445	3,796,353	3,796,353	1,208,908	46.72%
141 Housing Programs for the Elderly	1,332,125	1,359,404	1,359,404	1,253,327	1,253,327	(106,077)	-7.80%
144 Housing Trust Fund	0	1,900,000	1,900,000	0	0	(1,900,000)	-100.00%
200 County Debt Service	94,612,350	94,667,437	94,667,437	98,009,886	98,009,886	3,342,449	3.53%
201 School Debt Service	89,459,914	95,250,687	95,250,687	104,837,673	105,528,408	10,277,721	10.79%
300 Countywide Roadway Improvement	2,300,000	0	0	0	0	0	-
302 Library Construction	0	240,000	240,000	0	0	(240,000)	-100.00%
303 County Construction	11,193,438	14,646,319	15,465,319	9,742,957	5,192,957	(10,272,362)	-66.42%
304 Primary & Secondary Road Bond Constr	1,167,400	0	423,277	150,000	150,000	(273,277)	-64.56%
307 Sidewalk Construction	1,100,000	300,000	800,000	0	0	(800,000)	-100.00%
308 Public Works Construction	2,963,000	903,724	903,724	580,776	580,776	(322,948)	-35.74%
309 Metro Operations and Construction	7,045,830	12,673,283	12,673,283	11,450,844	11,450,844	(1,222,439)	-9.65%
311 County Bond Construction	4,087,000	1,130,000	1,130,000	0	0	(1,130,000)	-100.00%
313 Trail Construction	50,000	150,000	150,000	200,000	200,000	50,000	33.33%
340 Housing Assistance Program	500,000	2,048,750	2,883,404	1,850,000	1,850,000	(1,033,404)	-35.84%
500 Retiree Health	1,479,425	1,896,000	1,896,000	1,917,915	1,917,915	21,915	1.16%
503 Department of Vehicle Services	5,200,000	0	0	0	0	0	-
504 Document Services Division	0	2,900,000	2,900,000	2,900,000	2,900,000	0	0.00%
Total Transfers Out	\$1,238,817,898	\$1,330,373,982	\$1,343,428,700	\$1,424,077,817	\$1,434,444,725	\$91,016,025	6.77%
Total Disbursements	\$2,000,540,810	\$2,149,826,592	\$2,182,774,576	\$2,304,027,532	\$2,307,490,473	\$124,715,897	5.71%
Total Ending Balance	\$88,484,891	\$42,996,532	\$45,064,591	\$46,080,551	\$46,149,809	\$1,085,218	2.41%
Less:							
Managed Reserve	\$40,471,960	\$42,996,532	\$43,655,492	\$46,080,551	\$46,149,809	\$2,494,318	5.71%
Set Aside Reserve	0	0	0	0	0	0	-
Total Available ¹	\$48,012,931	\$0	\$1,409,099	\$0	\$0	(\$1,409,099)	-100.00%

¹ The *FY 2001 Revised Budget Plan* Ending Balance reflects the decision by the Board of Supervisors to allocate the available balance of \$1,409,099, identified at the *FY 2001 Third Quarter Review* to the Fairfax County Public Schools. The funding will be carried forward to FY 2002 to increase the transfer to Fund 090, Public School Operating by \$690,735 and to increase the transfer to Fund 201, School Debt Service by \$690,735. The increase to Fund 201, School Debt Service is required to increase the FY 2002 school bond sale from \$100 million to \$130 million.

² Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Revenue from the Commonwealth category in accordance with guidelines from the State Auditor of Public Accounts.

FY 2002 ADOPTED SUMMARY GENERAL FUND EXPENDITURES

#	Agency Title	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Legis - Exec Functions/Central Svcs								
01	Board of Supervisors	\$3,251,332	\$3,800,655	\$3,807,424	\$4,049,408	\$4,078,580	\$271,156	7.12%
02	Office of the County Executive	4,547,772	5,478,469	6,138,558	6,727,416	6,427,002	288,444	4.70%
04	Department of Cable Communications and Consumer Protection	1,567,068	1,657,494	1,629,965	1,929,593	1,695,645	65,680	4.03%
06	Department of Finance	4,720,715	5,780,958	6,067,888	6,668,474	6,466,849	398,961	6.57%
11	Department of Human Resources	5,607,710	5,865,962	6,025,883	6,053,117	6,272,104	246,221	4.09%
12	Department of Purchasing and Supply Management	3,033,771	3,537,258	3,538,918	3,748,318	3,772,351	233,433	6.60%
13	Office of Public Affairs	564,697	699,215	762,704	846,541	851,275	88,571	11.61%
15	Electoral Board and General Registrar	1,734,029	3,285,734	3,316,207	3,028,068	3,042,465	(273,742)	-8.25%
17	Office of the County Attorney	4,560,284	5,320,889	5,528,969	5,646,189	5,482,940	(46,029)	-0.83%
20	Department of Management and Budget	2,429,779	2,954,698	2,937,967	3,007,943	3,030,498	92,531	3.15%
37	Office of the Financial and Program Auditor	154,074	169,959	172,359	177,741	179,210	6,851	3.97%
41	Civil Service Commission	161,825	179,603	178,168	185,943	187,170	9,002	5.05%
57	Department of Tax Administration	17,053,541	18,756,020	19,139,810	19,775,237	19,558,598	418,788	2.19%
70	Department of Information Technology	14,322,892	17,944,223	18,885,918	21,093,323	20,746,042	1,860,124	9.85%
88	Contributory Agencies	1,481,687	0	0	0	0	0	-
Total Legis - Exec Functions/Central Services		\$65,191,176	\$75,431,137	\$78,130,738	\$82,937,311	\$81,790,729	\$3,659,991	4.68%
Judicial Administration								
80	Circuit Court and Records	\$7,587,785	\$8,261,350	\$8,360,877	\$8,759,106	\$8,816,442	\$455,565	5.45%
82	Office of the Commonwealth's Attorney	1,548,233	1,901,733	1,883,511	1,998,635	2,015,273	131,762	7.00%
85	General District Court	1,538,669	1,523,560	1,613,274	1,611,579	1,618,606	5,332	0.33%
91	Office of the Sheriff	10,215,841	10,814,475	11,914,416	12,146,361	12,202,881	288,465	2.42%
Total Judicial Administration		\$20,890,528	\$22,501,118	\$23,772,078	\$24,515,681	\$24,653,202	\$881,124	3.71%
Public Safety								
04	Department of Cable Communications and Consumer Protection	\$959,274	\$900,201	\$891,290	\$973,813	\$981,693	\$90,403	10.14%
31	Land Development Services	0	9,278,491	9,426,726	9,782,389	9,677,786	251,060	2.66%
32	Office of Building Code Services	8,763,009	0	0	0	0	0	-
81	Juvenile and Domestic Relations District Court	14,569,945	16,069,265	16,339,132	17,295,035	17,089,796	750,664	4.59%
88	Contributory Agencies	120,225	0	0	0	0	0	-
90	Police Department	108,730,121	104,604,253	107,627,961	114,593,366	115,410,566	7,782,605	7.23%
91	Office of the Sheriff	24,560,237	27,184,771	30,094,209	29,625,069	29,862,680	(231,529)	-0.77%
92	Fire and Rescue Department	86,519,792	93,566,898	97,312,918	103,003,222	103,219,165	5,906,247	6.07%
96	Animal Shelter	688,455	850,640	834,472	1,035,379	1,041,469	206,997	24.81%
Total Public Safety		\$244,911,058	\$252,454,519	\$262,526,708	\$276,308,273	\$277,283,155	\$14,756,447	5.62%

FY 2002 ADOPTED SUMMARY GENERAL FUND EXPENDITURES

#	Agency Title	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Public Works								
08	Facilities Management Division	\$27,601,870	\$29,799,865	\$32,583,784	\$31,200,477	\$31,269,192	(\$1,314,592)	-4.03%
22	Project Engineering Division	571,414	0	0	0	0	0	-
25	Business Planning and Support	378,862	2,932,990	2,306,135	2,812,211	2,707,187	401,052	17.39%
26	Capital Facilities	918,532	8,008,390	8,019,607	8,379,229	8,338,763	319,156	3.98%
28	Utilities Planning and Design Division	6,511,793	0	0	0	0	0	-
29	Stormwater Management	5,929,287	7,093,189	7,384,458	8,022,594	8,065,911	681,453	9.23%
33	Land Acquisition Division	149,448	0	0	0	0	0	-
87	Unclassified Administrative Expenses	70,924	211,138	211,138	220,474	220,474	9,336	4.42%
Total Public Works		\$42,132,130	\$48,045,572	\$50,505,122	\$50,634,985	\$50,601,527	\$96,405	0.19%
Health and Welfare								
05	Office for Women	\$330,251	\$369,567	\$407,162	\$393,339	\$481,055	\$73,893	18.15%
67	Department of Family Services	143,302,438	152,723,364	150,840,431	162,355,881	162,832,483	11,992,052	7.95%
68	Department of Administration for Human Services	9,643,929	11,110,304	11,022,619	11,935,496	12,023,896	1,001,277	9.08%
69	Department of Systems Management for Human Services	3,918,717	4,754,847	4,870,948	5,144,711	5,182,945	311,997	6.41%
71	Health Department	31,717,586	34,324,160	34,909,415	36,894,664	36,738,300	1,828,885	5.24%
88	Contributory Agencies	739,888	0	0	0	0	0	-
Total Health and Welfare		\$189,652,809	\$203,282,242	\$202,050,575	\$216,724,091	\$217,258,679	\$15,208,104	7.53%
Parks, Recreation and Cultural								
50	Department of Community and Recreation Services	\$13,449,564	\$14,082,564	\$14,590,844	\$15,389,060	\$12,234,602	(\$2,356,242)	-16.15%
51	Fairfax County Park Authority	18,640,856	19,715,737	19,909,540	20,967,747	24,146,994	4,237,454	21.28%
52	Fairfax County Public Library	24,843,274	26,786,707	27,376,110	27,343,174	27,341,066	(35,044)	-0.13%
88	Contributory Agencies	2,384,150	0	0	0	0	0	-
Total Parks, Recreation and Cultural		\$59,317,844	\$60,585,008	\$61,876,494	\$63,699,981	\$63,722,662	\$1,846,168	2.98%
Community Development								
16	Economic Development Authority	\$6,533,677	\$6,713,330	\$6,713,359	\$7,070,457	\$6,837,644	\$124,285	1.85%
30	Environmental Services Administration Division	2,433,819	0	0	0	0	0	-
31	Land Development Services	0	8,406,406	8,768,189	9,292,695	9,184,998	416,809	4.75%
35	Department of Planning and Zoning	7,702,278	8,257,918	8,247,394	8,685,807	8,752,959	505,565	6.13%
36	Planning Commission	482,476	592,661	599,240	627,132	630,792	31,552	5.27%
38	Department of Housing and Community Development	3,903,704	4,775,592	5,318,778	5,632,114	5,662,290	343,512	6.46%
39	Office of Human Rights	1,047,865	1,116,893	1,152,895	1,231,562	1,241,194	88,299	7.66%
40	Department of Transportation	3,067,388	5,615,339	4,993,079	6,044,927	6,074,519	1,081,440	21.66%
88	Contributory Agencies	685,589	0	0	0	0	0	-
Total Community Development		\$33,592,285	\$35,478,139	\$35,792,934	\$38,584,694	\$38,384,396	\$2,591,462	7.24%

FY 2002 ADOPTED SUMMARY GENERAL FUND EXPENDITURES

#	Agency Title	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Non-Departmental								
87	Unclassified Administrative Expenses	\$3,149,339	\$5,330,290	\$6,549,697	\$10,200,457	\$4,283,582	(\$2,266,115)	-34.60%
88	Contributory Agencies	30,000	0	0	0	0	0	-
89	Employee Benefits	102,855,743	116,344,585	118,141,530	116,344,242	115,067,816	(3,073,714)	-2.60%
Total Non-Departmental		\$106,035,082	\$121,674,875	\$124,691,227	\$126,544,699	\$119,351,398	(\$5,339,829)	-4.28%
Total General Fund Expenditures		\$761,722,912	\$819,452,610	\$839,345,876	\$879,949,715	\$873,045,748	\$33,699,872	4.02%

General Fund Revenue Overview

This section includes:

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GENERAL FUND REVENUE OVERVIEW

SUMMARY OF GENERAL FUND REVENUE

Category	FY 2000 Actual	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Over the FY 2002 Advertised Budget Plan	
					Increase/ (Decrease)	Percent Change
Real Estate Taxes - Current and Delinquent	\$1,000,802,816	\$1,084,035,544	\$1,226,142,926	\$1,226,142,926	\$0	0.00%
Personal Property Taxes - Current and Delinquent ¹	398,230,240	434,585,980	440,225,562	446,181,232	5,955,670	1.35%
Other Local Taxes	343,196,780	356,672,408	372,204,163	372,204,163	0	0.00%
Permits, Fees and Regulatory Licenses	33,654,184	33,894,607	33,892,369	33,892,369	0	0.00%
Fines and Forfeitures	7,579,871	8,736,955	11,595,781	11,595,781	0	0.00%
Revenue from Use of Money/Property	49,580,688	59,034,215	55,388,720	44,674,492	(10,714,228)	-19.34%
Charges for Services	29,572,596	31,407,338	33,000,331	33,000,331	0	0.00%
Revenue from the Commonwealth and Federal Governments ¹	118,660,545	123,676,336	127,432,855	132,191,413	4,758,558	3.73%
Recovered Costs/ Other Revenue	11,081,962	5,627,093	5,054,588	5,778,390	723,802	14.32%
Total Revenue	\$1,992,359,682	\$2,137,670,476	\$2,304,937,295	\$2,305,661,097	\$723,802	0.03%
Transfers In	1,520,280	1,683,800	1,614,594	2,914,594	1,300,000	80.52%
Total Receipts	\$1,993,879,962	\$2,139,354,276	\$2,306,551,889	\$2,308,575,691	\$2,023,802	0.09%

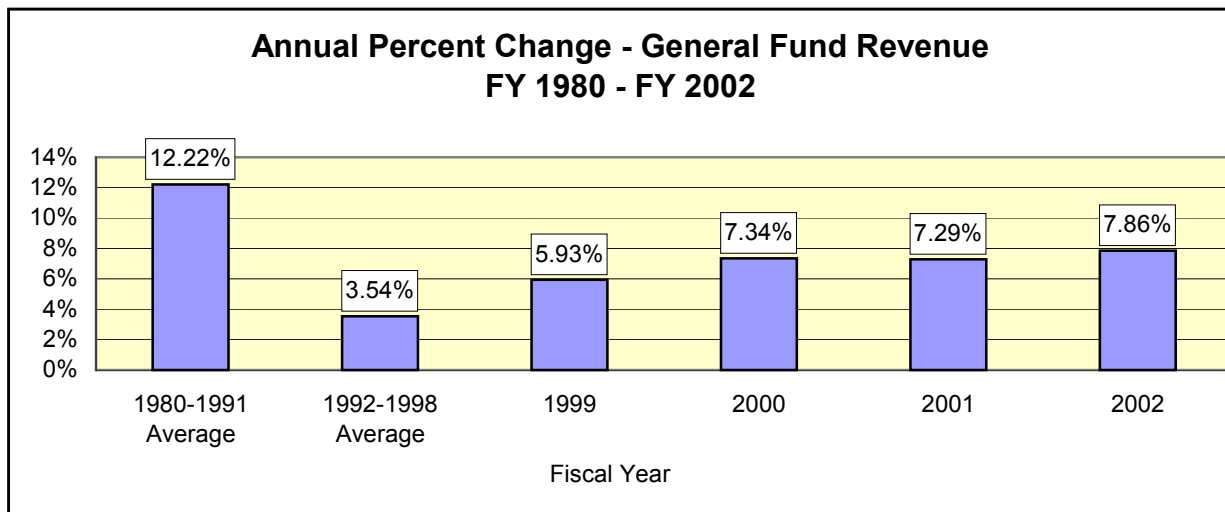
¹ The portion of the Personal Property Tax reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 is included in the Personal Property Tax category for the purpose of discussion in this section.

GENERAL FUND REVENUE OVERVIEW

As reflected in the table above, FY 2002 General Fund revenues are projected to be \$2,305,661,097, an increase of \$723,802, or 0.03 percent, over the FY 2002 Advertised Budget Plan. This net increase is the result of an increase in Personal Property Tax revenue as a result of higher than anticipated vehicle levies, an increase in State funding and an increase in Recovered Costs/Other Revenue. These increases are partially offset by a reduction in Interest on Investment due to falling interest rates.

Incorporating Transfers In, totaling \$2.9 million, FY 2002 General Fund receipts exceed that of FY 2001 by 7.9 percent. The Transfer In to the General Fund reflects \$1.6 million from Cable Communications for use of County rights of way and indirect support provided by General Fund agencies and a transfer of \$1.3 million from the Department of Vehicle Services' Vehicle Replacement Reserve based on actual replacement requirements.

The following chart depicts General Fund revenue growth since FY 1980. From FY 1980 to FY 1991, average annual General Fund revenue growth exceeded 12 percent per year. Although the pace of the County's revenue growth has steadily accelerated in the last few years, it has not reached the double-digit growth experienced during the 1980s.



Projecting growth of County revenues in FY 2001 and FY 2002 has been complicated by recent changes in economic indicators. Most economists are forecasting weaker economic growth for calendar year 2001. While the U.S. economy outperformed expectations in 2000, there are real concerns that the longest expansion in history may be ending. On the national level, real economic growth, as measured by the Gross Domestic Product (GDP), increased 5.0 percent in 2000, the largest gain since 1984 and a full percentage point greater than the 4.0 percent achieved in 1999. However, growth in the first quarter of 2001 dropped to a 1.3 percent annual rate, the worst of any quarter since the spring of 1995 when the economy almost slipped into a recession. In an effort to boost consumer and business spending and keep the U.S. economy out of a recession, the Federal Reserve has lowered interest rates an unprecedented five times in the first five months of calendar year 2001 for a total of 250 basis points. The Federal Reserve indicated that interest rates will be cut further if the economy continues to show signs of deterioration. While the national unemployment rate fell from 4.1 percent in 1999 to 4.0 percent in 2000, the rate increased to 4.2 percent in April. Consumer Confidence has dropped 18.3 percent since the beginning of FY 2001 and is at its lowest level in four years. Consumer Confidence is considered a valuable leading index of the economy. The more pessimistic consumers are, the less likely they are to spend money, thus lowering economic activity. The ability of the Federal Reserve's actions to increase consumer confidence and thereby spending will be a critical factor in determining the direction of the national economy during the coming year.

GENERAL FUND REVENUE OVERVIEW

The local economy also expanded in 2000 but most indicators currently point toward deceleration in 2001. The County's economic advisor, Dr. Stephen Fuller expects that the degree of a downturn will be mitigated by the strength in some sectors of our local economy. The significant level of federal procurement in the area, in addition to a more service oriented economic structure, will lessen the impact of an economic slowdown. Housing in Fairfax County has experienced substantial price appreciation during the past year driven by high demand, coupled with a tight supply and low mortgage costs. Home sale activity in the County was especially strong during 2000 in the condominium and townhome market, but the new home market suffered losses in volume compared to 1999. Considerable employment advances during 1999 and 2000 also fueled consumer spending in FY 1999 and FY 2000. But, growth in County Sales Tax receipts during FY 2001 has slowed dramatically to a 4.1 percent rate. Increasing energy prices in the area may further impact lackluster consumer spending. The County's office vacancy rate rose slightly from the 3.2 percent recorded at mid-year 2000 to 3.5 percent as of year-end 2000. While the current rate reflects a drop from 4.8 percent at year-end 1999, reports of layoffs in the technology sector are increasing concerns that the demand for new space may slow. Similarly, the amount of sublet space on the market is increasing as firms that anticipated growth are now downsizing. As noted in the May issue of the *Fairfax County Economic Index*, Dr Fuller expects that growth in the County economy will slow further in the third quarter of 2001 reflecting lower consumer confidence, deferred retail spending rising commercial vacancy rates and slowing commercial construction.

The slowing economy has also impacted revenue collections at the State level. After growing 11.2 percent in FY 2000, total Virginia General Fund revenue growth is expected to drop by almost half to 5.7 percent in FY 2001. Total Virginia tax revenues are anticipated to increase only 3.8 percent in FY 2001. Slowing revenue growth at the State level increases concerns that funds required to continue Personal Property Tax Relief may impact other County revenue from the Commonwealth and/or drain monies away from other pressing needs such as transportation, schools and health.

Current Real Estate Tax revenues in Fairfax County comprise 52.9 percent of General Fund Revenue and are the major driver of overall revenue changes. FY 2002 Real Estate property values were established as of January 1, 2001 and reflect market activity through calendar year 2000. The Real Estate Tax base is projected to increase 13.64 percent in FY 2002, and is comprised of a 9.70 percent rise in total equalization (reassessment of existing residential and non-residential properties), and new growth of 3.94 percent. Residential properties gained 11.26 percent as a result of equalization while non-residential properties increased a more moderate 5.92 percent. The nonresidential property base, however, did experience more rapid growth due to new construction, advancing 6.63 percent, whereas the residential base grew a much more moderate 2.83 percent as a result of new construction. The total value of nonresidential property increased 12.55 percent in FY 2002 while the value of residential property, representing 71.1 percent of the County's FY 2002 Real Estate Tax base, increased 14.09 percent.

The surge in home appreciation rates in Fairfax County and throughout the Northern Virginia area during the past year reflect the significant job growth that has occurred in the region. Demand for housing and a limited supply of homes has put upward pressure on home prices.

The FY 2002 General Fund revenue estimates discussed in this section are based on a review of all relevant indicators, including the Fairfax County Economic Index, consultations with the County's economic advisor, Dr. Stephen Fuller, actual FY 2000 collections and FY 2001 year-to-date trends.

GENERAL FUND REVENUE OVERVIEW

MAJOR REVENUE SOURCES

The following major revenue categories comprise 98.4 percent of total FY 2002 General Fund revenue and are discussed in this section. Unless otherwise indicated, comparative data are presented relative to the FY 2002 Advertised Budget Plan. The revenue estimates for all General Fund Revenue categories are shown in the Summary Schedule of General Fund Revenues in the section of this volume entitled Financial, Statistical and Summary Tables.

Category	FY 2000 Actual	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Over the FY 2002 Advertised Budget Plan	
					Increase/ (Decrease)	Percent Change
Real Estate Tax - Current	\$993,049,391	\$1,077,156,306	\$1,219,263,688	\$1,219,263,688	\$0	0.00%
Personal Property Tax - Current	387,089,591	426,385,421	432,025,003	437,980,673	5,955,670	1.38%
Paid Locally	324,784,426	307,031,303	237,078,892	240,158,540	3,079,648	1.30%
Reimbursed by Commonwealth	62,305,165	119,354,118	194,946,111	197,822,133	2,876,022	1.48%
Local Sales Tax	128,787,605	137,158,799	145,388,327	145,388,327	0	0.00%
Recordation/Deed of Conveyance Taxes	13,424,948	16,347,558	13,424,948	13,424,948	0	0.00%
Vehicle License Tax	17,540,176	17,943,600	18,356,303	18,356,303	0	0.00%
Consumer Utility Tax	80,334,545	85,468,340	87,663,680	87,663,680	0	0.00%
Business, Professional and Occupational License Tax-Current	79,541,864	82,221,593	87,154,888	87,154,888	0	0.00%
Permits, Fees and Regulatory Licenses	33,654,184	33,894,607	33,892,369	33,892,369	0	0.00%
Fines and Forfeitures	7,579,871	8,736,955	11,595,781	11,595,781	0	0.00%
Interest on Investments	47,351,748	56,396,832	52,708,794	41,994,566	(10,714,228)	-20.33%
Charges for Services	29,572,596	31,407,338	33,000,331	33,000,331	0	0.00%
State/Federal Public Assistance	66,550,044	67,488,356	72,542,485	71,895,805	(646,680)	-0.89%
Other Revenue from the Commonwealth and Federal Government ¹	52,110,501	56,187,980	54,890,370	60,295,608	5,405,238	9.85%
Recovered Costs/ Other Revenue	11,081,962	5,627,093	5,054,588	5,778,390	723,802	14.32%
Total Major Revenue Sources	\$1,947,669,026	\$2,102,420,778	\$2,266,961,555	\$2,267,685,357	\$723,802	0.03%

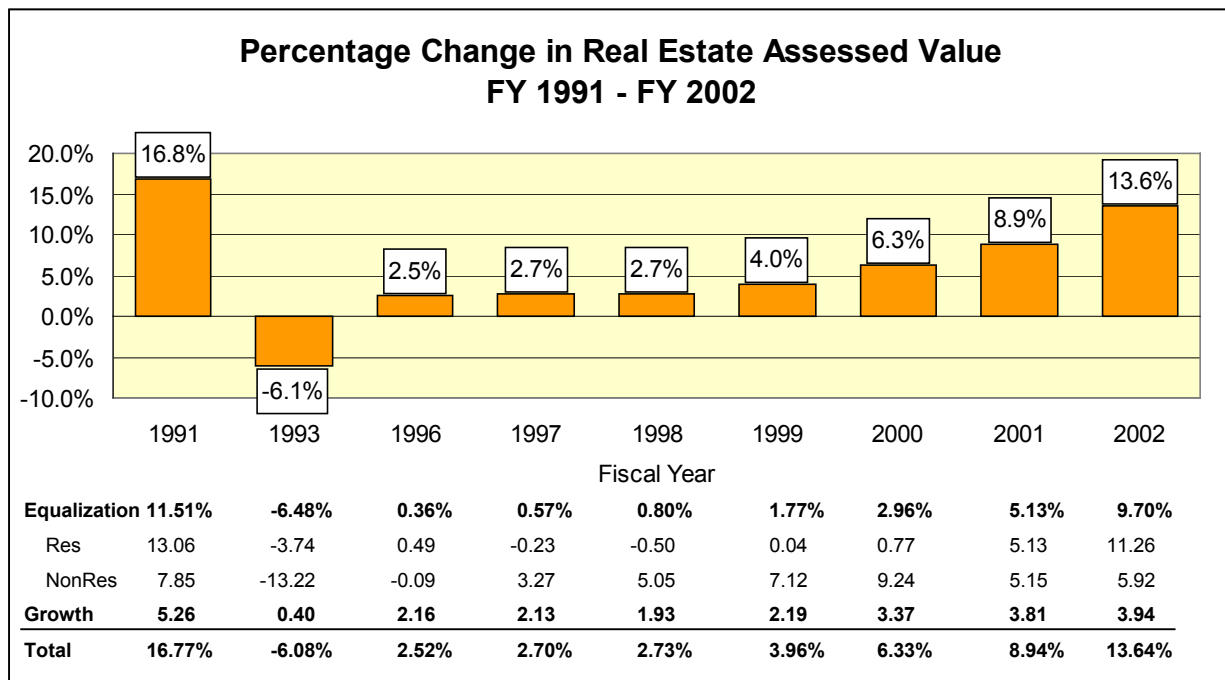
¹ Excludes Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998.

GENERAL FUND REVENUE OVERVIEW

REAL ESTATE TAX-CURRENT

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$993,049,391	\$1,077,156,306	\$1,219,263,688	\$1,219,263,688	\$0	0.00%

The FY 2002 estimate of \$1,219,263,688 reflects no change from the FY 2002 Advertised Budget Plan estimate and represents an increase of 13.2 percent over the *FY 2001 Revised Budget Plan* estimate. The FY 2002 estimate is based on a 13.64 percent increase in the FY 2002 valuation of real property, as compared to the FY 2001 Real Estate Land Book. The FY 2002 estimate is comprised of an increase in equalization of 9.70 percent and in normal growth of 3.94 percent, and an estimated total collection rate of 99.50 percent. The following chart shows changes in the County's assessed value base in FY 1991, FY 1993 and from FY 1996 to FY 2002. The FY 2002 figures reflected herein are based on the final assessments for



Tax Year 2001 (FY 2002), which were established as of January 1, 2001. Real Estate Tax revenue in FY 2002 is projected to increase 13.3 percent after taking into account increased tax abatements as a result of the County's revitalization effort, and changes in the Tax Relief Program which will be discussed below. Throughout FY 2002, Real Estate Tax revenues will be adjusted as necessary to reflect changes in exonerations, tax abatements, and supplemental assessments, as well as any differences in the collection rate.

The FY 2002 **Main Assessment Book Value** is \$99,793,391,730 and represents an increase of \$11,979,251,935, or 13.64 percent, over the FY 2001 main assessment book of \$87,814,139,795. This is the largest increase since FY 1991 when total assessments increased 16.8 percent. From FY 1992 to FY 1994, the assessment base declined, on average, 2.8 percent. After the recession, the value of real property increased at modest annual rates, averaging 2.5 percent from FY 1995 through FY 1999. It was not until FY 1999 that the assessment base exceeded its FY 1991 level. Primarily as a result of increases in new construction, the assessment base is now \$99.8 billion, \$26.8 billion higher than its FY 1991 level.

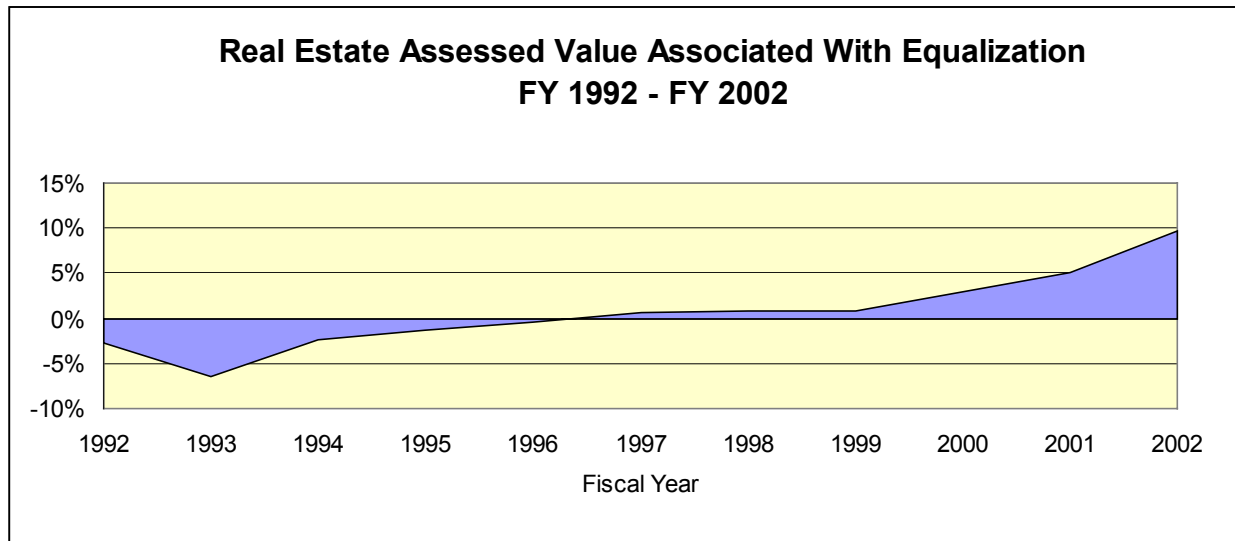
GENERAL FUND REVENUE OVERVIEW

The overall increase in the assessment base includes **equalization**, the reassessment of existing properties, and **normal growth**, which is associated with construction of new properties in Fairfax County. The FY 2002 assessment base reflects a significant increase in the values of existing residential properties of 11.26 percent, while nonresidential properties grew 5.92 percent, as a result of equalization. However, nonresidential properties experienced more rapid growth due to new construction than the residential portion of the assessment base. Residential property increased a moderate 2.83 percent due to new construction in FY 2002, while the nonresidential property base increased 6.63 percent. As a result of these changes, the residential portion of the total assessment base rose from 70.8 percent in FY 2001 to 71.1 percent in FY 2002. The table below reflects changes in the Real Estate Tax assessment base from FY 1996 through FY 2002.

**Main Real Estate Assessment Book Base Changes
(in millions)**

Assessed Base Change Due To:	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002
Equalization	\$241.7	\$392.6	\$567.7	\$1,289.6	\$2,241.4	\$4,139.5	\$8,522.9
% Change	0.36%	0.57%	0.80%	1.77%	2.96%	5.13%	9.70%
Residential	0.49%	-0.23%	-0.50%	0.04%	0.77%	5.13%	11.26%
Nonresidential	-0.09%	3.27%	5.05%	7.12%	9.24%	5.15%	5.92%
Normal Growth	\$1,454.1	\$1,472.6	\$1,369.7	\$1,598.0	\$2,556.9	\$3,067.6	\$3,456.3
% Change	2.16%	2.13%	1.93%	2.19%	3.37%	3.81%	3.94%
Total % Change	2.52%	2.70%	2.73%	3.96%	6.33%	8.94%	13.64%

Equalization, or reassessment of existing residential and nonresidential property, represents an increase in value of \$8,522,942,760, or 9.70 percent in FY 2002. The increase in total equalization is due to a boost in residential property values and a moderate increase in nonresidential property values. The significant increase in residential properties is a result of increased demand for homes due to rapid job growth in the County without a commensurate increase in the supply of existing homes. This trend mirrors that which is occurring on a regional and national basis. Changes in the assessment base as a result of equalization are shown in the following chart. The increase in the tax levy associated with the overall 9.70 percent increase in equalization is \$104,832,196 based on a tax rate of \$1.23 per \$100 of assessed value.



GENERAL FUND REVENUE OVERVIEW

The last two years are the first significant increases in **residential** equalization experienced in over a decade. Due to the recession, residential equalization declined notably from FY 1992 through FY 1994 and remained essentially flat from FY 1995 through FY 1998. Following modest increases in FY 1999 and FY 2000, residential equalization increased 5.13 percent in FY 2001. In FY 2002, overall residential equalization increased a robust 9.70 percent. As a result of the sustained increases in both sales volume and sales price, the majority of residential properties in the County will receive some valuation increase. It should be noted that the County's median assessment to sales ratio is in the low 90 percent range, well within professional assessing standards of 90 percent to 110 percent.

All types of residential property experienced increases in value in FY 2002. While single family home assessments drove the increase, there was a significant recovery in townhouse and condominium property values. Changes in residential equalization by housing type since FY 1998 are shown in the following table. It should be noted that changes represented in this chart are for the category as a whole. Individual neighborhoods and properties may have increased or decreased in value based on neighborhood selling prices.

Residential Equalization Changes

Housing Type/ (Percent of Base)	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002
Single Family Homogeneous (57.9%)	-0.34%	0.09%	1.32%	6.56%	12.45%
Single Family Heterogeneous (17.2%)	-0.04%	0.52%	1.07%	5.97%	10.84%
Townhouse/Duplex (18.0%)	-1.13%	-0.21%	-0.16%	2.22%	10.98%
Condominiums (5.9%)	-2.12%	-1.02%	-1.96%	1.17%	10.30%
Vacant Land (0.8%)	1.74%	0.56%	1.24%	9.84%	7.90%
Other (0.2%) ¹	0.72%	0.98%	0.49%	1.38%	5.73%
Total Residential Equalization (100%)	-0.50%	0.04%	0.77%	5.13%	11.26%

¹ Includes, for example, affordable dwelling units, recreational use properties, and agricultural and forestal land use properties.

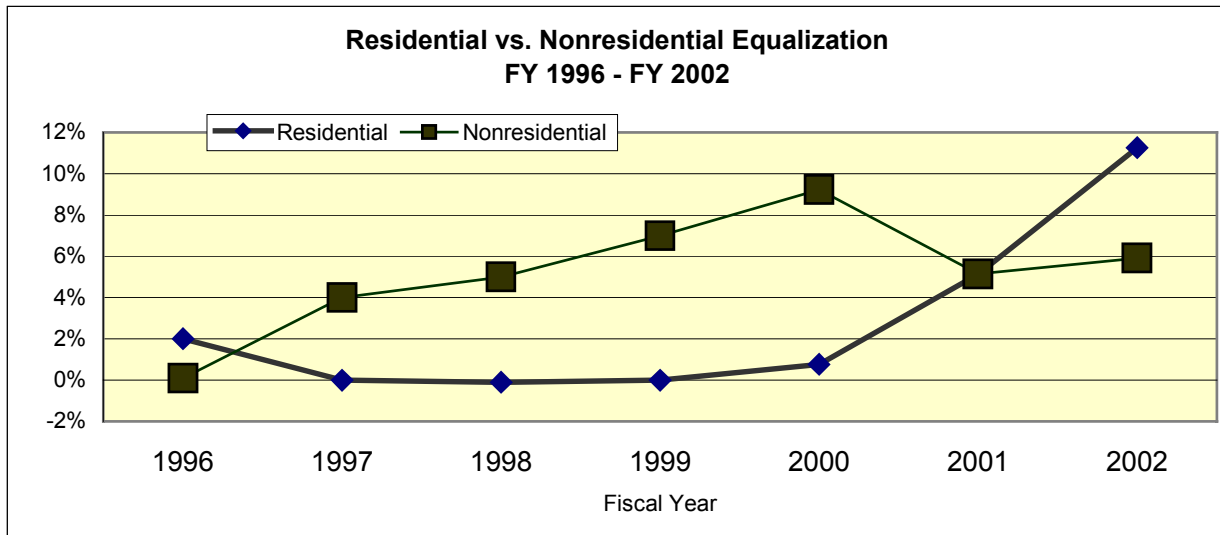
Based on the increase in residential equalization, the mean assessed value of all residential property in the County is \$231,561. This is an increase of \$23,435 over the FY 2001 value of \$208,126. Compared to FY 2001, the typical residential annual tax bill will increase \$288.25 in FY 2002, on average, based on a tax rate of \$1.23 per \$100 of assessed value. It should be noted, however, that after adjusting for inflation, the FY 2002 annual tax bill is only \$1.78 higher than it was in FY 1991. In fact, the annual tax bill as a percent of per capita income has fallen from 6.7 percent in FY 1991 to 5.1 percent in FY 2002.

Nonresidential equalization experienced continued growth of 5.92 percent in FY 2002, a level similar to FY 2001. All categories of nonresidential property experienced equalization increases, although some grew at a slower rate than last year. As a result of continued low office vacancy rates, higher rents and recent sales activity, the values of elevator offices (mid and high rises) and low-rise offices, which together comprise over 42 percent of the nonresidential tax base, rose 6.54 and 7.30 percent, respectively. The Economic Development Authority recently reported that the office vacancy rate fell dramatically to 3.2 percent at mid-year 2000, down from the 4.8 percent at yearend 1999. This drop occurred despite an increase in the office inventory of over 2.3 million square feet. The office vacancy rate is expected to rise somewhat over the next year as new buildings are completed. The value of hotels rose 6.58 percent as a result of higher room and occupancy rates. Due to an ample supply of retail space, regional malls exhibited a small increase of 2.20 percent while other retail properties increased 2.84 percent in FY 2002. Nonresidential equalization changes by category since FY 1998 are presented in the following table.

GENERAL FUND REVENUE OVERVIEW

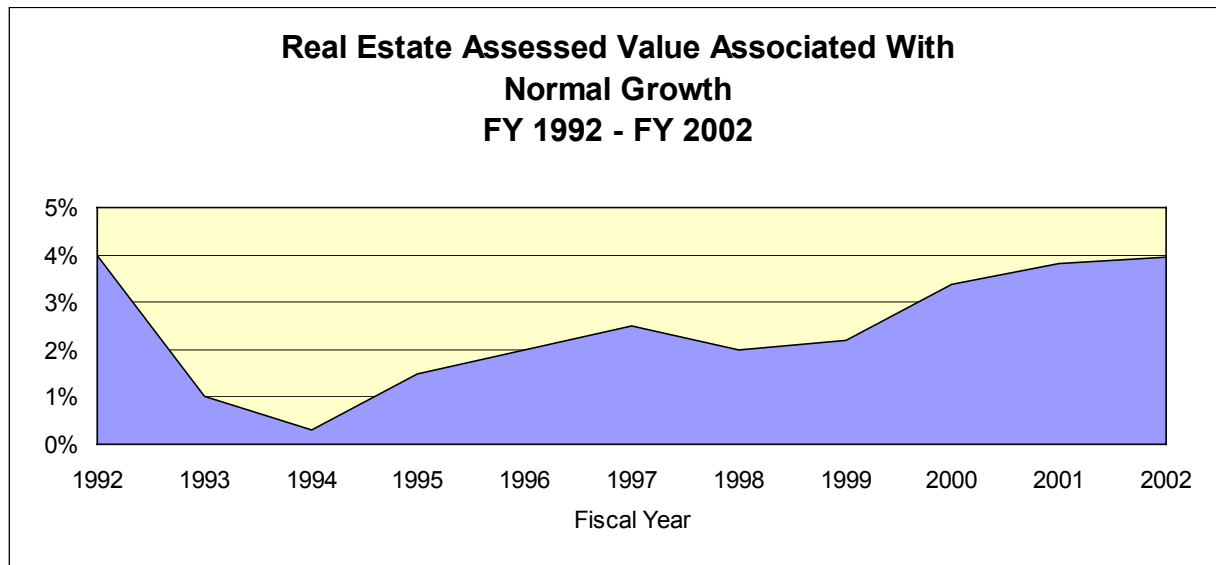
Nonresidential Equalization Changes

Category	Percent of the Base	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002
Apartments	15.81%	1.22%	2.23%	3.43%	3.54%	6.53%
Office Condominiums	2.16%	-0.69%	-0.32%	0.48%	2.08%	4.95%
Industrial	7.55%	3.41%	2.54%	10.55%	7.46%	7.25%
Retail	12.61%	-0.61%	2.33%	4.49%	2.73%	2.84%
Regional Malls	4.16%	3.12%	2.51%	3.08%	0.87%	2.20%
Office Elevator	38.35%	14.65%	15.59%	16.20%	6.74%	6.54%
Office - Low Rise	3.87%	6.37%	14.31%	10.95%	6.05%	7.30%
Vacant Land	5.52%	1.14%	3.59%	19.86%	5.96%	6.36%
Hotels	4.56%	12.51%	11.22%	24.40%	7.16%	6.58%
Other	5.41%	1.57%	2.83%	4.88%	2.62%	6.35%
Nonresidential Equalization	100.00%	5.05%	7.12%	9.24%	5.15%	5.92%



Normal Growth of \$3,456,309,175, or 3.94 percent, over the FY 2001 assessment book value results from new construction, new subdivisions and rezoning. This level of growth is similar to the 3.81 percent increase realized in FY 2001 (see following chart). Normal growth in FY 2002 is still well below the 6.9 percent average growth experienced during the 1980s. In FY 2002, the residential sector contributed slightly more than nonresidential properties to the increase in assessed value associated with new construction. This rate of growth due to new construction is consistent with activity in the housing and commercial building industry throughout the Washington metropolitan area.

GENERAL FUND REVENUE OVERVIEW



In addition to the final equalization and normal growth adjustments in the Main Book, the following projected adjustments were made to the FY 2002 Real Estate Tax revenue estimate:

Additional Assessments expected to be included in the new real estate base are prorated assessments under the Norfolk Plan of \$340.2 million and additional supplemental assessments of \$37.8 million. The Norfolk Plan assessments are supplemental assessments, which are made during the year for new construction that is completed subsequent to finalizing the original assessment book. Supplemental assessments may also result due to changes in ownership or tax exempt status. The total value of the supplemental assessments will be closely monitored based on new construction and building permit activity.

Exonerations, Certificates and Tax Abatements are anticipated to reduce the Real Estate assessment base by \$488.9 million in FY 2002, an additional \$98.3 million over FY 2001. This increase is primarily due to a rise in tax abatements associated with the County's revitalization effort. Each \$100.0 million change in the level of exonerations, certificates and tax abatements is equivalent to a change of \$1.2 million in tax levy.

Tax Relief for the Elderly and Disabled is projected to reduce the Real Estate assessment base in FY 2002 by \$961,229,389. As part of the FY 2001 Budget, the Board of Supervisors approved a two-year plan to expand the income limits associated with the Real Estate Tax Relief Program for the Elderly and Disabled. The FY 2002 program provides 100 percent exemption for elderly and disabled taxpayers with incomes up to \$40,000; 50 percent exemption for eligible applicants with income between \$40,001 and \$46,000; and 25 percent exemption if income is between \$46,001 and \$52,000. The allowable asset limit of \$150,000 for all ranges of tax relief was not changed. The total revenue loss associated with the two-year program change is estimated to be \$3.7 million. The table below presents income thresholds for the Tax Relief Program for the Elderly and Disabled since FY 2000.

GENERAL FUND REVENUE OVERVIEW

Tax Relief for the Elderly and Disabled

	Income Limit	Percent Relief
FY 2000	Up to \$30,000	100%
	Over \$30,000 to \$35,000	50%
	Over \$35,000 to \$40,000	25%
FY 2001	Up to \$35,000	100%
	Over \$35,000 to \$40,000	50%
	Over \$40,000 to \$46,000	25%
FY 2002	Up to \$40,000	100%
	Over \$40,000 to \$46,000	50%
	Over \$46,000 to \$52,000	25%

The **FY 2002 local assessment base** of \$98,721,263,341 is based on the main book and subsequent adjustments discussed above. From this local assessment base, a local tax levy of \$1,214,271,539 is calculated based on a tax rate of \$1.23 per \$100 of assessed value. Based on an expected local collection rate of 99.50 percent, revenue from local assessments is estimated to be \$1,208,200,181. In FY 2002, every 0.1 percentage point change in the collection rate on the locally assessed Real Estate Tax levy yields a revenue change of \$1.2 million, while every penny on the tax rate yields \$10.1 million in revenue.

Added to the local assessment base is an estimated \$899,472,143 in assessed value for Public Service Corporations (PSC) property. Based on a \$1.23 per \$100 assessed value tax rate, the tax levy on PSC property is \$11,063,507. The collection rate on PSC property is expected to be 100.0 percent.

The total assessment base, including Public Service Corporations, is \$99,620,735,484 with a total tax levy of \$1,225,335,047 at the \$1.23 per \$100 assessed value tax rate. Estimated FY 2002 revenue from the Real Estate Tax, including receipts from Public Service Corporations, totals \$1,219,263,688 at the \$1.23 per \$100 assessed value tax rate, and reflects an overall collection rate of 99.50 percent. The total collection rates experienced in this category since FY 1987 are shown in the following table:

Real Estate Tax Collection Rates

Fiscal Year	Collection Rate	Fiscal Year	Collection Rate
1987	99.43%	1995	99.32%
1988	99.58%	1996	99.47%
1989	99.59%	1997	99.56%
1990	99.49%	1998	99.54%
1991	98.96%	1999	99.50%
1992	98.87%	2000	99.63%
1993	99.03%	2001 (estimated)	99.50%
1994	99.15%	2002 (estimated)¹	99.50%

¹ In FY 2002, every 0.1 percentage point change in the collection rate yields a revenue change of \$1,214,272.

GENERAL FUND REVENUE OVERVIEW

The Commercial/Industrial percentage of the County's Real Estate Tax base is 24.84 percent, a small decrease of 0.53 percentage points from the FY 2001 level of 25.37 percent. This reduction is due to the increase in the residential portion of the Real Estate Tax base. The Commercial/Industrial percentage is based on Virginia land use codes and excludes multi-family rental apartments, which comprises 4.04 percent of the County's Real Estate Tax base. Fairfax County's historical Commercial/Industrial percentages are detailed in the following table:

Commercial/Industrial Percentages

Fiscal Year	Percentage	Fiscal Year	Percentage
1987	24.09%	1995	19.59%
1988	25.49%	1996	19.04%
1989	26.73%	1997	19.56%
1990	26.76%	1998	20.47%
1991	26.25%	1999	21.84%
1992	25.66%	2000	24.32%
1993	22.82%	2001	25.37%
1994	20.94%	2002	24.84%

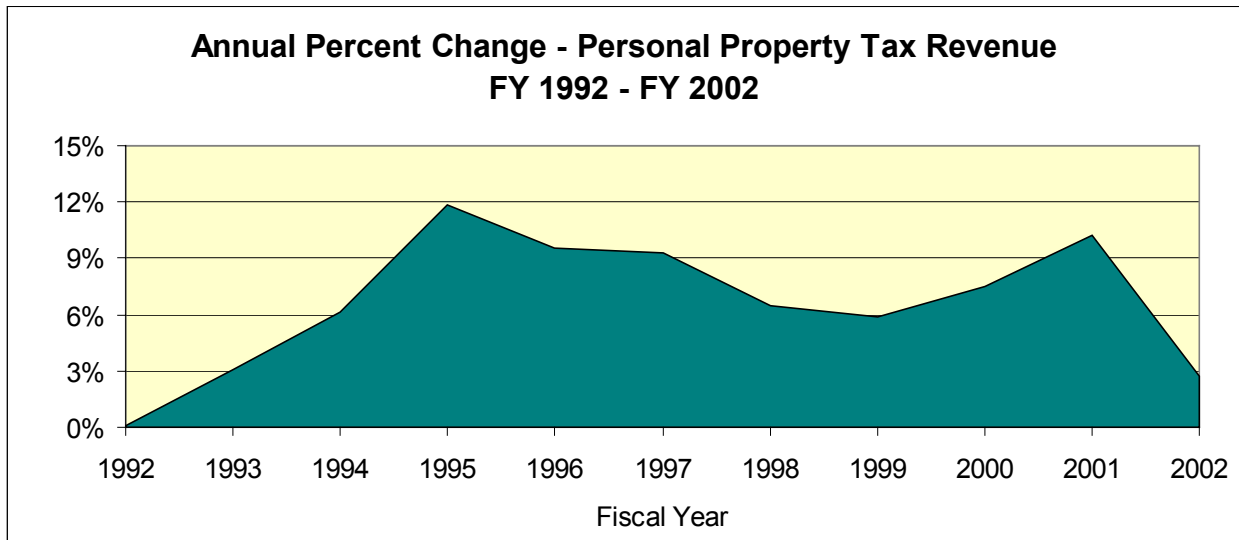
GENERAL FUND REVENUE OVERVIEW

PERSONAL PROPERTY TAX-CURRENT

	FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
Paid Locally	\$324,784,426	\$307,031,303	\$237,078,892	\$240,158,540	\$3,079,648	1.30%
Reimbursed by State	62,305,165	119,354,118	194,946,111	197,822,133	2,876,022	1.48%
Total	\$387,089,591	\$426,385,421	\$432,025,003	\$437,980,673	\$5,955,670	1.38%

Total FY 2002 Personal Property Tax revenue is expected to be \$437,980,673, an increase of \$5,955,670, or 1.4 percent, over the FY 2002 Advertised Budget Plan, primarily due to an increase in vehicle levy as a result of higher than anticipated new model vehicle purchases. The Personal Property Tax estimate is comprised of two components, that which is paid by citizens locally and that which is reimbursed by the Commonwealth of Virginia to the County as a result of the Personal Property Tax Relief Act (PPTRA) of 1998. The PPTRA phases out, over a five-year period, the Personal Property Tax on the first \$20,000 of the value for vehicles owned by individuals. In FY 1999, the first year of implementation, taxpayers were billed for the entire amount of tax levy and received a refund of 12.5 percent of the tax on the first \$20,000 of the value of their personal vehicle from the Commonwealth of Virginia. Vehicles valued less than \$1,000 were refunded 100 percent. In FY 2000 and FY 2001, the PPTRA reduces the Personal Property Taxes paid by citizens by 27.5 percent and 47.5 percent respectively with an offsetting reimbursement paid to the County by the Commonwealth. The percentage reduction in taxes paid by citizens to be reimbursed by the Commonwealth is anticipated to be 70.0 percent in FY 2002. Under the original approved plan, taxes paid by individuals would be reduced by 100 percent in FY 2003. The PPTRA has no impact on the assessment or projection of Personal Property Tax revenues; therefore, for purposes of this narrative, aspects of the total Personal Property Tax will be discussed.

The Personal Property Tax consists of two major components: vehicles and business personal property. The vehicle component, which represents almost 69 percent of the total category, is the major driver of the overall category. While both the vehicle and business components are sensitive to changes in the national and local economies, changes in the vehicle component tend to determine growth in overall Personal Property revenues. Annual changes in total Personal Property Tax revenues are shown in the following chart.



GENERAL FUND REVENUE OVERVIEW

Total Personal Property Tax revenues experienced average annual growth of 10.2 percent from FY 1994 through FY 1997. More moderate gains of 6.4 and 5.9 percent in total Personal Property Tax revenue were experienced in FY 1998 and FY 1999, respectively. Strong job growth and business expansion pushed total Personal Property Tax growth to 7.5 percent in FY 2000 and a projected 10.2 percent in FY 2001. In FY 2002, Personal Property Tax revenue is anticipated to grow at 2.7 percent, its lowest rate in ten years. This rate of growth is the result of accelerated depreciation of used vehicles coupled with moderate growth in the business component.

The FY 2002 estimate incorporates a decline of 0.8 percent in the average vehicle levy from \$359 to \$356. This decrease is the result of modest growth in new model vehicle prices. One reason for the modest growth in new model vehicle prices is a result of the depreciation of the Eurodollar. Since overseas automakers are able to keep prices low, U.S. automakers are not increasing prices in order to remain competitive with the foreign car market. As the price of new model vehicles remains low, used vehicles become less attractive and their value declines faster than the historical norm. Contributing to the decline in used vehicle prices is the large number of vehicles coming off leases and being added to the supply of used vehicles. Analysis of existing vehicles in the County with National Automobile Dealers' Association (NADA) values indicates a greater decline in used vehicle values than has occurred in the past 10 years. NADA economists have confirmed these trends. The volume of vehicles in FY 2002 is anticipated to increase at a modest rate of 1.6 percent. The rate reflects a slowing in the number of new model vehicle purchased as a result of declining job growth in the County as well as low Consumer Confidence. Incorporating changes in average levy and volume, the overall vehicle component of the Personal Property Tax base is expected to increase 0.8 percent in FY 2002. Changes in vehicle volume and levy since FY 1998 are shown in the following table.

Personal Property Vehicles

Fiscal Year	Growth in Vehicle Volume	Average Vehicle Levy	Growth in Average Levy
FY 1998	2.6%	\$315	1.6%
FY 1999	3.2%	\$320	1.7%
FY 2000	4.2%	\$336	4.9%
FY 2001	4.5%	\$359	6.9%
FY 2002 (est.)	1.6%	\$356	-0.8%

Business Personal Property is primarily comprised of assessments on furniture and fixtures and computer equipment. Growth in the business component is mainly associated with increased purchases from existing companies. The volume of companies is expected to increase only slightly in FY 2001 and FY 2002, while business levy is anticipated to experience moderate growth of 4.6 percent and 5.1 percent, respectively based on historical trends of new property purchases.

The Department of Tax Administration (DTA) annually reviews the current depreciation rate schedule for computer hardware due to the speed with which computer values change. Reflecting market trends, the computer depreciation schedule was changed in FY 1999. The schedule was adjusted further in FY 2000 to accelerate the depreciation of computer equipment in the first and second years. In FY 2001, computer equipment that was purchased 3 years prior will be valued at 25 percent of its original purchase price, down from 30 percent in FY 2000. It is estimated that this change in the computer depreciation schedule will reduce Personal Property Tax revenue by approximately \$1.6 million in FY 2001. Based on current trends, the computer depreciation schedule will not be adjusted in FY 2002. Previous and current computer depreciation schedules are shown in the following table. The percentages from the depreciation schedule are applied to the original purchase price of the computer equipment to determine its fair market value. Personal Property Taxes are then levied on this value. Fairfax County's FY 2002 computer depreciation schedule reduces the value upon which the tax is levied more rapidly than any other Northern Virginia locality.

GENERAL FUND REVENUE OVERVIEW

Computer Depreciation Schedules FY 1998 - FY 2002 Percent of Original Purchase Price Taxed

Year of Acquisition	FY 1998	FY 1999	FY 2000	FY 2001 and FY 2002
1	80%	65%	60%	60%
2	55%	45%	40%	40%
3	35%	30%	30%	25%
4	10%	10%	10%	10%
5 or more	10%	2%	2%	2%

The levy on Public Service Corporations is estimated to be \$28,330,385 in FY 2002, a 10.0 percent increase over the *FY 2001 Revised Budget Plan* estimate. Personal Property Tax revenue estimates are based on a tax rate of \$4.57 per \$100 of valuation for vehicles and business property, and \$1.23 per \$100 of valuation for mobile homes and non-vehicle Public Service Corporations properties. The following table details the estimated assessed value and associated levy for components of the Personal Property Tax.

FY 2002 Estimated Personal Property Assessments and Tax Levy

Category	FY 2002 Assessed Value	Tax Rate (per \$100)	FY 2002 Tax Levy	Percent of Total Levy
Vehicles				
Privately Owned	\$7,687,801,377	\$4.57	\$269,156,177	59.8%
Business Owned	510,433,879	4.57	17,602,709	3.9%
Leased	726,408,974	4.57	22,986,940	5.1%
Subtotal	\$8,924,644,230		\$309,745,826	68.8%
Business Personal Property				
Furniture and Fixtures	\$1,295,651,485	\$4.57	\$59,211,370	13.2%
Computer Equipment	929,866,972	4.57	42,494,919	9.4%
Machinery and Tools	143,456,579	4.57	6,555,965	1.5%
Research and Development	7,401,750	4.57	338,260	0.1%
Subtotal	\$2,376,376,786		\$108,600,514	24.1%
Public Service Corporations				
Equalized	\$2,264,384,878	\$1.23	\$27,851,934	6.2%
Vehicles	10,469,387	4.57	478,451	0.1%
Subtotal	\$2,274,854,265		\$28,330,385	6.3%
Other				
Mobile Homes	\$17,134,673	\$1.23	\$204,545	0.0%
Other (Trailers, Misc.)	8,344,999	4.57	303,707	0.1%
Subtotal	\$25,479,672		\$508,252	0.1%
Penalty for Late Filing			\$2,900,054	0.6%
TOTAL	\$13,601,354,953		\$450,085,031	100.0%

GENERAL FUND REVENUE OVERVIEW

A collection rate of 97.13 percent is applied to the total local tax levy for FY 2002, a rate that is consistent with that realized in FY 2000 and that which is projected for FY 2001. The application of the projected collection rate to the local levy estimate for FY 2002 results in projected tax revenue of \$409,650,288. In addition, it is projected that a 100.0 percent collection rate will be achieved on the Public Service Corporations tax levy of \$28,330,385. The resulting collection rate for all categories of personal property is estimated to be 97.3 percent and is shown in the following table with historical collection rates.

Total Personal Property Tax Collection Rates

Fiscal Year	Collection Rate	Fiscal Year	Collection Rate
1987	96.5%	1995	96.8%
1988	95.5%	1996	97.2%
1989	96.3%	1997	97.3%
1990	96.2%	1998	97.3%
1991	95.5%	1999	97.3%
1992	94.4%	2000	97.3%
1993	96.0%	2001 (estimated)	97.3%
1994	95.6%	2002 (estimated) ¹	97.3%

¹Each 0.1 percentage point change in the collection rate on the local tax levy will impact revenues by approximately \$0.4 million, and each penny on the tax rate yields a revenue change of \$0.9 million.

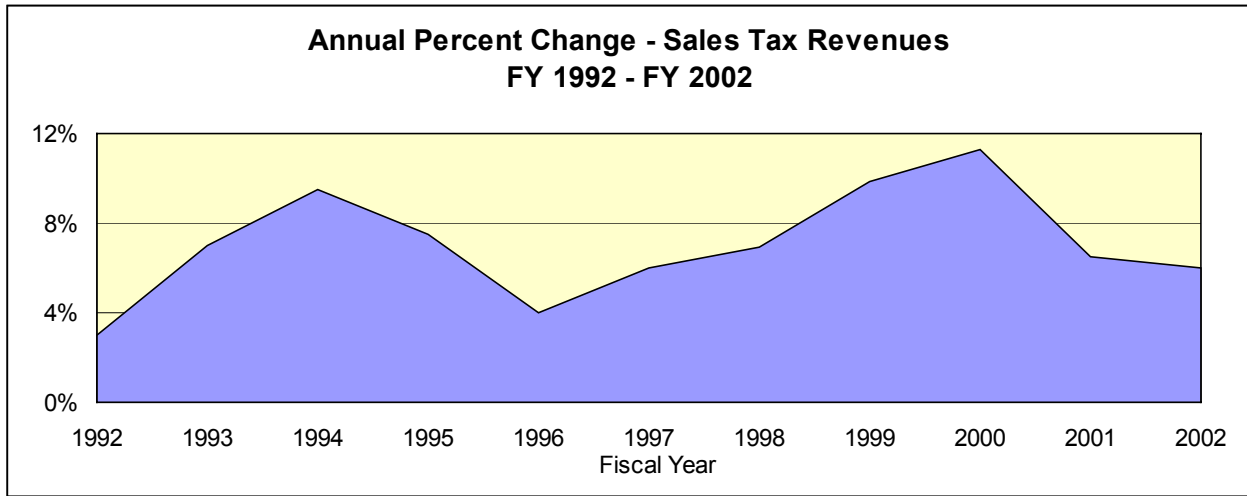
LOCAL SALES TAX

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$128,787,605	\$137,158,799	\$145,388,327	\$145,388,327	\$0	0.00%

The FY 2002 estimate for Sales Tax receipts of \$145,388,327 represents no change from the FY 2002 Advertised Budget Plan estimate and reflects an increase of \$8,229,528, or 6.0 percent, over the FY 2001 Revised Budget Plan estimate. This growth rate reflects the anticipation that the local economy will continue to expand but at a significantly slower rate. Several econometric models are used in projecting Sales Tax receipts. One model uses the Fairfax County Leading Index, developed by Dr. Stephen Fuller, as a predictor. With this model, two different economic scenarios are considered: one for a growing economy and one for a flat economy. This method allows staff to evaluate a potential range of Sales Tax revenue growth. Staff also analyzes a statistical model, which relies on the historical trends and seasonal patterns of Sales Tax revenues.

Sales Tax receipts are extremely sensitive to economic conditions (see chart). During the last recession, for example, Sales Tax revenues fell 4.5 percent in FY 1991 and grew a marginal 2.2 percent in FY 1992. Rebounding from the recession, average annual growth of 8.2 percent was experienced from FY 1993 to FY 1995. Growth in Sales Tax receipts moderated to an average annual rate of 5.5 percent during FY 1996 through FY 1998. In FY 1999 and FY 2000, Sales Tax receipts increased at robust rates of 9.9 and 11.3 percent, respectively, reflecting strong job growth and high consumer confidence. Projections of more moderate growth of 6.5 percent in FY 2001 and 6.0 percent in FY 2002 are based on the expectation of slowing job growth and lower consumer confidence.

GENERAL FUND REVENUE OVERVIEW



FY 2001 Sales Tax collections are showing signs of this moderation. During the fall 2000 review of revenue, the FY 2001 estimate for Sales Tax receipts was dropped from the 11.0 percent incorporated in the *FY 2001 Adopted Budget Plan* to 6.5 percent. During the FY 2001 Third Quarter review, no adjustment appeared necessary as receipts through March were up 6.1 percent. However, since then Sales Tax collections have deteriorated further. Sales Tax receipts through May, representing retail purchases through March are up a modest 4.1 percent over the same period in FY 2000. If Sales Tax receipts continue to grow at this rate for the remainder of the fiscal year, a shortfall of \$3.1 million would occur in FY 2001. Staff will continue to monitor and may return with a recommended adjustment to the FY 2002 estimate once final FY 2001 receipts are recorded.

RECORDATION/DEED OF CONVEYANCE TAXES

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$13,424,948	\$16,347,558	\$13,424,948	\$13,424,948	\$0	0.00%

The FY 2002 estimate of \$13,424,948 reflects no change from the *FY 2002 Advertised Budget Plan* estimate and represents a decrease of \$2,922,610, or 17.9 percent, from the *FY 2001 Revised Budget Plan*. The FY 2002 estimate is comprised of \$9,184,508 in Recordation Tax revenues and \$4,240,440 in Deed of Conveyance Tax revenues. Recordation and Deed of Conveyance Taxes are levied in association with the sale or transfer of real property located in the County. Recordation Taxes are also levied when mortgages on property located in the County are refinanced, making Recordation Tax revenues more sensitive to interest rate fluctuations than Deed of Conveyance Tax revenues.

During the first ten months of FY 2001, Recordation and Deed of Conveyance Tax revenues have increased 23.8 percent over the same period in FY 2000. Strong demand in the housing market fueled by low interest rates is driving this growth.

In FY 2002, however, this level of growth is not expected to continue as consumers have grown more cautious regarding the economy. The Consumer Confidence Index has declined 18.3 percent since the beginning of the fiscal year due to consumers' uncertainty about the near-term outlook. Furthermore, job growth is expected to slow in FY 2002 easing the pressure on the demand for housing. Mortgage rates have been steadily declining since peaking at 8.5 percent in May 2000 and are currently around 7.0 percent. Further drops in interest rates are not anticipated to have a major impact on revenues due to the factors above. In FY 2002, Recordation and Deed of Conveyance Tax revenues are projected to be at a level even with that of FY 2000 and consistent with that of two years ago when interest rates were below 7.0 percent.

GENERAL FUND REVENUE OVERVIEW

VEHICLE LICENSE TAX

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$17,540,176	\$17,943,600	\$18,356,303	\$18,356,303	\$0	0.00%

The FY 2002 estimate for Vehicle License Tax of \$18,356,303 remains at the level projected in the FY 2002 Advertised Budget Plan and represents growth of 2.3 percent over the *FY 2001 Revised Budget Plan* estimate. The FY 2001 estimate was revised during the fall 2000 revenue review to reflect higher than anticipated FY 2000 actual receipts.

Vehicle License Tax rates remain unchanged in FY 2002 at \$25 for passenger vehicles; \$18 for motorcycles; and \$23 for certain passenger vehicles used for compensation, e.g., taxis. The renewal date for vehicle licenses is October 5, which links the purchase of vehicle decals with the payment due date for Personal Property Taxes.

CONSUMER UTILITY TAX

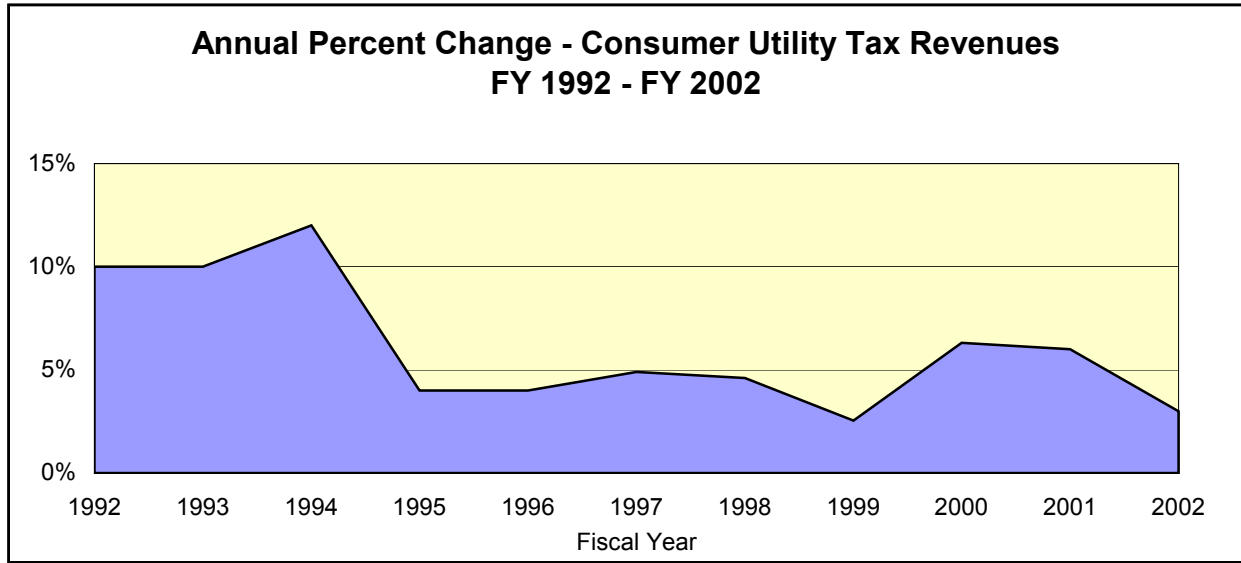
FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$80,334,545	\$85,468,340	\$87,663,680	\$87,663,680	\$0	0.00%

The FY 2002 estimate for Consumer Utility Taxes of \$87,663,680 reflects no change from the FY 2002 Advertised Budget Plan estimate and represents an increase of \$2,195,340 or 2.6 percent over the *FY 2001 Revised Budget Plan* estimate. County residents and businesses are subject to Consumer Utility Taxes based on their consumption of electricity, gas, and telephone services. The FY 2002 estimate is comprised of \$33,288,003 in taxes on electric service, \$44,947,327 in taxes on telephone service, and \$9,428,350 in taxes on gas service.

Predicting Utility Tax revenues is difficult due to the variability of commercial usage and weather. Consumer Utility Tax revenues are monitored on a monthly basis. An annual econometric model, which examines the trend over time in Consumer Utility Tax revenues, and several monthly statistical models, which take into account seasonal fluctuations and historical trends in Consumer Utility Tax revenues, are used to track and forecast these revenues.

The Virginia General Assembly approved deregulation of the electric and gas utility industries beginning in 2001. Under competition, users may purchase electricity and gas from a vendor other than Virginia Power, Northern Virginia Electric Cooperative, Washington Gas, or Columbia Gas. However, these companies are still responsible for distributing the electricity and natural gas to consumers in Fairfax County. The legislation governing deregulation required the County to change the way it levies the Consumer Utility Tax from a method based on the dollar amount of the bill, to a new method based on usage (kilowatt-hours for electricity and per 100 cubic feet for gas). To comply with the legislation, the Board of Supervisors adopted new consumption-based rates in October 2000 to become effective January 1, 2001. These rates, which are shown in the Financial, Statistical, and Summary Tables Section, were designed to be revenue neutral with the previous method of tax calculation.

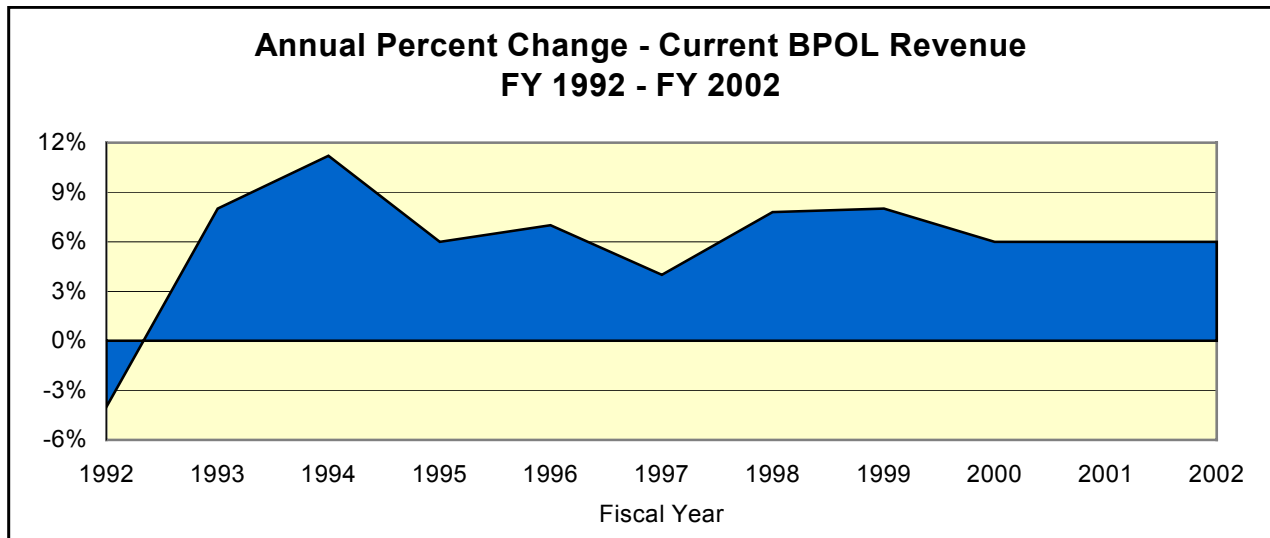
GENERAL FUND REVENUE OVERVIEW



BUSINESS, PROFESSIONAL AND OCCUPATIONAL LICENSE TAX-CURRENT

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$79,541,864	\$82,221,593	\$87,154,888	\$87,154,888	\$0	0.00%

The FY 2002 estimate for Business, Professional and Occupational License Taxes (BPOL) of \$87,154,888 reflects no change from the FY 2002 Advertised Budget Plan and represents an increase of \$4,933,295, or 6.0 percent, over *the FY 2001 Revised Budget Plan* estimate. During the fall 2000 revenue review, the FY 2001 estimate was adjusted due to lower than anticipated growth in FY 2000 and the elimination of BPOL taxes on the gross receipts of gas and electric suppliers. Based on legislation that deregulated these industries, the BPOL tax on electric and gas suppliers has been replaced with a consumer consumption tax based on kilowatt-hour (kWh) usage for electricity and per 100 cubic feet for natural gas. Absent the elimination of these receipts, BPOL levy is anticipated to grow 6.0 percent in FY 2001, the same rate as FY 2000. Growth rates for FY 1992 through FY 2002 are shown in the following chart.



GENERAL FUND REVENUE OVERVIEW

Revenues from BPOL Taxes are a function of business activity in the County during the previous calendar year. Businesses file and pay their BPOL Taxes simultaneously on March 15 each year; therefore, there is little actual data available to refine estimates for FY 2001 and develop projections for FY 2002. Two econometric models are used to predict BPOL revenues; one, which uses Dr. Stephen Fuller's forecast of Gross County Product, predicts growth of 6.4 percent in FY 2002. The other model, which uses calendar year Sales Tax receipts as a predictor, estimates weaker BPOL Tax growth of 5.0 percent in FY 2002 reflecting the economic conditions evidenced by slower growth in Sales Tax receipts which was discussed earlier in this section.

INTEREST ON INVESTMENTS

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$47,351,748	\$56,396,832	\$52,708,794	\$41,994,566	(\$10,714,228)	-20.33%

The FY 2002 estimate for Interest on Investments of \$41,994,566 represents a decrease of \$10,714,228 or 20.3 percent from the FY 2002 Advertised Budget Plan estimate. Revenue from this category is a function of the amount invested, the prevailing interest rates earned on investments, and the percentage of the total pooled investment portfolio attributable to the General Fund. An expected decline in yield on County investments is responsible for the decrease. The FY 2002 projected average yield is 4.43 percent down from the 5.55 percent incorporated in the FY 2002 Advertised Budget Plan. As anticipated, the FY 2001 estimate was also reduced during the FY 2001 Third Quarter Review. The decreases in FY 2001 and FY 2002 are due to recent interest rate reductions by the Federal Reserve. The Federal Reserve reduced interest rates five times in the first five months of 2001 for a total of 250 basis points. It is important to note that further interest rate reductions by the Federal Reserve will significantly impact the yield realized on County investments.

An average portfolio size of \$1,517,705,093 is expected in FY 2002, an increase of 3.1 percent over the FY 2001 estimate. The projected investment portfolio reflects its current level, growth in revenues and expenditures, and anticipated bond sales in FY 2002.

All available resources are pooled for investment purposes and the interest earned is distributed among the various County funds based on the average dollars invested from each fund as a percentage of the total pooled investment. Total Interest on Investments is projected to be \$67,234,336. The General Fund percentage is projected to be 62.46 percent in FY 2002, which reflects no change from FY 2001.

CHARGES FOR SERVICES

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$29,572,596	\$31,407,338	\$33,000,331	\$33,000,331	\$0	0.00%

The FY 2002 estimate of \$33,000,331 for Charges for Services reflects no change from the FY 2002 Advertised Budget Plan estimate and represents an increase of \$1,592,993 or 5.1 percent over the FY 2001 Revised Budget Plan. This increase is primarily due to a \$1,126,311 increase in School Age Child Care (SACC) revenue. SACC revenues are projected to rise due to a 2.0 percent base fee adjustment to address salary increases, the opening of one new school-year center at McNair Farms Elementary and two expanded school-year centers at Kings Glen Elementary and Kilmer Center, as well as two new summer SACC centers at sites to be determined. Other increases in this category include \$149,371 in Recreation revenue associated with planned program offerings, \$119,407 in County Clerk Fees due to modest growth in the number of transactions filed with the Clerk's office, and \$88,587 in Health Department revenue due to anticipated growth in Elderly Day Care fee income.

GENERAL FUND REVENUE OVERVIEW

PERMITS, FEES AND REGULATORY LICENSES

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$33,654,184	\$33,894,607	\$33,892,369	\$33,892,369	\$0	0.00%

The FY 2002 estimate for Permits, Fees and Regulatory Licenses of \$33,892,369 reflects no change from the FY 2002 Advertised Budget Plan estimate and represents a net decrease of \$2,238 from the *FY 2001 Revised Budget Plan* estimate. The slight decrease in this category is due to several revenue changes. An increase of \$603,826 in Fire Marshal Fees is projected as a result of additional Building Inspector positions added during FY 2001. The full year revenue generation benefit of the additional positions will be realized in FY 2002 due to on the job and certification training required during FY 2001. Offsetting this increase is an anticipated reduction of \$150,000 in Acceptance Test Overtime revenue. The additional inspector positions added in FY 2001 are expected to reduce the need to conduct acceptance tests on an overtime basis.

Fees charged by the Department of Public Works and Environmental Services (DPWES) for planning, building and site permits are a major component of the Permit, Fees, and Regulatory Licenses category. These fees are anticipated to be \$26,760,590 in FY 2002, a decrease of \$519,268, or 1.9 percent from the *FY 2001 Revised Budget Plan* estimate. This slowing is indicated by the decline in major site and subdivision plans submitted. Further evidence of a slowdown is a 25 percent decline during the first quarter of FY 2001 in the number of applications to the Department of Planning and Zoning. These applications represent the first step in the development process.

Twenty-two individual fee categories comprise DPWES Fee revenue. Changes in DPWES revenue are a reflection of the housing market and construction industry, as well as the size and complexity of projects submitted to DPWES for review. Two of the most important indicators of workload, and consequently revenue, are the number of building permits issued, and the number of new site, subdivision and public improvement plans submitted to DPWES for review.

Through April, DPWES Fee revenue is trailing last year by a 1.3 percent margin. While the number of new residential building permits issued by the County through April 2001 is falling short of the same period in FY 2000 by a 15.3 percent margin, new nonresidential permits are up 20.1 percent over that of the last fiscal year. The County's office vacancy rate was 3.5 percent as of yearend 2000. This rate reflects a slight increase from the 3.2 percent rate recorded at mid-year 2000, but a drop from 4.8 percent at yearend 1999. The office vacancy rate is expected to continue to rise somewhat over the next year as buildings under construction are completed.

FINES AND FORFEITURES

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$7,579,871	\$8,736,955	\$11,595,781	\$11,595,781	\$0	0.00%

The FY 2002 estimate for Fines and Forfeitures of \$11,595,781 reflects no change from the FY 2002 Advertised Budget Plan estimate and represents an increase of \$2,858,826, or 32.7 percent, over the *FY 2001 Revised Budget Plan* estimate. This increase is primarily due an additional \$1.7 million associated with Photo Red Light Violations. This program was anticipated to be fully implemented in FY 2001 but the program has experienced significant delays due to the inability to obtain construction permits from the Virginia Department of Transportation (VDOT). To date, only one permit has been granted. The FY 2002 estimate assumes that the other nine cameras become operational by FY 2002. In addition, Alarm Ordinance Violations are increased \$0.5 million as a result of the implementation of an annual alarm system registration fee and a gradually escalating fee schedule for establishments with more than two police responses to false alarms per year. General District Court fines are expected to increase \$0.3 million based on historical growth in this category.

GENERAL FUND REVENUE OVERVIEW

STATE AND FEDERAL SHARED PUBLIC ASSISTANCE

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$66,550,044	\$67,488,356	\$72,542,485	\$71,895,805	(\$646,680)	-0.89%

The FY 2002 estimate for State and Federal Shared Public Assistance is \$71,895,805, a decrease of \$646,680, or 0.9 percent, from the FY 2002 Advertised Budget Plan estimate. This decrease is due to a State mandated change in Comprehensive Services Act policy that no longer allows reimbursement for special education related transportation expenses. This decrease is consistent with the revenue reduction included in the FY 2001 Third Quarter Review.

The State allocation for public assistance to localities is calculated as follows: eligible local expenditures for Personnel Services, Operating Expenses, Capital Equipment, as well as most welfare payments budgeted within the agency, are based upon funding allocations which are developed by the Virginia Department of Social Services (DSS). The DSS reviews proposed expenditure funding levels for reimbursement of eligible programs in each local agency's budget, calculates the amount of estimated federal pass-through funding to be received, and then develops an allocation for each local agency. This allocation represents the State approved expenditure level upon which local revenue projections are based. The total FY 2002 revenue amount includes \$38,130,118 in anticipated pass-through revenue from the Federal Government and \$33,765,687 in revenue from the Commonwealth, based upon the current allocation.

OTHER REVENUE FROM THE COMMONWEALTH/FEDERAL GOVERNMENT¹

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$52,110,501	\$56,187,980	\$54,890,370	\$60,295,608	\$5,405,238	9.85%

¹ Excludes Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998. See the "Personal Property Tax - Current" heading in this section.

The FY 2002 estimate of \$60,295,608 represents an increase of \$5,405,238 or 9.9 percent over the FY 2002 Advertised Budget Plan. Of this increase \$3.1 million is a result of construction reimbursement from the Commonwealth of Virginia for the Juvenile Detention Center. As noted in the FY 2001 Third Quarter Review, this reimbursement will not be received in FY 2001, but is expected in FY 2002. In addition, HB599 Law Enforcement funding is anticipated to increase \$2.3 million. The FY 2002 Advertised Budget Plan had assumed no growth in this funding over the FY 2001 level pending General Assembly action. During State budget deliberations, this funding stream was reduced from the level originally projected by the State due to lower than projected State revenue estimates. However, the lower State estimate represents an increase of 6.9 percent over the County's FY 2001 level of funding.

GENERAL FUND REVENUE OVERVIEW

RECOVERED COSTS / OTHER REVENUE

FY 2000 Actual	FY 2001 Revised	FY 2002 Advertised	FY 2002 Adopted	Increase/ (Decrease)	Percent Change
\$11,081,962	\$5,627,093	\$5,054,588	\$5,778,390	\$723,802	14.32%

The FY 2002 estimate for Recovered Costs and Other Revenue is \$5,778,390, an increase of \$723,802, or 14.3 percent over the FY 2002 Advertised Budget Plan estimate. A reduction in City of Fairfax Shared Government Expenses that was anticipated in the FY 2002 Advertised Budget Plan will not occur as no adjustments are expected in the City-County contract.

The reduction in FY 2001 revenues in this category from the FY 2000 actual is due to one-time revenues received in FY 2000. FY 2000 revenue includes \$2.0 million in Litigation Proceeds as a result of an unexpected settlement of a 1985 lawsuit involving property damage due to asbestos. In addition, one-time revenues of \$3.9 million were received in FY 2000 associated with the final accounting of the County's contract with the former life insurance vendor. A reconciliation of the contingency reserve for the County's group policy determined that the County was due a refund of residual monies paid into a contingency reserve over the term of the contract.

General Fund Expenditure Overview

This section includes:

- ▶ *Summary of General Fund
Direct Expenditures
(Page 112)*
- ▶ *Summary of General Fund
Transfers
(Page 119)*
- ▶ *Summary of Contributory Agencies
(Page 122)*

GENERAL FUND EXPENDITURE OVERVIEW

SUMMARY OF GENERAL FUND DIRECT EXPENDITURES

Category	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over/(From) Revised	Percent Increase/ (Decrease)
Positions/ Staff Years:	9,003/8,715.92	9,121/8,834.44	9,212/8,935.28	9,259/8,986.71	9,256/8,983.71	44/48.43	0.5/0.5
Personnel Services	\$418,024,883	\$457,918,182	\$452,922,326	\$485,340,765	\$483,005,920	\$30,083,594	6.64
Operating Expenses	269,152,984	290,942,532	298,910,894	311,446,212	\$306,935,045	8,024,151	2.68
Recovered Costs	(28,180,913)	(43,335,651)	(31,404,239)	(32,162,911)	(32,357,228)	(952,989)	3.03
Capital Equipment	7,555,249	6,862,754	10,203,209	4,260,095	3,946,353	(6,256,856)	(61.32)
Fringe Benefits	95,170,709	107,064,793	108,713,686	111,065,554	111,515,658	2,801,972	2.58
Total Direct Expenditures	\$761,722,912	\$819,452,610	\$839,345,876	\$879,949,715	\$873,045,748	\$33,699,872	4.02

Details of program and staffing adjustments are provided in the individual agency narratives in Volume 1. Major changes are summarized by category in the narrative description that follows.

The FY 2002 Adopted Budget Plan direct expenditure level of \$873,045,748 represents an increase of \$33,699,872 or 4.02 percent over the *FY 2001 Revised Budget Plan* direct expenditure level of \$839,345,876.

Personnel Services

Personnel Services total \$483,005,920, an increase of \$30,083,594 or 6.6 percent over the *FY 2001 Revised Budget Plan* funding level of \$452,922,326. Major adjustments are as follows:

- ◆ **Cost of Living (COLA)** of 1.0 percent for County employees totaling \$5,666,875. It should be noted that a COLA amount of \$722,973 is also included in General Fund transfers for General Fund Supported agencies. Therefore, the total General Fund cost for COLA is \$6,389,848.
- ◆ **Pay for Performance** funding of \$7,647,297 for General Fund eligible staff for the system implemented in FY 2001 that links employee pay increases directly with performance. The total General Fund impact is \$9,053,442 including \$1,406,145 for transfers to General Fund Supported agencies.
- ◆ **Merit Increment** funding of \$1,515,694 for Public Safety uniformed positions not eligible for the new Pay for Performance program.

GENERAL FUND EXPENDITURE OVERVIEW

New Positions

The FY 2002 Advertised Budget Plan includes a net increase of 44/48.43 SYE in General Fund positions including 31/35.43 SYE to support new facilities and public safety, and 13/13.0 SYE positions to support workload-driven program growth. Funding for these positions includes \$2,037,819 in Personnel Services, \$1,097,715 in Operating Expenses, \$27,000 in Capital Equipment, and \$599,055 in Fringe Benefits for a total of \$3,761,589.

Staffing for **New Facilities/Public Safety** totals 31/35.43 SYE positions including:

- ◆ 6/6.0 SYE positions in the Office of the Sheriff associated with the opening of the Adult Detention Center expansion - \$296,516 in Personnel Services.
 - 1/1.0 SYE Clerical Specialist to ensure that approximately 3,500 inmate bookings per month are entered correctly into the Local Inmate Data System (LIDS). The Virginia State Compensation Board has approved and allocated partial funding for each Sheriff's Office in Virginia to ensure data integrity of critical inmate information.
 - 5/5.0 SYE Deputy Sheriff I positions are necessary for the Janitorial Services Section where duties have increased as a result of the expansion of the Adult Detention Center by 150 percent. This expansion adds 350,000 square feet to the existing 212,000 square foot facility. Additional staff is necessary to supervise inmates to maintain sanitation and health standards and comply with Virginia Department of Corrections and the American Correctional Association requirements that inmates must be under direct supervision while using any chemicals or tools.
- ◆ 11/11.0 SYE positions in the Fire and Rescue Department to address increased workload requirements and critical needs of various sections of the Department - \$474,649 in Personnel Services.
 - 9/9.0 SYE Fire Technicians are necessary to eliminate the practice of using relief technicians, overtime, and/or other staff to provide support as needed for tanker stations located in the Clifton, Gunston, and Great Falls areas of the County. These positions are required to provide minimum staffing on engine companies and to reduce significant overtime expenses.
 - 1/1.0 SYE Senior Motor Supervisor and 1/1.0 SYE Mechanic II are necessary due to the expansion of the Apparatus Shop which will be available for operation by the beginning of FY 2002. The Apparatus Shop, in conjunction with the Department of Vehicle Services, provides repair and maintenance services to over 350 specialized vehicles operated by the Fire and Rescue Department.
- ◆ 12/16.43 SYE positions in the Department of Family Services include a Day Care Center Supervisor and Day Care Center Teacher positions associated with the new and expanded School Age Child Care (SACC) Centers - \$637,648 in Personnel Services. The school-year centers at Kings Glen and Kilmer will be expanded, while a new school-year center will be created at McNair Farm. There will also be two new summer SACC Centers at schools to be determined.
- ◆ 2/2.0 SYE Recreation Assistants in the Department of Community and Recreation Services for the Groveton Senior Center to consolidate human services programs along Richmond Highway - \$26,300 in Personnel Services provides half-year funding. The Groveton Senior Center is currently occupying 800 square feet in the Groveton Elementary School and will be moving into the South County Center in April 2002. The new Senior Center location will provide 5,000 square feet of space and will afford the opportunity to considerably increase the programming capabilities for the senior population.

GENERAL FUND EXPENDITURE OVERVIEW

Workload-driven staff needed to address increased service demands result in a net increase of 13/13.0 SYE including:

- ◆ 1/1.0 SYE position in the Department of Finance to enhance internal controls - \$46,032 in Personnel Services. 1/1.0 SYE Management Analyst III will perform on-site surveys at all County agencies to review their approaches to finance and purchasing, test the adequacy of compliance with sound practices, and offer assistance in making these functions more efficient, secure, and responsive.
- ◆ 3/3.0 SYE Real Estate Appraisers in the Department of Tax Administration to address workload as measured by parcels per appraiser - \$114,174 in Personnel Services. The current parcel per appraiser ratio is 6,590:1 which is above the International Association of Assessing Officers standard of 4,000 to 5,000 parcels. The sustained real estate market activity and the increasingly complex nature of the properties to be assessed are also responsible for workload increases. These positions will help to remedy this situation as well as allow for a more systematic field inspections program for all single-family residential properties in the County over a five-year period. With these additional positions, the parcels per appraiser will decrease to 6,274:1.
- ◆ 2/2.0 SYE positions in the Department of Information Technology including 1/1.0 SYE Information Systems Security Officer and 1/1.0 SYE Information Security Analyst III are required to assist in the development and implementation of the County computer security systems and to provide expertise in network security, implement infrastructure changes, monitor network activities, and ensure that the processing systems are not compromised - \$131,779 in Personnel Services.
- ◆ 1/1.0 SYE Probation Counselor II for the General District Court - \$36,320 in Personnel Services. This position is necessary based on new state mandates, special needs, and increased workload. Specifically, the State Code changes that took effect July 1, 2000, mandate alcohol and substance abuse screening and assessment for those charged with designated Class I misdemeanors and all felonies, both pre-trial and post-trial. The screening and assessment tools require approximately three hours to administer and score per defendant. In addition, Probation Counselors were mandated on July 1, 2000 to begin using the Department of Criminal Justice Services' automated case management system, which requires significant data entry.
- ◆ 2/2.0 SYE positions in the Department of Systems Management for Human Services including 1/1.0 SYE Management Analyst III and 1/1.0 SYE Administrative Assistant to provide resources for the County's Continuum of Care project, as well as to support other interagency and community groups primarily serving the homeless - \$101,566 in Personnel Services. These positions will comprise a team that will address both the need to support the Continuum of Care community planning process and the absence of a focal point for homeless service planning and coordination within the County structure. The County receives an average of approximately \$5.0 million in annual grant funding from the Federal Department of Housing and Urban Development (HUD), and several million dollars from other sources are utilized by the County homeless prevention programs, shelter programs, transitional and permanent supportive housing and supportive services to homeless persons. This team would provide continuity in the planning process and linkage to ongoing homeless services and programs.
- ◆ 1/1.0 SYE position in the Health Department, a Social Worker II is needed for the Community Health Care Network as part of the Affordable Health Care initiative - \$42,372 in Personnel Services. This position will arrange medical specialty care ordered by the health center primary physician for patients with one of the participating physician specialists. This role is essential to the operation of the center since all specialty referrals must be arranged by the County social worker.
- ◆ 2/2.0 SYE positions for the Senior Social Day Pilot Program including 1/1.0 SYE Recreation Specialist II and 1/1.0 SYE Recreation Assistant to bridge the gap for seniors who do not meet the eligibility criteria for Adult Day Health Care or the Senior Centers sponsored by the County - \$66,281 in Personnel Services. In FY 2002, the Department of Community and Recreation Services will assess the functions of these two positions and may determine alternative position classes are

GENERAL FUND EXPENDITURE OVERVIEW

required to provide the pilot services. The purpose of this program is to assist seniors in sustaining involvement in social activities in the least restrictive environment, prevent decline in their health and well being, and serve as a transitional service to the Adult Day Health Care Program.

- ◆ 3/3.0 SYE positions in the Department of Housing and Community Development, including 1/1.0 SYE Housing/Community Developer IV, 1/1.0 SYE Real Estate Specialist, and 1/1.0 SYE Marketing Specialist - \$190,498 in Personnel Services. These positions will support expanded efforts to implement County initiatives in Revitalization Areas as approved by the Board of Supervisors. The positions, which are included in the General Fund position count for Housing and Community Development, will be responsible for marketing and business activities associated with revitalization efforts. The positions will also assist existing revitalization staff in activities focused on the County's seven designated commercial revitalization areas and be involved in planning for a community vision and sense of place; designing creative approaches to redevelopment; marketing of local business; and attracting private development and investment. Funding for these positions is in Fund 340, Housing Assistance Program.
- ◆ A reduction of \$73,014 in Personnel Services is due to the elimination of 1/1.0 SYE County Executive Assistant position. This position assisted the County Executive and Deputy County Executives primarily in the area of Human Services. Specific duties included providing resources and senior level guidance to the Human Services Workforce Assessment program, Employee Communications Board, Competitiveness Task Force and serving as liaison to the Employee Advisory Council.
- ◆ A reduction of \$53,302 in Personnel Services is due to the elimination of 1/1.0 SYE Engineer II position. This position was assigned primary responsibility for the engineering design and administration of assigned streetlights and bus shelter projects.

Other salary adjustments include the following:

- ◆ **Shift Differential** increases totaling \$848,056 primarily for implementation of the first year of a three-year plan to increase the shift differential rate to be competitive with the market for most agencies except Fire and Rescue, where the shift differential will increase by \$.44, effective January 12, 2001. The phased increase in shift differential for the rest of the County results in shift hourly increases from \$0.50 to \$0.55 and \$0.70 to \$0.75 for public safety 2nd and 3rd shifts, and increases from \$0.25 to \$0.40 and \$0.35 to \$0.55 for non-public safety 2nd and 3rd shifts. By year three of the phased-in increase, the rates for all County employees will be equivalent to \$0.65 for the 2nd shift and \$0.90 for the 3rd shift, rates more consistent with the region.
- ◆ **Overtime Pay** decreases \$277,534 primarily in public safety agencies based on actual FY 2001 requirements to adequately staff field operations and special incidents.
- ◆ **Longevity for Public Safety** employees requires additional funding of \$2,049,908. A new 20-year longevity step will be added to the public safety pay scales. This new step, with an effective date of January 12, 2002, will assist in recruiting and retaining our public safety employees.
- ◆ **Pay adjustments for Public Safety** of \$1,684,203 to boost pay for a number of uniformed public safety positions based on market comparisons. A new step (step 9) has been added to the existing public safety pay scales (F, O, and C) for certain classes without a step 9. For Fire and Rescue, a 2.0 percent is included for the ranks of Lieutenant through Assistant Chief and a 4.0 percent increase to the F scale will become effective April 6, 2002. For Police, approximately 5.0 percent increases are included for Police Sergeant positions and Police Communications Assistants. For the Sheriff's Office, a 5.0 percent increase is included for Sheriff Corporal positions.
- ◆ **Limited Term** position funding (temporary and part-time employees) increases \$1,525,307 for staff to address workload increases in the Health Department; and additional support in the Fire and Rescue Department primarily for limited term inspectors to conduct building inspections and fire protection systems testing and to improve the timeliness of these services.

GENERAL FUND EXPENDITURE OVERVIEW

- ◆ **Additional base pay increases** reflect the actual salary level of current County employees and are required to fund the full-year costs for the pay for performance increases earned in FY 2001.

Fringe Benefits

Fringe Benefits total \$111,515,658, an increase of \$2,801,972 or 2.6 percent over the *FY 2001 Revised Budget Plan* of \$108,713,686 primarily due to the following:

- ◆ **Health Insurance** increase of \$2,473,852 primarily due to projected premium increases of 5.0 percent for the self insured program and 15.0 percent for Health Maintenance Organizations that will take place beginning January 1, 2002 for the final six months of FY 2002. The six-month premium increase is based on the change to calendar year enrollment.
- ◆ **Retirement** (Fairfax County Employees, Uniformed, Police) decrease of \$1,533,850. The net decrease is based on the impact of the reduction in the employer contribution rates as determined by the actuarial valuation offset by an increase for pay for performance/merit increments for current staff, new positions, and salary adjustments.
- ◆ **Social Security (FICA)** increase of \$2,058,711 primarily due to the change in the base from \$76,200 to \$80,400 and pay for performance/public safety merit adjustments.

Operating Expenses

Operating Expenses total \$306,935,045, an increase of \$8,024,151 or 2.7 percent over the *FY 2001 Revised Budget Plan* funding level of \$298,910,894. Excluding Carryover funding of \$8,023,064 and subsequent net decreases in FY 2001 of \$54,702, Operating Expenses increase \$15,992,513 or 5.5 percent over the FY 2001 Adopted Budget Plan level of \$290,942,532. Major adjustments are as follows:

- ◆ A net increase of \$9,076,942 primarily associated with increases in the Comprehensive Services Act program based on increased caseloads, a greater proportion of children requiring more intensive services, and a contract rate increase for service providers; increases in the Child Care Assistance Program within the Department of Family Services needed to maintain service levels; and contractual increases for the Foster Care and Adoption Program, as well as emergency shelter providers. These expenditure increases are partially offset by revenue of approximately \$7.5 million. It should be noted that at the FY 2001 Third Quarter Review there was a net expenditure decrease of \$4,521,480 in the Department of Family Services. The net decrease was due to lower funding requirements in the Child Care Assistance Program because of the timing of the availability of State funding, fewer VIEW clients, and delayed implementation of a market rate adjustment for vendors; partially offset by higher funding requirements for Special Needs Adoption due to rising caseloads and a greater proportion of children with high severity needs. The Department of Family Services anticipates using the full funding amount in FY 2002 to maintain service levels in these program areas. Therefore, no adjustment to Operating Expenses for these programs has been made in the Department of Family Services as part of the FY 2002 Adopted Budget Plan.
- ◆ An increase of \$4,170,593 in Department of Vehicle Services Charges due to increased fuel charges and the replacement schedules for large equipment.
- ◆ An increase in Information Technology Charges/PC Replacement of \$2,909,777 necessary to continue funding reserves for scheduled replacement of mainframe and personal computer equipment. Reserve levels are based on the number of computers currently utilized and future replacement costs for those computers.
- ◆ A decrease of \$3,800,043 due to a reduction in the General Fund worker's compensation premium which reflects the General Fund portion of the savings from the cumulative impact of better than projected claims experience. This experience resulted in lower than anticipated worker's compensation liability, which is passed onto the General Fund through reduced premiums.

GENERAL FUND EXPENDITURE OVERVIEW

- ◆ A decrease of \$1,634,410 in Operating Supplies due to reductions associated with one-time *FY 2000 Carryover Review* funding adjustments.
- ◆ A decrease of \$1,525,087 in Utilities based on average utility usage over the past three year period rather than peak expenditures as experienced in FY 2001 for natural gas and electricity.
- ◆ A decrease of \$820,371 in Other Internal Charges primarily attributable to one-time costs for office renovations and reconfiguration of space required by the Office of Site Development Services.
- ◆ A decrease of \$610,777 in Telecommunications Expenses based upon historic usage.

Capital Equipment

Capital Equipment totals \$3,946,353 a decrease of \$6,256,856 from the *FY 2001 Revised Budget Plan* funding level of \$10,203,209. It should be noted that the FY 2001 revised funding level includes \$4,946,312 carried over from FY 2000 in order to complete the purchase of previously approved equipment items as well as decreases of \$1,605,857 from other actions throughout FY 2001. In addition, the threshold for Capital Equipment was increased from \$500 to \$5,000 effective FY 2001, which results in items previously designated in Capital Equipment funding now budgeted as Operating Expenses.

Excluding these adjustments, the FY 2002 funding level represents a decrease of \$2,916,401 or 42.5 percent from the *FY 2001 Adopted Budget Plan*. The total amount budgeted in FY 2002 for Capital Equipment includes \$1,073,459 for additional equipment, \$2,784,302 for replacement equipment, \$82,592 for lease/purchase of equipment, and \$6,000 in equipment for new facilities. Major lease/purchase items and other Capital Equipment purchases are summarized below.

- ◆ **Electoral Board and General Registrar** - funding of \$1,002,000 primarily for the second phase of a five-year plan to replace 810 voting machines.
- ◆ **Department of Information Technology** – funding \$695,000 includes \$400,000 in Geographical Information System (GIS) equipment to provide additional disk storage space for an increase in GIS users, and \$48,000 to allow timely access to the local and remote servers in the Enterprise Technology Center. In addition, \$247,000 will replace 19 aging servers in the Technical Support Services Branch, as part of a four-year server replacement program.
- ◆ **Police Department** - funding of \$525,804 including \$58,061 for the final payment of the lease purchase agreement for the N407FC Helicopter, \$426,748 for replacement items which have outlived their useful life or which require replacement due to safety issues, and \$40,995 for additional items which are deemed to be safety requirements. Of the amount for replacement items, \$360,000 is included for replacement of the Forward Looking Infrared detection devices on Police aircraft, \$24,951 is included for replacement of the Imagelink Microimager, and \$41,797 is for various other replacement items. Of the amount for additional items relating to safety requirements, \$35,000 is for a new X-ray system for explosive devices, and \$5,995 is for a compressed-air, foam firefighting system for the Police helicopters.
- ◆ **Park Authority** - funding of \$503,398 includes replacement of equipment such as mowers, vehicles, and spreaders that have outlived their useful life and are not cost-effective to repair.
- ◆ **Fire and Rescue Department** - funding of \$381,434 includes \$121,248 for the purchase of new items primarily for Hazmat detector units, computer terminals. Funding of \$235,655 is for replacement equipment, including station appliances, vehicles, and other equipment which has outlived its useful life, is too expensive to repair, or is unsafe for the staff to use, and \$24,531 is for the lease/purchase of telecommunications equipment.

GENERAL FUND EXPENDITURE OVERVIEW

- ◆ **Stormwater Management** – funding of \$337,040 is included for Capital Equipment. Of this total, \$280,714 is for replacement equipment that is worn and beyond its useful life. This equipment includes a tandem dump truck to transport materials and equipment to and from job sites; a 4x4 backhoe to load, dig, and backfill materials on easements, trails, stormwater management ponds, and dam sites; a roller to fill material and asphalt; and several other critical items. Funding of \$56,326 will fund additional equipment, including a dump truck, a 6-ton equipment trailer to transport mid-weight maintenance equipment, and a breaker attachment to serve as a hydraulic hammer to break up concrete, asphalt, and large rocks. These items will increase the number of crews available to maintain walkways, trails, dam sites, and storm drainage facilities and will increase the productivity and safety of those crews.
- ◆ **Department of Housing and Community Development** – funding of \$200,000 for software, hardware, and operating systems as recommended by the Information Technology study conducted in FY 2001.
- ◆ **Health Department** – funding of \$87,998 for an agency-wide Capital Equipment replacement program.

Recovered Costs

Recovered Costs total \$32,357,228, an increase of \$952,989 or 3.0 percent over the *FY 2001 Revised Budget Plan* level of \$31,404,239 primarily due to the following:

- ◆ **FASTRAN service** reimbursement increases totaling \$1,160,398 in the Department of Community and Recreation Services primarily resulting from anticipated increases in service to the clients of the Department of Family Services, the Fairfax-Falls Church Community Services Board, (CSB) and citizens receiving services as required by the Americans with Disabilities Act.
- ◆ **Capital Facilities** reimbursement increases \$308,994 due to projected salary and operating expense requirements as well as Capital Equipment for which costs are recoverable.
- ◆ **Police Department** reimbursement decrease of \$375,194 in order to properly account for E-911 costs now charged directly to Fund 120, E-911.
- ◆ **Stormwater Management** reimbursement decrease of \$127,198 primarily due to the Stream Protection Strategy and National Pollutant Discharge Elimination System programs no longer budgeted in Fund 308, Public Works Construction to which program costs were previously billed.

GENERAL FUND EXPENDITURE OVERVIEW

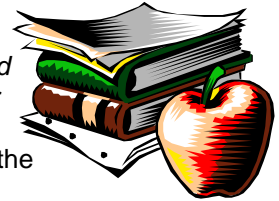
SUMMARY OF GENERAL FUND TRANSFERS

The FY 2002 Transfers Out from the General Fund total \$1,434,444,725, an increase of \$91,016,025 or 6.8 percent over the *FY 2001 Revised Budget Plan* Transfers Out of \$1,343,428,700. The major changes are summarized below.

	<u>Increase/ (Decrease)</u>
▪ School Operating Fund	\$90,089,106
▪ School Debt Service	10,277,721
▪ Fairfax-Falls Church Community Services Board	6,431,470
▪ Refuse Disposal	5,500,000
▪ County Debt Service	3,342,449
▪ E-911	1,208,908
▪ County Construction	(10,272,362)
▪ Information Technology Fund	(4,998,266)
▪ Housing Trust Fund	(1,900,000)
▪ Metro Operations and Construction	(1,222,439)
▪ County Bond Construction	(1,130,000)
▪ Housing Assistance Program	(1,033,404)

School Operating Fund (Fund 090)

The FY 2002 transfer to support the Fairfax County Public Schools is \$1,078,090,014, an increase of \$90,089,106 or 9.1 percent over the *FY 2001 Revised Budget Plan* transfer of \$988,000,908 and reflects an increase of \$16,483,038 over the *FY 2002 Advertised Budget Plan* transfer amount. Included in this amount is \$1,621,364, which represents the sixth year of a ten-year program to eliminate the County's unfunded salary liability for teachers.



School Debt Service (Fund 201)

The total General Fund transfer to Fund 201, School Debt Service, is \$105,528,408, an increase of \$10,277,721 or 10.8 percent over the *FY 2001 Revised Budget Plan* funding level of \$95,250,687. This increase is required to provide for principal and interest payments due on existing General Obligation and literary loan debts, as well as fiscal agent fees and new debt issued in FY 2001 and FY 2002.

The Board of Supervisors agreed to assume the FY 2002 debt service of \$5.8 million for \$60,000,000 in bonds sold for School capital projects as part of the agreement with the School Board to transfer the Pine Ridge School site to the Fairfax County Park Authority. This additional \$60,000,000 reflects \$30,000,000 sold in the Fall of 1999 and \$30,000,000 sold in the Fall of 2000. It is anticipated that the School Board will resume debt service payments in FY 2003 assuming the availability of State lottery funds. In addition, the Board of Supervisors approved an additional \$30 million in bond sales for school construction in FY 2002, for a total of \$130 million.

County Debt Service (Fund 200)

The total General Fund transfer to Fund 200, County Debt Service, is \$98,009,886, an increase of \$3,342,449 or 3.5 percent over the *FY 2001 Revised Budget Plan* funding level of \$94,667,437. This increase is required to provide for principal and interest payments due on existing General Obligation debts, as well as lease/purchase payments for the Government Center Properties and FCRHA Community Centers, as well as fiscal agent fees and new debt issued in FY 2001 and FY 2002.

GENERAL FUND EXPENDITURE OVERVIEW

Fairfax-Falls Church Community Services Board (Fund 106)

The FY 2002 General Fund transfer to Fund 106, Fairfax-Falls Church Community Services Board (CSB), is \$74,368,148, reflecting an increase of \$6,431,470 or 9.5 percent over the *FY 2001 Revised Budget Plan* funding level of \$67,936,678. The increase is necessary to address pay for performance increases for staff; provide vocational, case management and transportation services to 88 new special education graduates of the Fairfax County Public Schools; provide a 3.6 percent inflationary increase for contract vendors; purchase additional mental health services for children and adolescents participating in the Continuing Care Program, Focused Care Program, and Infant/Early Childhood LINCS Program; fund a 12-bed expansion for victims of domestic violence; and maintain other current service levels.

Refuse Disposal (Fund 110)

For FY 2002, a General Fund transfer of \$5,500,000 is necessary to allow the County to maintain a stable disposal rate in order to remain competitive and retain refuse tonnage levels, while providing the current level of service to specific refuse disposal programs that do not fully recover costs, specifically the County's Recycling Program, the Household Hazardous Waste Program, and the Code Enforcement Program.

E-911 (Fund 120)

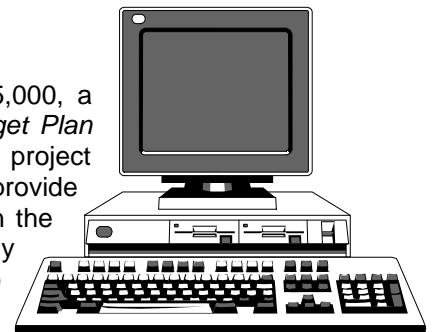
The 2000 Virginia General Assembly passed legislation that requires localities to account for E-911 revenues and expenditures separately. In FY 2001, a new special revenue fund, Fund 120, E-911, was created to satisfy this requirement. Prior to FY 2001, E-911 fees were reflected in the General Fund and Fund 104, Information Technology. Fund 120, E-911, recognizes revenue from estimated E-911 fees and Commonwealth reimbursement associated with Wireless E-911. All expenditures directly associated with the Public Safety Communications Center (PSCC) are billed directly to this fund. Information technology projects associated with the PSCC are also budgeted in this fund. A General Fund Transfer covers any difference between revenues and expenditures. The FY 2002 General Fund transfer to Fund 120, E-911, is \$3,796,353, an increase of \$1,208,908 over the *FY 2001 Revised Budget Plan* funding level of \$2,587,445. This is primarily due to increased contractual obligations for telecommunication expenses.

County Construction (Fund 303)

The FY 2002 General Fund transfer to Fund 303, County Construction, is \$5,192,957, a decrease of \$10,272,362 or 66.4 percent from the *FY 2001 Revised Budget Plan* amount of \$15,465,319. This decrease is primarily due to funding for several major projects in FY 2001 for which FY 2002 funding is not required. These include several County facility reconfigurations, land acquisition for a new South County Animal Shelter, and a new Forensics Facility. Funding is included in FY 2002 for costs associated with general County and Park maintenance, the Americans with Disabilities Act (ADA) compliance for both County and Park facilities, upgrading and maintenance of athletic fields, annual generator replacement, the fifth of six installment payments for the historic Mt. Gilead property, Fairfax County's contribution to the Northern Virginia Community College, expenditures for the County's School Age Child Care (SACC) centers in conjunction with planned School renovations and operations, and maintenance of capital improvements associated with the Commercial Revitalization Program, e.g., bus shelters, bicycle racks, area signs, and street furniture.

Information Technology (Fund 104)

The FY 2002 transfer to Fund 104, Information Technology, is \$13,395,000, a decrease of \$4,998,266 or 27.2 percent from the *FY 2001 Revised Budget Plan* amount of \$18,393,266. This decrease is based primarily on anticipated project requirements during FY 2002. Funding will address priority projects that provide convenient access to information and services, and projects that assist in the management of the County's human resource, information and technology assets, as well as projects that provide a high level of responsiveness to customer requirements.



GENERAL FUND EXPENDITURE OVERVIEW

Housing Trust Fund (Fund 144)

No FY 2002 General Fund transfer to Fund 144, Housing Trust Fund, is necessary, reflecting a decrease of \$1,900,000 from the *FY 2001 Revised Budget Plan* transfer. FY 2001 funding was provided to provide one-time funding for a Partnership Program of predevelopment assistance and gap financing to address affordable housing needs in Fairfax County by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors, and private developers.

Metro Operations and Construction (Fund 309)

The FY 2002 General Fund transfer to Fund 309, Metro Operations and Construction, is \$11,450,844, a decrease of \$1,222,439 or 9.7 percent from the *FY 2001 Revised Budget Plan* level of \$12,673,283. This decrease is based on lower rail subsidy requirements due to the opening of new Green Line stations in the District of Columbia and Maryland. The result of these openings is a decrease in Fairfax County's portion of system operating expenses. It should be noted that this total is based on preliminary FY 2002 information obtained from Washington Metropolitan Area Transit Authority (WMATA) budget staff, as well as County Department of Transportation staff estimates. This funding level supports existing Metrorail and Metrobus service levels, as well as MetroAccess ridership, the continuation of Springfield Circulator Bus service levels, and the provision of funding for several service enhancements. Final adjustments will be made at the FY 2001 Carryover Review, upon consideration and final approval of the WMATA budget, and contingent upon Board of Supervisors' review and approval.

County Bond Construction (Fund 311)

No General Fund transfer to Fund 311, County Bond Construction is included for FY 2002. This represents a decrease of \$1,130,000 from the *FY 2001 Revised Budget Plan* funding level. FY 2001 funding was included to begin the renovation and expansion of the West Ox DVS facility to accommodate maintenance needs for Fire and Rescue Department apparatus and Park Authority maintenance, as well as the construction of a reserve apparatus storage building and a body shop. This project is funded by General Obligation Bonds and General Fund monies, and is currently in the design phase. Preliminary indications of market conditions, escalating costs, and revised design plans may increase the total project estimate. No FY 2002 funding has been included; however, this project will be closely monitored and may require additional funding in future years.

Housing Assistance (Fund 340)

The FY 2002 General Fund transfer to Fund 340, Housing Assistance, is \$1,850,000, a decrease of \$1,033,404 or 35.8 percent from the *FY 2001 Revised Budget Plan* of \$2,883,404. This decrease is due to reduced capital project expenditures in FY 2002. The recommended funding of \$1,850,000 will provide for seven Commercial Revitalization projects including \$50,000 to partially fund renovation of the Island Walk Cooperative; \$950,000 to address current program needs for staffing and other efforts associated with Countywide revitalization projects; \$125,000 for design services and land acquisition associated with a public community/performing arts center located at the proposed Springfield Town Center; \$250,000 for matching funds for the Springfield Incubator; \$375,000 for detailed design guidelines, marketing, and land acquisition for the Kings Crossing Town Center; and \$100,000 for a feasibility study and predevelopment activities for a community marketplace and museum in the southern portion of the Richmond Highway corridor.

FUND 119

SUMMARY OF CONTRIBUTORY AGENCIES

SUMMARY OF CONTRIBUTORY AGENCIES

Fund 119, Contributory Fund, was established in FY 2001 to reflect the General Fund support for agencies or organizations that will receive County contributions. Funding for these various organizations and/or projects was previously included in the General Fund under Agency 88, Contributory Agencies. However, because the expenditures made to these organizations are not in support of direct County operations, the use of direct expenditures from the General Fund distorts the cost of County operations. Therefore, a separate fund was established in FY 2001 to show the General Fund support of these organizations in the form of a transfer, rather than as a direct expenditure. FY 2002 funding totals \$6,682,638 and reflects an increase of \$484,263 or 7.8 percent over the *FY 2001 Revised Budget Plan* funding level of \$6,198,375. Individual contributions are described in detail in the narrative of Fund 119, Contributory Fund, in Volume 2 of the FY 2002 Adopted Budget Plan.

Contributory funding is in compliance with the policy of the Board of Supervisors to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit, or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Because public funds are being appropriated, funds provided to designated agencies are currently made contingent upon submission and review of quarterly or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, which require designated agencies to accurately describe the level and quality of services provided to County residents. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

The following chart summarizes the FY 2002 funding to the various organizations and projects.

Note:¹ The shaded column indicates Contribution awards that were budgeted within the General Fund in Agency 88, Contributory Agencies prior to FY 2001.

Fairfax County	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Legislative-Executive Functions/Central Service Agencies:					
Dulles Area Transportation Assoc.	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Metropolitan Washington Council of Governments	642,711	648,640	648,640	683,633	683,633
National Association of Counties	14,827	15,242	15,242	15,669	2,033
Northern Virginia Regional Commission	328,476	333,830	333,830	341,719	341,719
Northern Virginia Transportation Commission	158,749	155,318	155,318	174,453	174,453
Public Technology Incorporated	27,500	27,500	27,500	27,500	27,500
Virginia Association of Counties	158,168	163,183	163,183	171,342	171,342
Virginia Innovation Group	5,000	5,000	5,000	5,000	5,000
Virginia Institute of Government	20,000	20,000	20,000	20,000	20,000
Virginia Municipal League	76,756	79,818	79,818	86,203	86,203
Washington Airports Task Force	40,500	40,500	40,500	40,500	40,500
Subtotal Legislative-Executive	\$1,481,687	\$1,498,031	\$1,498,031	\$1,575,019	\$1,561,383

FUND 119

SUMMARY OF CONTRIBUTORY AGENCIES

Fairfax County	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Public Safety:					
NOVARIS	\$47,350	\$17,476	\$17,476	\$134,886	\$134,886
Partnership For Youth	50,000	50,000	50,000	50,000	50,000
YMCA - Looking Glass II	22,875	22,875	22,875	22,875	23,104
Subtotal Public Safety	\$120,225	\$90,351	\$90,351	\$207,761	\$207,990
Health and Welfare:					
Health Systems Agency of Northern Virginia	\$79,800	\$79,800	\$79,800	\$86,750	\$86,750
Northern Virginia Healthcare Center/District Home of Manassas	443,181	512,789	512,789	512,789	512,789
Small Business Employees Health Insurance Demonstration Project	35,978	0	114,022	0	0
Vanguard Services Unlimited	0	0	0	350,000	350,000
Volunteer Center	180,929	230,929	230,929	230,929	230,929
Subtotal Health and Welfare	\$739,888	\$823,518	\$937,540	\$1,180,468	\$1,180,468
Parks, Recreation and Cultural:					
Arts Council of Fairfax County	\$190,036	\$200,737	\$200,737	\$200,737	\$201,400
Arts Council of Fairfax County - Arts Groups Grants	120,000	120,000	120,000	120,000	120,000
Dulles Air and Space Museum	300,000	300,000	300,000	300,000	300,000
Fairfax Symphony Orchestra	202,922	229,975	229,975	229,975	238,004
Northern Virginia Regional Park Authority	1,424,692	1,456,686	1,456,686	1,585,771	1,585,771
Reston Historic Trust	20,000	20,000	20,000	20,000	20,000
The Claude Moore Colonial Farm	31,500	31,500	31,500	31,500	31,500
The Learning in Retirement Institute	25,000	0	0	0	0
Town of Vienna Teen Center	20,000	40,000	40,000	40,000	40,000
Virginia Opera Company	25,000	25,000	50,000	25,000	25,000
Wolf Trap Foundation for the Performing Arts	25,000	25,000	25,000	25,000	25,000
Fort Belvoir National Army Museum	0	25,000	25,000	0	0
Subtotal Parks, Recreation & Cultural	\$2,384,150	\$2,473,898	\$2,498,898	\$2,577,983	\$2,586,675

FUND 119

SUMMARY OF CONTRIBUTORY AGENCIES

Fairfax County	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Community Development:					
Architectural Review Board	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Commission for Women	7,304	7,116	7,116	6,916	6,916
Fairfax County History Commission	26,022	26,022	26,022	26,022	26,022
Celebrate Fairfax, Incorporated	18,996	21,262	21,262	22,597	22,597
Northern Virginia Community College	102,898	102,248	102,248	101,550	101,550
Northern Virginia Soil and Water Conservation District	212,177	410,957	410,957	345,957	361,874
Northern Virginia 4-H Education Center	15,000	25,000	25,000	25,000	25,000
Occoquan Watershed Monitoring Program	73,500	84,525	84,525	79,814	79,814
Southeast Fairfax Development Corporation	142,250	142,250	142,250	142,250	142,250
VPI/UVA Education Center	50,000	50,000	50,000	50,000	50,000
Women's Center of Northern Virginia	29,942	29,942	29,942	29,942	29,942
Washington Area Housing Partnership	4,000	4,000	4,000	4,000	4,000
Northern Virginia Conservation Trust Partnership	0	209,076	209,076	385,000	235,000
Subtotal Community Development	\$685,589	\$1,115,898	\$1,115,898	\$1,222,548	\$1,088,465
Nondepartmental:					
Fairfax Public Law Library	\$20,000	\$20,000	\$57,657	\$57,657	\$57,657
Culmore Day Laborer Project	10,000	0	0	0	0
Subtotal Nondepartmental:	\$30,000	\$20,000	\$57,657	\$57,657	\$57,657
Total County Contributions	\$5,441,539	\$6,021,696	\$6,198,375	\$6,821,436	\$6,682,638

¹ Prior to FY 2001, funding to support the approved contributions was appropriated within the General Fund to Agency 88, Contributory Agencies.

Other Funds Overview

This section includes:

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- ▶ *Special Revenue Funds*
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- ▶ *Debt Service Funds*
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- ▶ *Enterprise Funds*
(Page 130)
- ▶ *Internal Service Funds*
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OTHER FUNDS OVERVIEW

OTHER FUNDS OVERVIEW

Other Funds reflect programs, services, and projects funded from non-General Fund revenue sources or a mix of General Fund and non-General Fund sources. These sources include Federal or State grants, specific tax districts, proceeds from the sale of bonds, and user fees and charges. Included are the following categories of Other Funds:

- ◆ Special Revenue Funds
- ◆ Debt Service Funds
- ◆ Enterprise Funds
- ◆ Internal Service Funds
- ◆ Trust and Agency Funds

FY 2002 expenditures for Other Funds total \$2,988,586,318 (excluding General Fund direct expenditures), and reflect a decrease of \$681,331,551 or 18.6 percent from the *FY 2001 Revised Budget Plan* funding level of \$3,669,917,869. This decrease is primarily due to the effect of significant carryover for capital construction projects and should not be perceived as a major change to programs or operations.

Excluding adjustments in FY 2001, expenditures increase \$225,431,816 or 8.2 percent over the FY 2001 Adopted Budget Plan of \$2,763,154,502. This change is attributable to increases of \$156.8 million in Special Revenue Funds, \$10.9 million in Debt Service Funds, a decrease of \$57.5 million in Capital Project Funds, an increase of \$15.0 million in Enterprise Funds, an increase of \$75.7 million in Internal Service Funds, and an increase of \$24.5 million in Trust and Agency Funds.

The following is a brief discussion of highlights and major issues associated with the various funds. Not included in these discussions are Capital Projects Funds, which are presented in the Capital Projects Overview, and Special Revenue funding for the Fairfax County Public Schools, which is discussed in the Fairfax County School Board's FY 2002 Approved Budget. A complete discussion of funding and program adjustments in Other Funds is found in Volume 2, Capital Construction and Other Operating Funds in the FY 2002 Adopted Budget Plan.

SPECIAL REVENUE FUNDS

Special Revenue Funds account for the proceeds from specific sources that are legally restricted to expenditures for a specific purpose. These proceeds include State and Federal aid, income derived through activities performed by the Division of Solid Waste, special levies, program activity revenue, and operation of the public school system. The following are highlights for various Special Revenue Funds. Details for other funds not shown here are included in Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Adopted Budget Plan.

In FY 2002, Special Revenue Fund expenditures total \$1,899,844,161 a decrease of \$80,236,341 or 4.1 percent from the *FY 2001 Revised Budget Plan* funding level of \$1,980,080,502. Excluding adjustments in FY 2001, expenditures increase \$156,760,615 or 9.0 percent over the FY 2001 Adopted Budget Plan level of \$1,743,083,546. Funds with significant adjustments are as follows:

OTHER FUNDS OVERVIEW

Fund 090, Public School Operating: The Board of Supervisors approved a General Fund transfer to the Fairfax County Public Schools (FCPS) of \$1,078,090,014 for FY 2002. The transfer reflects an increase of \$90,089,106 or 9.1 percent over the *FY 2001 Revised Budget Plan* transfer of \$988,000,908 and reflects an increase of \$16,483,038 over the FY 2002 Advertised Budget Plan transfer amount.

Fund 100, County Transit Systems: In FY 2002, funding of \$21.8 million is included to support the *Fairfax Connector* system, which will provide service to an estimated 6.4 million passengers. The system includes 163 County-owned buses, providing service on 58 routes to ten Metrorail stations throughout the region. The remaining \$2.5 million will support commuter rail services operated by the Virginia Railway Express (VRE). This fund provides funding for operating and capital expenses for the *Fairfax Connector* bus system, comprising the Huntington, Community Bus Service (CBS), and Reston-Herndon Divisions. This fund also includes the County's share of the subsidy for commuter rail services operated by the VRE.

Fund 102, Federal/State Grant Fund: This fund includes both grant awards already received as well as those anticipated to be received in FY 2002, for a total appropriation of approximately \$43.1 million including \$32.7 million held in reserve until the grant award is received and approved by the Board of Supervisors. The breakdown of grant funding by agency includes \$21.4 million for the Department of Family Services, \$3.8 million for the Fire and Rescue Department, \$1.7 million for the Health Department, \$1.7 million for the Department of Transportation, \$1.5 million for the Police Department, \$1.5 million for various other agencies, and \$1.1 million to address unanticipated grants. The remaining \$10.4 million is for FY 2002 grant awards that are appropriated directly to the Police Department for the Community-Oriented Policing (COPS) Universal Hiring Program and the Fire and Rescue Department for Urban Search and Rescue activities.

Fund 103, Aging Grants and Programs: Expenditures of approximately \$3.9 million are anticipated for this fund in FY 2002 to coordinate and provide services for older persons in Fairfax County, as well as the cities of Fairfax and Falls Church. Included in this funding is \$52,082 for 1/1.0 SYE position to expand the Long-Term Care Ombudsman Program. The Long-Term Care Ombudsman Program has maintained its staffing level at 3/3.0 SYE since FY 1993 despite an increase in the number of beds in nursing homes and assisted living facilities from 7,492 in FY 1993 to 10,173 in FY 2001. The additional Assistant Ombudsman will allow all staff members to provide better service to long-term care recipients and their families.

Fund 104, Information Technology: FY 2002 project funding totals \$14.8 million for initiatives that meet the priorities established by the IT Senior Steering Committee. These represent an excellent mix of projects that provide benefits for both citizens and employees and that adequately balance new and continuing initiatives with the need for maintaining and strengthening the County's technology infrastructure. Funded projects will support initiatives in the Human Services, Planning and Development, General County Services, Public Safety, and Court Services program areas.

Fund 105, Cable Communications: This fund has a projected FY 2002 appropriation level of \$4.8 million which is a decrease of \$14.2 million or 74.7 percent from the *FY 2001 Revised Budget Plan*. This change is due to a decrease in Operating Expenses of \$9.6 million and a decrease in Capital Equipment of \$5.0 million partially offset with an increase of \$0.4 million in Personnel Services associated with salary adjustments necessary to support the County's compensation program. Operating Expenses are decreased \$4.2 million due to the final I-Net construction payment to Cox Communications occurring in FY 2001. The I-Net is a fiber optic cable network that will link and provide video and data services to 400 County and Fairfax County Public Schools (FCPS) facilities. Other Operating Expenses are decreased \$5.4 million due to the carryover of \$4.0 million from FY 2000 for costs associated with implementing the I-Net and \$1.4 million for FY 2001 internal infrastructure requirements. The decrease in Capital Equipment requirements is also attributable to delays in I-Net implementation. The construction of the I-Net is expected to be completed in FY 2004. Funding of approximately \$4.8 million is currently available in FY 2001 for equipment to connect the first 100 County and FCPS sites to the I-Net for video and data services.

OTHER FUNDS OVERVIEW

Fund 106, Fairfax-Falls Church Community Services Board (CSB): FY 2002 expenditures for this fund total \$107.6 million, and are funded by a Fairfax County transfer of \$74.4 million, as well as funds from the State, the Federal government, the City of Fairfax, the City of Falls Church, and client fees. Major highlights for FY 2002 include:

- ◆ \$1.4 million to provide vocational, case management, and transportation services to 88 new special education graduates of the Fairfax County Public Schools,
- ◆ \$0.6 million to purchase additional mental health services for children and adolescents participating in the Continuing Care Program, Focused Care Program, and Infant/Early Childhood/LINCS Program,
- ◆ \$0.3 million to fund an additional 12 beds for victims of domestic violence,
- ◆ \$0.2 million to fund a crisis care facility for children and adolescents and
- ◆ \$0.1 million and 2/2.0 SYE positions to expand mental health services at the Juvenile Detention Center.

Solid Waste Operations:

The administration of waste disposal is achieved through the Solid Waste Collection and Recycling Operations and the Solid Waste Disposal and Resource Recovery Operations. The composition of operations includes a County-owned and operated refuse transfer station, an Energy/Resource Recovery Facility (E/RRF), a regional municipal landfill operated by the County, two citizens' disposal facilities, 12 drop-off sites for recyclables, and equipment and facilities for refuse collection, disposal, and recycling operations. Program operations will continue to be accomplished through the two entities consisting of five funds under the special revenue fund structure. The combined expenditures of \$100,873,664 and a staffing level of 319/319.0 SYE include all solid waste operations, including General Fund programs, and are required to meet the County's financial and operational requirements for waste collection and disposal programs. The FY 2002 Adopted Budget Plan funding level represents a decrease of \$10,851,928 or 9.7 percent from the *FY 2001 Revised Budget Plan* estimate of \$111,725,592. Highlights by fund are as follows:

- ◆ **Fund 108, Leaf Collection:** The expenditures for this fund are decreasing \$0.04 million or 3.8 percent from the *FY 2001 Revised Budget Plan* amount of \$1.1 million primarily due to a decrease in capital equipment requirements. This fund is responsible for the collection of leaves within Fairfax County's leaf collection districts. It is anticipated that in FY 2002, Fund 108 will provide collection service to approximately 18,889 household units within 26 approved leaf districts on three different occasions. Revenue is derived from a levy charged to homeowners within leaf collection districts. The levy charged is \$0.01 per \$100 of assessed real estate value.
- ◆ **Fund 109, Refuse Collection and Recycling Operations:** The expenditures for this fund are increasing \$0.8 million or 5.7 percent over the *FY 2001 Revised Budget Plan* amount of \$13.2 million primarily due to increases for fuel, capital equipment, and other operating expenses associated with the mixed paper recycling program. Fund 109, Refuse Collection and Recycling Operations, is responsible for the collection of refuse within the County's approved sanitary districts and County agencies, and for the coordination of the County's recycling and waste reduction operations, as well as the oversight of the Solid Waste General Fund Programs on behalf of the County.
- ◆ **Fund 110, Refuse Disposal:** The expenditures for this fund are increasing \$0.6 million or 1.6 percent over the *FY 2001 Revised Budget Plan* amount of \$37.4 million primarily due to increased disposal tonnage estimates. As a result of competitive pricing, continued migration of refuse from the County's waste stream, and the need to maintain the tonnage levels at the E/RRF, disposal rates have been set at levels that have not supported operational requirements since 1995. A General Fund transfer of \$5,500,000 in FY 2002 will cover the FY 2002 projected deficits and partial reserve requirements. See the Solid Waste Overview for more details.

OTHER FUNDS OVERVIEW

- ◆ **Fund 112, Energy Resource and Recovery Facility (E/RRF):** Expenditures for this fund total \$33.9 million in FY 2002 which is an increase of \$2.3 million or 7.1 percent over the *FY 2001 Revised Budget Plan* amount of \$31.6 million. This is primarily due to increased costs associated with emission control systems mandated by the Clean Air Act Amendments. This fund is responsible for the incineration of refuse collected in Fairfax County; a portion collected in the District of Columbia (DC); refuse collected by Supplemental and Spot Market operations; and from Prince William County through a facility use agreement with Fairfax County.
- ◆ **Fund 114, I-95 Refuse Disposal:** The expenditures for this fund total \$13.9 million for FY 2002 which is a decrease of \$14.4 million or 50.9 percent from the *FY 2001 Revised Budget Plan* of \$28.3 million as a result of the carryover of capital project funding. This fund is responsible for the overall operation of the I-95 Landfill, which is a multi-jurisdictional refuse deposit site dedicated to the disposal of ash generated primarily by the County's Energy/Resource Recovery Facility (E/RRF) and the Arlington/Alexandria incinerator operations.

Fund 116, Forest Integrated Pest Management Program (formerly Gypsy Moth Suppression Program): Expenditures for this fund are projected at \$0.9 million for FY 2002. This funding level will not only address treatment of an estimated 5,000 acres to combat the gypsy moth, but will allow the program to treat 2,000 acres for other pests such as the fall cankerworm, the population of which has been steadily increasing. Since the General Assembly approved the use of this special tax district funding to address other pests, Fairfax County funded the treatment of cankerworms and other pests in addition to the gypsy moth effective July 1, 2000. FY 2002 funding needs require the continuation of this Countywide tax levy at the rate of \$0.0010 per \$100 of assessed value, or an average of \$2.32 per home annually to address gypsy moth and other pest treatment.

Fund 118, Consolidated Community Funding Pool: In FY 2002 there is \$5.9 million available through this fund. Since FY 2001, the County has awarded grants from this pool on a two-year funding cycle to provide increased stability for the community-based organizations. The FY 2002 awards represent the second year of awards for a two-year funding period. This fund was established in FY 1998 to provide a competitive process to fund services best provided by community-based agencies and organizations, many of which were previously funded through a contribution or contract with an individual County agency. FY 2002 will be the third year of a consolidated process of setting priorities and awarding funds from both the Consolidated Community Funding Pool and the Community Development Block Grant (CDBG) processes.

Fund 119, Contributory Fund: Funding for all Contributory Agencies is reviewed annually, and the organizations must provide quarterly and annual financial reports to document their financial status. The FY 2002 recommended funding level is \$6.7 million, with details of the organizations' funding in Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Adopted Budget Plan.

Fund 120, E-911: In FY 2002, total expenditures are \$22.3 million, based on a General Fund Transfer of \$3.8 million, revenues of \$16.0 million, State reimbursement of \$2.0 million, and interest earnings of \$0.5 million. All expenditures directly associated with the Public Safety Communications Center (PSCC) will continue to be reflected in this fund. In addition, Information Technology projects associated with the PSCC will be budgeted in this fund. A General Fund Transfer will cover any difference between revenues and expenditures.

Complete details of all Special Revenue Funds are found in Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Adopted Budget Plan.

DEBT SERVICE FUNDS

There are two debt service funds - **Fund 200, County Debt Service** and **Fund 201, School Debt Service**. These funds account for the accumulation of resources for, and the payment of debt service on, general obligation bonds of the County and Schools, and for special revenue bond debt service.

OTHER FUNDS OVERVIEW

FY 2002 Debt Service expenditures total \$206,542,705, an increase of \$12,685,215 or 6.5 percent over the *FY 2001 Revised Budget Plan* level of \$193,857,490 primarily due to the assumption of \$5.8 million of debt service on \$60 million of School bonds sold in FY 2000 and FY 2001. The debt service was assumed by the County for FY 2002 as part of the transfer of the Pine Ridge School site to the Fairfax County Park Authority. It is anticipated that the School Board will resume debt service payments in FY 2003 assuming the availability of State lottery funds. In addition, the Board of Supervisors has authorized an additional \$30 million in School Bond sales in FY 2002. Funding includes \$203,538,294 from the General Fund, \$25,000 in revenue from Fairfax City, \$115,838 from Small District #1, Dranesville (McLean Community Center), and \$2,863,573 in fund balances associated with savings in FY 2001.

This funding level provides for the retirement of County and School general obligation bond and literary loan debt principal and interest due and payable in FY 2002 as well as lease/purchase payments for the Government Center Properties, Fairfax County Redevelopment and Housing Authority (FCRHA), and fiscal agent fees.

Complete details of the Debt Service Funds are found in Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Adopted Budget Plan.

ENTERPRISE FUNDS

Fairfax County's Enterprise Funds consist of seven funds within the Wastewater Management Program (WMP), which account for the construction, maintenance, and operational aspects of the countywide sewer system. The cost of providing sewer service to County citizens and businesses is financed or recovered primarily from user charges.

FY 2002 Enterprise Funds expenditures for sewer operation and maintenance, and sewer debt service total \$92,895,400, an increase of \$1,073,863 or 1.2 percent over the *FY 2001 Revised Budget Plan* of \$91,821,537 primarily due to the FY 2002 debt payments for a \$40 million loan from the Virginia Resources Authority (VRA) for the County's' share of construction costs for the Alexandria Sanitation Authority (ASA) treatment plant upgrade for ammonia removal funds.

The program currently includes the County-owned wastewater treatment plant (54 million gallons per day (MGD) capacity), approximately 3,100 miles of sewer lines, 60 pumping stations, 50 metering stations and covers approximately 234 square miles of the County's 399 square-mile land area. In FY 2002, WMP anticipates a total of 325,000 households in Fairfax County will be connected to public sewer in FY 2002.

Current Availability Fee Rates:

In FY 2002, Availability Fees will increase from \$4,898 to \$5,069 for single-family homes based on current projections of capital requirements. The Availability Fee Rate for all types of units is adjusted based on continued increases in expenses associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements, and inflation. The following table displays the resulting increase by category.

Category	FY 2001 Availability Fee	FY 2002 Availability Fee ¹
Single Family	\$4,898	\$5,069
Townhouses and Apartments	\$3,919	\$4,056
Hotels/Motels	\$1,224	\$1,267
Non-Residential	\$253/fixture unit	\$262/fixture unit

¹ Final adjustments to the FY 2002 availability fees and sewer service charges were made subsequent to the publication of Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Advertised Budget Plan.

OTHER FUNDS OVERVIEW

Current Sewer Service Charge:

The Sewer Service Charge rate will increase from \$2.81 to \$2.88 per 1,000 gallons of water consumption in FY 2002. Based on this rate increase, the additional annual cost to the typical household is anticipated to be \$5.32. Sewer Service Charges are adjusted based on projected capital requirements associated with the renovation and rehabilitation of existing treatment facilities.

Category	FY 2001 Sewer Service Charge	FY 2002 Sewer Service Charge ¹
Per 1,000 gallons water consumed	\$2.81	\$2.88

¹ Final adjustments to the FY 2002 availability fees and sewer service charges were made subsequent to the publication of Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Advertised Budget Plan.

The FY 2002 Sewer Service Charge and Availability Fee are based on increased costs associated with capital project construction, system operation and maintenance, debt service, and upgrades to effectively reduce nitrogen discharge from wastewater treatment plants in order to meet new, more stringent nitrogen discharge limitations. The program will also utilize sewer fund balances to partially offset these higher costs. These rate increases are consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the Forecasted Financial Statement for July 1, 2000 through June 30, 2005.

Complete details of the Enterprise Funds, which comprise the Wastewater Management Program, are found in Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Adopted Budget Plan.

INTERNAL SERVICE FUNDS

Internal Service Funds account for services commonly used by most agencies, and for which centralized organizations have been established in order to achieve economies of scale necessary to minimize costs. These internal agencies provide services to other agencies on a cost reimbursement basis. Such services consist of vehicle operations, maintenance, and replacement; insurance coverage (health, workers compensation, automobile liability, and other insurance); data communications and processing; document services; and central acquisition of commonly used supplies and equipment. It should be noted that where possible without degradation of quality, joint County and School service delivery (printing and vehicle maintenance) or joint procurement (health insurance) activities are conducted in order to achieve economies of scale and to minimize costs.

FY 2002 Internal Service expenditures total \$258,921,816, an increase of \$7,479,521 or 3.0 percent over the *FY 2001 Revised Budget Plan* level of \$251,442,295. Excluding adjustments in FY 2001, expenditures increased \$75,661,847 or 41.3 percent over the FY 2001 Adopted Budget Plan of \$183,259,969. Funds with significant adjustments are as follows:

- ◆ **Fund 503, Department of Vehicle Services:** A net expenditure decrease of \$2.8 million due primarily to decreases of \$4.1 million in replacement costs of various County-owned vehicles based on established replacement schedules, and \$0.3 million in Operating Expenses, which are partially offset by increases of \$0.6 million in fuel expenses reflecting both higher fuel prices, as well as an increase in the volume of fuel gallons consumed, and \$1.0 million associated with salary adjustments necessary to support the County's compensation program.
- ◆ **Fund 505, Technology Infrastructure Services:** This fund's expenditures are increased \$2.8 million primarily to support an upgrade of the Wide Area Network (WAN) to permit increased network speed and bandwidth availability due to the increasing technical complexity and needs for data exchange between applications and to initiate a five year replacement program for network hardware to replace obsolete equipment, allow for proactive monitoring and maintenance and ensure maximum security protection of County data.

OTHER FUNDS OVERVIEW

- ◆ **Fund 506, Health Benefits Trust Fund:** An increase of \$2.5 million primarily due to a 10 percent cost growth assumption, increased employee participation in the plan, and an increase in the administrative fee.
- ◆ **Fund 590, Public Schools Insurance Fund:** An increase of \$0.4 million is due to a \$0.2 million increase in workers' compensation claims costs, a \$0.1 million increase in net accrued liability, and a \$0.1 million increase in self-insurance costs based on actuarial projections.
- ◆ **Fund 591, School Health Benefits Trust:** The increase of \$6.8 million is due primarily to increased claims expenditures for Aetna.
- ◆ **Fund 592, School Central Procurement:** This fund is being reduced by \$2.0 million due to a history of reduced expenditures over the past two years.

Complete details of the Internal Service funds are found in Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Adopted Budget Plan and in the Fairfax County School Board's FY 2002 Approved Budget.

TRUST AND AGENCY FUNDS

Trust and Agency funds account for assets held by the County in a trustee or agency capacity and include the four pension trust funds administered by the County and Schools. The Agency fund is Fund 700, Route 28 Taxing District, which is custodial in nature and is maintained to account for funds received and disbursed by the County for improvements to Route 28.

FY 2002 Trust and Agency funds combined expenditures total \$257,544,113 an increase of \$19,527,462 or 8.2 percent over the *FY 2001 Revised Budget Plan* funding level of \$238,016,651. Excluding adjustments in FY 2001, combined Trust Fund and Agency Funds expenditures increase \$24,507,359 or 10.5 percent over the FY 2001 Adopted Budget Plan level of \$233,036,754.

This increase is primarily due to increases in the four retirement funds as a result of growth in the number of retirees receiving payment. It is also based on higher payments due to cost-of-living increases.

Complete details of the Trust and Agency funds are found in Volume 2, Capital Construction and Other Operating Funds of the FY 2002 Adopted Budget Plan. In addition, details of the Educational Employees Retirement Fund may be found in the Fairfax County School Board's FY 2002 Approved Budget.

Capital Projects Overview

This section includes:

- ▶ *Summary of Capital Construction Program*
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- ▶ *Expenditure & Financing Summary Charts*
(Page 146)
- ▶ *Capital Project Details*
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CAPITAL PROJECTS OVERVIEW

Summary Of Capital Construction Program

The Capital Construction Program of Fairfax County is organized to meet the existing and anticipated future needs of the citizens of the County and to enable the County government to provide necessary services. The Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and tax revenues from special revenue districts.

The Fairfax County Capital Construction Program includes: School construction of both new and renovated school facilities, park facilities, primary and secondary roadways, libraries, trails/sidewalks, fire stations, government centers with police substations, storm drainage infrastructure, streetlight installations, and the renovation/maintenance of County facilities. In addition, the capital improvement program includes the construction of housing units to provide affordable housing opportunities to citizens, neighborhood improvements to older County neighborhoods, and commercial revitalization initiatives for specific commercial centers throughout the County.

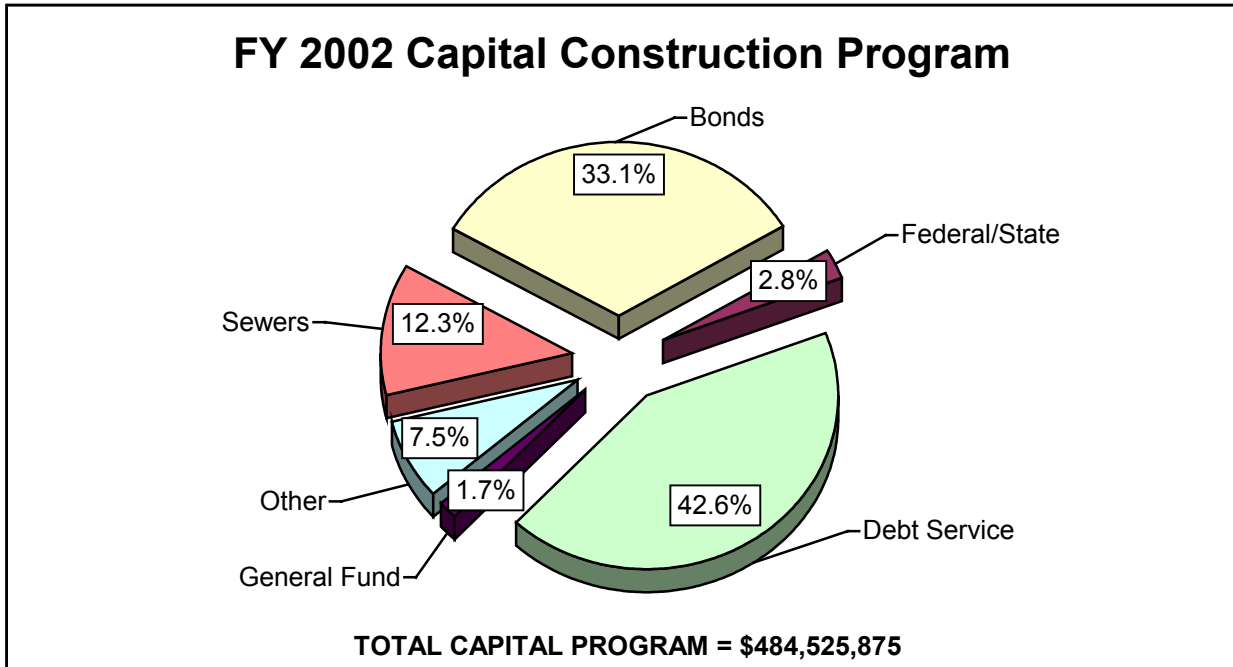
Funding in the amount of \$484,525,875 is included in FY 2002 for the County's Capital Construction Program. Of this amount, \$206,542,705 is included for debt service and \$277,983,170 is included for capital expenditures. The source of funding for capital expenditures includes: \$8,473,733 in General Fund monies (including \$500,000 in projected carryover funds), \$160,258,523 in General Obligation Bonds, \$59,031,754 in sewer system revenues, \$13,785,663 in Federal/State Aid, and \$36,433,497 in financing from various other sources. Other sources of financing include transfers from other funds, developer contributions and payments, pro rata share deposits, and miscellaneous revenues.

Board of Supervisors' Adjustments

The following funding adjustments reflect all changes to the FY 2002 Advertised Budget Plan, as approved by the Board of Supervisors on April 30, 2001:

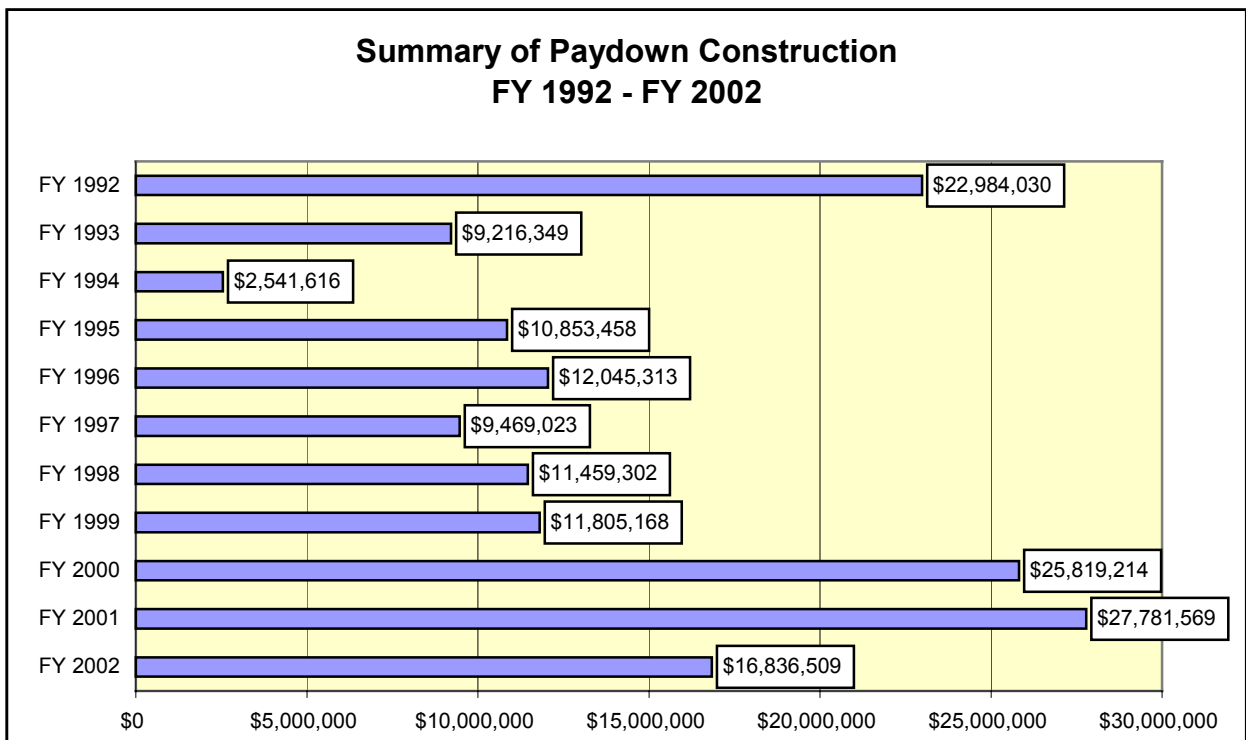
- Fund 303, County Construction – A decrease of \$1,550,000 from \$13,842,509 to \$12,292,509 based on reductions of \$1,000,000 in Project 009400, Land Acquisition Reserve, \$250,000 in Project 009133, Carpet Replacement and \$300,000 in Project 003099, Miscellaneous Building and Repairs.
 - Fund 307, Sidewalk Construction - A decrease of \$1,000,000 from \$1,300,000 to \$300,000 based on a reduction of \$1,000,000 in Project X00406, Walkways.
 - Fund 308, Public Works Construction – A decrease of \$2,000,000 from \$3,966,000 to \$1,966,000 based on reductions of \$1,000,000 in Project Z00001, Streetlights and \$1,000,000 in Project Z00018, Countywide Storm Drainage Projects.
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CAPITAL PROJECTS OVERVIEW



Capital Paydown Program

In FY 2002, an amount of \$16,836,509 has been included for the Capital Paydown Program. This funding level is supported by General Fund transfers in the amount of \$7,973,733, State Aid in the amount of \$8,362,776, and \$500,000 in projected carryover funds which will be re-directed to meet FY 2002 requirements. The paydown construction program had been constrained in the past based on budget limitations. Between FY 1986 and FY 1990, the County paydown construction program averaged approximately \$46.0 million, or 4.6 percent, of the General Fund disbursements. The FY 2002 Adopted Budget Plan paydown program of \$16.84 million represents 0.73 percent of General Fund disbursements.



CAPITAL PROJECTS OVERVIEW

The previous graph depicts the level of paydown funding between FY 1992 and FY 2002. A significant decrease in paydown funding began in FY 1993, with an extremely low program in FY 1994. Beginning in FY 1995, annual paydown funding increased slightly, but only the most pressing requirements were addressed. The following list highlights the capital projects funded in the FY 2002 Paydown Program.

FY 2002 Paydown Highlights

		<u>Amount</u>
▶ County Maintenance Projects		\$3,610,000
HVAC/Electrical Systems	1,250,000	
Carpet Replacement	250,000	
Roof Repairs and Waterproofing	330,000	
Parking Lot Repairs	400,000	
Miscellaneous Building Repairs	550,000	
Fire Alarm System Replacements	200,000	
Commercial Revitalization Program Maintenance	200,000	
Americans With Disabilities Compliance (County)	100,000	
Massey Building Carpet Replacement	250,000	
Generator Replacement	80,000	
▶ Park Maintenance Projects		2,029,000
Park General Maintenance (major facility repairs)	605,000	
Park Grounds Maintenance	800,000	
Park Facilities Maintenance (minor routine repairs)	470,000	
Americans with Disabilities Compliance (Parks)	154,000	
▶ Athletic Field Maintenance and Development		2,099,552
Boys' Baseball Field Lighting	100,000	
Girls' Softball Field Lighting	100,000	
Girls' Fast Pitch Softball Fields	200,000	
Wakefield Softball Complex	300,000	
Athletic Field Maintenance Matching Program	300,000	
Parks Maintenance of FCPS Fields	1,099,552	
▶ Land Acquisition Reserve		1,000,000
▶ Commercial Revitalization Initiatives		1,850,000
▶ South County Center		859,500
▶ Dam Inspections and Repairs		759,500
▶ Falls Church McLean Children's Center		600,000
▶ Northern Virginia Community College Capital Contribution		592,707
▶ Stormwater Control Planning		500,000
▶ Annual Operating and Overhead Contributions for SACC		500,000
▶ Mount Vernon Mental Health Center		400,000
▶ Traffic Light Signalization at Fire Stations		378,000
▶ Laurel Hill		300,000
▶ VDOT Sidewalk Repair/Replacement		300,000
▶ Mt. Gilead Property		163,750
▶ Road Maintenance/VDOT Participation Projects		150,000
▶ Providence District Supervisor's Office		100,000
▶ Developer Defaults		100,000
▶ Other		544,500
Total		\$16,836,509

CAPITAL PROJECTS OVERVIEW

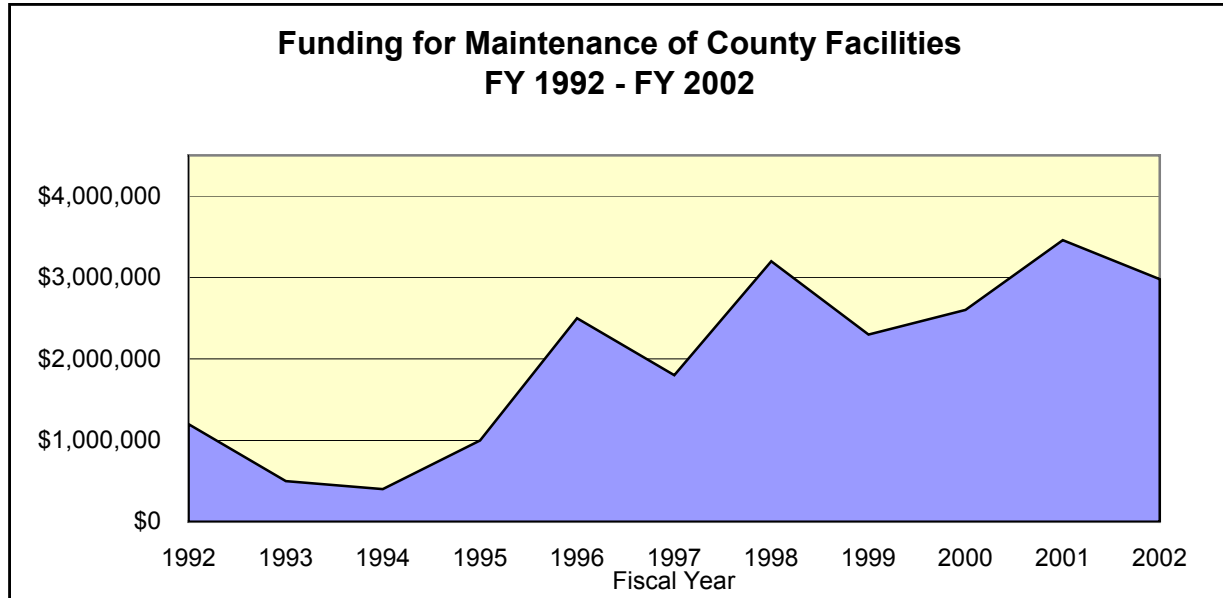
County Maintenance Projects

FY 2002 funding in the amount of \$3,610,000 has been included for County maintenance. As with any maintenance program, sufficient attention is required to avoid increased project costs in the future. As long-term maintenance and renovation costs are difficult to project, they are not included in the initial costs of capital projects; however, they are essential to the service life and level of service provided by a facility. Continued funding of maintenance requirements is included in the County's Paydown Program to protect and extend the life of County facilities. County requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. It is estimated that the backlog of County maintenance, repair, and replacement requirements exclusive of the FY 2002 funding provided totals approximately \$6.75 million. Specific funding levels in FY 2002 include:

- ◆ An amount of \$2,980,000 will continue to provide a consistent level of general maintenance funds to address priority projects at County facilities. Funded general maintenance projects include carpet replacement (\$250,000), HVAC/electrical replacement (\$1,250,000), roof repair and waterproofing (\$330,000), parking lot resurfacing (\$400,000), and fire alarm replacement (\$200,000). In addition, the County maintenance budget includes funding for miscellaneous building repairs or ongoing requirements throughout the fiscal year (\$550,000). These miscellaneous requirements include but are not limited to minor remodeling, reorganization of office space, vandalism removal, plumbing repairs, painting, and other emergency repairs.
- ◆ An amount of \$200,000 is included for recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, graffiti removal, and maintenance of bus shelters, bicycle racks, area signs, and street furniture. Maintenance will be provided in four major revitalization areas in Fairfax County, including Annandale, Route 1, Springfield, and Bailey's Crossroads.
- ◆ Funding to continue the implementation of ADA compliance at County facilities has also been included in FY 2002. Title II of the ADA prohibits discrimination on the basis of disability by public entities and requires that each program, service, or activity conducted by a public entity be readily accessible to and usable by individuals with disabilities. Funding in the amount of \$100,000 is included for County facilities. All remaining funding for facility modifications has been committed for specific projects. Additional funding in FY 2002 provides for the continuation of Phase II of County ADA Compliance. Phase II involves modifications to designated curb ramps throughout the County. ADA requirements have been adjusted in recent years to reflect lower than anticipated construction costs, determination of other means of accomplishing program access, consolidation/reorganization of County agencies resulting in the elimination of some facilities from the backlog, and reductions in the scope requirements for County Fire Stations which do not serve as public access facilities and require less ADA accessibility.
- ◆ An amount of \$250,000 is also included to begin carpet replacement at the Massey Building. The existing carpet is well beyond its expected service life and is in an advanced state of wear and deterioration. This is the first phase of the Massey Building carpet replacement. Total costs are expected to be approximately \$800,000.
- ◆ The annual generator replacement program has been funded in FY 2002 in the amount of \$80,000. This program provides a funding mechanism to replace generators in the fiscal years in which the generator reaches its useful life of 25 years.

CAPITAL PROJECTS OVERVIEW

The following chart depicts County maintenance funding between FY 1992 and FY 2002, including roof repairs, HVAC replacement, carpet replacement, parking lot resurfacing, fire alarm system replacements, and miscellaneous building repairs.



Park Maintenance Projects

FY 2002 funding in the amount of \$2,029,000 has been included for Park maintenance. The Park facilities maintained with General Fund monies include but are not limited to field houses, boat houses, pump houses, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs, including safety and health issues, facility protection, facility renewal, and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Specific funding levels in FY 2002 include:

- ◆ An amount of \$605,000 is included for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs/replacements and improvements to roofs, electrical and lighting systems, security and fire alarms, sprinklers, and HVAC equipment. Of this amount, \$200,000 is included for critical emergency repairs identified throughout the fiscal year, and \$405,000 is dedicated for specific major facility maintenance repairs.
- ◆ An amount of \$800,000 is included to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. Grounds maintenance includes the upkeep of sidewalks, parking lots, bridges, recreation and irrigation equipment, picnic equipment, tennis courts, and trails at County parks.
- ◆ Funding is also included in the amount of \$470,000 for minor routine preventive maintenance of non-revenue supported Park Authority structures. These repairs include the replacement of broken windows and doors, equipment repairs, and the scheduled inspection of HVAC, security, and fire alarm systems.

CAPITAL PROJECTS OVERVIEW

- ◆ An amount of \$154,000 to continue the implementation of ADA compliance at Park facilities has been included in FY 2002. Park facilities continue to be modified on a priority basis. ADA requirements have been adjusted in recent years to reflect lower than anticipated construction costs, project scope adjustments and determination of other means of accomplishing program access.

Athletic Field Maintenance Projects

FY 2002 funding in the amount of \$2,099,552 has been included for athletic field maintenance. In recent years, athletic field maintenance has been identified as a critical need. An effort has been made to provide continuous maintenance to retain quality athletic fields at acceptable standards. Maintenance of athletic fields includes field lighting, fencing, irrigation, dugout covers, infield dirt, aerification, and seeding. These maintenance efforts will improve safety standards, improve playing conditions, and increase user satisfaction. Specific funding levels in FY 2002 include:

- ◆ An amount of \$100,000 has been included to continue the replacement and upgrading of Fairfax County Public Schools boys' baseball field lighting systems used by many County organizations. FY 2002 funding provides for lighting improvements for varsity baseball fields at prioritized high schools in the County. FY 2002 funding provides for baseball field lighting improvements at Oakton High School. This effort is being coordinated by the Department of Community and Recreation Services.
- ◆ Funding in the amount of \$100,000 has been included to continue adding lights on Fairfax County Public Schools athletic fields used for girls' softball. Staff from the Department of Community and Recreation Services continue to work with representatives from Fairfax Athletic Inequities Reform (FAIR) and coordinate with the Fairfax County Public Schools and the Fairfax County Park Authority to identify, prioritize, and develop proposed plans for addressing girls' softball field lighting requirements. FY 2002 funding provides for softball field lighting improvements at Carson Middle School. This effort is being coordinated by the Department of Community and Recreation Services.
- ◆ Funding in the amount of \$200,000 associated with the Girls' Fast Pitch Softball Action Plan has been included in FY 2002. This Plan establishes a separate annual fund in the amount of \$200,000 a year for five years in an effort to spread the costs for small project maintenance and improvements to various girls' fast pitch softball fields throughout the County as requested by Fairfax Athletic Inequities Reform (FAIR). These fields include both Fairfax County Public Schools and County/Parks fields. FY 2002 represents the fourth year of the five-year program. This effort is being coordinated by the Department of Community and Recreation Services.
- ◆ Funding in the amount of \$300,000 is included to support the FAIR group request to create a girls' softball complex at Wakefield Park. FY 2002 funding will provide for preliminary work on the project, to include design and construction of two additional girls' softball fields at the park. This effort is being coordinated by the Park Authority.
- ◆ Funding of \$1,099,552 is included to support general maintenance at designated Fairfax County Public Schools athletic fields. This maintenance effort includes consistent mowing frequency of 28 times per year at designated school sites and provides for aerification and over-seeding to improve turf coverage and reduce the chance of injury. This program was established in an effort to maintain consistent standards among all athletic fields, improve playing conditions and safety standards, and increase user satisfaction. This effort is being managed by the Park Authority; however, all field maintenance will be coordinated between the Park Authority and the Department of Community and Recreation Services.

CAPITAL PROJECTS OVERVIEW

- ◆ Funding of \$300,000 is include for the Field Maintenance Matching Program. This program was establish on July 1, 1999 for the Fairfax County Public Schools. These funds will be used to improve school fields currently underutilized or not utilized for community use game play. The program will provide funding to improve field conditions (grading, topsoil, seeding/sodding, goalmouth repair, and irrigation) to game quality. Organizations will be required to provide a 50 percent match of funds for requested playing field improvements. Project funds will be restricted to only those improvements that upgrade fields from practice to game designated fields, that develop new game fields, or that are necessary to ensure the safety of players. Amenities such as bleachers, batting cages, perimeter fencing, benches and dugouts will not be considered for matching funds.

New and Renovated County Facilities

Funding in the amount of \$2,259,500 is included in FY 2002 for new or renovated facilities throughout the County. Specific funding levels in FY 2002 include:

- ◆ Funding of \$859,500 is included to provide for moving costs and phone systems related to the opening of the South County Center. On February 11, 2000, the Board of Supervisors entered into a Master Sales and Development Agreement with Madison Development partners to construct an office building for lease to Fairfax County. This 159,000-square-foot facility will include a senior center, an expanded teen center, an employment center, office space for County staff, community meeting rooms and an e-government center.
- ◆ Funding of \$400,000 is included for temporary trailers to house mental health programs staff until the Mount Vernon Mental Health facility is renovated. The County will vacate all leased space in the IMP Building upon completion of the South County Center; however, those programs that will relocate to the Mount Vernon Mental Health Center will need the temporary accommodations until renovations are complete.
- ◆ Funding of \$600,000 provides for partial reimbursement to the Fairfax County Public Schools for renovations necessary to construct a SACC facility at Lemon Road Elementary School. The new Center will replace leased space at Chesterbrook Presbyterian Church and will provide SACC and day care services to children.
- ◆ In the summer of 2001, the Laurel Hill (Lorton) property will be transferred to Fairfax County. Formerly the Lorton Correctional Facility, this site includes approximately 1,500 acres. The tract contains historically significant buildings, athletic fields, and resource protection areas. Key areas have been identified where improvements and/or modifications are required. FY 2002 funding of \$300,000 will begin to address prioritized needs at this site.
- ◆ Funding of \$100,000 is included for preliminary costs associated with the relocation and expansion of the Providence District Supervisor's Office, including relocation assessments, initial design studies, and lease costs for temporary quarters. Current facilities are no longer adequate and lack any sort of community meeting space now enjoyed by most other Supervisors' offices. Expansion on site is not an option due to the lack of ground space.

Safety Related Projects

- ◆ An amount of \$500,000 has been included to continue work associated with an update of the Countywide Stormwater Control Plan. This plan will identify infrastructure deficiencies as well as strategies for addressing Federal, State, and County storm water control requirements.

CAPITAL PROJECTS OVERVIEW

- ◆ Funding of \$378,000 has been included for the installation of traffic signalization systems at various fire stations throughout the County. These traffic light installations enhance the timely response of emergency personnel to citizen requests for assistance. FY 2002 funding will provide for installations at the Great Falls Fire Station entrance to Georgetown Pike, the Gallows Road and Route 7 intersection, and the Westfields Boulevard and Route 28 intersection.
- ◆ FY 2002 funding in the amount of \$759,500 is included for conducting inspections, monitoring, and repairing dams and emergency spillways. This level of funding provides for required inspections at five County-owned dams, internal monitoring of drainage problems with dam embankments, and initiation of subsurface investigations. In addition, funding provides for design, easements, and the implementation of required repairs at prioritized facilities.
- ◆ Funding of \$300,000 has been included for the Virginia Department of Transportation (VDOT) participation project for sidewalk repair and replacement. VDOT conducts repair and replacement of County maintained sidewalks and is reimbursed by the County, subject to an agreement approved by the Board of Supervisors. County costs are minimized based on the ability to implement multiple VDOT sidewalk construction contracts.

Other Paydown Program Projects

Land Acquisition Reserve

FY 2002 funding in the amount of \$1,000,000 provides monies earmarked for the acquisition of land or open space preservation for future County facilities and capital projects. This reserve will improve the County's competitiveness in the current market.

Commercial Revitalization Program

FY 2002 funding of \$1,850,000 has been provided for the continuation of commercial revitalization efforts. Specific projects include: Island Walk Cooperative, Commerce Street Redevelopment, Springfield Incubator, Kings Crossing Redevelopment, Richmond Highway Corridor, and Commercial Revitalization program costs.

Northern Virginia Community College

Fairfax County participates with eight other jurisdictions in providing funds for required capital improvements in the Northern Virginia Community College system. An amount of \$592,707 has been included in FY 2002 for Fairfax County's contribution to the continued construction and maintenance of various capital projects on college campuses.

SACC Contribution

FY 2002 funding to support an annual contribution of \$500,000 is included to offset school operating and overhead costs associated with School Aged Child Care (SACC) Centers. The construction and renovation costs for SACC centers will be funded by the Fairfax County Public Schools through General Obligation bonds for which debt service costs are provided by the County General Fund.

Mt. Gilead Property

FY 2002 represents the fifth year of a six-year payment plan to purchase the historic Mt. Gilead property in Centreville, Virginia. The aggregate purchase price of the property is \$996,620, and the six-year payment plan was approved by the Board of Supervisors on September 9, 1996. Funding in the amount of \$163,750 is included for the FY 2002 payment.

CAPITAL PROJECTS OVERVIEW

Road Maintenance/VDOT Participation

FY 2002 funding has been included to support the Road Viewer (\$50,000), Road Maintenance (\$50,000) and VDOT Participation (\$50,000) projects. The Road Viewer Program provides for the upgrading of County roads for acceptance into the State Secondary System. Once the roads are accepted into the State system, ongoing maintenance costs are provided by the State, and County funds are no longer required. For those roads which are not currently included in the State Secondary System, annual funding is provided for maintenance to ensure the safe operation of vehicles on these travelways. The VDOT Participation Program enables the County to benefit from the construction of trails and storm sewer infrastructure associated with roadway improvements by sharing in the cost of the VDOT project. The agreements are executed by both parties in advance of construction, and actual billing normally occurs after VDOT construction is complete.

Developer Defaults

This program is necessitated by economic conditions surrounding the construction industry which result in some developers not completing required public facilities, including acceptance of roads by the State, walkways, and storm drainage improvements. The costs of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgements and/or compromise settlements. FY 2002 funding in the amount of \$400,000 is included for construction of outstanding developer default projects, of which \$300,000 is funded by anticipated developer default revenues and \$100,000 is funded by the General Fund. Projects which are constructed with anticipated developer default revenue will be dependent on specific default project revenue recovery. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project. FY 2002 General Fund funding will support developer default projects which are identified throughout the fiscal year. It should be noted that there is currently no significant unfunded backlog of developer default projects at this time.

Other

In addition to the General Fund supported projects noted above, funding has been included to continue safety upgrades and maintenance of existing County trails, upgrade selected County phone systems, implement emergency watershed improvements identified throughout the fiscal year, continue the improvements to Shawnee Road, and maintain and establish secondary monumentation control points for the Geographic Information System (GIS) system .

Capital General Obligation Bond Program

The Board of Supervisors annually reviews cash requirements for capital projects financed by General Obligation bonds to determine the ongoing schedule for construction of currently funded projects as well as those capital projects in the early planning stages. The bond capital program is reviewed annually by the Board of Supervisors in association with the Capital Improvement Program (CIP), and revisions are made to cashflow estimates and appropriation levels if necessary. The CIP is designed to balance the need for public facilities as expressed by the Countywide land use plan with the fiscal capability of the County to meet those needs. The CIP serves as a general planning guide for the construction of general purpose, school, and public utility facilities in the County. The County's ability to support the CIP is entirely dependent upon and linked to the operating budget. The size of the bond program in particular is linked to the approved General Fund disbursement level.

CAPITAL PROJECTS OVERVIEW

The Virginia Constitution requires that long-term debt pledged by the full faith and credit of the County can only be approved by voter referendum. There is no statutory limit on the amount of debt the voters can approve. It is the County's own policy to manage debt within the guidelines identified in the *Ten Principles of Sound Financial Management*. The *Ten Principles* specifically indicate that debt service expenditures as a percentage of General Fund disbursements should remain under 10 percent and that the percentage of debt to estimated market value of assessed property should remain under 3 percent. The County continues to maintain these debt ratios with debt service requirements as a percentage of General Fund disbursements at 8.8 percent, and net debt as a percentage of market value at 1.49 percent as of June 30, 2000.

Continual monitoring and adjustments to the County's Capital Improvement Program have been necessary, as economic conditions have changed. The FY 2002 - 2006 Capital Improvement Program (With Future Years to 2009) was approved by the Board of Supervisors on April 30, 2001. FY 2002 is the third consecutive year that the Board of Supervisors authorized \$130 million in bond sales for School Construction.

In FY 2002, an amount of \$160,258,523 is included in General Obligation bond funding. Of this amount, \$130,000,000 is budgeted in Fund 390, Public School Construction, and \$4,918,523 has been included in Fund 309, Metro Operations and Construction, to support the completion of the 103-mile Metrorail System, as well as maintain and/or acquire facilities, equipment, railcars and buses. In addition, FY 2002 bond funding in the amount of \$25,340,000 has been included for the Northern Virginia Regional Park Authority (\$2,250,000), the Fairfax Center and Crosspointe Fire Stations (\$1,570,000), and several projects within the Park Authority bond program (\$21,520,000). Funding for these bond projects is consistent with the FY 2002 - 2006 Capital Improvement Program (With Future Years to 2009) as approved by the Board of Supervisors on April 30, 2001.

Waste Water Management System

The Fairfax County Wastewater Management Program is managed by the Wastewater Administration Division within the Department of Public Works and Environmental Services, and includes one County-owned wastewater treatment plant with a total treatment capacity of 54 million gallons per day (MGD), approximately 3,100 miles of sewer lines, 60 pumping stations, and 50 metering stations, covering approximately 234 square miles of the County's 399 square mile land area. In addition to the County-owned treatment plant the system owns, by agreement, purchase capacity in the Alexandria Sanitation Authority Plant, the Upper Occoquan Sewage Authority Plant, the District of Columbia Blue Plains Plant, and the Arlington County Plant, for a total treatment capacity of 133.6 MGD.

An amount of \$59,031,754 is funded in FY 2002 to provide for the County's share of design and construction costs for several pump station renovations, the upgrading of existing sewer meters throughout the County, ASA treatment plant improvements to comply with Virginia Water Control Board regulations, the recurring repair and replacement of County sewer lines, replacement of the filter presses at the Noman M. Cole Treatment Plant, rehabilitation of the mono media filter bottoms at the Noman M. Cole Treatment Plant, replacement of the Pohick Sewer Trunkline, and the County's share of the DCWASA Blue Plains plant upgrade.

Other Financing

Capital projects supported by other financing include \$13,785,663 in Federal/State aid and \$36,433,497 in other financing. Capital projects financed by other funding mechanisms include: developer contributions for road improvements throughout the County, developer default revenues, housing trust fund revenues, refuse collection revenues, school Parent Teachers Association contributions and pro rata share storm drainage collections.

CAPITAL PROJECTS OVERVIEW

Capital Construction and Operating Expenditure Interaction

To maintain a balanced budget, annual revenues are projected and operating and capital construction expenditures are identified to determine the County's overall requirements and funding availability. Funding levels for capital construction projects are based on the merits of a particular project together with the available funding from all financing sources, with primary reliance on General Obligation bonds. The Board of Supervisors annually reviews cash requirements for capital project financing. The County's capital program has a direct impact on the operating budget, particularly in association with the establishment and opening of new facilities. The Board of Supervisors continues to be cognizant of the effect of the completion of capital projects on the County's operating budget. The FY 2002 operating cost estimates associated with the completion of capital projects have been included in the County's operating budget.

In the FY 2002 / FY 2003 time frame, the expansion and renovation of several facilities will be completed which will directly impact the County's operating budget. The following list represents major new facilities which will open during FY 2002 and FY 2003. Operating expenditures are estimated based on projected opening dates. Additional information regarding the expenditures necessary to support these expanded facilities can be found in specific agency budget narratives.

New or Renovated County Facilities

Facility	Fiscal Year Completion	Additional Positions	Estimated Operating Costs
FY 2002 New/Expanded Facilities			
SACC Centers (3 New/Expanded Centers, 2 New Summer Centers, and Equipment for Gum Springs Glen)	FY 2002	12/16.43	\$574,701
Groveton Senior Center Expansion	FY 2002	2/2.0	\$130,319
Hideaway Teen Center Expansion	FY 2002	0/0.0	\$176,386
Fire Apparatus Shop	FY 2002	2/2.0	\$297,038
Subtotal New/Expanded Facilities		16/20.43	\$1,178,444
Facilities Management Costs for New/Expanded Facilities			
Braddock District Supervisor's Office	FY 2002	0/0.0	\$96,633
Gum Springs Glen	FY 2002	0/0.0	\$19,563
Spring Hill SACC	FY 2002	0/0.0	\$18,400
Herndon Harbor House	FY 2002	0/0.0	\$27,440
South County Center	FY 2002	0/0.0	\$334,000
Newington Garage DVS Renovation	FY 2002	0/0.0	\$32,585
Subtotal Facilities Management Costs		0/0.0	\$528,621
FY 2003 New/Expanded Facilities			
West Ox DVS Facility	FY 2003	0/0.0	TBD
Sully District Police Station	FY 2003	TBD	TBD
Mount Vernon Police Station	FY 2003	TBD	TBD
Springfield Police Station	FY 2003	TBD	TBD
Herndon Harbor House Senior Center	FY 2003	3/3.0	\$198,789
Judicial Center Parking Garage	FY 2003	0/0.0	TBD
Total		19/23.43	\$1,905,854

CAPITAL PROJECTS OVERVIEW

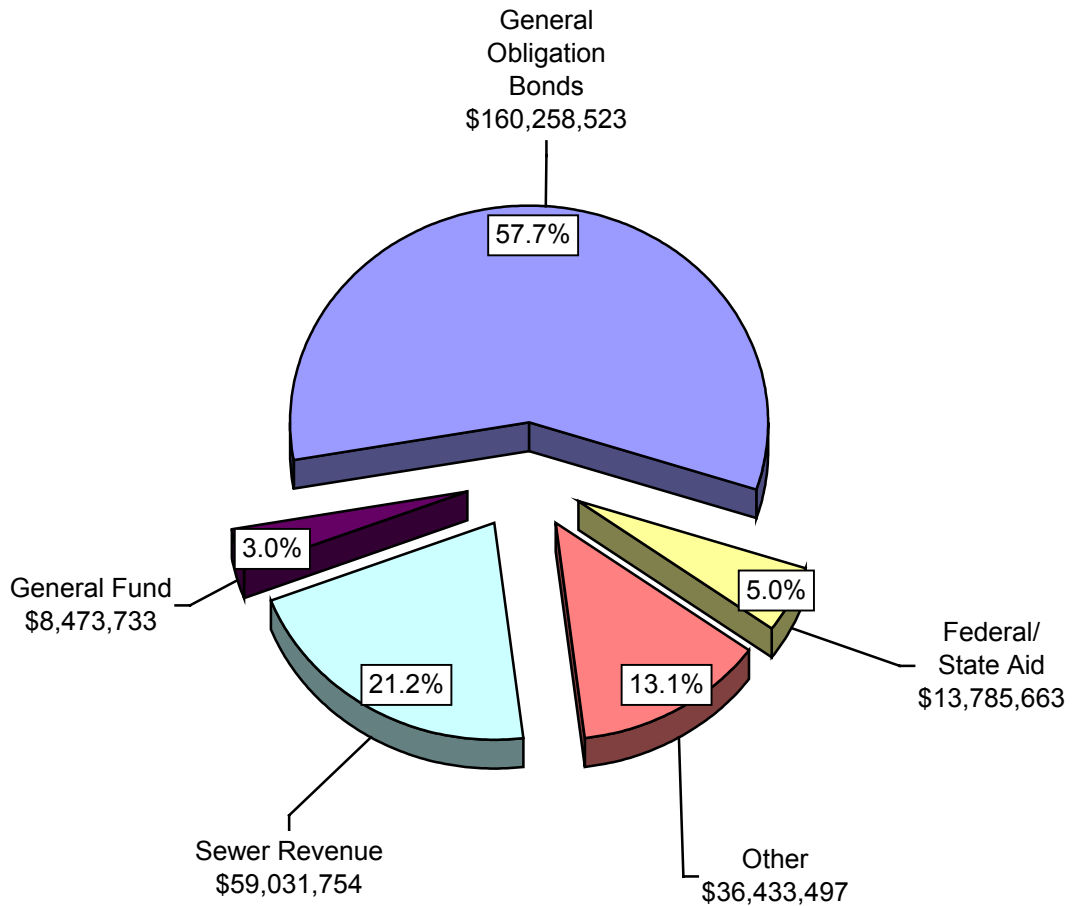
Personnel services, operating costs, and capital equipment costs incurred by a County agency while performing work on a capital project are charged as Recovered Costs to the project where applicable. The majority of capital projects in the County are administrated by various agencies within the Department of Public Works and Environmental Services. These agencies include the Project Engineering Division, Office of Capital Facilities, Planning and Design Division, Stormwater Management Division, the Land Acquisition Division, the Office of Waste Management, and the Facilities Management Division. Other County operating agencies which administer capital projects include the Fairfax County Park Authority and the Department of Housing and Community Development.

Summary of FY 2002 Capital Construction Program

Major segments of the County's FY 2002 Capital Construction Program are presented in the charts that follow. Several pie charts have been included to visually demonstrate the FY 2002 funding sources for capital expenditures. Capital construction expenditures by fund are shown in the Summary Schedule of FY 2002 Funded Capital Projects. In addition, details of all projects funded in FY 2002 have been included in this section. For an individual detailed description of each capital construction fund, see the Capital Project Funds section of the Capital Construction and Other Operating Funds Volume. Detailed information concerning capital projects in Fund 390, Public School Construction, can be found in the FY 2002 School Board's Adopted Budget.

CAPITAL PROJECTS OVERVIEW

CAPITAL CONSTRUCTION PROJECTS FY 2002 SOURCE OF FUNDS

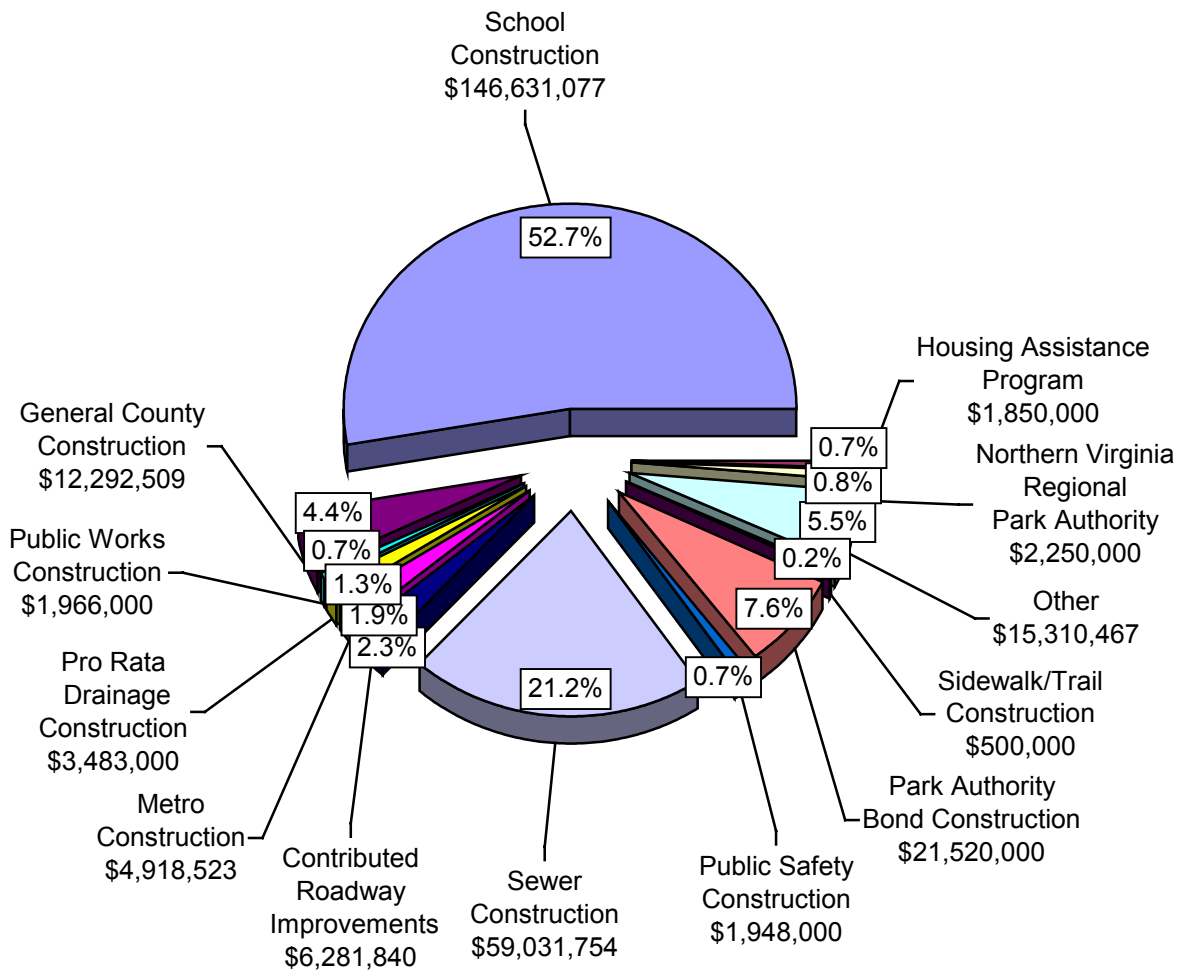


TOTAL = \$277,983,170

NOTE: This chart does not include debt service funding.

CAPITAL PROJECTS OVERVIEW

CAPITAL CONSTRUCTION PROJECTS FY 2002 EXPENDITURES

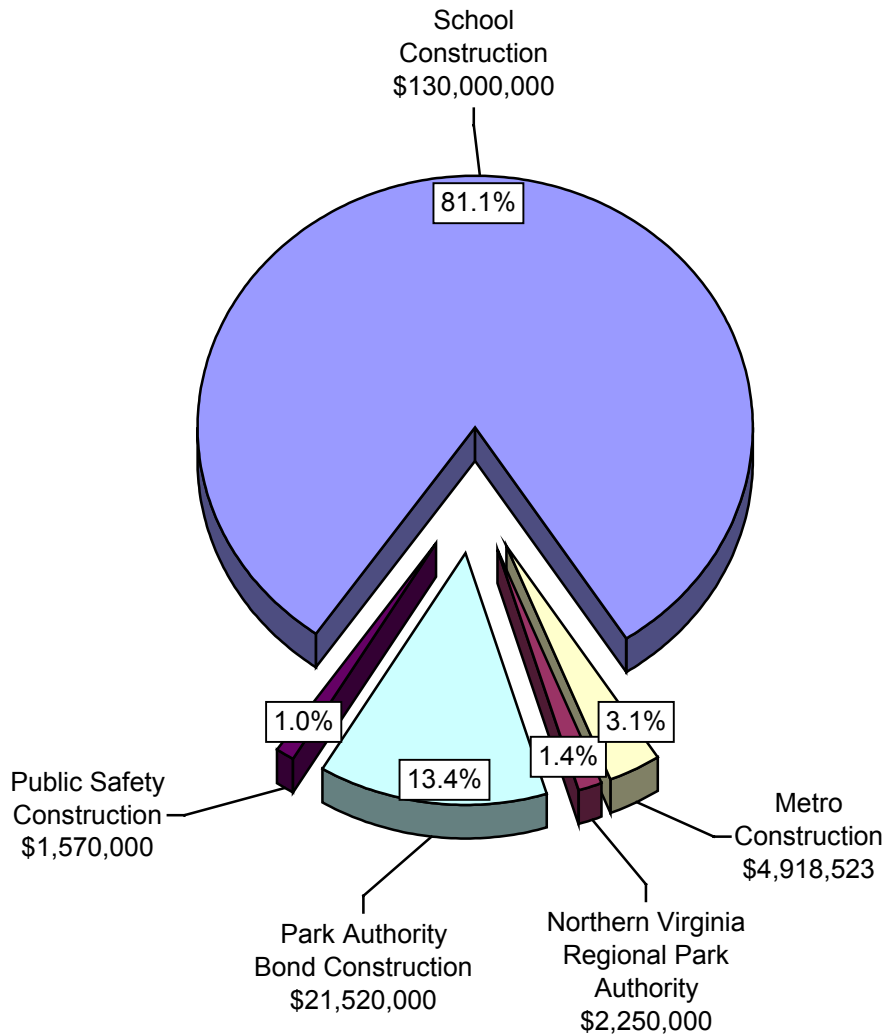


TOTAL = \$277,983,170

NOTE: This chart does not include debt service funding.

CAPITAL PROJECTS OVERVIEW

GENERAL OBLIGATION BOND FINANCED CAPITAL PROJECTS FY 2002 EXPENDITURES



TOTAL = \$160,258,523

FY 2002 Paydown Projects

<u>Project</u>	<u>FY 2002 Adopted</u>
(002200) Upgrading of Existing Trails	\$200,000
(003099) Miscellaneous Building Repair	550,000
(003100) Fire Alarm System Replacements	200,000
(004999) Athletic Field Lighting	100,000
(005000) Softball Field Lighting	100,000
(005001) Fast Pitch Softball Field Maintenance	200,000
(005004) FCPS Athletic Field Maintenance Matching Program	300,000
(005006) Parks Maintenance at FCPS Athletic Fields	1,099,552
(005007) Wakefield Softball Complex	300,000
(007012) School-Aged Child Care (SACC)	500,000
(008043) Northern Virginia Community College	592,707
(009088) Traffic Light Signalization	378,000
(009132) Roof Repairs and Waterproofing	330,000
(009133) Carpet Replacement	250,000
(009136) Parking Lot Resurfacing	400,000
(009151) HVAC/Electrical Systems	1,250,000
(009400) Land Acquisition Reserve	1,000,000
(009406) ADA Compliance - Countywide	100,000
(009416) ADA Compliance - Park Authority	154,000
(009417) Park Authority - General Maintenance	605,000
(009420) Mt. Gilead	163,750
(009422) Maintenance - Commercial Revitalization Areas	200,000
(009425) South County Center	859,500
(009431) Emergency Generator Replacement	80,000
(009432) Phone Systems	38,000
(009435) Mount Vernon Mental Health Center	400,000
(009442) Park Authority - Ground Maintenance	800,000
(009443) Park Authority - Facility Maintenance	470,000
(009444) Laurel Hill Tract	300,000
(009449) Massey Building Renovations	250,000
(009450) Falls Church - McLean Children's Center	600,000
(009451) Providence District Supervisor's Office	100,000
(064232) Shawnee Road	150,000
(A00002) Emergency Watershed Improvements	95,000
(N00096) Dam Repairs	759,500
(U00005) Secondary Monumentation	61,500
(U00006) Developer Default	100,000
(U00100) VDOT Participation	50,000
(V00000) Road Viewer Program	50,000
(V00001) Road Maintenance Program	50,000
(X00407) VDOT Sidewalk Repair/Replacement	300,000
(Z00020) Stormwater Control Planning	500,000
(003875) Island Walk Cooperative	50,000
(014010) Commercial Revitalization	290,000
(014100) Commerce Street Redevelopment	125,000
(014133) Springfield Incubator	250,000
(014101) Kings Crossing Redevelopment	375,000
(014104) Revitalization Program Costs	660,000
(014117) Richmond Highway Corridor	100,000
Total Paydown Program	\$16,836,509

**SUMMARY SCHEDULE OF FY 2002
FUNDED CAPITAL PROJECTS**

Fund/Title	EXPENDITURES					FY 2002 FINANCING			
	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	General Obligation Bonds ¹	General Fund	Federal/ State Aid	Other ²
SPECIAL REVENUE FUNDS³									
109 Refuse Collection	\$0	\$368,000	\$368,000	\$0	\$0	\$0	\$0	\$0	\$0
110 Refuse Disposal	0	0	1,582,819	0	0	0	0	0	0
111 Reston Community Center	129,356	0	41,759	0	0	0	0	0	0
113 McLean Community Center	417,069	0	107,602	250,000	250,000	0	0	0	250,000
114 I-95 Refuse Disposal	609,805	0	23,174,569	8,287,580	8,287,580	0	0	0	8,287,580
142 Community Development Block Grant	(767,791)	0	3,898,979	4,078,504	4,078,504	0	0	4,078,504	0
144 Housing Trust Fund	955,322	2,900,000	10,459,033	1,200,000	1,200,000	0	0	0	1,200,000
145 HOME Investment Partnership Grant	1,198,749	1,180,241	3,485,177	1,344,383	1,344,383	0	0	1,344,383	0
Subtotal	\$2,542,510	\$4,448,241	\$43,117,938	\$15,160,467	\$15,160,467	\$0	\$0	\$5,422,887	\$9,737,580
DEBT SERVICE FUNDS									
200 County Debt Service	\$95,445,334	\$96,458,166	\$95,858,166	\$99,116,671	\$99,116,671	\$0	\$98,009,886	\$0	\$1,106,785
201 School Debt Service	89,525,538	99,128,648	97,999,324	106,735,299	107,426,034	0	105,528,408	0	1,897,626
Subtotal	\$184,970,872	\$195,586,814	\$193,857,490	\$205,851,970	\$206,542,705	\$0	\$203,538,294	\$0	\$3,004,411
CAPITAL PROJECTS FUNDS									
300 Countywide Roadway Improvement Fund	\$43,503	\$0	\$2,535,831	\$0	\$0	\$0	\$0	\$0	\$0
301 Contributed Roadway Improvements	110,965	5,539,878	35,291,829	6,281,840	6,281,840	0	0	0	6,281,840
302 Library Construction	3,832,955	2,900,000	6,279,005	0	0	0	0	0	0
303 County Construction ⁴	10,593,678	19,146,319	32,674,736	13,842,509	12,292,509	0	5,192,957	6,599,552	500,000
304 Primary and Secondary Road Bond Construction	7,420,599	2,000,000	47,421,967	150,000	150,000	0	150,000	0	0
306 Northern Virginia Regional Park Authority	1,500,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	0	0	0
307 Sidewalk Construction	736,993	1,600,000	8,232,845	1,300,000	300,000	0	0	300,000	0

**SUMMARY SCHEDULE OF FY 2002
FUNDED CAPITAL PROJECTS**

Fund/Title	EXPENDITURES					FY 2002 FINANCING			
	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	General Obligation Bonds ¹	General Fund	Federal/ State Aid	Other ²
308 Public Works Construction	1,767,908	3,766,500	13,910,654	3,966,000	1,966,000	0	580,776	1,085,224	300,000
309 Metro Operations and Construction ⁵	8,896,100	13,930,929	13,930,929	4,918,523	4,918,523	4,918,523	0	0	0
310 Storm Drainage Bond Construction	58,729	2,303,569	3,848,961	0	0	0	0	0	0
311 County Bond Construction	6,827,449	1,130,000	31,154,205	0	0	0	0	0	0
312 Public Safety Construction	6,556,169	40,676,000	68,936,222	1,948,000	1,948,000	1,570,000	0	378,000	0
313 Trail Construction	69,704	150,000	1,003,956	200,000	200,000	0	200,000	0	0
314 Neighborhood Improvement Program	2,001,878	0	5,747,836	0	0	0	0	0	0
315 Commercial Revitalization Program	933,126	8,001,956	15,183,751	0	0	0	0	0	0
316 Pro Rata Share Drainage Construction	1,438,915	1,328,000	15,239,928	3,483,000	3,483,000	0	0	0	3,483,000
340 Housing Assistance Program	148,304	2,048,750	12,569,301	1,850,000	1,850,000	0	1,850,000	0	0
341 Housing General Obligation Bond Construction	(60,481)	0	424,921	0	0	0	0	0	0
370 Park Authority Bond Construction	13,481,702	10,400,000	22,999,978	21,520,000	21,520,000	21,520,000	0	0	0
390, Public School Construction	123,395,669	142,495,665	353,945,538	116,631,077	146,631,077	130,000,000	0	0	16,631,077
Subtotal	\$189,753,865	\$259,667,566	\$693,582,393	\$178,340,949	\$203,790,949	\$160,258,523	\$7,973,733	\$8,362,776	\$27,195,917
ENTERPRISE FUNDS									
402 Sewer Bond Extension and Improvements	\$48,960,268	\$17,578,184	\$123,773,280	\$53,902,809	\$53,902,809	\$0	\$0	\$0	\$53,902,809
408 Sewer Bond Construction	24,017,965	29,717,742	79,165,772	5,128,945	5,128,945	0	0	0	5,128,945
Subtotal	\$72,978,233	\$47,295,926	\$202,939,052	\$59,031,754	\$59,031,754	\$0	\$0	\$0	\$59,031,754
TOTAL	\$450,245,480	\$506,998,547	\$1,133,496,873	\$458,385,140	\$484,525,875	\$160,258,523	\$211,512,027	\$13,785,663	\$98,969,662

¹ The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy.

² Other financing includes developer contributions and payments, sewer system revenues, transfers from other funds, pro rata deposits, and miscellaneous revenues.

³ Reflects the capital construction portion of total expenditures.

⁴ Expenditures in Fund 303, County Construction, are supported by a General Fund transfer of \$5,192,957, State Aid of \$6,599,552 in FY 2002 and a projected carryover of FY 2001 funds of \$500,000 which will be redirected to meet FY 2002 requirements. Therefore, the source of funding for the entire paydown program is a General Fund transfer of \$7,973,733, State Aid of \$8,362,776 in FY 2002 and a projected carryover of FY 2001 funds of \$500,000.

⁵ Reflects capital construction portion of Metro expenditures net of State Aid.

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(GENERAL FUND)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 303, County Construction			
005007	Wakefield Softball Complex (Braddock)	Continuing	\$300,000
FY 2002 funding in the amount of \$300,000 has been included to begin preliminary design and construction of two additional girls' softball fields at Wakefield Park. Additional funding may be necessary in FY 2003 upon completion of an environmental assessment at the site.			
007012	School-Aged Child Care (SACC) (Countywide)	Continuing	500,000
FY 2002 funding in the amount of \$500,000 is included for the annual County contribution to offset school operating and overhead costs associated with SACC centers. The construction and renovation costs for SACC centers are funded by the Fairfax County Public Schools through General Obligation bonds for which debt service costs are provided by the County General Fund.			
008043	Northern Virginia Community College (Countywide)	Continuing	592,707
FY 2002 funding in the amount of \$592,707 is included for Fairfax County's annual contribution to the Northern Virginia Community College (NVCC). Funding is for the continued construction and maintenance of various capital improvements on the NVCC campuses.			
009136	Parking Lot Resurfacing (Countywide)	Continuing	184,000
FY 2002 funding in the amount of \$184,000 is included for parking lot resurfacing and pothole repairs at prioritized County facilities. In addition to the General Fund support of the program, an amount of \$216,000 has been included to fund parking lot resurfacing financed by State revenues. Total project funding of \$400,000 is included in FY 2002 and will provide for miscellaneous pothole repairs (\$75,000), repairs at the Lewinsville Center (\$75,000), Reston Governmental Center (\$125,000), and the Fire Training Center (\$125,000).			
009417	Park Authority – General Maintenance (Countywide)	Continuing	605,000
FY 2002 funding in the amount of \$605,000 is included to perform stabilization procedures on Park Authority structures and major repairs. FY 2002 funding will provide for critical maintenance at Frying Pan Park (\$100,000), Green Springs Gardens Park (\$150,000), Riverbend Park (\$75,000), and Flatlick Maintenance Facility (\$80,000). In addition, \$200,000 has been included to address critical/emergency maintenance items throughout the fiscal year which may be identified by the Board of Supervisors. This project addresses major non-recurring repairs to over 240 General Fund supported structures and their systems and equipment such as roofs, electrical and lighting systems, sprinklers, and HVAC. Facilities maintained include field bathhouses, boathouses, pump houses, maintenance facility sheds, shelters, and office buildings.			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(GENERAL FUND)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
009420	Mt. Gilead (Sully)	\$1,096,620	\$163,750
FY 2002 funding in the amount of \$163,750 is included for the fifth year of a six-year payment plan associated with the purchase of the Mt. Gilead property in Centreville. The aggregate purchase price of the property is \$996,620. Initial funding of \$100,000 was provided in this project to support the removal of debris and other hazards from the property.			
009425	South County Center (Lee)	Continuing	859,500
FY 2002 funding in the amount of \$859,500 has been included to provide for moving costs (\$79,500) and phone systems (\$780,000) for this facility. Payments for the lease/purchase of systems furniture and rental of the facility will not be required until FY 2003.			
009431	Emergency Generator Replacement (Countywide)	Continuing	80,000
FY 2002 funding in the amount of \$80,000 is included for the emergency generator replacement program. This program was established to address the replacement of generators that have outlived their useful life. Funding is provided annually for prioritized facilities. FY 2002 funding is included to replace generators at the original Adult Detention Center.			
009432	Phone Systems (Countywide)	Continuing	38,000
FY 2002 funding in the amount of \$38,000 is included for installation of new telecommunications systems at the Pohick Library. This facility is the only library site still using 1960's era equipment. Replacement parts are difficult to obtain, and the equipment is experiencing breakdowns.			
009435	Mt. Vernon Mental Health Center (Mt. Vernon)	7,600,000	400,000
FY 2002 funding in the amount of \$400,000 is included to provide for temporary trailers on-site to accommodate mental health programs that are currently located in leased space at the IMP Building. The County will vacate all leased space at the IMP Building upon completion of the South County Center.			
009442	Park Authority Ground Maintenance (Countywide)	Continuing	800,000
FY 2002 funding in the amount of \$800,000 is included for annual requirements for Parks grounds maintenance at non-revenue supported facilities. Maintenance includes the upkeep of sidewalks, parking lots, recreation and irrigation equipment, bridges, tennis courts, picnic equipment, and trails. FY 2002 funding will support sidewalk and parking lot repairs, the purchase of recreation equipment, repair and maintenance of irrigation systems, trails, and picnic areas, as well as maintenance of Government Center grounds.			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(GENERAL FUND)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
009443	Park Authority Facility Maintenance (Countywide)	Continuing	\$470,000
<p>FY 2002 funding in the amount of \$470,000 is included for routine repairs of non-revenue supported Park Authority structures and equipment. The equipment includes mowers and tractors, and building maintenance includes broken window and door replacement, as well as inspections of security and fire alarm systems. FY 2002 funding will support continued equipment maintenance (\$110,000) and continued routine repairs at Park Authority facilities (\$360,000) throughout the County.</p>			
009450	Falls Church – McLean Children’s Center (Dranesville)	1,843,298	600,000
<p>FY 2002 funding in the amount of \$600,000 is included to reimburse the Fairfax County Public Schools for construction of the Lemon Road Child Care Center in McLean. This 7,971-square-foot facility will replace space leased at the Chesterbrook Presbyterian Church and will provide SACC and day care services to children in the Child Care Assistance Program. Currently, the project is in the design phase, and construction is anticipated to begin in August or September of 2001. The total project estimate includes construction and renovation of existing space, site work, playground relocation, design, permitting and administrative costs, and parking. The balance of \$1,243,298 will be required in FY 2003 to complete this project.</p>			
009451	Providence District Supervisor’s Office (Providence)	Continuing	100,000
<p>FY 2002 funding in the amount of \$100,000 is included for a site selection study to identify a new location for the Providence District Supervisor’s Office. The study will evaluate alternatives for co-locating the Supervisor’s office with an existing County facility. The relocated facility would include space for the Providence District Supervisor’s offices, including all staff and administrative support areas, as well as a large community room.</p>			
Total		\$10,539,918	\$5,692,957
Fund 304, Primary and Secondary Road Bond Construction			
064232	Shawnee Road (Mason)	\$223,277	\$150,000
<p>FY 2002 funding in the amount of \$150,000 is included for continued improvements to Shawnee Road. Upgrading will continue from Cherokee Avenue to the end of the cul-de-sac, which will allow the roadway to be accepted into the Virginia Department of Transportation system for maintenance.</p>			
Total		\$223,277	\$150,000

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(GENERAL FUND)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 308, Public Works Construction			
A00002	Emergency Watershed Improvements (Countywide)	Continuing	\$95,000
<p>FY 2002 funding in the amount of \$95,000 is included to alleviate small-scale emergency drainage problems during the fiscal year. Due to the nature of these projects, the scope and individual funding requirements cannot be identified in advance. Previous emergencies have included house flooding and the erosion of County maintained roads.</p>			
N00096	Dam Repairs (Countywide)	Continuing	174,276
<p>FY 2002 funding in the amount of \$174,276 is included for conducting inspections, monitoring, and repairing dams and emergency spillways. The Maintenance and Stormwater Management Division continues to identify failed dam embankments. There are currently 23 facilities which are experiencing some form of failure. This project also funds repair of failed detention pond enhancements. FY 2002 funding provides for required inspections at County-owned dams, subsurface investigation monitoring, design, easement acquisition, and required repairs at prioritized facilities. In addition to the General Fund support of the program, an amount of \$585,224 has been included to fund dam repairs financed by State revenues. Total project funding of \$759,500 is included in FY 2002.</p>			
U00005	Secondary Monumentation (Countywide)	Continuing	61,500
<p>FY 2002 funding in the amount of \$61,500 is included to support the maintenance and establishment of control points for the GIS system. Monumentation is placed on the ground for use by both the private and public sector for surveying and mapping control. DPWES has found that 30 to 50 percent of the existing markers have been destroyed or moved due to building and development in the County.</p>			
U00006	Developer Default (Countywide)	Continuing	100,000
<p>FY 2002 funding in the amount of \$100,000 is included for existing and new developer default projects that require General Fund monies throughout the fiscal year. The developer default program requires developers to provide a security deposit, either in the form of a bond or a letter of credit, to the County to ensure that public improvements in their developments are properly constructed. In the event that the developer fails to provide the improvements as required, the security is defaulted and the County takes over responsibility of making the improvement. General Fund support of this program is necessary due to the time required between the construction of the improvements and the recovery of the bond through legal action or when the developer default revenue is not sufficient to fund the entire costs of the improvement. General Fund support of \$100,000 will provide the funds necessary to complete Developer Default Projects where the recovered bond funds are insufficient. In addition to the General Fund support of the program, an amount of \$300,000 has been included to fund developer default projects financed by revenue from developer default bonds.</p>			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(GENERAL FUND)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
U00100	VDOT Participation (Countywide)	Continuing	\$50,000
<p>FY 2002 funding in the amount of \$50,000 is included for County participation in VDOT identified construction projects. In accordance with VDOT policy and guidelines, County participation includes funding one-half the cost of construction of sidewalks, trails, and storm sewer infrastructure associated with roadway improvements. The program provides public improvements less expensively and in conjunction with ongoing state construction in specific areas. The agreements are executed by both parties in advance of actual construction. Billing normally does not occur until sometime after construction by VDOT is complete.</p>			
V00000	Road Viewer Program (Countywide)	Continuing	50,000
<p>FY 2002 funding in the amount of \$50,000 is included to continue upgrading roads for acceptance into the State Secondary Road System. Upgrades include survey, engineering, and construction of projects in the Board of Road Viewers Program. Once improvements are funded and completed, the need for ongoing County maintenance work on the roadway is eliminated. Specific projects will be identified during FY 2002.</p>			
V00001	Road Maintenance Program (Countywide)	Continuing	50,000
<p>FY 2002 funding in the amount of \$50,000 is included to provide maintenance on the roads in Fairfax County not currently included in the Virginia Department of Transportation (VDOT) Secondary System. The goal of this program is to ensure the safe operation of motor vehicles by upgrading and maintaining existing County travelways. The County will continue to provide maintenance on these roads until they are upgraded and accepted into the VDOT Secondary Road System. However, in some cases, the roadway can never qualify for VDOT acceptance because of physical constraints such as close proximity to a house. Therefore, a certain level of funding will always be necessary in this project.</p>			
Total		Continuing	\$580,776
Fund 313, Trail Construction			
002200	Upgrade of Existing Trails (Countywide)	Continuing	\$200,000
<p>FY 2002 funding in the amount of \$200,000 is included for upgrading existing trails. This project is funded annually to support the upgrading of existing trails to meet public standards and alleviate safety problems. The County is currently responsible for maintaining approximately 500 miles of trails and sidewalks, with new walkways being completed every year.</p>			
Total		Continuing	\$200,000

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(GENERAL FUND)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 340, Housing Assistance Program			
003875	Island Walk Cooperative (Hunter Mill)	\$50,000	\$50,000
FY 2002 funding in the amount of \$50,000 is included to partially fund renovation of the Island Walk Cooperative, a facility in the Hunter Mill District that was completed in 1979. An engineering study is currently underway and the buildings are being inspected to determine structural condition, assess compliance with current codes, and develop an appropriate scope of work for cost estimating and project programming.			
014010	Commercial Revitalization (Countywide)	Continuing	290,000
FY 2002 funding in the amount of \$290,000 is included for contracted and/or part-time staffing to provide support as the Department of Housing and Community Development transitions from a primary emphasis on developing projects to revitalization activities, marketing materials for countywide revitalization activities, consultant services, and training. Prior funding provided for commercial revitalization and blight abatement efforts to address program needs in conformance with area Comprehensive Plans for seven revitalization areas: Baileys Crossroads/Seven Corners, Annandale, Richmond Highway, Lake Anne, Merrifield, Springfield, and McLean.			
014100	Commerce Street Redevelopment (Springfield)	550,000	125,000
During their deliberations on the <u>FY 2002 Advertised Budget Plan</u> , the Board of Supervisors reduced funding in the amount of \$250,000 for this project. FY 2002 funding in the amount of \$125,000 remains for design services and land acquisition associated with a public community/performing arts center located at the proposed Springfield Town Center. The Department of Housing and Community Development continues to work with major property owners and the community to redevelop this area. This project is part of a designated revitalization district, and County funding is necessary at this phase of predevelopment in order to participate in and impact the course of future development in the area. Future funding sources will be determined following completion of the predevelopment activity.			
014101	Kings Crossing Redevelopment (Mt. Vernon)	575,000	375,000
FY 2002 funding in the amount of \$375,000 is included for detailed design guidelines, marketing and land acquisition for the Kings Crossing Town Center. County funding is required at this stage of predevelopment in order to identify and acquire land. The Department of Housing and Community Development is working with major property owners and the community to redevelop this area. This project is part of a designated revitalization district and is supported by recently revised Comprehensive Plan language. Future funding sources will be determined following the completion of the predevelopment activities.			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(GENERAL FUND)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
014104	Revitalization Program Costs (Countywide)	Continuing	\$660,000
<p>FY 2002 funding in the amount of \$660,000 is included for staff and administrative costs associated with the continuation of previously approved revitalization projects. The projects include Commerce Street Redevelopment, a public/private effort to revitalize the Commerce Street area between Old Keene Mill Road and I-95 in Central Springfield; Kings Crossing Development, a public/private project to redevelop the Penn Daw area between the intersection of North Kings Highway and Richmond Highway; Springfield Town Center, a public/private redevelopment project in Central Springfield including an Arts Center, parking, a marketplace, and housing; Annandale Town Center, a public/private development of residential properties; Baileys Entrepreneurship Center, a location in the Baileys Crossroads area where multi-ethnic merchants from the area can display goods and merchandise; Merrifield Streetscape, improvements to Gallows Road between Dunn Loring Metro and Route 29; and Mount Vernon Market Place, a location in the Mount Vernon area where merchants from the area can display goods and merchandise.</p>			
014117	Richmond Highway Corridor (Mt. Vernon)	Continuing	100,000
<p>FY 2002 funding in the amount of \$100,000 is included for a feasibility study and predevelopment activities for a community marketplace and museum in the southern portion of the Richmond Highway corridor. The study will determine the feasibility of incorporating the marketplace into a facility developed as part of a museum marketplace initiative. The marketplace would be organized as a regularly scheduled event, utilizing a parking lot during off hours or available open space within the Community Business Center. Representatives from the ethnic communities would be involved in planning the facility that would provide arts, crafts, specialty foods, and other marketplace goods.</p>			
014133	Springfield Bio-Info Incubator (Lee)	Continuing	250,000
<p>During their deliberations on the <u>FY 2002 Advertised Budget Plan</u>, the Board of Supervisors approved funding in the amount of \$250,000 in matching funds for the Springfield Incubator for Bio-Technology and Bio-Informatics. The proposed incubator will be a joint effort among the Fairfax County Economic Development Authority, the Northern Virginia Community College, and its partners. The campus and incubator will serve as anchors for a larger effort to attract employers in related fields to the adjacent office space and ultimately, adjacent existing and potential land parcels.</p>			
Total		\$1,175,000	\$1,850,000

TOTAL PAYDOWN (GENERAL FUND)

\$8,473,733

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM (OTHER FINANCING)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 303, County Construction			
003099	Miscellaneous Building Repair (Countywide)	Continuing	\$550,000
<p>During their deliberations on the FY 2002 Advertised Budget Plan, the Board of Supervisors eliminated funding in the amount of \$300,000 for an inventory assessment of County facilities. Funding in the amount of \$550,000 remains for annual requirements including miscellaneous maintenance at County facilities such as replacement of fire station doors, systems furniture, ceiling tiles, floor tiles, or sprinkler systems. The FY 2002 funding level includes \$300,000 for miscellaneous repairs identified throughout the fiscal year and \$250,000 for the County's systems furniture requirements.</p>			
003100	Fire Alarm Systems Replacement (Countywide)	Continuing	200,000
<p>FY 2002 funding in the amount of \$200,000 is included for annual replacement of fire alarm systems at County facilities. The FY 2002 funding level includes replacement of fire alarm systems at Newington Garage (\$150,000) and Fairfax City Library (\$50,000). Newington Garage is a 60,000-square-foot facility that requires a special fire rating and has an increased hazard level due to the many chemicals and materials housed therein. The existing system is 15 years old, and due to safety concerns at the facility, is recommended for replacement in FY 2002. The fire alarm system at Fairfax City Library triggers frequent false alarms and is deemed a safety hazard.</p>			
004999	Athletic Field Lighting (Countywide)	Continuing	100,000
<p>FY 2002 funding in the amount of \$100,000 is included for boys' baseball field lighting systems at prioritized County public schools. The FCPS Office of Design and Construction Services recommends a standard of 30 foot candles of light in the infield and 20 foot candles of light in the outfield of baseball fields. FY 2002 funding in the amount of \$100,000 is included for the replacement and upgrading of baseball field lighting at Oakton High School.</p>			
005000	Softball Field Lighting (Countywide)	Continuing	100,000
<p>FY 2002 funding in the amount of \$100,000 is included for lighting systems on various athletic fields used for girls' softball. Staff from the Department of Community and Recreation Services continue to work with representatives from Fairfax Athletic Inequities Reform (FAIR) and coordinate with the Fairfax County Public Schools and the Fairfax County Park Authority to identify, prioritize, and develop plans for addressing girls' softball field lighting requirements. FY 2002 funding will address softball field lighting improvements at Carson Middle School.</p>			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(OTHER FINANCING)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
005001	Fast Pitch Softball Field Maintenance (Countywide)	Continuing	\$200,000
<p>FY 2002 funding in the amount of \$200,000 is included to continue implementation of the Girls' Fast Pitch Softball Action Plan. The plan establishes a separate annual fund in the amount of approximately \$200,000 a year for five years in an effort to spread the costs for small project maintenance and improvements to various girls' softball fields throughout the County as requested by FAIR. Most projects included in the recurring fund are under \$20,000 each and cover such items as fencing, limited infield irrigation, dugout covers, and infield dirt. FY 2002 represents the fourth year of the five-year program.</p>			
005004	FCPS Athletic Field Maintenance (Countywide)	Continuing	300,000
<p>During their deliberations on the <u>FY 2002 Advertised Budget Plan</u>, the Board of Supervisors approved funding in the amount of \$300,000 to continue the Field Maintenance Matching Program. This program was established on July 1, 1999 for the Fairfax County Public Schools. Funds will be used to improve school fields currently underutilized or not utilized for community game play. The program provides funding to improve field conditions (grading, topsoil, seeding/sodding, goal repair, and irrigation) and game quality. Organizations will be required to provide a 50 percent match of funds for requested playing field improvements. Project funds would be restricted to only those improvements that upgrade fields from practice to game designated fields, that develop new game fields, or that are necessary to ensure the safety of players. Amenities such as bleachers, batting cages, perimeter fencing, benchers, and dugouts will not be considered for matching funds.</p>			
005006	FCPA Maintenance of School Athletic Fields (Countywide)	Continuing	1,099,552
<p>During their deliberations on the <u>FY 2002 Advertised Budget Plan</u>, the Board of Supervisors transferred funding in the amount of \$300,000 from this project to Project 005004, FCPS Athletic Field Maintenance. Funding in the amount of \$1,099,552 remains to maintain consistent standards at all school site athletic fields, improve playing conditions, reach safety standards, and increase user satisfaction. Maintenance includes mowing each of the 75 sites 28 times per year and aerating and over-seeding each site annually.</p>			
009132	Roof Repairs and Waterproofing (Countywide)	Continuing	330,000
<p>FY 2002 funding in the amount of \$330,000 is included for roof repairs at County facilities, including Newington Garage (\$50,000), Massey Annex (\$100,000), Jefferson Fire Station (\$60,000), Mount Vernon Mental Health Center (\$80,000), and McLean Fire Station (\$40,000). These roofs have experienced leaking and corrosion and have been identified as top priority repair requirements.</p>			
009133	Carpet Replacement (Countywide)	Continuing	250,000
<p>During their deliberations on the <u>FY 2002 Advertised Budget Plan</u>, the Board of Supervisors reduced funding in the amount of \$250,000 for carpet replacement at County facilities. Funding in the amount of \$250,000 remains to begin Phase II of Pennino (\$125,000) and Herrity (\$125,000) Building recarpeting projects.</p>			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM (OTHER FINANCING)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
009136	Parking Lot Resurfacing (Countywide)	Continuing	\$216,000
<p>FY 2002 funding in the amount of \$216,000 is included for parking lot resurfacing and pothole repairs at prioritized County facilities. In addition to the State revenue support of the program, an amount of \$184,000 has been included to fund parking lot resurfacing financed by the General Fund. Total project funding of \$400,000 is included in FY 2002 and will provide for miscellaneous pothole repairs (\$75,000), repairs at the Lewinsville Center (\$75,000), Reston Governmental Center (\$125,000), and the Fire Training Center (\$125,000).</p>			
009151	HVAC/Electrical Systems (Countywide)	Continuing	1,250,000
<p>FY 2002 funding in the amount of \$1,250,000 is included for lighting repairs and replacement of HVAC equipment at prioritized County facilities. Funding provides for replacement of the Massey Building cooling tower (\$100,000) and HVAC replacement at Hollin Hall Center (\$250,000), Annandale Center Day Care (\$250,000), Gunston Fire Station (\$150,000), Police Administration (\$150,000), Reston Library (\$250,000), and Mount Vernon Fire Station (\$100,000). Currently, the agency is working on a consultant contract to review HVAC systems in prioritized buildings throughout the County. The consultant will complete condition assessment surveys, identify replacement items, and assist the agency in compiling a time-phased replacement program.</p>			
009400	Land Acquisition Reserve (Countywide)	Continuing	1,000,000
<p>During their deliberations on the <u>FY 2002 Advertised Budget Plan</u>, the Board of Supervisors reduced funding in the amount of \$1,000,000 for the County's land acquisition reserve. Funding in the amount of \$1,000,000 remains for the acquisition on land or open space preservation for future County facilities and capital projects. Funding is specifically for land acquisition, and this Reserve will improve the County's competitiveness in today's market.</p>			
009406	ADA Compliance (Countywide)	Continuing	100,000
<p>FY 2002 funding in the amount of \$100,000 is included to continue Phase II of the County's ADA transition plan. Phase II includes identification of curbs needing modifications in order to be compliant with ADA guidelines, curb ramp installation, and/or replacement of ramps on Countywide property. It is anticipated that construction for curb modifications will begin in February or March of 2001. In FY 2001, 206 curbs have been identified for either new ramp installation (57 sites) or replacement of existing structures (149 sites). FY 2002 funding will continue the Countywide scoping and curb ramp modification project.</p>			
009416	Park Authority ADA Compliance (Countywide)	Continuing	154,000
<p>FY 2002 funding in the amount of \$154,000 is included to continue to retrofit Park facilities to be in compliance with the Americans with Disabilities Act. Funding will provide for modifications to entries, service counters, restrooms, and walkways at Huntley Meadows Nature Center (\$70,000), Oak Marr Park (\$17,000), and the Dranesville Tavern (\$67,000).</p>			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM (OTHER FINANCING)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
009422	Maintenance-CRP Areas (Countywide)	Continuing	\$200,000
<p>FY 2002 funding in the amount of \$200,000 is included for construction and recurring maintenance of capital improvements associated with the Commercial Revitalization Program as approved by the Board of Supervisors on December 2, 1996. Maintenance projects include landscaping, mowing, trash pickup, graffiti removal, and maintenance of bus shelters, bicycle racks, area signs, street furniture, and drinking fountains. FY 2002 funding will provide for the continued maintenance at Springfield, Route 1, Annandale, and Baileys Crossroads, as well as for maintenance of new bus shelters in the Springfield and Route 1 areas and the placement of new trash cans at both sites.</p>			
009444	Laurel Hill Tract (Mt. Vernon)	Continuing	300,000
<p>FY 2002 funding in the amount of \$300,000 is included to begin to address property and liability management for the Occoquan facility and approximately half of the Lorton property that will be transferred to the County during the summer of 2001.</p>			
009449	Massey Building Renovation (Fairfax City)	Continuing	250,000
<p>FY 2002 funding in the amount of \$250,000 is included for the first phase of the Massey Building carpet replacement. The existing carpet is well beyond its expected service life and is in an advanced state of wear and deterioration.</p>			
Total		Continuing	\$6,599,552
Fund 307, Sidewalk Construction			
X00407	Sidewalk Replacement / VDOT Participation (Countywide)	Continuing	\$300,000
<p>FY 2002 funding of \$300,000 is included to continue the Sidewalk Replacement/VDOT Participation Program. This program allows for the repair and replacement of County sidewalks to be conducted by VDOT in concert with existing VDOT construction. The County then reimburses the State for the costs when repairs are complete. County costs are minimized based on VDOT's ability to implement multiple sidewalk construction contracts simultaneously.</p>			
Total		Continuing	\$300,000

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: PAYDOWN PROGRAM</i> <i>(OTHER FINANCING)</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 308, Public Works Construction			
N00096	Dam Repairs (Countywide)	Continuing	\$585,224
<p>FY 2002 funding in the amount of \$585,224 is included for conducting inspections, monitoring, and repairing dams and emergency spillways. The Maintenance and Stormwater Management Division continues to identify failed dam embankments. There are currently 23 facilities which are experiencing some form of failure. This project also funds repair of failed detention pond enhancements. FY 2002 funding provides for required inspections at County-owned dams, subsurface investigation monitoring, design, easement acquisition, and required repairs at prioritized facilities. In addition to the State revenue support of the program, an amount of \$174,276 has been included to fund dam repairs financed by the General Fund. Total project funding of \$759,500 is included in FY 2002.</p>			
Z00020	Stormwater Control Planning (Countywide)	Continuing	500,000
<p>FY 2002 funding in the amount of \$500,000 is included to continue work associated with an update of the Countywide storm water control plan. This plan will identify infrastructure deficiencies as well as strategies for addressing Federal, State, and County storm water control requirements.</p>			
Total		Continuing	\$1,085,224
Fund 312, Public Safety Construction			
009088	Traffic Light Signalization (Countywide)	Continuing	\$378,000
<p>FY 2002 funding in the amount of \$378,000 is included for the design, permitting, and installation of preemptive signals and devices at intersections throughout the County. Specifically, the installation of traffic signals will address safety issues for emergency vehicles at the Great Falls Fire Station entrance to Georgetown Pike, the intersection of Gallows Road and Route 7, and the intersection of Westfields Boulevard and Route 28.</p>			
Total		Continuing	\$378,000

TOTAL PAYDOWN (OTHER FINANCING)

\$8,362,776

TOTAL PAYDOWN PROGRAM

\$16,836,509

CAPITAL PROJECTS OVERVIEW

DETAILS: GENERAL OBLIGATION BONDS			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 306, Northern Virginia Regional Park Authority			
N/A	County Contribution (Countywide)	Continuing	\$2,250,000
<p>FY 2002 funding in the amount of \$2,250,000 is included for Fairfax County's contribution to the Northern Virginia Regional Park Authority (NVRPA). Funding provides for costs associated with construction, park development, and capital equipment requirements according to plans adopted by the NVRPA Board and its Capital Improvement Program. The FY 2002 funding level is consistent with the approved <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>. The CIP includes \$12.0 million to sustain a County contribution to the NVRPA for six years at a rate of \$1.5 million per year for two years and \$2.25 million per year for four years.</p>			
Total		Continuing	\$2,250,000
Fund 309, Metro Operations and Construction			
N/A	N/A	Continuing	\$4,918,523
<p>FY 2002 funding in the amount of \$4,918,523 is included for General Obligation bond capital support of the completion of the 103-mile Metrorail system as well as to maintain and/or acquire facilities, equipment, railcars and buses.</p>			
Total		Continuing	\$4,918,523
Fund 312, Public Safety Construction			
009079	Fairfax Center Fire Station (Sully)	\$7,310,000	\$785,000
<p>FY 2002 funding in the amount of \$785,000 is included for the design of the Fairfax Center Fire Station. This 14,000-square-foot facility will include four bays to accommodate necessary equipment and vehicles. The FY 2002 funding is consistent with the approved <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
009210	Crosspointe Fire Station (Springfield)	5,530,000	785,000
<p>FY 2002 funding in the amount of \$785,000 is included for the design of the Crosspointe Fire Station. This 14,000-square-foot facility will include four bays to accommodate necessary equipment and vehicles. Funding is consistent with the approved <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
Total		\$12,840,000	\$1,570,000

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: GENERAL OBLIGATION BONDS</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 370, Park Authority Bond Construction			
474198	Athletic Fields (Countywide)	Continuing	\$1,434,000
<p>FY 2002 funding in the amount of \$1,434,000 is included for new field development, renovation, lighting, and irrigation of existing fields throughout the County. Irrigation projects include athletic fields at Ossian Hall, Cunningham, Lake Fairfax, George Washington, and Franklin Farm parks. Additionally, improvements to athletic field lighting will occur at Beulah, Cunningham, and Braddock athletic fields. FY 2002 funding is consistent with the approved <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
474498	Infrastructure Renovation (Countywide)	Continuing	2,020,000
<p>FY 2002 funding in the amount of \$2,020,000 is included for repairs and improvements to roads and parking lots, a new maintenance facility, and matching funds for volunteer programs and for improvements at park sites. Funds will provide for renovations at Green Spring Gardens, including repaving the entry road, improving the pond, and renovating the bridge and garden. Roadway improvements will also be included at the Lee District Park. FY 2002 funding is consistent with the <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
474698	Trails and Stream Crossings (Countywide)	Continuing	1,149,000
<p>FY 2002 funding in the amount of \$1,149,000 is included for improvements to existing trails and bridges as well as additional trails and stream crossings, with emphasis on connecting existing trail systems. Project sites include, but are not limited to: Accotink Stream Valley, Holmes Run, Hidden Pond Trail, Long Branch, Poe Terrace Trail, and South Run Stream Valley. FY 2002 funding is consistent with the <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
475098	Natural and Cultural Resource Facility (Countywide)	Continuing	1,245,000
<p>FY 2002 funding in the amount of \$1,245,000 is included for preservation and stabilization of several existing historic sites and buildings, including Ash Grove, Union Mills, and Historic Huntley. Funding also supports Lake Accotink dam improvements, stabilization of stream bank erosion, improvements to Huntley Meadows wetlands, and the development of horticultural facilities. FY 2002 funding is consistent with the <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
475598	Community Park Development (Countywide)	Continuing	1,880,000
<p>FY 2002 funding in the amount of \$1,880,000 is included for phased development of several new and existing community parks throughout the County with both passive and active types of recreational facilities. FY 2002 funding will provide for park development at Idylwood, Jefferson Village, and Tyler Park as well as for park planning at Great Falls Nike, Stratton Woods, and Turner Farm. FY 2002 funding is consistent with the <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			

CAPITAL PROJECTS OVERVIEW

DETAILS: GENERAL OBLIGATION BONDS			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
475898	Building Renovations (Countywide)	Continuing	\$1,195,000
<p>FY 2002 funding in the amount of \$1,195,000 is included for repairs and renovations to park facilities including roof replacement, mechanical equipment replacement, and remodeling of facilities for better space utilization. Sites include Lake Fairfax, Oak Marr, Spring Hill, Wakefield, and South Run District Park. FY 2002 funding is consistent with the <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
475998	Playgrounds, Picnic Areas, Tennis and Multi-Use Courts (Countywide)	Continuing	487,000
<p>FY 2002 funding in the amount of \$487,000 is included for replacement of old and unsafe play equipment, additional new playgrounds, and renovation of picnic areas, new picnic shelters, and repair and renovation of tennis and multi-use courts. Current projects include Burke Lake and Great Falls Grange as well as numerous sites Countywide. FY 2002 funding is consistent with the approved <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
476098	West County Recreation Center (Sully)	15,000,000	12,110,000
<p>FY 2002 funding in the amount of \$12,110,000 is included for design and development of a new recreation center in the western part of the County, to include an indoor swimming pool and fitness room. FY 2002 funding is consistent with the approved <u>FY 2002 – FY 2006 Capital Improvement Program (With Future Years to 2009)</u>.</p>			
Total		\$15,000,000	\$21,520,000
Fund 390, School Construction			
N/A	N/A	Continuing	\$130,000,000
<p>During their deliberations on the <u>FY 2002 Advertised Budget Plan</u>, the Board of Supervisors approved increased funding for this project to \$130,000,000. This amount will provide for school design and construction. For details, see the <u>FY 2002 School Board's Adopted Budget Plan</u>.</p>			
Total		Continuing	\$130,000,000

TOTAL GENERAL OBLIGATION BONDS

\$160,258,523

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: WASTE WATER MANAGEMENT SYSTEM</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 402, Sewer Construction Improvements			
G00901	DC Treatment Blue Plains (District of Columbia)	\$61,891,342	\$4,927,809
FY 2002 funding in the amount of \$4,927,809 is included for Fairfax County's share of the projected costs associated with the upgrade to the DC Blue Plains Wastewater Treatment Plant. The County pays for approximately 8.4 percent of the total costs for the design and construction of the upgrade for nitrification and sludge handling facilities.			
I00351	Pump Station Renovation (Countywide)	Continuing	2,900,000
FY 2002 funding in the amount of \$2,900,000 is included for the renovation of existing pump stations within the Wastewater Management Program, including \$500,000 for the replacement of 160 sewage grinding pumps in the Lincoln-Lewis-Vannoy area; \$300,000 for the rehabilitation of the Clifton pump and haul system; \$100,000 for the construction of a flow diversion chamber along the Colvin Run trunk sewer line at the Difficult Run pump station; and \$2,000,000 for the installation of a Supervisory Control and Data Acquisition (SCADA) system to remotely operate, monitor, and control the 62 pumping stations throughout the County from one location.			
I00904	ASA Plant Improvements (City of Alexandria)	178,466,723	29,625,000
FY 2002 funding in the amount of \$29,625,000 is included for Fairfax County's share of the construction costs associated with improvements at the Alexandria Wastewater Treatment Plant. The County pays for approximately 60 percent of the total costs for the upgrade of the ammonia removal system.			
X00445	Integrated Sewer Metering (Countywide)	Continuing	50,000
FY 2002 funding in the amount of \$50,000 is included for the upgrade of existing sewer meters throughout the County to comply with Virginia Water Control Board Regulations.			
X00905	Sewer Replacement and Transmission (Countywide)	Continuing	5,300,000
FY 2002 funding in the amount of \$5,300,000 is included for the recurring repair, replacement, and renovation of approximately 20 sewer lines using predominantly "no dig" technologies. This is an aggressive program designed to avoid more costly and reactionary maintenance and repairs.			
X00906	Sewer Line Enlargement (Countywide)	Continuing	3,600,000
FY 2002 funding in the amount of \$3,600,000 is included to replace 5,150 linear feet of the Pohick Sewer Trunk line that is 60 inches in diameter and is approaching capacity.			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: WASTE WATER MANAGEMENT SYSTEM</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
X00910	Replacement and Renewal (Countywide)	Continuing	\$7,500,000
<p>FY 2002 funding in the amount of \$7,500,000 includes \$5,500,000 to replace the filter presses at the Noman M. Cole, Jr. Pollution Control Plant with high solid centrifuges and a piping conveyance system due to the age of the equipment and the excessive repairs/replacement of parts. In addition, \$2,000,000 is required to replace eight monomedia filter bottoms, which have been in service for 23 years and have corroded beyond economic repair.</p>			
Total		\$240,358,065	\$53,902,809
Fund 408, Sewer Bond Construction			
G00902	DC Blue Plains Expansion Beyond 309 MGD (District of Columbia)	\$39,140,784	\$5,128,945
<p>FY 2002 funding in the amount of \$5,128,945 is included for Fairfax County's share of the costs of upgrading the District of Columbia's Blue Plains Treatment Plant to 370 MGD based on the <u>Blue Plains Intermunicipal Agreement of 1985</u>. Payments will be made to the District of Columbia as expenses are incurred for the design and construction of this project.</p>			
Total		\$39,140,784	\$5,128,945

TOTAL WASTEWATER MANAGEMENT

\$59,031,754

CAPITAL PROJECTS OVERVIEW

DETAILS: OTHER FINANCING			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 113, McLean Community Center			
003601	McLean Community Center Improvements (Dranesville)	\$673,985	\$250,000
FY 2002 funding in the amount of \$250,000 is included for roof repairs and a new HVAC unit at this facility.			
Total		\$673,985	\$250,000
Fund 114, I-95 Refuse Disposal			
186650	Landfill Closure (Mt. Vernon)	\$57,088,191	\$8,287,580
FY 2002 funding in the amount of \$8,287,580 is included to continue the phased closure of the I-95 landfill. In April 2000, a contract was awarded to implement Phase 2A of the project, and the existing balance will be used for ongoing construction costs. The anticipated closure of the entire facility is anticipated in FY 2005.			
Total		\$57,088,191	\$8,287,580
Fund 142, CDBG			
003800	Adjusting Factors (Countywide)	Continuing	\$4,078,504
FY 2002 funding in the amount of \$4,078,504 is included as a planning factor for the Adjusting Factors Project, based on an estimated \$6,000,000 in grant funding in FY 2002. This amount will be reallocated to CDBG projects after Board approval of the Community Funding Pool Advisory Committee's recommendations in the Spring of 2001. Eligible projects include both capital and non-capital projects.			
Total		Continuing	\$4,078,504
Fund 144, Housing Trust Fund			
013906	Undesignated Projects (Countywide)	Continuing	\$1,200,000
FY 2002 funding in the amount of \$1,200,000 is included as a planning factor for the Undesignated Project based on anticipated proffer and interest income in FY 2002. Funding will be retained in the Undesignated Project until allocated to specific projects by the FCRHA and the Board of Supervisors.			
Total		Continuing	\$1,200,000

CAPITAL PROJECTS OVERVIEW

DETAILS: OTHER FINANCING			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 145, HOME Investment Partnership Grant			
013974	HOME Development Costs (Countywide)	Continuing	\$1,344,383
FY 2002 funding in the amount of \$1,344,383 is included and will be allocated to specific projects as recommended by the Board of Supervisors. Allocation of specific projects is anticipated in the Spring of 2001.			
Total		Continuing	\$1,344,383
Fund 301, Contributed Roadway Improvement Fund			
007700	Fairfax Center Reserve (Providence)	Continuing	\$1,319,016
FY 2002 funding in the amount of \$1,319,016 is based on anticipated contributions and pooled interest income for roadway construction in the Fairfax Center area.			
008800	Centerville Reserve (Sully)	Continuing	441,761
FY 2002 funding in the amount of \$441,761 is based on anticipated contributions and pooled interest income for roadway construction in the Centerville area.			
009900	Miscellaneous (Countywide)	Continuing	2,795,710
FY 2002 funding in the amount of \$2,795,710 is based on anticipated contributions and pooled interest income for miscellaneous roadway improvements.			
009911	Tysons Corner Reserve (Providence)	Continuing	1,725,353
FY 2002 funding in the amount of \$1,725,353 is based on anticipated contributions and pooled interest income for roadway construction in the Tysons Corner area.			
Total		Continuing	\$6,281,840
Fund 308, Public Works Construction			
U00006	Developer Default (Countywide)	Continuing	\$300,000
FY 2002 funding in the amount of \$300,000 is included to complete projects for which developers have defaulted. Funding is received by the County as revenue associated with developer default bonds. It should be noted that an additional \$100,000 in General Fund monies is included in this project for a total of \$400,000.			
Total		Continuing	\$300,000

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: OTHER FINANCING</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 316, Pro Rata Share Drainage Construction			
AC0009	Regional Pond L-9 (Lee)	\$710,000	\$710,000
FY 2002 funding in the amount of \$710,000 is included to reimburse the developer for a portion of the costs to design and construct a regional pond to improve water quality and provide flood control for the 198-acre watershed served by this pond.			
BR0621	Bull Run Post Office Road (Sully)	180,000	137,000
FY 2002 funding in the amount of \$137,000 is included for design and construction to alleviate house and road flooding. This project will alleviate overtopping of the roadway during severe storms, replace the existing inadequate culverts, and raise the roadway grade up to 18 inches.			
CU0023	Regional Pond C-23 (Sully)	1,652,000	30,000
FY 2002 funding in the amount of \$30,000 is included to reimburse the developer for a portion of the costs to construct a regional pond to improve water quality and provide flood control for the 103-acre watershed served by this pond.			
CU0037	Regional Pond C-37 (Sully)	2,328,000	35,000
FY 2002 funding in the amount of \$35,000 is included to initiate a feasibility study for the construction of a regional pond to improve water quality and provide flood control for the 438-acre watershed served by this pond.			
CU0041	Regional Pond C-41 (Sully)	1,120,000	30,000
FY 2002 funding in the amount of \$30,000 is included to reimburse the developer for a portion of the costs to construct a regional pond to improve water quality and provide flood control for the 100-acre watershed served by this pond.			
DC0691	Hayfield Farms (Lee)	668,000	300,000
FY 2002 funding in the amount of \$300,000 is included for partial construction of flood proofing and storm drainage improvements to alleviate flooding of several homes in the Hayfield Farms Subdivision.			
DE0203	Balmacara (Dranesville)	500,000	52,000
FY 2002 funding in the amount of \$52,000 is included for partial construction to alleviate severe erosion along Dead Run.			
DF1047	Regional Pond C-47 (Providence)	825,000	25,000
FY 2002 funding in the amount of \$25,000 is included to reimburse the developer for a portion of the costs to construct a regional pond to improve water quality and provide flood control for the 111-acre watershed served by this pond.			

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: OTHER FINANCING</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
DF1151	Regional Pond D-151 (Hunter Mill)	\$850,000	\$25,000
FY 2002 funding in the amount of \$25,000 is included to reimburse the developer for a portion of the costs to construct a regional pond to improve water quality and provide flood control for the 130-acre watershed served by this pond.			
HC1009	Regional Pond H-9 (Hunter Mill)	780,000	780,000
FY 2002 funding in the amount of \$780,000 is included to reimburse the developer for a portion of the costs to construct a regional pond to improve water quality and provide flood control for the 100-acre watershed served by this pond.			
LR1008	Regional Pond R-8 (Sully)	950,000	30,000
FY 2002 funding in the amount of \$30,000 is included to reimburse the developer for a portion of the costs to construct a regional pond to improve water quality and provide flood control for the 137-acre watershed served by this pond.			
LR0017	Regional Pond R-17 (Sully)	1,018,000	120,000
FY 2002 funding in the amount of \$120,000 is included for the construction of a regional pond to improve water quality and provide flood control for the watershed served by this pond.			
MB0201	Anita Drive (Mt. Vernon)	175,300	63,000
FY 2002 funding in the amount of \$63,000 is included for design, land acquisition, and construction to alleviate minor to moderate erosion conditions.			
PN0211	Beach Mill Road (Dranesville)	205,000	26,000
FY 2002 funding in the amount of \$26,000 is included for construction to alleviate severe erosion at 9499 Beach Mill Road.			
ZZ0000	Reimbursement Agreements Contingency (Countywide)	Continuing	1,120,000
FY 2002 funding in the amount of \$1,120,000 is included for projects in the Cub Run Watershed. This project funds administrative reallocations to specific capital construction projects with reimbursement agreements to developers.			
Total		\$11,961,300	\$3,483,000

CAPITAL PROJECTS OVERVIEW

<i>DETAILS: OTHER FINANCING</i>			
Project Number	Project Name (District)	Total Project Estimate	FY 2002 Adopted
Fund 390, Public School Construction			
N/A	N/A	Continuing	\$16,631,077
FY 2002 funding in the amount of \$16,631,077 is included for various school construction projects financed from Parent Teachers Association/Parent Teachers Organization receipts, miscellaneous revenues, and transfers from Fund 090, School Operating Fund. For details, see the <u>FY 2002 School Board's Adopted Budget</u> .			
Total		Continuing	\$16,631,077

TOTAL OTHER FINANCING

\$41,856,384

Financial, Statistical, And Summary Tables

This section includes:

- ▶ *Explanation of Schedules
(Page 180)*
- ▶ *General Fund Statement
(Page 182)*
- ▶ *Summary of Appropriated Funds
(Page 188)*
- ▶ *Tax Rates and Assessed
Valuation (Page 200)*
- ▶ *Summary of Revenues
(Page 207)*
- ▶ *Personnel Services Summary
(Page 222)*
- ▶ *Summary of Positions Chart
(Page 240)*

EXPLANATION OF SCHEDULES

Fund Statements

General Fund Statement: Presents information for Fund 001, the General Fund. The General Fund Statement includes the beginning and ending balances, total available resources and total disbursements.

Fund Statement for Fund 001 - General Fund Group: Provides more detailed information for the General Fund, including revenues, transfers in from other funds, expenditures and transfers to other funds as well as beginning and ending balances.

General Fund Direct Expenditures: Provides expenditure information, organized by Program Area and agency, with totals included for each Program Area and for the entire General Fund.

Appropriated Fund Schedules

Summary of Appropriated Funds: Includes Budget Year Summary of Beginning Balance, Revenues, Transfers In, Expenditures, and Transfers Out for all Appropriated Funds.

Revenue and Receipts by Fund - Summary of Appropriated Funds: Includes revenues for all appropriated funds, organized by the three major fund groups - Governmental, Proprietary and Fiduciary funds.

Expenditures by Fund - Summary of Appropriated Funds: Includes expenditures for all appropriated funds, organized by the three major fund groups - Governmental, Proprietary and Fiduciary funds.

Changes in Fund Balance - Summary of Appropriated Funds: Includes changes in fund balance for all appropriated funds by the three major fund groups - Governmental, Proprietary and Fiduciary funds.

Tax Rate, Assessed Valuation and Revenue Schedules

Summary of County Tax Rates: Presents historical and current fiscal year tax rates for Real Estate, Personal Property, Consumer Utilities, E-911 Fees, Sewage, Refuse Collection and Disposal, and special taxing districts.

Assessed Valuation, Tax Rates, Levies and Collections: Details the assessed valuation and levy of taxable Real Estate and Personal Property, reports actual and estimated collections and reflects the percentage of the total levy collected.

General Fund Revenues: Details General Fund revenues by each source, subtotaled by category, for the prior, current and upcoming fiscal year.

Revenue from the Commonwealth & Revenue from the Federal Government: Summarizes revenues from the Commonwealth of Virginia and from the Federal government by fund for the prior, current and upcoming fiscal year.

Summary of Expenditures

Personnel Services Summary: Summarizes Personnel Services funding by major expense categories (regular salaries, COLA, extra compensation, fringe benefits, etc.) for the General Fund, General Fund Supported funds, and Other Funds.

Personnel Services by Agency: Displays Personnel Services funding, organized by Fund, Program Area, and agency or fund.

Summary of Employee Benefit Costs

by Category: Provides a breakdown of expenditures for all employee benefits by individual category, including health insurance, life insurance, FICA, unemployment, workers compensation, employee assistance programs and training.

Distribution of Fringe Benefits by General Fund Agency: Combines personnel services, operating expenses, and capital equipment with fringe benefits expenditures for each General Fund agency to reflect a total cost per agency.

Summary of General Fund Operating Expenditures by Object Code: Provides a breakdown of General Fund Operating Expenses by major expenditure categories (object codes) for the prior, current and upcoming fiscal year.

Capital Equipment Funding Summary: Presents funding for equipment valued in excess of \$5,000. Includes items such as vehicles, furniture and computer equipment. Breakdown provided by categories of purchases (new, replacement, lease or new facility).

County-Funded Programs for School-Related Services: Summarizes all Fairfax County contributions to school-related programs. Congregating the General Fund transfer to the Schools, school debt service, and the numerous school-related programs funded in County agency budgets, reflects a more complete picture of how much the County spends on its schools on an annual basis. Provides additional expenditure data on County-funded programs for youth services (non-school related youth programs) and County-administered programs for school related services, including programs for which the County has administrative oversight, but not sole funding responsibility.

Position Schedules

Total General Fund and General Fund Supported Authorized Positions:

Displays the number of General Fund positions by Program Area and the number of positions in the General Fund Supported funds.

Summary of Position Changes: Provides the total position count for all agencies and funds with funding appropriated by the Board of Supervisors. The change in the position count for each year is broken out into categories, including positions which have been "Abolished", were necessary to support "New Facilities", or required for "Other Changes", including workload increases. Also included is the number of positions that were added by the Board of Supervisors at other times during the fiscal year, i.e. "Other Reviews."

Position Changes: Narrative detailing position changes for the upcoming fiscal year.

County Position Summaries: Details the position count and staff year equivalents (SYE) for the prior, current and upcoming fiscal year, including regular County positions, State positions, and County grant positions.

**FY 2002 ADOPTED GENERAL FUND STATEMENT
FUND 001, GENERAL FUND**

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2000 Carryover	FY 2001 Third Quarter	Other Actions July - June	FY 2001 Revised Budget Plan ¹	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Beginning Balance ¹	\$95,145,739	\$55,773,938	\$27,153,427	\$0	\$5,557,526	\$88,484,891	\$43,556,194	\$45,064,591	(\$43,420,300)	-49.07%
Revenue										
Real Property Taxes	\$1,000,802,816	\$1,082,151,493	\$0	\$1,238,417	\$645,634	\$1,084,035,544	\$1,226,142,926	\$1,226,142,926	\$142,107,382	13.11%
Personal Property Taxes ²	335,925,075	293,271,337	0	1,245,688	20,714,837	315,231,862	245,279,451	248,359,099	(66,872,763)	-21.21%
General Other Local Taxes	343,196,780	356,920,431	0	1,176,340	(1,424,363)	356,672,408	372,204,163	372,204,163	15,531,755	4.35%
Permit, Fees & Regulatory Licenses	33,654,184	34,124,718	0	0	(230,111)	33,894,607	33,892,369	33,892,369	(2,238)	-0.01%
Fines & Forfeitures	7,579,871	11,243,340	0	(300,000)	(2,206,385)	8,736,955	11,595,781	11,595,781	2,858,826	32.72%
Revenue from Use of Money & Property	49,580,688	63,208,651	0	(4,191,821)	17,385	59,034,215	55,388,720	44,674,492	(14,359,723)	-24.32%
Charges for Services	29,572,596	32,150,968	239,946	0	(983,576)	31,407,338	33,000,331	33,000,331	1,592,993	5.07%
Revenue from the Commonwealth ²	146,751,560	210,753,094	3,154,722	(3,778,219)	(4,270,529)	205,859,068	283,613,410	291,247,990	85,388,922	41.48%
Revenue from the Federal Government	34,214,150	39,956,110	0	(2,899,189)	114,465	37,171,386	38,765,556	38,765,556	1,594,170	4.29%
Recovered Costs/Other Revenue	11,081,962	11,585,244	(2,005,322)	0	(3,952,829)	5,627,093	5,054,588	5,778,390	151,297	2.69%
Total Revenue	\$1,992,359,682	\$2,135,365,386	\$1,389,346	(\$7,508,784)	\$8,424,528	\$2,137,670,476	\$2,304,937,295	\$2,305,661,097	\$167,990,621	7.86%
Transfers In										
105 Cable Communications	\$1,520,280	\$1,683,800	\$0	\$0	\$0	\$1,683,800	\$1,614,594	\$1,614,594	(\$69,206)	-4.11%
503 Department of Vehicle Services	0	0	0	0	0	0	0	1,300,000	1,300,000	-
Total Transfers In	\$1,520,280	\$1,683,800	\$0	\$0	\$0	\$1,683,800	\$1,614,594	\$2,914,594	\$1,230,794	73.10%
Total Available	\$2,089,025,701	\$2,192,823,124	\$28,542,773	(\$7,508,784)	\$13,982,054	\$2,227,839,167	\$2,350,108,083	\$2,353,640,282	\$125,801,115	5.65%
Direct Expenditures										
Personnel Services	\$418,024,883	\$457,918,182	(\$5,628,437)	\$647,581	(\$15,000)	\$452,922,326	\$485,340,765	\$483,005,920	\$30,083,594	6.64%
Operating Expenses	269,152,984	290,942,532	8,023,064	(154,182)	99,480	298,910,894	311,446,212	306,935,045	8,024,151	2.68%
Recovered Costs	(28,180,913)	(43,335,651)	11,656,803	274,609	0	(31,404,239)	(32,162,911)	(32,357,228)	(952,989)	3.03%
Capital Equipment	7,555,249	6,862,754	4,946,312	(1,521,377)	(84,480)	10,203,209	4,260,095	3,946,353	(6,256,856)	-61.32%
Fringe Benefits	95,170,709	107,064,793	173,005	1,475,888	0	108,713,686	111,065,554	111,515,658	2,801,972	2.58%
Total Direct Expenditures	\$761,722,912	\$819,452,610	\$19,170,747	\$722,519	\$0	\$839,345,876	\$879,949,715	\$873,045,748	\$33,699,872	4.02%

FY 2002 ADOPTED GENERAL FUND STATEMENT FUND 001, GENERAL FUND

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2000 Carryover	FY 2001 Third Quarter	Other Actions July - June	FY 2001 Revised Budget Plan ¹	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Transfers Out										
002 Revenue Stabilization	\$17,963,684	\$0	\$3,692,561	\$952,094	\$0	\$4,644,655	\$0	\$0	(\$4,644,655)	-100.00%
090 Public School Operating	897,412,605	985,231,488	2,769,420	0	0	988,000,908	1,061,606,976	1,078,090,014	90,089,106	9.12%
100 County Transit System	18,776,920	15,902,018	0	0	0	15,902,018	16,063,083	16,063,083	161,065	1.01%
103 Aging Grants & Programs	1,010,061	1,259,286	43,358	0	0	1,302,644	1,592,226	1,592,226	289,582	22.23%
104 Information Technology	15,838,243	18,393,266	0	0	0	18,393,266	14,495,000	13,395,000	(4,998,266)	-27.17%
106 Community Services Board	58,679,618	65,768,003	147,415	2,021,260	0	67,936,678	75,375,013	74,368,148	6,431,470	9.47%
110 Refuse Disposal	1,500,000	0	0	0	0	0	5,500,000	5,500,000	5,500,000	-
118 Community-Based Agency Funding Pool	5,146,285	5,820,176	0	0	0	5,820,176	5,923,150	5,923,150	102,974	1.77%
119 Contributory Fund	0	6,021,696	176,679	0	0	6,198,375	6,832,638	6,682,638	484,263	7.81%
120 E-911	0	1,912,445	0	675,000	0	2,587,445	3,796,353	3,796,353	1,208,908	46.72%
141 Housing Programs for the Elderly	1,332,125	1,359,404	0	0	0	1,359,404	1,253,327	1,253,327	(106,077)	-7.80%
144 Housing Trust Fund	0	1,900,000	0	0	0	1,900,000	0	0	(1,900,000)	-100.00%
200 County Debt Service	94,612,350	94,667,437	0	0	0	94,667,437	98,009,886	98,009,886	3,342,449	3.53%
201 School Debt Service	89,459,914	95,250,687	0	0	0	95,250,687	104,837,673	105,528,408	10,277,721	10.79%
300 Countywide Roadway Improvement	2,300,000	0	0	0	0	0	0	0	0	-
302 Library Construction	0	240,000	0	0	0	240,000	0	0	(240,000)	-100.00%
303 County Construction	11,193,438	14,646,319	225,000	594,000	0	15,465,319	9,742,957	5,192,957	(10,272,362)	-66.42%
304 Primary & Secondary Rd Bond Constr	1,167,400	0	423,277	0	0	423,277	150,000	150,000	(273,277)	-64.56%
307 Sidewalk Construction	1,100,000	300,000	500,000	0	0	800,000	0	0	(800,000)	-100.00%
308 Public Works Construction	2,963,000	903,724	0	0	0	903,724	580,776	580,776	(322,948)	-35.74%
309 Metro Operations and Construction	7,045,830	12,673,283	0	0	0	12,673,283	11,450,844	11,450,844	(1,222,439)	-9.65%
311 County Bond Construction	4,087,000	1,130,000	0	0	0	1,130,000	0	0	(1,130,000)	-100.00%
313 Trail Construction	50,000	150,000	0	0	0	150,000	200,000	200,000	50,000	33.33%
340 Housing Assistance Program	500,000	2,048,750	834,654	0	0	2,883,404	1,850,000	1,850,000	(1,033,404)	-35.84%
500 Retiree Health	1,479,425	1,896,000	0	0	0	1,896,000	1,917,915	1,917,915	21,915	1.16%
503 Department of Vehicle Services	5,200,000	0	0	0	0	0	0	0	0	-
504 Document Services Division	0	2,900,000	0	0	0	2,900,000	2,900,000	2,900,000	0	0.00%
Total Transfers Out	\$1,238,817,898	\$1,330,373,982	\$8,812,364	\$4,242,354	\$0	\$1,343,428,700	\$1,424,077,817	\$1,434,444,725	\$91,016,025	6.77%
Total Disbursements	\$2,000,540,810	\$2,149,826,592	\$27,983,111	\$4,964,873	\$0	\$2,182,774,576	\$2,304,027,532	\$2,307,490,473	\$124,715,897	5.71%
Total Ending Balance	\$88,484,891	\$42,996,532	\$559,662	(\$12,473,657)	\$13,982,054	\$45,064,591	\$46,080,551	\$46,149,809	\$1,085,218	2.41%
Less:										
Managed Reserve	\$40,471,960	\$42,996,532	\$559,662	\$99,297	\$0	\$43,655,492	\$46,080,551	\$46,149,809	\$2,494,318	5.71%
Set Aside Reserve	0	0	0	0	0	0	0	0	0	-
Total Available	\$48,012,931	\$0	\$0	(\$12,572,954)	\$13,982,054	\$1,409,099	\$0	\$0	(\$1,409,099)	-

¹ The FY 2001 Revised Budget Plan Ending Balance reflects the decision by the Board of Supervisors to allocate the available balance of \$1,409,099, identified at the FY 2001 Third Quarter Review to the Fairfax County Public Schools. The funding will be carried forward to FY 2002 to increase the transfer to Fund 090, Public School Operating by \$690,735 and to increase the transfer to Fund 201, School Debt Service by \$690,735. The increase to Fund 201, School Debt Service is required to increase the FY 2002 school bond sale from \$100 million to \$130 million.

² Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Revenue from the Commonwealth category in accordance with guidelines from the State Auditor of Public Accounts.

FY 2002 ADOPTED SUMMARY GENERAL FUND EXPENDITURES

#	Agency Title	FY 2000 Actual	FY 200 Adopted Budget Plan	FY 2000 Carryover	FY 2001 Third Quarter	Other Actions July - June	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Legis - Exec Functions/Central Svcs											
01	Board of Supervisors	\$3,251,332	\$3,800,655	\$6,769	\$0	\$0	\$3,807,424	\$4,049,408	\$4,078,580	\$271,156	7.12%
02	Office of the County Executive	4,547,772	5,478,469	680,018	(19,929)	0	6,138,558	6,727,416	6,427,002	288,444	4.70%
04	Department of Cable Communications and Consumer Protection	1,567,068	1,657,494	8,562	(36,091)	0	1,629,965	1,929,593	1,695,645	65,680	4.03%
06	Department of Finance	4,720,715	5,780,958	246,946	39,984	0	6,067,888	6,668,474	6,466,849	398,961	6.57%
11	Department of Human Resources	5,607,710	5,865,962	159,921	0	0	6,025,883	6,053,117	6,272,104	246,221	4.09%
12	Department of Purchasing and Supply Management	3,033,771	3,537,258	76,878	(75,218)	0	3,538,918	3,748,318	3,772,351	233,433	6.60%
13	Office of Public Affairs	564,697	699,215	78,119	(14,630)	0	762,704	846,541	851,275	88,571	11.61%
15	Electoral Board and General Registrar	1,734,029	3,285,734	30,473	0	0	3,316,207	3,028,068	3,042,465	(273,742)	-8.25%
17	Office of the County Attorney	4,560,284	5,320,889	268,080	(60,000)	0	5,528,969	5,646,189	5,482,940	(46,029)	-0.83%
20	Department of Management and Budget	2,429,779	2,954,698	61,763	(78,494)	0	2,937,967	3,007,943	3,030,498	92,531	3.15%
37	Office of the Financial and Program Auditor	154,074	169,959	2,400	0	0	172,359	177,741	179,210	6,851	3.97%
41	Civil Service Commission	161,825	179,603	2,584	(4,019)	0	178,168	185,943	187,170	9,002	5.05%
57	Department of Tax Administration	17,053,541	18,756,020	568,356	(184,566)	0	19,139,810	19,775,237	19,558,598	418,788	2.19%
70	Department of Information Technology	14,322,892	17,944,223	941,695	0	0	18,885,918	21,093,323	20,746,042	1,860,124	9.85%
88	Contributory Agencies	1,481,687	0	0	0	0	0	0	0	0	-
Total Legis - Exec Functions/Central Services		\$65,191,176	\$75,431,137	\$3,132,564	(\$432,963)	\$0	\$78,130,738	\$82,937,311	\$81,790,729	\$3,659,991	4.68%
Judicial Administration											
80	Circuit Court and Records	\$7,587,785	\$8,261,350	\$283,893	(\$184,366)	\$0	\$8,360,877	\$8,759,106	\$8,816,442	\$455,565	5.45%
82	Office of the Commonwealth's Attorney	1,548,233	1,901,733	35,778	(54,000)	0	1,883,511	1,998,635	2,015,273	131,762	7.00%
85	General District Court	1,538,669	1,523,560	50,476	39,238	0	1,613,274	1,611,579	1,618,606	5,332	0.33%
91	Office of the Sheriff	10,215,841	10,814,475	435,941	690,000	(26,000)	11,914,416	12,146,361	12,202,881	288,465	2.42%
Total Judicial Administration		\$20,890,528	\$22,501,118	\$806,088	\$490,872	(\$26,000)	\$23,772,078	\$24,515,681	\$24,653,202	\$881,124	3.71%
Public Safety											
04	Department of Cable Communications and Consumer Protection	\$959,274	\$900,201	\$0	(\$8,911)	\$0	\$891,290	\$973,813	\$981,693	\$90,403	10.14%
31	Land Development Services	0	9,278,491	227,460	(79,225)	0	9,426,726	9,782,389	9,677,786	251,060	2.66%
32	Office of Building Code Services	8,763,009	0	0	0	0	0	0	0	0	-
81	Juvenile and Domestic Relations District Court	14,569,945	16,069,265	302,026	(32,159)	0	16,339,132	17,295,035	17,089,796	750,664	4.59%
88	Contributory Agencies	120,225	0	0	0	0	0	0	0	0	-
90	Police Department	108,730,121	104,604,253	806,490	2,217,218	0	107,627,961	114,593,366	115,410,566	7,782,605	7.23%
91	Office of the Sheriff	24,560,237	27,184,771	1,200,017	1,683,421	26,000	30,094,209	29,625,069	29,862,680	(231,529)	-0.77%
92	Fire and Rescue Department	86,519,792	93,566,898	3,516,257	229,763	0	97,312,918	103,003,222	103,219,165	5,906,247	6.07%
96	Animal Shelter	688,455	850,640	0	(16,168)	0	834,472	1,035,379	1,041,469	206,997	24.81%
Total Public Safety		\$244,911,058	\$252,454,519	\$6,052,250	\$3,993,939	\$26,000	\$262,526,708	\$276,308,273	\$277,283,155	\$14,756,447	5.62%

FY 2002 ADOPTED SUMMARY GENERAL FUND EXPENDITURES

#	Agency Title	FY 2000 Actual	FY 200 Adopted Budget Plan	FY 2000 Carryover	FY 2001 Third Quarter	Other Actions July - June	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Public Works											
08	Facilities Management Division	\$27,601,870	\$29,799,865	\$1,433,919	\$1,350,000	\$0	\$32,583,784	\$31,200,477	\$31,269,192	(\$1,314,592)	-4.03%
22	Project Engineering	571,414	0	0	0	0	0	0	0	0	-
25	Business Planning and Support	378,862	2,932,990	(626,855)	0	0	2,306,135	2,812,211	2,707,187	401,052	17.39%
26	Office of Capital Facilities	918,532	8,008,390	11,217	0	0	8,019,607	8,379,229	8,338,763	319,156	3.98%
28	Utilities Planning & Design	6,511,793	0	0	0	0	0	0	0	0	-
29	Stormwater Management	5,929,287	7,093,189	424,903	(133,634)	0	7,384,458	8,022,594	8,065,911	681,453	9.23%
33	Land Acquisition	149,448	0	0	0	0	0	0	0	0	-
87	Unclassified Administrative Expenses	70,924	211,138	0	0	0	211,138	220,474	220,474	9,336	4.42%
Total Public Works		\$42,132,130	\$48,045,572	\$1,243,184	\$1,216,366	\$0	\$50,505,122	\$50,634,985	\$50,601,527	\$96,405	0.19%
Health and Welfare											
05	Office for Women	\$330,251	\$369,567	\$0	\$37,595	\$0	\$407,162	\$393,339	\$481,055	\$73,893	18.15%
67	Department of Family Services	143,302,438	152,723,364	2,638,547	(4,521,480)	0	150,840,431	162,355,881	162,832,483	11,992,052	7.95%
68	Department of Administration for Human Services	9,643,929	11,110,304	(87,685)	0	0	11,022,619	11,935,496	12,023,896	1,001,277	9.08%
69	Department of Systems Management for Human Services	3,918,717	4,754,847	224,228	(108,127)	0	4,870,948	5,144,711	5,182,945	311,997	6.41%
71	Health Department	31,717,586	34,324,160	864,855	(279,600)	0	34,909,415	36,894,664	36,738,300	1,828,885	5.24%
88	Contributory Agencies	739,888	0	0	0	0	0	0	0	0	-
Total Health and Welfare		\$189,652,809	\$203,282,242	\$3,639,945	(\$4,871,612)	\$0	\$202,050,575	\$216,724,091	\$217,258,679	\$15,208,104	7.53%
Parks, Recreation and Cultural											
50	Department of Community and Recreation Services	\$13,449,564	\$14,082,564	\$582,753	(\$74,473)	\$0	\$14,590,844	\$15,389,060	\$12,234,602	(\$2,356,242)	-16.15%
51	Fairfax County Park Authority	18,640,856	19,715,737	96,606	97,197	0	19,909,540	20,967,747	24,146,994	4,237,454	21.28%
52	Fairfax County Public Library	24,843,274	26,786,707	589,403	0	0	27,376,110	27,343,174	27,341,066	(35,044)	-0.13%
88	Contributory Agencies	2,384,150	0	0	0	0	0	0	0	0	-
Total Parks, Recreation and Cultural		\$59,317,844	\$60,585,008	\$1,268,762	\$22,724	\$0	\$61,876,494	\$63,699,981	\$63,722,662	\$1,846,168	2.98%
Community Development											
16	Economic Development Authority	\$6,533,677	\$6,713,330	\$29	\$0	\$0	\$6,713,359	\$7,070,457	\$6,837,644	\$124,285	1.85%
30	Environmental Services Administration Division	2,433,819	0	0	0	0	0	0	0	0	-
31	Land Development Services	7,735,489	8,406,406	718,624	(356,841)	0	8,768,189	9,292,695	9,184,998	416,809	4.75%
35	Department of Planning and Zoning	7,702,278	8,257,918	56,342	(66,866)	0	8,247,394	8,685,807	8,752,959	505,565	6.13%
36	Planning Commission	482,476	592,661	9,949	(3,370)	0	599,240	627,132	630,792	31,552	5.27%
38	Department of Housing and Community Development	3,903,704	4,775,592	292,441	250,745	0	5,318,778	5,632,114	5,662,290	343,512	6.46%
39	Office of Human Rights	1,047,865	1,116,893	11,023	24,979	0	1,152,895	1,231,562	1,241,194	88,299	7.66%
40	Department of Transportation	3,067,388	5,615,339	199,327	(821,587)	0	4,993,079	6,044,927	6,074,519	1,081,440	21.66%
88	Contributory Agencies	685,589	0	0	0	0	0	0	0	0	-
Total Community Development		\$33,592,285	\$35,478,139	\$1,287,735	(\$972,940)	\$0	\$35,792,934	\$38,584,694	\$38,384,396	\$2,591,462	7.24%

FY 2002 ADOPTED SUMMARY GENERAL FUND EXPENDITURES

#	Agency Title	FY 2000 Actual	FY 200 Adopted Budget Plan	FY 2000 Carryover	FY 2001 Third Quarter	Other Actions July - June	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
Non-Departmental											
87	Unclassified Administrative Expenses	\$3,149,339	\$5,330,290	\$1,419,162	(\$199,755)	\$0	\$6,549,697	\$10,200,457	\$4,283,582	(\$2,266,115)	-34.60%
88	Contributory Agencies	30,000	0	0	0	0	0	0	0	0	-
89	Employee Benefits	102,855,743	116,344,585	321,057	1,475,888	0	118,141,530	116,344,242	115,067,816	(3,073,714)	-2.60%
Total Non-Departmental		\$106,035,082	\$121,674,875	\$1,740,219	\$1,276,133	\$0	\$124,691,227	\$126,544,699	\$119,351,398	(\$5,339,829)	-4.28%
Total General Fund Expenditures		\$761,722,912	\$819,452,610	\$19,170,747	\$722,519	\$0	\$839,345,876	\$879,949,715	\$873,045,748	\$33,699,872	4.02%

**FY 2002 ADOPTED SUMMARY
OF APPROPRIATED FUNDS BY FUND TYPE**

	General Fund	Special Revenue Funds ¹	Debt Service Funds	Capital Projects Funds ²	Enterprise Funds ³	Internal Service Funds ⁴	Trust Funds	Agency Funds
<i>Beginning Fund Balance</i>	\$68,315,604	\$103,577,507	\$2,863,573	\$129,117	\$179,498,907	\$73,767,601	\$4,909,220,005	\$41,191
<i>Revenues</i>	\$2,306,836,167	\$685,245,791	\$25,000	\$181,245,666	\$117,622,000	\$237,867,006	\$528,667,558	\$6,087,185
<i>Transfers In</i>	\$2,914,594	\$1,221,912,250	\$203,654,132	\$33,531,127	\$151,461,118	\$5,086,821	\$0	\$0
Total Available	\$2,378,066,365	\$2,010,735,548	\$206,542,705	\$214,905,910	\$448,582,025	\$316,721,428	\$5,437,887,563	\$6,128,376
<i>Expenditures</i>	\$873,045,748	\$1,899,844,161	\$206,542,705	\$213,806,369	\$151,927,154	\$258,921,816	\$251,456,928	\$6,087,185
<i>Transfers Out</i>	\$1,434,444,725	\$29,918,775	\$0	\$1,435,424	\$151,461,118	\$1,300,000	\$0	\$0
Total Disbursements	\$2,307,490,473	\$1,929,762,936	\$206,542,705	\$215,241,793	\$303,388,272	\$260,221,816	\$251,456,928	\$6,087,185
Ending Fund Balance	\$70,575,892	\$80,972,612	\$0	(\$335,883)	\$145,193,753	\$56,499,612	\$5,186,430,635	\$41,191

¹ **Not reflected is the following adjustment to balance which was carried forward from FY 2001 to FY 2002:**

Fund 090, Public School Operating, assumes available balance of \$10,000,000 to be carried forward to balance the FY 2002 budget.
Fund 192, School Grants & Self Supporting, assumes carryover of 2001 summer school ending balance of \$1,500,000.

² **Not reflected are the following adjustments to balance which were carried forward from FY 2001 to FY 2002:**

Fund 303, County Construction, assumes carryover of \$500,000 associated with lower than anticipated interest payments for conservation bonds.

³ **Not reflected are the following adjustments to balance which were carried forward from FY 2001 to FY 2002:**

Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)

⁴ **Not reflected is the following adjustment to balance which was carried forward from FY 2001 to FY 2002:**

Fund 590, Public School Insurance, net change in accrued liability of \$336,717
Fund 591, School Health Benefits Trust, premium stabilization of \$11,161,180

**FY 2002 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2000 Actual¹	FY 2001 Adopted Budget Plan²	FY 2001 Revised Budget Plan³	FY 2002 Advertised Budget Plan⁴	FY 2002 Adopted Budget Plan⁵	Increase (Decrease) Over Revised	% Increase (Decrease)
GOVERNMENTAL FUNDS							
G00 General Fund							
001 General Fund	\$1,992,359,682	\$2,135,365,386	\$2,137,670,476	\$2,304,937,295	\$2,305,661,097	\$167,990,621	7.86%
002 Revenue Stabilization Fund	272,709	369,965	369,965	1,175,070	1,175,070	805,105	217.62%
Total General Fund Group	\$1,992,632,391	\$2,135,735,351	\$2,138,040,441	\$2,306,112,365	\$2,306,836,167	\$168,795,726	7.89%
G10 Special Revenue Funds							
090 Public School Operating	\$342,627,064	\$359,923,934	\$380,985,783	\$385,454,822	\$382,103,835	\$1,118,052	0.29%
100 County Transit Systems	5,745,233	3,382,917	13,933,723	10,706,360	5,906,360	(8,027,363)	-57.61%
102 Federal/State Grant Fund	29,537,743	39,588,422	68,448,281	43,188,175	43,188,175	(25,260,106)	-36.90%
103 Aging Grants and Programs	1,863,338	2,192,697	2,577,376	2,251,706	2,264,628	(312,748)	-12.13%
104 Information Technology	7,306,724	1,640,000	1,662,533	1,440,000	1,440,000	(222,533)	-13.39%
105 Cable Communications	10,150,644	11,165,303	11,165,303	11,060,862	11,060,862	(104,441)	-0.94%
106 Community Services Board	29,502,531	30,758,539	29,886,368	32,968,505	32,968,505	3,082,137	10.31%
108 Leaf Collection	752,619	723,128	723,128	771,314	771,314	48,186	6.66%
109 Refuse Collection & Recycling Ops	11,752,832	11,558,130	12,088,699	12,048,826	12,048,826	(39,873)	-0.33%
110 Refuse Disposal	32,600,791	26,136,628	30,136,587	31,791,198	31,791,198	1,654,611	5.49%
111 Reston Community Center	4,202,867	4,251,441	4,718,996	4,961,900	4,961,900	242,904	5.15%
112 Energy Resource Recovery Facility	30,339,901	29,006,807	31,654,409	30,836,469	30,836,469	(817,940)	-2.58%
113 McLean Community Center	2,394,233	2,470,687	2,644,707	2,777,040	2,822,040	177,333	6.71%
114 I-95 Refuse Disposal	9,521,084	7,334,754	11,055,653	8,700,340	8,700,340	(2,355,313)	-21.30%
115 Burgundy Village Community Center	23,629	28,575	28,575	28,414	28,414	(161)	-0.56%
116 Forest Integrated Pest Management Program	32,615	904,996	904,996	886,551	886,551	(18,445)	-2.04%
120 E-911 Fund	0	16,316,901	16,641,561	18,549,140	18,549,140	1,907,579	11.46%
141 Elderly Housing Programs	1,676,627	1,682,210	1,682,210	1,704,066	1,704,066	21,856	1.30%
142 Community Development Block Grant	5,558,067	6,133,000	12,674,238	6,370,000	6,370,000	(6,304,238)	-49.74%
143 Homeowner and Business Loan Prgms	1,015,081	772,512	2,158,617	1,161,733	1,161,733	(996,884)	-46.18%
144 Housing Trust Fund	2,083,163	1,000,000	1,000,000	1,200,000	1,200,000	200,000	20.00%
145 HOME Investment Partnership Grant	2,095,978	1,870,000	4,493,508	2,081,000	2,081,000	(2,412,508)	-53.69%
191 School Food & Nutrition Services	45,351,729	43,681,308	46,659,612	48,515,243	48,515,243	1,855,631	3.98%
192 School Grants & Self Supporting	18,734,055	20,124,055	32,156,230	25,411,282	25,411,282	(6,744,948)	-20.98%
193 School Adult & Community Education	7,306,022	8,296,510	8,833,511	8,473,910	8,473,910	(359,601)	-4.07%
Total Special Revenue Funds	\$602,174,570	\$630,943,454	\$728,914,604	\$693,338,856	\$685,245,791	(\$43,668,813)	-5.99%
G20 Debt Service Funds							
200 County Debt Service	\$45,349	\$27,000	\$27,000	\$25,000	\$25,000	(\$2,000)	-7.41%
Total Debt Service Funds	\$45,349	\$27,000	\$27,000	\$25,000	\$25,000	(\$2,000)	-7.41%

**FY 2002 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2000 Actual¹	FY 2001 Adopted Budget Plan²	FY 2001 Revised Budget Plan³	FY 2002 Advertised Budget Plan⁴	FY 2002 Adopted Budget Plan⁵	Increase (Decrease) Over Revised	% Increase (Decrease)
G30 Capital Project Funds							
300 Countywide Roadway Improvement	\$200,000	\$0	\$0	\$0	\$0	\$0	-
301 Contributed Roadway Improvement	4,916,944	5,539,878	12,333,478	6,281,840	6,281,840	(6,051,638)	-49.07%
302 Library Construction	5,602,234	2,660,000	3,841,808	0	0	(3,841,808)	-100.00%
303 County Construction	3,613,335	4,500,000	4,543,238	3,599,552	6,599,552	2,056,314	45.26%
304 Primary & Secondary Rd Bond Construction	9,075,277	2,000,000	38,697,602	0	0	(38,697,602)	-100.00%
306 No VA Regional Park Authority	1,500,000	2,250,000	2,250,000	2,250,000	2,250,000	0	0.00%
307 Sidewalk Construction	1,529,506	1,300,000	3,021,370	1,300,000	300,000	(2,721,370)	-90.07%
308 Public Works Construction	2,230,749	2,862,776	3,396,347	3,385,224	1,385,224	(2,011,123)	-59.21%
309 Metro Operations & Construction	0	13,971,188	12,702,850	4,918,523	4,918,523	(7,784,327)	-61.28%
310 Storm Drainage Bond Construction	22,321	2,303,569	3,572,938	0	0	(3,572,938)	-100.00%
311 County Bond Construction	7,167,925	0	19,298,689	0	0	(19,298,689)	-100.00%
312 Public Safety Construction	4,762,101	40,676,000	68,909,033	1,948,000	1,948,000	(66,961,033)	-97.17%
313 Trail Construction	2,317	0	509,104	0	0	(509,104)	-100.00%
314 Neighborhood Improvement Program	3,636,178	40,000	4,829,069	35,000	35,000	(4,794,069)	-99.28%
315 Commercial Revitalization Program	1,500,769	8,001,956	14,074,243	0	0	(14,074,243)	-100.00%
316 Pro Rata Share Drainage Construction	1,437,365	1,328,000	15,237,133	3,483,000	3,483,000	(11,754,133)	-77.14%
340 Housing Assistance Program	0	0	9,780,937	0	0	(9,780,937)	-100.00%
341 Housing G O Bond Construction	0	0	324,670	0	0	(324,670)	-100.00%
370 Park Authority Bond Construction	12,000,523	10,400,000	15,545,338	21,520,000	21,520,000	5,974,662	38.43%
390 School Construction	133,644,809	132,436,000	331,076,295	102,524,527	132,524,527	(198,551,768)	-59.97%
Total Capital Project Funds	\$192,842,353	\$230,269,367	\$563,944,142	\$151,245,666	\$181,245,666	(\$382,698,476)	-67.86%
TOTAL GOVERNMENTAL FUNDS	\$2,787,694,663	\$2,996,975,172	\$3,430,926,187	\$3,150,721,887	\$3,173,352,624	(\$257,573,563)	-7.51%
PROPRIETARY FUNDS							
G40 Enterprise Funds							
400 Sewer Revenue	\$116,776,466	\$117,669,000	\$157,669,000	\$117,222,000	\$117,222,000	(\$40,447,000)	-25.65%
401 Sewer Operation & Maintenance	127,098	160,000	160,000	100,000	100,000	(60,000)	-37.50%
402 Sewer Construction Improvements	4,692	0	0	0	0	0	-
408 Sewer Bond Construction	7,223,995	300,000	6,066,683	300,000	300,000	(5,766,683)	-95.05%
Total Enterprise Funds	\$124,132,251	\$118,129,000	\$163,895,683	\$117,622,000	\$117,622,000	(\$46,273,683)	-28.23%

**FY 2002 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2000 Actual¹	FY 2001 Adopted Budget Plan²	FY 2001 Revised Budget Plan³	FY 2002 Advertised Budget Plan⁴	FY 2002 Adopted Budget Plan⁵	Increase (Decrease) Over Revised	% Increase (Decrease)
G50 Internal Service Funds							
501 County Insurance Fund	\$9,698,631	\$9,709,397	\$9,709,397	\$7,860,735	\$6,284,205	(\$3,425,192)	-35.28%
502 County Central Stores	2,691,514	1,251,534	1,482,235	1,323,290	1,323,290	(158,945)	-10.72%
503 Department of Vehicle Services	38,834,964	36,843,056	39,568,219	46,052,399	46,052,399	6,484,180	16.39%
504 Document Services Division	5,474,997	4,428,158	4,428,158	4,732,486	4,732,486	304,328	6.87%
505 Technology Infrastructure Services	14,919,586	17,215,526	16,987,491	21,567,395	20,167,395	3,179,904	18.72%
506 Health Benefits Trust	27,965,030	33,301,257	38,816,829	41,192,355	41,192,355	2,375,526	6.12%
590 Public School Insurance Fund	8,457,725	8,142,548	5,413,864	4,476,293	4,476,293	(937,571)	-17.32%
591 School Health Benefits Trust	52,511,240	42,597,792	92,670,833	99,638,583	99,638,583	6,967,750	7.52%
592 School Central Procurement	10,228,002	15,957,400	15,957,400	14,000,000	14,000,000	(1,957,400)	-12.27%
Total Internal Service Funds	\$170,781,689	\$169,446,668	\$225,034,426	\$240,843,536	\$237,867,006	\$12,832,580	5.70%
TOTAL PROPRIETARY FUNDS	\$294,913,940	\$287,575,668	\$388,930,109	\$358,465,536	\$355,489,006	(\$33,441,103)	-8.60%
FIDUCIARY FUNDS							
G60 Trust Funds							
600 Uniformed Employee Retirement	\$59,579,804	\$71,866,987	\$71,866,987	\$76,185,306	\$76,185,306	\$4,318,319	6.01%
601 Fairfax County Employees' Retirement	160,619,807	183,630,579	183,630,579	195,327,867	195,327,867	11,697,288	6.37%
602 Police Officers Retirement	70,131,307	66,193,672	67,423,507	72,821,256	72,821,256	5,397,749	8.01%
691 Educational Employees Retirement	101,782,911	168,866,862	168,744,900	184,333,129	184,333,129	15,588,229	9.24%
Total Trust Funds	\$392,113,829	\$490,558,100	\$491,665,973	\$528,667,558	\$528,667,558	\$37,001,585	7.53%
G70 Agency Funds							
700 Route 28 Taxing District	\$4,326,750	\$4,795,818	\$5,795,818	\$6,087,185	\$6,087,185	\$291,367	5.03%
TOTAL FIDUCIARY FUNDS	\$396,440,579	\$495,353,918	\$497,461,791	\$534,754,743	\$534,754,743	\$37,292,952	7.50%
TOTAL APPROPRIATED FUNDS	\$3,479,049,182	\$3,779,904,758	\$4,317,318,087	\$4,043,942,166	\$4,063,596,373	(\$253,721,714)	-5.88%
Appropriated From (Added to) Surplus	(\$193,305,774)	(\$208,267,852)	\$192,865,460	(\$220,762,276)	(\$225,383,107)	(\$418,248,567)	-216.86%
TOTAL AVAILABLE	\$3,285,743,408	\$3,571,636,906	\$4,510,183,547	\$3,823,179,890	\$3,838,213,266	(\$671,970,281)	-14.90%
Less: Internal Service Funds	(\$165,716,862)	(\$183,259,969)	(\$251,442,295)	(\$260,321,816)	(\$258,921,816)	(\$7,479,521)	2.97%
NET AVAILABLE	\$3,120,026,546	\$3,388,376,937	\$4,258,741,252	\$3,562,858,074	\$3,579,291,450	(\$679,449,802)	-15.95%

**FY 2002 ADOPTED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2000 Actual ¹	FY 2001 Adopted Budget Plan ²	FY 2001 Revised Budget Plan ³	FY 2002 Advertised Budget Plan ⁴	FY 2002 Adopted Budget Plan ⁵	Increase (Decrease) Over Revised	% Increase (Decrease)
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EXPLANATORY NOTE:

The "Total available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Appropriated Funds."

¹ **Not reflected are the following adjustments to balance which were carried forward from FY 1999 to FY 2000:**

- Fund 191, School Food and Nutrition Services, inventory of \$120,243
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of (\$1,617,691)

² **Not reflected are the following adjustments to balance which were carried forward from FY 2000 to FY 2001**

- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$931,126
- Fund 591, School Health Benefits Trust, premium stabilization of \$10,118,177

³ **Not reflected are the following adjustments to balance which were carried forward from FY 2000 to FY 2001**

- Fund 142, Community Development Block Grant, reflects reconciliation of balance based on carryover of unexpended balances (\$1,051,969).
- Fund 145, HOME Investment Partnership Grant, reflects reconciliation of balance based on carryover of unexpended balances (\$1).
- Fund 311, County Bond Construction, reflects reconciliation of balance based on FY 2000 actual audit adjustment \$1.
- Fund 403, Sewer Bond Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$211,264

⁴ **Not reflected are the following adjustments to balance which were carried forward from FY 2001 to FY 2002**

- Fund 001, General Fund, assumption of appropriation of fund balance at the FY 2001 Third Quarter Review of (\$13,982,054)
- Fund 090, Public School Operating, assumes carryover of available FY 2001 balance of \$10,000,000 to balance the FY 2002 budget.
- Fund 192, School Grants & Self Supporting, assumes carryover of 2001summer school ending balance of \$1,500,000.
- Fund 200, County Debt Service, reflects anticipated adjustment at the FY 2001 Third Quarter Review of \$600,000 to address FY 2001 requirements for the 2000B General Obligation Bond Sale.
- Fund 201, School Debt Service, reflects anticipated adjustment at the FY 2001 Third Quarter Review of \$1,129,324 to address FY 2001 requirements for the 2000B General Obligation Bond Sale.
- Fund 303, County Construction, assumes carryover of \$500,000 associated with lower than anticipated interest payments for conservation bonds.
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$336,717
- Fund 591, School Health Benefits Trust, premium stabilization of \$11,161,180

⁵ **Not reflected are the following adjustments to balance which were carried forward from FY 2001 to FY 2002**

- Fund 090, Public School Operating, assumption of available balance at the FY 2001 Third Quarter Review of \$10,000,000
- Fund 192, School Grants & Self Supporting, assumes carryover of 2001summer school ending balance of \$1,500,000.
- Fund 303, County Construction, assumes carryover of \$500,000 associated with lower than anticipated interest payments for conservation bonds.
- Fund 403, Sewer Bond Parity Debt Service, non-appropriated amortization expense of (\$79,097)
- Fund 590, Public School Insurance, net change in accrued liability of \$336,717
- Fund 591, School Health Benefits Trust, premium stabilization of \$11,161,180

**FY 2002 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2000 Estimate	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
GOVERNMENTAL FUNDS								
G00 General Fund								
001 General Fund	\$784,780,122	\$761,722,912	\$819,452,610	\$839,345,876	\$879,949,715	\$873,045,748	\$33,699,872	4.02%
G10 Special Revenue Funds								
090 Public School Operating ¹	\$1,300,912,190	\$1,250,278,726	\$1,333,220,241	\$1,403,390,987	\$1,430,514,390	\$1,443,646,441	\$40,255,454	2.87%
100 County Transit Systems	38,077,127	25,224,464	21,054,346	42,225,919	29,050,546	24,250,546	(17,975,373)	-42.57%
102 Federal/State Grant Fund	56,955,648	30,471,187	39,588,422	68,483,775	43,188,175	43,188,175	(25,295,600)	-36.94%
103 Aging Grants and Programs	3,558,208	2,780,724	3,546,442	4,437,870	3,856,854	3,856,854	(581,016)	-13.09%
104 Information Technology	44,914,964	22,029,844	20,033,266	35,756,910	15,935,000	14,835,000	(20,921,910)	-58.51%
105 Cable Communications	11,469,565	4,520,483	12,485,646	18,964,905	4,806,953	4,806,953	(14,157,952)	-74.65%
106 Community Services Board	91,147,118	89,203,648	96,526,542	97,667,164	108,643,518	107,636,653	9,969,489	10.21%
108 Leaf Collection	1,202,551	977,615	1,051,556	1,142,602	1,099,456	1,099,456	(43,146)	-3.78%
109 Refuse Collection & Recycling Ops	12,868,839	12,221,113	12,604,277	13,174,471	13,931,140	13,931,140	756,669	5.74%
110 Refuse Disposal	37,860,301	36,049,476	31,686,451	37,377,080	37,957,010	37,957,010	579,930	1.55%
111 Reston Community Center	4,143,798	4,097,182	4,332,496	4,809,754	5,104,119	5,104,119	294,365	6.12%
112 Energy Resource Recovery Facility	29,938,012	28,704,794	29,973,715	31,638,417	33,895,781	33,895,781	2,257,364	7.13%
113 McLean Community Center	2,806,226	2,422,976	2,258,103	2,625,104	2,429,021	2,728,129	103,025	3.92%
114 I-95 Refuse Disposal	28,671,820	5,064,177	4,477,602	28,324,550	13,915,403	13,915,403	(14,409,147)	-50.87%
115 Burgundy Village Community Center	44,908	44,502	22,554	22,554	22,690	22,690	136	0.60%
116 Forest Integrated Pest Management Program	456,616	329,157	863,319	863,319	874,100	874,100	10,781	1.25%
118 Community-Based Agency Funding Pool	5,234,049	4,895,070	5,820,176	6,159,155	5,923,150	5,923,150	(236,005)	-3.83%
119 Contributory Fund	0	0	6,021,696	6,198,375	6,832,638	6,682,638	484,263	7.81%
120 E-911 Fund	0	0	18,229,346	26,720,491	22,345,493	22,345,493	(4,374,998)	-16.37%
141 Elderly Housing Programs	3,270,852	2,868,640	3,075,284	3,213,485	3,105,310	3,105,310	(108,175)	-3.37%
142 Community Development Block Grant	12,876,527	4,524,048	6,133,000	13,798,588	6,370,000	6,370,000	(7,428,588)	-53.84%
143 Homeowner and Business Loan Prgms	3,858,138	561,460	772,512	4,254,804	1,161,733	1,161,733	(3,093,071)	-72.70%
144 Housing Trust Fund	7,431,192	955,322	2,900,000	10,459,033	1,200,000	1,200,000	(9,259,033)	-88.53%
145 HOME Investment Partnership Grant	4,469,323	2,202,883	1,870,000	4,580,997	2,081,000	2,081,000	(2,499,997)	-54.57%
191 School Food & Nutrition Services	48,198,738	47,276,806	44,450,003	52,378,319	50,028,308	50,028,308	(2,350,011)	-4.49%
192 School Grants & Self Supporting ²	43,008,746	27,145,745	30,709,882	47,192,036	39,624,038	39,624,038	(7,567,998)	-16.04%
193 School Adult & Community Education	10,927,311	8,048,725	9,376,669	14,219,838	9,574,041	9,574,041	(4,645,797)	-32.67%
Total Special Revenue Funds	\$1,804,302,767	\$1,612,898,767	\$1,743,083,546	\$1,980,080,502	\$1,893,469,867	\$1,899,844,161	(\$80,236,341)	-4.05%
G20 Debt Service Funds								
200 County Debt Service	\$95,787,932	\$95,445,334	\$96,458,166	\$95,858,166	\$99,116,671	\$99,116,671	\$3,258,505	3.40%
201 School Debt Service	90,209,914	89,525,538	99,128,648	97,999,324	106,735,299	107,426,034	9,426,710	9.62%
Total Debt Service Funds	\$185,997,846	\$184,970,872	\$195,586,814	\$193,857,490	\$205,851,970	\$206,542,705	\$12,685,215	6.54%

**FY 2002 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2000 Estimate	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
G30 Capital Project Funds								
300 Countywide Roadway Improvement	\$2,379,334	\$43,503	\$0	\$2,535,831	\$0	\$0	(\$2,535,831)	-100.00%
301 Contributed Roadway Improvement	21,828,895	110,965	5,539,878	35,291,829	6,281,840	6,281,840	(29,009,989)	-82.20%
302 Library Construction	7,211,960	3,832,955	2,900,000	6,279,005	0	0	(6,279,005)	-100.00%
303 County Construction	23,196,312	10,593,678	19,146,319	32,674,736	13,842,509	12,292,509	(20,382,227)	-62.38%
304 Primary & Secondary Rd Bond Construction	42,591,304	7,420,599	2,000,000	47,421,967	150,000	150,000	(47,271,967)	-99.68%
306 No VA Regional Park Authority	1,500,000	1,500,000	2,250,000	2,250,000	2,250,000	2,250,000	0	0.00%
307 Sidewalk Construction	6,869,838	736,993	1,600,000	8,232,845	1,300,000	300,000	(7,932,845)	-96.36%
308 Public Works Construction	11,912,062	1,767,908	3,766,500	13,910,654	3,966,000	1,966,000	(11,944,654)	-85.87%
309 Metro Operations & Construction	19,195,813	16,359,270	25,540,673	27,108,878	14,933,943	14,933,943	(12,174,935)	-44.91%
310 Storm Drainage Bond Construction	1,604,121	58,729	2,303,569	3,848,961	0	0	(3,848,961)	-100.00%
311 County Bond Construction	36,376,653	6,827,449	1,130,000	31,154,205	0	0	(31,154,205)	-100.00%
312 Public Safety Construction	33,886,943	6,556,169	40,676,000	68,936,222	1,948,000	1,948,000	(66,988,222)	-97.17%
313 Trail Construction	923,660	69,704	150,000	1,003,956	200,000	200,000	(803,956)	-80.08%
314 Neighborhood Improvement Program	7,749,714	2,001,878	0	5,747,836	0	0	(5,747,836)	-100.00%
315 Commercial Revitalization Program	8,114,921	933,126	8,001,956	15,183,751	0	0	(15,183,751)	-100.00%
316 Pro Rata Share Drainage Construction	12,678,466	1,438,915	1,328,000	15,239,928	3,483,000	3,483,000	(11,756,928)	-77.15%
340 Housing Assistance Program	9,353,264	148,304	2,048,750	12,569,301	1,850,000	1,850,000	(10,719,301)	-85.28%
341 Housing G O Bond Construction	364,440	(60,481)	0	424,921	0	0	(424,921)	-100.00%
370 Park Authority Bond Construction	23,181,680	13,481,702	10,400,000	22,999,978	21,520,000	21,520,000	(1,479,978)	-6.43%
390 School Construction	330,688,867	123,395,669	142,495,665	358,945,538	116,631,077	146,631,077	(212,314,461)	-59.15%
Total Capital Project Funds	\$601,608,247	\$197,217,035	\$271,277,310	\$711,760,342	\$188,356,369	\$213,806,369	(\$497,953,973)	-69.96%
TOTAL GOVERNMENTAL FUNDS	\$3,376,688,982	\$2,756,809,586	\$3,029,400,280	\$3,725,044,210	\$3,167,627,921	\$3,193,238,983	(\$531,805,227)	-14.28%
PROPRIETARY FUNDS								
G40 Enterprise Funds								
401 Sewer Operation & Maintenance	\$62,330,770	\$52,132,788	\$60,889,795	\$62,328,388	\$61,208,222	\$61,208,222	(\$1,120,166)	-1.80%
402 Sewer Construction Improvements	117,611,364	48,960,268	17,578,184	123,773,280	53,902,809	53,902,809	(69,870,471)	-56.45%
403 Sewer Bond Parity Debt Service	13,249,886	13,177,631	13,486,134	13,486,134	13,372,964	13,372,964	(113,170)	-0.84%
407 Sewer Bond Subordinate Debt	13,792,364	13,545,764	15,238,254	16,007,015	15,239,170	18,314,214	2,307,199	14.41%
408 Sewer Bond Construction	73,465,995	24,017,965	29,717,742	79,165,772	5,128,945	5,128,945	(74,036,827)	-93.52%
Total Enterprise Funds	\$280,450,379	\$151,834,416	\$136,910,109	\$294,760,589	\$148,852,110	\$151,927,154	(\$142,833,435)	-48.46%

**FY 2002 ADOPTED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	FY 2000 Estimate	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
G50 Internal Service Funds								
500 Retiree Health Benefits	\$1,540,628	\$1,415,762	\$1,970,786	\$1,970,786	\$2,042,781	\$2,042,781	\$71,995	3.65%
501 County Insurance Fund	9,568,468	6,167,410	9,105,177	9,079,903	9,060,386	9,060,386	(19,517)	-0.21%
502 County Central Stores	3,156,502	2,668,130	1,251,534	1,482,235	1,323,290	1,323,290	(158,945)	-10.72%
503 Department of Vehicle Services	46,649,662	41,076,211	37,923,243	48,355,803	45,594,152	45,594,152	(2,761,651)	-5.71%
504 Document Services Division	5,693,059	5,377,555	7,926,379	7,916,793	7,699,637	7,699,637	(217,156)	-2.74%
505 Technology Infrastructure Services	16,560,437	15,369,983	14,170,322	16,736,455	20,907,098	19,507,098	2,770,643	16.55%
506 Health Benefits Trust	29,831,517	29,633,569	33,567,698	38,104,068	40,649,957	40,649,957	2,545,889	6.68%
590 Public School Insurance Fund	8,504,968	3,761,632	9,445,431	7,551,821	7,975,846	7,975,846	424,025	5.61%
591 School Health Benefits Trust	59,006,694	49,988,452	51,941,999	104,287,031	111,068,669	111,068,669	6,781,638	6.50%
592 School Central Procurement	16,814,661	10,258,158	15,957,400	15,957,400	14,000,000	14,000,000	(1,957,400)	-12.27%
Total Internal Service Funds	\$197,326,596	\$165,716,862	\$183,259,969	\$251,442,295	\$260,321,816	\$258,921,816	\$7,479,521	2.97%
TOTAL PROPRIETARY FUNDS	\$477,776,975	\$317,551,278	\$320,170,078	\$546,202,884	\$409,173,926	\$410,848,970	(\$135,353,914)	-24.78%
FIDUCIARY FUNDS								
G60 Trust Funds								
600 Uniformed Employee Retirement	\$23,989,959	\$21,521,046	\$26,149,438	\$26,149,888	\$27,538,301	\$27,538,301	\$1,388,413	5.31%
601 Fairfax County Employees' Retirement	71,665,557	72,606,166	76,028,239	76,042,339	82,576,207	82,576,207	6,533,868	8.59%
602 Police Officers Retirement	23,920,685	24,531,837	24,824,444	26,054,729	26,681,338	26,681,338	626,609	2.40%
691 Educational Employees Retirement	92,116,403	87,319,551	101,238,815	103,973,877	114,661,082	114,661,082	10,687,205	10.28%
Total Trust Funds	\$211,692,604	\$205,978,600	\$228,240,936	\$232,220,833	\$251,456,928	\$251,456,928	\$19,236,095	8.28%
G70 Agency Funds								
700 Route 28 Taxing District	\$4,309,554	\$4,330,766	\$4,795,818	\$5,795,818	\$6,087,185	\$6,087,185	\$291,367	5.03%
TOTAL FIDUCIARY FUNDS	\$216,002,158	\$210,309,366	\$233,036,754	\$238,016,651	\$257,544,113	\$257,544,113	\$19,527,462	8.20%
TOTAL APPROPRIATED FUNDS	\$4,070,468,115	\$3,284,670,230	\$3,582,607,112	\$4,509,263,745	\$3,834,345,960	\$3,861,632,066	(\$647,631,679)	-14.36%
Less: Internal Service Funds ³	(\$197,326,596)	(\$165,716,862)	(\$183,259,969)	(\$251,442,295)	(\$260,321,816)	(\$258,921,816)	(\$7,479,521)	2.97%
NET EXPENDITURES	\$3,873,141,519	\$3,118,953,368	\$3,399,347,143	\$4,257,821,450	\$3,574,024,144	\$3,602,710,250	(\$655,111,200)	-15.39%

¹ FY 2002 Advertised Expenditures for Fund 090, Public School Operating, are reduced by \$33,098,030 to offset the discrepancy between the proposed Transfer Out from the General Fund and the School Board proposed Transfer In to Fund 090.

² FY 2002 Advertised Expenditures for Fund 192, School Grants & Self Supporting, are reduced by \$126,783 to offset the discrepancy between the proposed Transfer Out from Fund 105, Cable Communications, and the School Board proposed Transfer In to Fund 192, School Grants & Self Supporting.

³ Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

**FY 2002 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/99	Balance 6/30/00	Balance 6/30/01	Balance 6/30/02	Appropriated From/ (Added to) Surplus
GOVERNMENTAL FUNDS					
G00 General Fund					
001 General Fund	\$95,145,739	\$88,484,891	\$45,064,591	\$46,149,809	(\$1,085,218)
002 Revenue Stabilization Fund	0	18,236,393	23,251,013	24,426,083	(1,175,070)
Total General Fund Group	\$95,145,739	\$106,721,284	\$68,315,604	\$70,575,892	(\$2,260,288)
G10 Special Revenue Funds					
090 Public School Operating	\$88,407,394	\$56,768,845	\$0	\$0	\$0
100 County Transit Systems	11,363,476	12,030,153	845,679	0	845,679
102 Federal/State Grant Fund	1,036,668	103,224	67,730	67,730	0
103 Aging Grants and Programs	465,175	557,850	0	0	0
104 Information Technology	22,077,473	23,192,596	0	0	0
105 Cable Communications	10,539,843	12,955,890	1,678,988	4,677,368	(2,998,380)
106 Community Services Board	1,165,617	144,118	300,000	0	300,000
108 Leaf Collection	3,034,517	2,809,521	2,390,047	2,061,905	328,142
109 Refuse Collection & Recycling Ops	14,823,748	14,355,467	13,269,695	11,387,381	1,882,314
110 Refuse Disposal	5,414,314	3,465,629	1,685,511	1,019,699	665,812
111 Reston Community Center	2,349,305	2,454,990	2,364,232	2,222,013	142,219
112 Energy Resource Recovery Facility	15,406,297	17,041,404	11,597,021	8,537,709	3,059,312
113 McLean Community Center	1,913,654	1,758,723	1,657,276	1,635,349	21,927
114 I-95 Refuse Disposal	72,516,412	76,973,319	59,704,422	54,489,359	5,215,063
115 Burgundy Village Community Center	139,919	119,046	125,067	130,791	(5,724)
116 Forest Integrated Pest Management Program	575,565	279,023	320,700	333,151	(12,451)
118 Community-Based Agency Funding Pool	87,764	338,979	0	0	0
119 Contributory Fund	0	0	0	0	0
120 E-911 Fund	0	0	0	0	0
141 Elderly Housing Programs	579,676	719,788	547,917	400,000	147,917
142 Community Development Block Grant	90,331	2,176,319	0	0	0
143 Homeowner and Business Loan Prgms	1,717,211	2,170,832	74,645	74,645	0
144 Housing Trust Fund	6,660,252	7,788,093	229,060	229,060	0
145 HOME Investment Partnership Grant	194,395	87,490	0	0	0
191 School Food & Nutrition Services	14,243,058	12,438,224	6,719,517	5,206,452	1,513,065
192 School Grants & Self Supporting	2,415,563	4,828,878	0	0	0
193 School Adult & Community Education	1,432,915	1,703,109	0	0	0
Total Special Revenue Funds	\$278,650,542	\$257,261,510	\$103,577,507	\$92,472,612	\$11,104,895

**FY 2002 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/99	Balance 6/30/00	Balance 6/30/01	Balance 6/30/02	Appropriated From/ (Added to) Surplus
G20 Debt Service Funds					
200 County Debt Service	\$2,670,073	\$2,008,626	\$965,947	\$0	\$965,947
201 School Debt Service	167,961	3,812,337	1,897,626	0	1,897,626
Total Debt Service Funds	\$2,838,034	\$5,820,963	\$2,863,573	\$0	\$2,863,573
G30 Capital Project Funds					
300 Countywide Roadway Improvement	\$79,334	\$2,535,831	\$0	\$0	\$0
301 Contributed Roadway Improvement	18,932,372	23,738,351	0	0	0
302 Library Construction	427,918	2,197,197	0	0	0
303 County Construction	8,453,084	12,666,179	0	0	0
304 Primary & Secondary Rd Bond Construction	4,699,010	7,521,088	0	0	0
306 No VA Regional Park Authority	0	0	0	0	0
307 Sidewalk Construction	2,518,962	4,411,475	0	0	0
308 Public Works Construction	6,184,742	9,610,583	0	0	0
309 Metro Operations & Construction	13,620,877	2,938,449	0	0	0
310 Storm Drainage Bond Construction	312,431	276,023	0	0	0
311 County Bond Construction	6,298,039	10,725,515	0	0	0
312 Public Safety Construction	1,821,257	27,189	0	0	0
313 Trail Construction	362,239	344,852	0	0	0
314 Neighborhood Improvement Program	(586,416)	1,047,884	129,117	164,117	(35,000)
315 Commercial Revitalization Program	541,865	1,109,508	0	0	0
316 Pro Rata Share Drainage Construction	4,345	2,795	0	0	0
340 Housing Assistance Program	605,233	(95,040)	0	0	0
341 Housing G O Bond Construction	39,770	100,251	0	0	0
370 Park Authority Bond Construction	8,935,819	7,454,640	0	0	0
390 School Construction	1,116,421	18,689,387	0	0	0
Total Capital Project Funds	\$74,367,302	\$105,302,157	\$129,117	\$164,117	(\$35,000)
TOTAL GOVERNMENTAL FUNDS	\$451,001,617	\$475,105,914	\$174,885,801	\$163,212,621	\$11,673,180
PROPRIETARY FUNDS					
G40 Enterprise Funds					
400 Sewer Revenue	\$174,604,342	\$153,315,880	\$163,204,341	\$128,965,223	\$34,239,118
401 Sewer Operation & Maintenance	10,673,606	10,212,453	56,230	84,030	(27,800)
402 Sewer Construction Improvements	58,836,364	68,655,788	0	0	0
403 Sewer Bond Parity Debt Service	412,650	1,354,394	1,296,878	1,123,945	172,933
406 Sewer Bond Debt Reserve	14,571,766	14,571,766	14,571,766	14,571,766	0
407 Sewer Bond Subordinate Debt	245,445	246,600	0	0	0
408 Sewer Bond Construction	78,879,999	62,086,029	369,692	369,692	0
Total Enterprise Funds	\$338,224,172	\$310,442,910	\$179,498,907	\$145,114,656	\$34,384,251

**FY 2002 ADOPTED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS**

Fund Type/ Fund	Balance 6/30/99	Balance 6/30/00	Balance 6/30/01	Balance 6/30/02	Appropriated From/ (Added to) Surplus
G50 Internal Service Funds					
500 Retiree Health Benefits	\$170,989	\$234,652	\$159,866	\$35,000	\$124,866
501 County Insurance Fund	27,858,563	31,389,784	32,019,278	29,243,097	2,776,181
502 County Central Stores	466,025	489,409	489,409	489,409	0
503 Department of Vehicle Services	14,366,227	17,324,980	8,537,396	7,695,643	841,753
504 Document Services Division	1,113,880	1,211,322	622,687	555,536	67,151
505 Technology Infrastructure Services	5,743,601	5,293,204	5,544,240	6,204,537	(660,297)
506 Health Benefits Trust	5,082,702	3,414,163	4,126,924	4,669,322	(542,398)
590 Public School Insurance Fund	19,292,725	22,371,127	20,444,434	17,281,598	3,162,836
591 School Health Benefits Trust	8,617,691	11,362,077	0	0	0
592 School Central Procurement	1,853,523	1,823,367	1,823,367	1,823,367	0
Total Internal Service Funds	\$84,565,926	\$94,914,085	\$73,767,601	\$67,997,509	\$5,770,092
TOTAL PROPRIETARY FUNDS	\$422,790,098	\$405,356,995	\$253,266,508	\$213,112,165	\$40,154,343
FIDUCIARY FUNDS					
G60 Trust Funds					
600 Uniformed Employee Retirement	\$618,444,301	\$656,503,059	\$702,220,158	\$750,867,163	(\$48,647,005)
601 Fairfax County Employees' Retirement	1,748,409,203	1,836,422,844	1,944,011,084	2,056,762,744	(112,751,660)
602 Police Officers Retirement	576,262,558	621,862,028	663,230,806	709,370,724	(46,139,918)
691 Educational Employees Retirement	1,520,523,574	1,534,986,934	1,599,757,957	1,669,430,004	(69,672,047)
Total Trust Funds	\$4,463,639,636	\$4,649,774,865	\$4,909,220,005	\$5,186,430,635	(\$277,210,630)
G70 Agency Funds					
700 Route 28 Taxing District	\$45,207	\$41,191	\$41,191	\$41,191	\$0
TOTAL FIDUCIARY FUNDS	\$4,463,684,843	\$4,649,816,056	\$4,909,261,196	\$5,186,471,826	(\$277,210,630)
TOTAL APPROPRIATED FUNDS	\$5,337,476,558	\$5,530,278,965	\$5,337,413,505	\$5,562,796,612	(\$225,383,107)

GENERAL FUND PROPERTY TAX RATES
FY 1992 - FY 2002
(per \$100 assessed valuation)

Tax Category	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002 Advertised	FY 2002 Adopted
Real Estate	\$1.11	\$1.16	\$1.16	\$1.16	\$1.16	\$1.23	\$1.23	\$1.23	\$1.23	\$1.23	\$1.23	\$1.23
Public Service	1.11	1.16	1.16	1.16	1.16	1.23	1.23	1.23	1.23	1.23	1.23	1.23
Personal Property¹	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57
Special Subclass ^{2,3}	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Machinery and Tools	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57
Research and Development	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57
Mobile Homes ⁴	1.11	1.16	1.16	1.16	1.16	1.23	1.23	1.23	1.23	1.23	1.23	1.23
Public Service	1.11	1.16	1.16	1.16	1.16	1.23	1.23	1.23	1.23	1.23	1.23	1.23

¹ Includes vehicles owned by individuals, businesses and Public Service Corporations, business furniture and fixtures, and computers.

² On April 30, 1990, the Board of Supervisors established a subclass of vehicles for personal property taxation purposes. This subclass includes vehicles specifically equipped for the handicapped, privately-owned vans used for van pools, and vehicles belonging to volunteer fire and rescue squad members. The same rate also applies to antique automobiles.

³ Beginning in FY 1996, the special subclass includes vehicles owned by auxiliary police officers, aircraft and flight simulators, and property owned by homeowners' associations. As of FY 2000, the special subclass includes boats.

⁴ In accordance with the *Code of Virginia*, mobile homes are considered a separate class of Personal Property, and are assessed and taxed in the same manner as local real property.

**SUMMARY OF SELECTED NON-PROPERTY COUNTY TAX RATES
FY 1992 - FY 2002**

Tax Category	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002 Advertised	FY 2002 Adopted
Sewage Rates												
Sewer Charge	\$2.34	\$2.34	\$2.50	\$2.60	\$2.60	\$2.60	\$2.60	\$2.70	\$2.70	\$2.81	\$2.88	\$2.88
Availability Fee	\$3,359	\$3,602	\$3,863	\$3,863	\$4,101	\$4,353	\$4,621	\$4,621	\$4,621	\$4,898	\$5,069	\$5,069
Refuse Rates												
Collection (per unit)	\$240	\$270	\$270	\$270	\$250	\$250	\$240	\$240	\$210	\$210	\$210	\$210
Disposal (per ton)	\$43.00	\$45.00	\$46.00	\$48.00	\$48.00	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00
Leaf Collection ¹	\$0.03	\$0.02	\$0.02	\$0.02	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01
Lee - Burgundy												
Village Community Center ^{1,2}	\$0.03	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02
Dranesville - McLean Community Center ^{1,2}												
	\$0.027	\$0.027	\$0.027	\$0.027	\$0.027	\$0.027	\$0.028	\$0.028	\$0.028	\$0.028	\$0.028	\$0.028
Dranesville - Reston												
Route 28 Corridor ^{1,2}	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06
Forest Integrated Pest Management Program ^{1,2,3}												
	NA	\$0.0028	\$0.0014	\$0.0014	\$0.0014	\$0.0010	\$0.0000	\$0.0000	\$0.0000	\$0.0010	\$0.0010	\$0.0010

¹ Per \$100 assessed value.

² These are in special taxing districts which have been set up to support these functions.

³ This tax was suspended in FY 1998 through FY 2000 due to reduced treatment requirements. The tax was reinstated in FY 2001 to address anticipated increases in the treatment requirements for pests.

**SUMMARY OF SELECTED NON-PROPERTY COUNTY TAX RATES
FY 1992 - FY 2002**

Tax Category	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001¹	FY 2002 Advertised¹	FY 2002 Adopted¹
Consumer Utility Tax												
Electric												
Residential												
Rate	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%		
Ceiling	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50		
Commercial												
Rate	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%		
Ceiling	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		
Gas												
Residential												
Rate	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%		
Ceiling	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50		
Commercial												
Rate	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%		
Ceiling	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000		
Telephone ²												
Residential												
Rate	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%
Ceiling	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
Commercial												
Rate	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%	22.2%
Ceiling	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
E-911 Tax												
Monthly per Phone Line	\$0.44	\$0.44	\$0.74	\$1.30	\$1.30	\$1.69	\$1.75	\$1.75	\$1.75	\$1.75	\$1.75	\$1.75

¹On January 1, 2001, the calculation method for the Consumer Utility Tax on electricity and gas changed to meet the requirements of the Commonwealth of Virginia's utility deregulation legislation. The following two pages provide a detailed explanation of both the original and replacement calculation methods. Because the change began in the middle of FY 2001, the rates printed on this page apply to the first half of the fiscal year and the new rates apply to the second half of FY 2001 and all of FY 2002.

²The exemption of the first \$6.00 of a residential consumer's monthly telephone bill from the Telephone Utility Tax, originally enacted in 1985 and increased in 1986, was eliminated by the Board of Supervisors effective August 1, 1992.

**ELECTRICITY
ORIGINAL AND REPLACEMENT CONSUMER UTILITY TAXES**

Customer Class as Defined by Electric Power Company	Calculation Method Prior to January 1, 2001 Monthly Tax	Consumption Based Monthly Tax¹
Residential	8% of first \$50	\$0.00605 per kWh
Minimum	8% of \$7 bill or \$0.56	\$0.56 per bill
Maximum	\$4.00 per bill	\$4.00 per bill
Master Metered Apartments	8% of bill	\$0.00323 per kWh
Minimum	8% of \$7 per dwelling unit or \$0.56 per dwelling unit	\$0.56 per dwelling unit
Maximum	8% of \$50 per dwelling units or \$4.00 per dwelling unit	\$4.00 per dwelling unit
Commercial	10% of first \$10,000	\$0.00594 per kWh
Minimum	10% of \$11.47 bill or \$1.15 per bill	\$1.15 per bill
Maximum	\$1,000 per bill	\$1,000 per bill
Industrial	10% of first \$10,000	\$0.00707 per kWh
Minimum	10% of \$11.47 bill or \$1.15 per bill	\$1.15 per bill
Maximum	\$1,000 per bill	\$1,000 per bill

¹ Beginning January 1, 2001, Fairfax County changed its Consumer Utility Tax on consumers of electricity as required by the Commonwealth of Virginia's utility deregulation legislation. Prior to this date, the Consumer Utility Tax was calculated based on the amount of a consumer's bill. The new calculation method, described in this table, is based on usage. The consumption based tax is calculated to be revenue neutral. For more information on this change, please refer to the Consumer Utility Tax section of the General Fund Revenue Overview.

**NATURAL GAS
ORIGINAL AND REPLACEMENT CONSUMER UTILITY TAXES**

Customer Class as Defined by Gas Company	Calculation Method Prior to January 1, 2001 Current Monthly Tax	Consumption Based Monthly Tax¹
Residential	8% of first \$50	\$0.05259 per CCF
Minimum	8% of \$7 bill or \$0.56	\$0.56 per bill
Maximum	\$4.00 per bill	\$4.00 per bill
Master Metered Apartments	8% of bill	\$0.01192 per CCF
Minimum	8% of \$7 per dwelling unit or \$0.56 per dwelling unit	\$0.56 per dwelling unit
Maximum	8% of \$50 per dwelling units or \$4.00 per dwelling unit	\$4.00 per dwelling unit
Nonresidential	10% of first \$3,000	\$0.04794 per CCF
Minimum	10% of \$8.45 bill or \$0.845	\$0.845 per bill
Maximum	\$300 per bill	\$300 per bill
Nonresidential Interruptible	4.5% of first \$6,667	\$0.00563 per CCF
Minimum	4.5% of \$100 bill per meter	\$4.50 per meter
Maximum	\$300 per meter	\$300 per meter

¹ Beginning January 1, 2001, Fairfax County changed its Consumer Utility Tax on consumers of natural gas as required by the Commonwealth of Virginia's utility deregulation legislation. Prior to this date, the Consumer Utility Tax was calculated based on the amount of a consumer's bill. The new calculation method, described in this table, is based on usage. The consumption based tax is calculated to be revenue neutral. For more information on this change, please refer to the Consumer Utility Tax section of the General Fund Revenue Overview.

**ASSESSED VALUATION, TAX RATES, LEVIES AND COLLECTIONS
GENERAL FUND, FISCAL YEARS 2000-2002**

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
ASSESSED VALUATION OF TAXABLE PROPERTY					
Real Estate					
Local Assessment	\$80,606,964,270	\$87,814,139,795	\$87,814,139,795	\$99,793,391,730	\$99,793,391,730
Public Service Corporations	803,375,170	832,844,577	826,274,415	899,472,143	899,472,143
Supplementals and Norfolk Plan	439,256,385	350,000,000	483,590,225	378,000,000	378,000,000
Less: Tax Relief for Elderly/Disabled	(539,177,410)	(750,761,931)	(750,761,931)	(961,229,389)	(961,229,389)
Less: Exonerations/Certificates/Tax Abatements	(282,089,254)	(390,600,000)	(373,000,000)	(488,899,000)	(488,899,000)
Total Real Estate Taxable Valuation	\$81,028,329,161	\$87,855,622,441	\$88,000,242,504	\$99,620,735,484	\$99,620,735,484
Personal Property					
Vehicles	\$7,629,868,243	\$8,019,483,381	\$8,755,475,532	\$8,781,429,148	\$8,924,644,230
Business Property (excluding vehicles)	2,229,745,915	2,287,890,613	2,329,009,480	2,337,025,135	2,376,376,786
Mobile Homes	17,246,160	18,420,441	16,811,935	16,852,999	17,134,673
Other Personal Property ¹	8,323,089	8,810,559	8,160,490	8,223,231	8,344,999
Public Service Corporations	1,779,185,765	1,932,293,055	2,067,649,048	2,274,854,265	2,274,854,265
Total Personal Property Valuation	\$11,664,369,172	\$12,266,898,049	\$13,177,106,485	\$13,418,384,778	\$13,601,354,953
Total Taxable Property Valuation	\$92,692,698,333	\$100,122,520,490	\$101,177,348,989	\$113,039,120,262	\$113,222,090,437
TAX RATE (per \$100 assessed value)					
Real Estate					
Regular-Local Assessment	\$1.23	\$1.23	\$1.23	\$1.23	\$1.23
Public Service Corporations-Equalized	1.23	1.23	1.23	1.23	1.23
Personal Property					
Vehicle/Business/Other	\$4.57	\$4.57	\$4.57	\$4.57	\$4.57
Public Service Corporations-Equalized	1.23	1.23	1.23	1.23	1.23
Mobile Homes	1.23	1.23	1.23	1.23	1.23

¹ Other Personal Property includes boats, trailers and miscellaneous.

**ASSESSED VALUATION, TAX RATES, LEVIES AND COLLECTIONS
GENERAL FUND, FISCAL YEARS 2000-2002**

	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
LEVIES AND COLLECTIONS					
Property Tax Levy					
Real Estate Tax Levy	\$996,737,992	\$1,080,624,156	\$1,082,402,983	\$1,225,335,046	\$1,225,335,046
Personal Property Tax Levy	397,889,499	420,803,463	438,223,263	443,953,383	450,085,031
Total Property Tax Levy	\$1,394,627,491	\$1,501,427,619	\$1,520,626,246	\$1,669,288,429	\$1,675,420,077
Property Tax Collections					
Collection of Current Taxes	\$1,380,138,983	\$1,484,690,524	\$1,503,541,727	\$1,651,288,691	\$1,657,244,361
Percentage of Total Levy Collected	99.0%	98.9%	98.9%	98.9%	98.9%
Net Collections of Delinquent Taxes	18,894,074	15,079,797	15,079,797	15,079,797	15,079,797
Total Property Tax Collections	\$1,399,033,057	\$1,499,770,321	\$1,518,621,524	\$1,666,368,488	\$1,672,324,158
Yield of \$0.01 per \$100 of Real Estate Tax Collections	\$8,252,076	\$8,936,011	\$8,964,750	\$10,140,741	\$10,140,767
Yield of \$0.01 per \$100 of Personal Property Tax Collections	798,691	843,679	877,194	883,977	897,002

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
Real Estate Tax - Current	\$983,110,598	\$1,065,028,267	\$1,066,878,609	\$1,208,200,181	\$1,208,200,181	\$0	0.00%
R. E. Tax - Public Service Corps	9,938,793	10,243,988	10,277,697	11,063,507	11,063,507	0	0.00%
Subtotal R. E. Tax - Current	\$993,049,391	\$1,075,272,255	\$1,077,156,306	\$1,219,263,688	\$1,219,263,688	\$0	0.00%
R. E. Tax Penalties - Current	\$2,090,926	\$1,287,904	\$1,287,904	\$1,287,904	\$1,287,904	\$0	0.00%
R. E. Tax Interest - Current	58,478	367,941	367,941	367,941	367,941	0	0.00%
R. E. Tax Delinquent - 1st Year	2,313,751	1,668,200	1,668,200	1,668,200	1,668,200	0	0.00%
R. E. Tax Penalties - 1st Year Delinq.	279,209	230,175	230,175	230,175	230,175	0	0.00%
R. E. Tax Interest - 1st Year Delinq.	213,807	252,216	252,216	252,216	252,216	0	0.00%
R. E. Tax Delinquent - 2nd Year	669,836	662,496	662,496	662,496	662,496	0	0.00%
R. E. Tax Penalties - 2nd Year Delinq.	213,231	91,252	91,252	91,252	91,252	0	0.00%
R. E. Tax Interest - 2nd Year Delinq.	168,550	199,853	199,853	199,853	199,853	0	0.00%
R. E. Tax Interest - 3rd Year Delinq.	0	0	0	0	0	0	0.00%
R. E. Tax - Prior Years	1,748,811	2,107,884	2,107,884	2,107,884	2,107,884	0	0.00%
R. E. PSC - Penalty Current	1405	0	0	0	0	0	0.00%
R. E. PSC - Interest Current	7	9,235	9,235	9,235	9,235	0	0.00%
PSC, Prior Years	(4,586)	2,082	2,082	2,082	2,082	0	0.00%
Subtotal R. E. Tax - Delinquents	\$7,753,426	\$6,879,238	\$6,879,238	\$6,879,238	\$6,879,238	\$0	0.00%
TOTAL REAL PROPERTY TAXES	\$1,000,802,816	\$1,082,151,493	\$1,084,035,544	\$1,226,142,926	\$1,226,142,926	\$0	0.00%
Personal Property Tax - Current	\$302,550,734	\$260,963,940	\$281,276,408	\$208,748,507	\$211,828,155	\$3,079,648	1.48%
P. P. Tax - Public Service Corps	22,233,692	24,106,838	25,754,895	28,330,385	28,330,385	0	0.00%
Subtotal P. P. Tax - Current	\$324,784,426	\$285,070,778	\$307,031,303	\$237,078,892	\$240,158,540	\$3,079,648	1.30%
P. P. Tax Penalties - Current	\$2,756,697	\$2,011,741	\$2,011,741	\$2,011,741	\$2,011,741	\$0	0.00%
P. P. Tax Interest - Current	192,032	95,591	95,591	95,591	95,591	0	0.00%
P. P. Tax Delinquent - 1st Year	4,383,297	2,894,020	2,894,020	2,894,020	2,894,020	0	0.00%
P. P. Tax Penalties - 1st Year Delinquent	437,523	344,753	344,753	344,753	344,753	0	0.00%
P. P. Tax Interest - 1st Year Delinquent	302,657	70,902	70,902	70,902	70,902	0	0.00%
P. P. Tax Delinquent - 2nd Year	1,438,366	1,400,866	1,400,866	1,400,866	1,400,866	0	0.00%
P. P. Tax Penalties - 2nd Year Delinquent	66,326	84,070	84,070	84,070	84,070	0	0.00%
P. P. Tax Interest - 2nd Year Delinquent	186,477	40,219	40,219	40,219	40,219	0	0.00%
P. P. Tax Delinquent - 3rd Year	702,408	628,499	628,499	628,499	628,499	0	0.00%
P. P. Tax Penalties - 3rd Year Delinquent	70,310	96,879	96,879	96,879	96,879	0	0.00%
P. P. Tax Interest - 3rd Year Delinquent	233,924	86,339	86,339	86,339	86,339	0	0.00%
P. P. Tax Prior Year	370,631	446,680	446,680	446,680	446,680	0	0.00%
Subtotal P. P. Tax - Delinquent	\$11,140,648	\$8,200,559	\$8,200,559	\$8,200,559	\$8,200,559	\$0	0.00%
Litigation Refunds - Personal Property Tax	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal P. P. Tax - Delinquent Less Refunds	\$11,140,648	\$8,200,559	\$8,200,559	\$8,200,559	\$8,200,559	\$0	0.00%
TOTAL PERSONAL PROPERTY TAXES	\$335,925,075	\$293,271,337	\$315,231,862	\$245,279,451	\$248,359,099	\$3,079,648	1.26%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
Short-Term Daily Rental	\$500,179	\$552,084	\$512,834	\$536,076	\$536,076	\$0	0.00%
E-911 FEES	9,027,944	0	0	0	0	0	0.00%
Automobile Taxes	17,540,176	17,600,429	17,943,600	18,356,303	18,356,303	0	0.00%
Bank Franchise Tax	3,618,065	4,012,904	4,012,904	3,663,945	3,663,945	0	0.00%
Cigarette Tax	1,990,991	1,969,232	1,969,232	1,969,232	1,969,232	0	0.00%
Gross Receipts Tax on Rental Cars	1,084,840	1,143,550	1,084,840	1,193,324	1,193,324	0	0.00%
Land Transfer Fees	31,848	37,266	37,266	37,266	37,266	0	0.00%
Transient Occupancy Tax	6,554,093	6,429,640	7,238,567	7,962,424	7,962,424	0	0.00%
Subtotal	\$40,348,135	\$31,745,105	\$32,799,243	\$33,718,570	\$33,718,570	\$0	0.00%
Sales Tax - Local	\$128,675,223	\$142,507,168	\$137,068,799	\$145,298,327	\$145,298,327	\$0	0.00%
Sales Tax - Mobile Home	112,381	81,403	90,000	90,000	90,000	0	0.00%
Subtotal Sales Tax	128,787,605	142,588,571	137,158,799	145,388,327	145,388,327	\$0	0.00%
Deed of Conveyance Tax	\$4,240,440	\$3,642,296	\$5,192,020	\$4,240,440	\$4,240,440	\$0	0.00%
Recordation Tax	9,184,508	8,498,272	11,155,538	9,184,508	9,184,508	0	0.00%
Subtotal Deed of Conveyance/Recordation	13,424,948	12,140,568	16,347,558	13,424,948	13,424,948	\$0	0.00%
TOTAL Other Local Taxes	182,560,687	186,474,244	186,305,600	192,531,845	192,531,845	\$0	0.00%
Electric Utility Tax - Virginia Power	\$30,071,009	\$30,386,389	\$30,386,389	\$31,601,845	\$31,601,845	\$0	0.00%
Electric Utility Tax - No. Va. Elec.	1,593,452	\$1,621,306	\$1,621,306	1,686,158	1,686,158	0	0.00%
Subtotal Electric Utility Tax	31,664,461	32,007,695	32,007,695	33,288,003	33,288,003	\$0	0.00%
Telephone Utility Tax - Verizon	\$39,479,990	\$42,260,302	\$43,410,559	\$43,950,713	\$43,950,713	\$0	0.00%
Telephone Utility Tax - MCI World Com	129,565	300,941	139,746	141,485	141,485	0	0.00%
Telephone Utility Tax - Misc.	428,877	657,341	844,619	855,129	855,129	0	0.00%
Subtotal Telephone Utility Tax	40,038,432	43,218,584	44,394,924	44,947,327	44,947,327	\$0	0.00%
Gas Utility Tax - Washington Gas	\$8,382,433	\$8,849,880	\$8,849,880	\$9,203,875	\$9,203,875	\$0	0.00%
Gas Utility Tax - Columbia Gas of VA	249,219	\$215,841	\$215,841	224,475	224,475	0	0.00%
Subtotal Gas Utility Tax	8,631,652	9,065,721	9,065,721	9,428,350	9,428,350	\$0	0.00%
TOTAL Consumer Utility Tax	80,334,545	84,292,000	85,468,340	87,663,680	87,663,680	\$0	0.00%
Electric Consumption Tax	\$0	\$0	\$576,000	\$0	\$0	\$0	0.00%
Natural Gas Consumption Tax	0	0	1,600,875	0	0	0	0.00%
Total Consumption Tax	\$0	\$0	2,176,875	4,353,750	4,353,750	\$0	0.00%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
BPOL Tax - Amusements	\$175,662	\$173,563	\$187,430	\$198,676	\$198,676	\$0	0.00%
BPOL Tax - Builders and Developers	580,178	631,940	619,050	656,193	656,193	0	0.00%
BPOL Tax - Business Service Occupation	12,941,939	12,867,869	13,309,049	14,107,592	14,107,592	0	0.00%
BPOL Tax - Personal Service Occupation	3,419,361	3,754,903	3,648,458	3,867,366	3,867,366	0	0.00%
BPOL Tax - Contractors	4,683,191	4,330,190	4,996,965	5,296,783	5,296,783	0	0.00%
BPOL Tax - Hotels and Motels	938,048	976,998	1,000,897	1,060,951	1,060,951	0	0.00%
BPOL Tax - Prof. & Spec Occupations	7,908,714	8,251,874	8,438,598	8,944,914	8,944,914	0	0.00%
BPOL Tax - Rent of House, Apt & Condo	5,699,205	6,079,581	6,081,052	6,445,915	6,445,915	0	0.00%
BPOL Tax - Repair Service	1,313,582	1,523,698	1,401,592	1,485,688	1,485,688	0	0.00%
BPOL Tax - Retail Merchants	18,370,883	20,370,535	19,601,730	20,777,833	20,777,833	0	0.00%
BPOL Tax - Wholesale Merchants	1,344,383	1,538,764	1,434,457	1,520,524	1,520,524	0	0.00%
BPOL Tax - Real Estate Brokers	898,073	927,095	958,244	1,015,739	1,015,739	0	0.00%
BPOL Tax - Money Lenders	1,053,881	1,317,703	1,124,491	1,191,960	1,191,960	0	0.00%
BPOL Tax - Telephone Companies	713,356	774,525	761,151	806,820	806,820	0	0.00%
BPOL Tax - Utility Companies	2,014,598	2,089,800	0	0	0	0	0.00%
BPOL Tax - Consultant/Specialist	17,148,296	19,697,070	18,297,232	19,395,066	19,395,066	0	0.00%
BPOL Tax - Research and Development	338,516	348,079	361,197	382,868	382,868	0	0.00%
Subtotal Business, Prof. & Occupational	\$79,541,864	\$85,654,187	\$82,221,593	\$87,154,888	\$87,154,888	\$0	0.00%
BPOL Tax - Penalties & Interest - Current	\$194,096	\$273,023	\$273,023	\$273,023	\$273,023	\$0	0.00%
BPOL Tax - Delinquent	14,388	99,427	99,427	99,427	99,427	0	0.00%
BPOL Tax - Delinquent Penalty & Interest - Prior	551,200	127,550	127,550	127,550	127,550	0	0.00%
Subtotal BPOL - Delinquents	\$759,683	\$500,000	\$500,000	\$500,000	\$500,000	\$0	0.00%
TOTAL Business, Prof., & Occupational	\$80,301,547	\$86,154,187	\$82,721,593	\$87,654,888	\$87,654,888	\$0	0.00%
TOTAL GENERAL OTHER LOCAL TAXES	\$343,196,780	\$356,920,431	\$356,672,408	\$372,204,163	\$372,204,163	\$0	0.00%
Building Permits	\$8,242,850	\$7,579,263	\$8,082,915	\$7,929,057	\$7,929,057	\$0	0.00%
Electrical Permits	2,714,247	2,211,140	2,661,582	2,610,920	2,610,920	0	0.00%
Plumbing Permits	2,377,395	2,231,478	2,331,267	2,286,891	2,286,891	0	0.00%
Mechanical Permits	2,007,365	1,561,226	1,968,416	1,930,947	1,930,947	0	0.00%
Cross Connection Charges	307,786	285,652	301,814	296,069	296,069	0	0.00%
Swimming Pool Inspection Licenses	1,728	17,123	1,694	1,662	1,662	0	0.00%
Home Improvement Inspection Licenses	21,360	1,974	20,946	20,547	20,547	0	0.00%
Elevator Inspection Licenses	909,940	1,047,251	892,284	875,300	875,300	0	0.00%
Appliance Permits	68,613	159,470	67,282	66,001	66,001	0	0.00%
Licensing Revenue	26	22,977	25	25	25	0	0.00%
Building Re-inspection Fees	29,062	20,383	28,498	27,956	27,956	0	0.00%
Electrical Re-inspection Fees	13,153	9,906	12,898	12,652	12,652	0	0.00%
Plumbing Re-inspection Fees	27,496	31,177	26,962	26,449	26,449	0	0.00%
Mechanical Re-inspection Fees	15,400	13,243	15,101	14,814	14,814	0	0.00%
Plan Resubmission Fee - new construction	202,425	222,623	198,497	194,719	194,719	0	0.00%
Plan Resubmission Fee - alter. construction	139,275	107,255	136,573	133,973	133,973	0	0.00%
Subtotal Inspection Services	\$17,078,121	\$15,522,141	\$16,746,754	\$16,427,982	\$16,427,982	\$0	0.00%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
Site Plan Fees	\$3,285,029	\$3,607,553	\$3,221,289	\$3,159,973	\$3,159,973	\$0	0.00%
Subdivision Plat Fees	451,628	502,294	442,865	434,435	434,435	0	0.00%
Subdivision Plan Fees	2,532,893	2,191,126	2,483,747	2,436,469	2,436,469	0	0.00%
Utility Permit Fees	59,130	63,026	57,983	56,879	56,879	0	0.00%
Developer Bond Extension	759,930	778,599	745,185	731,000	731,000	0	0.00%
Landfill Permit Fees	0	5,601	0	0	0	0	0.00%
Inspection - Site Plan	1,817,068	2,789,403	1,781,811	1,747,895	1,747,895	0	0.00%
Inspect - Subplans	1,835,845	1,131,885	1,800,224	1,765,957	1,765,957	0	0.00%
Subtotal Design Review	\$10,741,523	\$11,069,488	\$10,533,104	\$10,332,608	\$10,332,608	\$0	0.00%
TOTAL Inspection Services and Design Review	\$27,819,644	\$26,591,629	\$27,279,858	\$26,760,590	\$26,760,590	\$0	0.00%
Zoning Fees	\$961,803	\$1,185,796	\$1,185,796	\$1,209,512	\$1,209,512	\$0	0.00%
Sign Permit Fees	68,063	59,986	59,986	66,135	66,135	0	0.00%
Quarry Inspection Fees	15,529	17,636	17,636	17,636	17,636	0	0.00%
Board of Zoning Appeals Fees	149,311	139,145	139,145	143,319	143,319	0	0.00%
Agricultural/Forestall District Application Fee	415	500	500	500	500	0	0.00%
Wetlands Permits	150	150	150	150	150	0	0.00%
TOTAL Zoning Revenue	\$1,195,271	\$1,403,213	\$1,403,213	\$1,437,252	\$1,437,252	\$0	0.00%
Dog Licenses	\$234,833	\$242,744	\$242,744	\$242,744	\$242,744	\$0	0.00%
Auto Graveyard Licenses	100	50	100	100	100	0	0.00%
Bondsmen Licenses	270	150	270	270	270	0	0.00%
Carnival Permits	25	865	1,800	865	865	0	0.00%
Dance Hall Licenses	3,050	3,200	3,200	3,200	3,200	0	0.00%
Fortune Teller Licenses	500	500	500	500	500	0	0.00%
Mixed Drink Establishment Licenses	122,485	131,500	131,500	131,500	131,500	0	0.00%
Land Use Assessment Application Fees	656	1,000	1,000	1,000	1,000	0	0.00%
Massage Therapy Permits	2,425	59,130	40,000	42,000	42,000	0	0.00%
Election Filing Fees	(900)	500	500	500	500	0	0.00%
Concealed Weapon Permits	37,450	35,840	35,840	35,840	35,840	0	0.00%
Precious Metal Dealers Licenses	4,320	5,000	5,000	4,500	4,500	0	0.00%
Solicitors Licenses	8,195	10,760	8,195	8,195	8,195	0	0.00%
Going Out of Business Fees	195	715	230	230	230	0	0.00%
Fire Prevention Code Permits	874,825	886,095	886,095	903,817	903,817	0	0.00%
Fire Marshal Fees	1,988,724	3,581,481	2,547,822	3,151,648	3,151,648	0	0.00%
Acceptance Test Overtime	698,400	477,565	630,000	480,000	480,000	0	0.00%
Home Childcare Permits	29,078	35,000	35,000	35,000	35,000	0	0.00%
Tax Abatement Application Fees	1,800	2,850	1,800	2,000	2,000	0	0.00%
Taxicab Licenses	111,475	115,879	115,879	120,166	120,166	0	0.00%
Subtotal Misc. Permits Fees & Licenses	\$4,117,906	\$5,590,824	\$4,687,475	\$5,164,075	\$5,164,075	\$0	0.00%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
Sanitation Inspection Licenses	\$785	\$675	\$675	\$785	\$785	\$0	0.00%
Septic Tank Permits	66,240	78,210	66,240	66,240	66,240	0	0.00%
Septic Tank Truck Licenses	28,488	26,594	26,594	26,594	26,594	0	0.00%
Well Water Supply Permits	21,980	21,000	21,000	21,000	21,000	0	0.00%
Well Water Supply Permits	135	135	135	135	135	0	0.00%
Routine Water Sample	3,140	3,640	3,640	3,640	3,640	0	0.00%
Swimming Pool Licenses	144,625	145,400	145,400	146,080	146,080	0	0.00%
Portable Toilet Fees	485	350	350	385	385	0	0.00%
Private Schools/Day Care Center Licenses	12,800	13,800	13,800	13,000	13,000	0	0.00%
Food Establishment Operating Permit	72,675	77,250	74,855	77,101	77,101	0	0.00%
State Share Septic Tank Permits	43,890	48,750	43,890	43,890	43,890	0	0.00%
State Share Well Permit Fees	15,480	14,120	14,120	14,400	14,400	0	0.00%
Miscellaneous Environmental Fees	5,212	7,378	5,212	5,212	5,212	0	0.00%
Alternate Discharge Permits	260	65	65	65	65	0	0.00%
Site Development Review	22,000	16,600	23,000	24,000	24,000	0	0.00%
Building Permits Review	39,970	38,680	38,680	40,000	40,000	0	0.00%
Public Establishment Review	43,200	46,405	46,405	47,925	47,925	0	0.00%
Subtotal Health Dept. Permits, Fees, Licenses	\$521,364	\$539,052	\$524,061	\$530,452	\$530,452	\$0	0.00%
TOTAL Misc. Permits Fees & Licenses	\$4,639,270	\$6,129,876	\$5,211,536	\$5,694,527	\$5,694,527	\$0	0.00%
TOTAL PERMITS, FEES & REGULATORY LICENSES	\$33,654,184	\$34,124,718	\$33,894,607	\$33,892,369	\$33,892,369	\$0	0.00%
Courthouse Maintenance Fees	\$369,799	\$374,145	\$374,145	\$381,628	\$381,628	\$0	0.00%
J&DR Court Fines/Interest	922	1,091	1,091	1,113	1,113	0	0.00%
General District Court Fines/Interest	153,893	136,110	153,893	156,971	156,971	0	0.00%
Circuit Court Fines and Penalties	137,278	142,491	142,491	145,341	145,341	0	0.00%
County Fines/Penalties	374	0	0	0	0	0	0.00%
County Fines - J&DR Court	155,322	154,463	158,969	162,148	162,148	0	0.00%
General District Court Fines	5,058,192	5,618,916	5,618,916	5,899,862	5,899,862	0	0.00%
Photo Red Light Violations	0	2,234,494	200,000	2,234,494	2,234,494	0	0.00%
Parking Violations	1,305,174	1,629,726	1,629,726	1,662,320	1,662,320	0	0.00%
Alarm Ordinance Violations	398,916	951,904	457,724	951,904	951,904	0	0.00%
TOTAL FINES AND FORFEITURES	\$7,579,871	\$11,243,340	\$8,736,955	\$11,595,781	\$11,595,781	\$0	0.00%
Interest on Investments	\$47,351,748	\$60,588,653	\$56,396,832	\$52,708,794	\$41,994,566	(\$10,714,228)	-20.33%
ACCA Rent	7,518	7,518	7,518	7,518	7,518	0	0.00%
Rent of Real Estate	1,584,426	1,970,790	1,970,790	1,986,977	1,986,977	0	0.00%
Sale of Equipment	20,206	25,800	25,800	25,800	25,800	0	0.00%
Cafeteria Commissions/Vending Machines	124,204	119,267	119,267	131,535	131,535	0	0.00%
Sale of Salvage	2,001	10,510	7,675	7,675	7,675	0	0.00%
Sale of Vehicles	16,857	15,500	25,800	25,800	25,800	0	0.00%
Lewinsville School Rent	124,753	127,649	127,649	130,840	130,840	0	0.00%
Hollin Hall School Rent	142,277	144,318	144,318	147,926	147,926	0	0.00%
Monopole Leases	206,697	198,646	208,566	215,855	215,855	0	0.00%
TOTAL REVENUE FROM USE OF PROPERTY	\$49,580,688	\$63,208,651	\$59,034,215	\$55,388,720	\$44,674,492	(\$10,714,228)	-19.34%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
FCPS Legal Assistance Fees	\$25,034	\$39,682	\$27,659	\$29,258	\$29,258	\$0	0.00%
Commemorative Gifts	14,185	14,280	14,280	14,280	14,280	0	0.00%
Operation Re-entry Fees	314	1,810	320	320	320	0	0.00%
Copying Machine Revenue - DPWES	49,377	49,090	49,090	51,545	51,545	0	0.00%
Copying Machine Revenue - Misc.	31,004	27,586	31,004	31,624	31,624	0	0.00%
Reimbursement for Recorded Tapes/FOIA Fees	3,845	4,030	4,030	4,030	4,030	0	0.00%
Proposed Vacation Fees	4,400	3,876	3,876	3,876	3,876	0	0.00%
Precinct Locator Sales	455	1,150	1,150	1,150	1,150	0	0.00%
County Attorney Fees	0	3,907	1,000	1,000	1,000	0	0.00%
Refuse Collection Fees	28,920	12,941	22,838	23,124	23,124	0	0.00%
Parental Support - Boys Probation House	22,880	21,717	21,717	21,717	21,717	0	0.00%
Parental Support - Girls Probation House	7,085	12,460	12,460	12,460	12,460	0	0.00%
Parental Support - Enterprise Learning Center	129,565	112,655	112,655	112,655	112,655	0	0.00%
Commonwealth's Attorney Fees	10,541	13,188	10,541	10,541	10,541	0	0.00%
Police Reports and Photo Fees	97,210	91,109	91,109	92,931	92,931	0	0.00%
Sheriff Fees	66,271	66,271	66,271	66,271	66,271	0	0.00%
Police Reimbursement	367,869	413,404	367,869	367,869	367,869	0	0.00%
Animal Shelter Fees	89,945	94,098	94,098	95,980	95,980	0	0.00%
Land Acquisition Charges for Services	3,721	12,771	12,771	12,771	12,771	0	0.00%
Miscellaneous Charges for Services	10	40	40	0	0	0	0.00%
Parking Garage and Meter Fees	294,026	331,937	331,937	331,937	331,937	0	0.00%
Adoption Service Fees	12,073	9,973	9,973	9,973	9,973	0	0.00%
Street Sign Fabrication Fees	5,170	7,328	5,170	5,170	5,170	0	0.00%
Public Safety Medical Exam Fees	0	0	36,500	36,500	36,500	0	0.00%
Comprehensive Plan Sales	5,510	6,785	6,785	7,464	7,464	0	0.00%
Sales - Mapping Division	41,161	32,926	45,226	46,583	46,583	0	0.00%
Publication Sales	79,202	94,260	79,202	79,202	79,202	0	0.00%
Training Seminars - DPWES	965	5,535	965	965	965	0	0.00%
Advanced Life Support Transport	(345)	0	0	0	0	0	0.00%
Copay - Inmate Medical	6,093	13,617	6,093	6,093	6,093	0	0.00%
Coin-Operated Microform Readers	6,827	12,613	6,827	6,827	6,827	0	0.00%
Library Database Fees	2,554	3,000	3,000	3,000	3,000	0	0.00%
Library Overdue Penalties	1,315,054	1,356,692	1,356,692	1,397,393	1,397,393	0	0.00%
Library Copier Charges	6,474	25,037	6,474	6,474	6,474	0	0.00%
Employee Childcare Center	574,898	565,840	565,840	623,796	623,796	0	0.00%
School Age Child Care (SACC) Fees	14,469,479	15,860,608	15,860,608	16,986,919	16,986,919	0	0.00%
Referral Listing Fees	3,387	13,781	13,781	13,781	13,781	0	0.00%
County Clerk Fees	5,970,364	6,474,479	5,970,364	6,089,771	6,089,771	0	0.00%
Fastran Rider Fees	7,336	11,253	11,253	11,253	11,253	0	0.00%
Subtotal Misc. Charges for Services	\$23,752,857	\$25,821,729	\$25,261,468	\$26,616,503	\$26,616,503	\$0	0.00%
Recreation Art Activities	\$529,487	\$694,614	\$694,614	\$694,614	\$694,614	\$0	0.00%
Recreation Athletic Programs	271,576	295,910	295,910	304,787	304,787	0	0.00%
Recreation Community Use Fees	23,932	41,972	41,972	43,231	43,231	0	0.00%
Recreation Classes Fees	1,334,568	1,057,292	1,320,742	1,360,364	1,360,364	0	0.00%
Recreation Neighborhood Center	917,133	1,245,776	982,326	1,080,559	1,080,559	0	0.00%
Employee Fitness Center Fee	37,195	46,000	46,000	47,380	47,380	0	0.00%
Subtotal Recreation Revenue	\$3,113,890	\$3,381,564	\$3,381,564	\$3,530,935	\$3,530,935	\$0	0.00%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
Vital Statistic Fees	\$327,128	\$332,650	\$332,650	\$339,303	\$339,303	\$0	0.00%
Dental Health Fees	15,696	25,768	25,768	25,768	25,768	0	0.00%
Pharmacy Fees	12,694	13,792	13,792	13,792	13,792	0	0.00%
X-Ray Fees	23,950	25,005	25,005	25,005	25,005	0	0.00%
General Medical Clinic Fees	872,531	969,057	872,531	872,531	872,531	0	0.00%
Family Planning Services	23,174	20,068	23,174	23,637	23,637	0	0.00%
Medicaid Dental Fees	128,957	109,580	109,580	109,580	109,580	0	0.00%
Lab Services Fees	382,374	370,890	387,630	395,383	395,383	0	0.00%
Administrative Fees - Health Dept	963	1,259	5,346	5,346	5,346	0	0.00%
Medicaid Pediatric Care Coordination	1,398	930	1,483	1,512	1,512	0	0.00%
Child Health Fees	3,073	3,678	3,073	3,134	3,134	0	0.00%
Activities of Daily Living - Personal Care Service	32,607	35,794	32,607	32,607	32,607	0	0.00%
Medicaid Pediatric Clinic Visits	53,141	51,247	51,247	52,272	52,272	0	0.00%
Non-Medicaid Pediatric Clinic Visits	90,987	71,280	90,987	90,987	90,987	0	0.00%
Medicaid Maternal Care Coordination	351	945	350	350	350	0	0.00%
Medicaid Maternal Clinic Visits	11,549	17,868	11,549	11,549	11,549	0	0.00%
Non-Medicaid Maternal Clinic Visits	18,957	18,066	18,066	18,427	18,427	0	0.00%
Demential & Respite Care Program Fees	1,263	1,200	1,200	1,224	1,224	0	0.00%
Sewage Disposal/Well Water Evaluation	36,090	45,540	36,090	36,090	36,090	0	0.00%
Elderly Day Care Fees	566,867	722,221	611,341	672,475	672,475	0	0.00%
Elderly Day Care Medicaid Reimbursement	102,098	110,837	110,837	121,921	121,921	0	0.00%
Subtotal Health Dept Revenue	\$2,705,849	\$2,947,675	\$2,764,306	\$2,852,893	\$2,852,893	\$0	0.00%
TOTAL CHARGES FOR SERVICES	\$29,572,596	\$32,150,968	\$31,407,338	\$33,000,331	\$33,000,331	\$0	0.00%
City of Fairfax Public Assistance	\$693,712	\$740,177	\$693,712	\$707,586	\$707,586	\$0	0.00%
City of Fairfax Shared Govt. Expenses	2,025,422	2,075,412	2,299,381	1,701,378	2,425,180	723,802	42.54%
City of Fairfax - Communications	28,993	114,071	186,516	116,136	116,136	0	0.00%
City of Fairfax - Fastran/Employment	12,839	12,839	12,839	12,839	12,839	0	0.00%
Falls Church Public Assistance	420,691	698,221	652,504	652,504	652,504	0	0.00%
Falls Church Health Dept. Services	129,514	123,250	132,100	134,750	134,750	0	0.00%
Falls Church - Fastran/Employment	14,119	14,119	14,119	14,119	14,119	0	0.00%
Animal Control - Other Jurisdictions	0	371	371	0	0	0	0.00%
Pre-Release Room and Board	366,370	395,075	395,075	406,920	406,920	0	0.00%
Boarding of Prisoners	16,005	51,445	16,005	16,005	16,005	0	0.00%
Professional Dues Deduction	8,610	7,800	9,644	9,837	9,837	0	0.00%
Hospital Reimbursement	220	499	499	509	509	0	0.00%
Recovered Costs - Circuit Court	6,756	7,962	6,756	6,891	6,891	0	0.00%
Recovered Costs - General District Court	78,439	78,779	80,067	81,670	81,670	0	0.00%
Misc. Recovered Costs - Other	159,431	267,914	77,469	92,903	92,903	0	0.00%
Misc. Recovered Costs - Fire and Rescue Hazm	56,919	89,500	56,919	56,919	56,919	0	0.00%
Credit Card Charges	39,683	0	0	0	0	0	0.00%
Employer Child Care Referral Fee	1,631	47,137	1,631	1,631	1,631	0	0.00%
Fairfax Hospital Assn. Reimbursement	372,552	398,675	398,675	400,324	400,324	0	0.00%
Child Care Services for Other Jurisdictions	105,111	90,193	90,193	90,327	90,327	0	0.00%
CPAN, Circuit Court Computer Service	68,943	58,042	73,523	79,994	79,994	0	0.00%
Golden Gazette	28,524	17,708	25,355	25,355	25,355	0	0.00%
Fastran/Employment	85,969	93,827	85,969	94,844	94,844	0	0.00%
TOTAL RECOVERED COSTS	\$4,720,452	\$5,383,016	\$5,309,322	\$4,703,441	\$5,427,243	\$723,802	15.39%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
State Shared ABC Profits	\$2,424,737	\$2,059,386	\$2,059,386	\$2,100,574	\$2,100,574	\$0	0.00%
State Shared Rolling Stock Tax	122,392	128,512	118,051	120,412	120,412	0	0.00%
State Shared Law Enforcement (HB 599)	13,887,819	15,759,756	15,759,756	15,759,756	18,033,455	2,273,699	14.43%
State Indirect Aid	31,929	19,304	31,929	31,929	31,929	0	0.00%
Subtotal Non-Categorical State Aid	\$16,466,877	\$17,966,958	\$17,969,122	\$18,012,671	\$20,286,370	\$2,273,699	12.62%
State Shared Commonwealth Atty. Expenses	\$1,158,876	\$1,489,112	\$1,489,112	\$1,518,894	\$1,518,894	\$0	0.00%
State Shared Sheriff Expenses	10,612,184	12,265,777	12,265,777	12,511,093	12,511,093	0	0.00%
State Shared Dept. of Tax Admin./Finance Expenses	2,505,292	2,595,096	2,595,096	2,646,998	2,646,998	0	0.00%
State Shared Medical Examiner Expenses	7,830	9,660	9,660	9,853	9,853	0	0.00%
State Share General Registrar Expense	243,586	92,600	92,600	94,452	94,452	0	0.00%
State Shared Retirement - Comm Atty.	35,597	45,597	45,597	46,509	46,509	0	0.00%
State Shared General Retirement - Sheriff	321,184	377,219	377,219	384,763	384,763	0	0.00%
State Shared Retirement - Dept. of Tax Admin./Finance	72,028	78,073	78,073	79,634	79,634	0	0.00%
State Shared Retirement - Circuit Court	89,104	108,456	108,456	110,625	110,625	0	0.00%
Subtotal Shared Expenses	\$15,045,681	\$17,061,590	\$17,061,590	\$17,402,821	\$17,402,821	\$0	0.00%
Libraries State Aid	\$649,362	\$774,816	\$769,589	\$791,329	\$791,329	\$0	0.00%
Virginia Share Public Assistance Programs	32,876,099	33,285,824	32,639,144	34,412,367	33,765,687	(\$646,680)	-1.88%
Construction Remib. J&DRC & Less Secure	500,000	0	0	0	3,131,539	\$3,131,539	0.00%
State Share J&DR Residential Services	4,832,752	4,729,248	4,906,685	4,906,685	4,906,685	0	0.00%
State Aid - Sheriff (Emergency Medical Svcs.)	0	0	0	0	0	0	0.00%
State Share Adult Detention Center	2,548,703	2,805,752	2,805,752	2,805,752	2,805,752	0	0.00%
Subtotal Categorical State Aid	\$41,406,916	\$41,595,640	\$41,121,170	\$42,916,133	\$45,400,992	\$2,484,859	5.79%
State Remib. - General District Court	\$62,422	\$65,805	\$65,805	\$65,805	\$65,805	\$0	0.00%
State Remib. - Health Department	7,759,286	7,350,192	7,931,294	7,931,294	7,931,294	0	0.00%
State Remib. - Residential Beds - JDC	33,075	68,822	40,568	41,379	41,379	0	0.00%
Human Services - Head Injured	931,000	931,000	931,000	931,000	931,000	0	0.00%
State Remib. - Comm Atty. Witness Expense	12,881	16,400	35,205	17,000	17,000	0	0.00%
State Remib.- Police Intoxication	2,225	2,375	2,375	2,375	2,375	0	0.00%
State Share J&DR Court Services	1,459,737	1,346,821	1,346,821	1,346,821	1,346,821	0	0.00%
Wireless Reimbursement	1,266,295	0	0	0	0	0	0.00%
Subtotal State Recovered Costs	\$11,526,921	\$9,781,415	\$10,353,068	\$10,335,674	\$10,335,674	\$0	0.00%
State Reimb. - Personal Property Tax - Current	\$62,305,165	\$124,347,491	\$119,354,118	\$194,946,111	\$197,822,133	\$2,876,022	1.48%
TOTAL REVENUE FROM THE COMMONWEALTH	\$146,751,560	\$210,753,094	\$205,859,068	\$283,613,410	\$291,247,990	\$7,634,580	2.69%
J&DRC - USA Grant	\$131,573	\$138,106	\$138,106	\$138,106	\$138,106	\$0	0.00%
USDA Grant - Office for Children/Human Svc.	33,999	36,000	36,000	36,000	36,000	0	0.00%
Illegal Alien Grant	0	0	1,622,291	0	0	0	0.00%
Air Pollution Grant	68,850	68,850	68,850	68,850	68,850	0	0.00%
FASTRAN - Medicaid Remib. - Dial-a-Ride	175,733	171,019	188,666	262,126	262,126	0	0.00%
Federal Emergency Assistance	53,032	52,984	191,079	53,000	53,000	0	0.00%
Subtotal Categorical Federal Aid	\$463,188	\$466,959	\$2,244,992	\$558,082	\$558,082	\$0	0.00%

GENERAL FUND REVENUES

REVENUE CATEGORY	FY 2000 ACTUAL RECEIPTS	FY 2001 ADOPTED BUDGET PLAN	FY 2001 REVISED BUDGET PLAN	FY 2002 ADVERTISED BUDGET PLAN	FY 2002 ADOPTED BUDGET PLAN	INCREASE/ (DECREASE)	PERCENT CHANGE FROM ADVERTISED
DFS Federal and Federal Pass-Through	\$33,673,946	\$39,370,692	\$34,849,212	\$38,130,118	\$38,130,118	\$0	0.00%
Payments in Lieu of Taxes - Federal	77,017	118,459	77,182	77,356	77,356	0	0.00%
TOTAL REVENUE FROM THE FEDERAL GOVT.	\$34,214,150	\$39,956,110	\$37,171,386	\$38,765,556	\$38,765,556	\$0	0.00%
Combined State & Federal Public Assistance	\$66,550,044	\$72,656,516	\$67,488,356	\$72,542,485	\$71,895,805	(646,680)	-0.89%
Litigation Proceeds	\$2,142,390	\$2,051,323	\$46,001	\$46,000	\$46,000	\$0	0.00%
Miscellaneous Revenue - Environ Mgmt.	12,128	17,586	12,900	13,158	13,158	0	0.00%
Miscellaneous Revenue - Maint. & Const.	5,091	26,017	14,027	14,027	14,027	0	0.00%
Miscellaneous Revenue - Contract Rebates	66,255	61,213	130,500	158,500	158,500	0	0.00%
Miscellaneous Revenue - Life Insurance	3,939,775	3,931,746	0	0	0	0	0.00%
Miscellaneous Revenue - Various	170,057	94,595	94,595	99,595	99,595	0	0.00%
Payphone Commission	14,549	19,748	19,748	19,867	19,867	0	0.00%
TOTAL MISCELLANEOUS REVENUE	\$6,350,246	\$6,202,228	\$317,771	\$351,147	\$351,147	\$0	0.00%
Sale of Land & Buildings	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Revenue form Local Jurisdictions	\$11,264	\$0	\$0	\$0	\$0	\$0	0.00%
Comb Recovered Costs/Other Revenue	\$11,081,962	\$11,585,244	\$5,627,093	\$5,054,588	\$5,778,390	\$723,802	14.32%
GRAND TOTAL, COMB GENERAL FUND	\$1,992,359,682	\$2,135,365,386	\$2,137,670,476	\$2,304,937,295	\$2,305,661,097	\$723,802	0.03%

REVENUE FROM THE COMMONWEALTH ¹

Fund	Fund Title	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
001	General Fund ²	\$146,751,560	\$210,753,094	\$205,859,068	\$283,613,410	\$291,247,990	\$85,388,922	41.48%
090	Public School Operating	290,762,962	307,591,456	317,978,333	328,564,965	325,213,978	7,235,645	2.28%
100	County Transit Systems	5,131,396	3,336,717	5,624,600	5,860,160	5,860,160	235,560	4.19%
102	Federal/State Grant Fund	3,863,361	12,250,596	9,902,639	13,372,927	13,372,927	3,470,288	35.04%
103	Aging Grants and Programs	494,203	778,493	817,447	815,304	815,304	(2,143)	-0.26%
106	Community Services Board	12,422,487	11,770,021	13,642,764	13,308,416	13,308,416	(334,348)	-2.45%
109	Refuse Collection & Recycling Operations	86,954	0	93,524	0	0	(93,524)	-100.00%
113	McLean Community Center	1,300	0	0	0	0	0	-
116	Gypsy Moth Suppression Program	8,269	0	0	0	0	0	-
120	E-911 Fund	0	1,296,595	1,619,637	1,979,879	1,979,879	360,242	22.24%
191	School Food & Nutrition Services	724,928	734,128	738,047	781,476	781,476	43,429	5.88%
192	School Grants & Self Supporting	5,388,733	2,384,222	11,022,432	9,510,984	9,510,984	(1,511,448)	-13.71%
193	School Adult & Community Education	1,244,478	1,132,888	1,218,067	1,241,125	1,241,125	23,058	1.89%
300	Countywide Roadway Improvement	200,000	0	0	0	0	0	-
301	Contributed Roadway Improvement	0	0	6,793,600	0	0	(6,793,600)	-100.00%
303	County Construction	3,506,552	4,500,000	4,528,128	3,599,552	6,599,552	2,071,424	45.75%
304	Primary & Secondary Road Bond Construction	781,597	0	7,972,518	0	0	(7,972,518)	-100.00%
307	Sidewalk Construction	1,529,506	1,300,000	3,008,770	1,300,000	300,000	(2,708,770)	-90.03%
308	Public Works Construction	1,857,000	2,562,776	2,562,776	3,085,224	1,085,224	(1,477,552)	-57.65%
312	Public Safety Construction	760,000	0	0	378,000	378,000	378,000	-
313	Trail Construction	7,317	0	509,104	0	0	(509,104)	-100.00%
316	Pro Rata Share Drainage Construction	100,100	0	59,597	0	0	(59,597)	-100.00%
390	School Construction	2,008,285	2,000,000	2,059,984	2,088,527	2,088,527	28,543	1.39%
400	Sewer Bond Revenue	0	0	40,000,000	0	0	(40,000,000)	-100.00%
402	Sewer Construction Improvements	4,692	0	0	0	0	0	-
408	Sewer Bond Construction	1,930,244	0	1,900,000	0	0	(1,900,000)	-100.00%
Total Revenue from the Commonwealth		\$479,565,924	\$562,390,986	\$637,911,035	\$669,499,949	\$673,783,542	\$35,872,507	5.62%

REVENUE FROM THE FEDERAL GOVERNMENT

Fund	Fund Title	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease)
001	General Fund	\$34,214,150	\$39,956,110	\$37,171,386	\$38,765,556	\$38,765,556	\$1,594,170	4.29%
090	Public School Operating	20,470,473	20,705,742	29,128,070	23,277,574	23,277,574	(5,850,496)	-20.09%
102	Federal/State Grant Fund	20,257,584	19,557,995	31,919,855	20,620,851	20,620,851	(11,299,004)	-35.40%
103	Aging Grants and Programs	979,874	997,246	1,248,827	989,585	989,585	(259,242)	-20.76%
106	Community Services Board	6,101,362	5,321,674	6,283,859	6,195,221	6,195,221	(88,638)	-1.41%
142	Community Development Block Grant	5,192,989	6,133,000	13,039,316	6,370,000	6,370,000	(6,669,316)	-51.15%
143	Homeowner and Business Loan Programs	8,338	0	1,141,662	0	0	(1,141,662)	-100.00%
145	HOME Investment Partnership Grant	1,651,420	1,870,000	4,493,508	2,081,000	2,081,000	(2,412,508)	-53.69%
191	School Food & Nutrition Services	12,709,658	12,638,694	13,047,824	13,351,175	13,351,175	303,351	2.32%
192	School Grants & Self Supporting	9,942,125	14,502,223	17,429,964	12,415,476	12,415,476	(5,014,488)	-28.77%
193	School Adult & Community Education	292,540	275,000	356,162	284,000	284,000	(72,162)	-20.26%
311	County Bond Construction	1,765,982	0	5,604,235	0	0	(5,604,235)	-100.00%
340	Housing Assistance Program	0	0	9,762,500	0	0	(9,762,500)	-100.00%
390	School Construction	896,341	0	0	0	0	0	-
Total Revenue from the Federal Government		\$114,482,836	\$121,957,684	\$170,627,168	\$124,350,438	\$124,350,438	(\$46,276,730)	-27.12%

¹ In addition to funds received by the County directly from the State in the funds listed herein, it is projected the State will provide \$28,089,171 to the Northern Virginia Transportation Commission (NVTC) in FY 2002 as a credit to help offset Fairfax County's Operating Subsidy and \$5,379,428 as a credit to help offset Fairfax County's Capital Construction Subsidy in Fund 309, Metro Operations and Construction.

² Personal Property Taxes that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Revenue from the Commonwealth category in accordance with guidelines from the State Auditor of Public Accounts.

PERSONNEL SERVICES SUMMARY
(All Funds Excluding the School Board)

	FY 2000	FY 2001 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised
Regular Positions							
<i>General Fund</i>		9,003	9,121	9,212	9,259	9,256	44
<i>General Fund Supported</i>		1,239	1,252	1,253	1,269	1,260	7
<i>Other Funds</i>		866	867	852	858	852	0
Total		11,108	11,240	11,317	11,386	11,368	51
Regular Salaries							
<i>General Fund</i>	\$379,018,392	\$434,212,832	\$424,701,862	\$452,718,387	\$455,555,023	\$30,853,161	
<i>General Fund Supported</i>	54,338,669	68,998,458	68,273,557	73,133,096	73,586,106	5,312,549	
<i>Other Funds</i>	30,331,997	35,252,796	34,349,305	36,884,125	37,240,921	2,891,616	
Total	\$463,689,058	\$538,464,086	\$527,324,724	\$562,735,608	\$566,382,050	\$39,057,326	
COLA/Market Rate Adjustment							
<i>General Fund</i>		\$0	\$0	\$0	\$5,666,875	\$0	\$0
<i>General Fund Supported</i>		0	0	0	925,513	0	0
<i>Other Funds</i>		0	0	0	465,074	0	0
Total		\$0	\$0	\$0	\$7,057,462	\$0	\$0
Limited Term Salaries							
<i>General Fund</i>	\$14,575,653	\$15,237,965	\$15,647,039	\$17,015,447	\$17,172,346	\$1,525,307	
<i>General Fund Supported</i>	4,105,433	3,968,046	4,494,569	4,403,272	4,447,309	(47,260)	
<i>Other Funds</i>	1,670,439	1,797,076	1,984,354	2,186,720	2,218,554	234,200	
Total	\$20,351,525	\$21,003,087	\$22,125,962	\$23,605,439	\$23,838,209	\$1,712,247	
Shift Differential							
<i>General Fund</i>	\$1,627,704	\$1,901,611	\$1,820,600	\$2,405,775	\$2,668,656	\$848,056	
<i>General Fund Supported</i>	117,854	113,845	165,748	320,429	320,429	154,681	
<i>Other Funds</i>	26,495	46,562	45,087	60,988	60,988	15,901	
Total	\$1,772,053	\$2,062,018	\$2,031,435	\$2,787,192	\$3,050,073	\$1,018,638	
Extra Compensation							
<i>General Fund*</i>	\$22,803,134	\$20,968,507	\$22,672,202	\$22,172,948	\$22,394,668	(\$277,534)	
<i>General Fund Supported</i>	1,643,037	809,092	2,939,674	2,127,467	2,148,386	(791,288)	
<i>Other Funds</i>	1,322,542	1,062,483	1,332,331	1,207,523	1,219,590	(112,741)	
Total	\$25,768,713	\$22,840,082	\$26,944,207	\$25,507,938	\$25,762,644	(\$1,181,563)	

PERSONNEL SERVICES SUMMARY
(All Funds Excluding the School Board)

	FY 2000	FY 2001 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised
Position Turnover							
<i>General Fund</i>		\$0	(\$14,402,733)	(\$11,919,377)	(\$14,638,667)	(\$14,784,773)	(\$2,865,396)
<i>General Fund Supported</i>		0	(2,569,152)	(3,380,059)	(2,575,157)	(2,600,815)	779,244
<i>Other Funds</i>		0	(1,413,507)	(1,150,243)	(1,094,279)	(1,105,203)	45,040
Total		\$0	(\$18,385,392)	(\$16,449,679)	(\$18,308,103)	(\$18,490,791)	(\$2,041,112)
Total Salaries							
<i>General Fund</i>	\$418,024,883		\$457,918,182	\$452,922,326	\$485,340,765	\$483,005,920	\$30,083,594
<i>General Fund Supported</i>	60,204,993		71,320,289	72,493,489	78,334,620	77,901,415	5,407,926
<i>Other Funds</i>	33,351,473		36,745,410	36,560,834	39,710,151	39,634,850	3,074,016
Total	\$511,581,349		\$565,983,881	\$561,976,649	\$603,385,536	\$600,542,185	\$38,565,536
Fringe Benefits							
<i>General Fund</i>	\$95,170,709		\$107,064,793	\$108,713,686	\$111,065,554	\$111,515,658	\$2,801,972
<i>General Fund Supported</i>	12,379,113		16,079,017	16,104,890	18,105,878	18,218,874	2,113,984
<i>Other Funds</i>	36,221,988		41,659,555	46,254,922	49,456,868	49,802,951	3,548,029
Total	\$143,771,810		\$164,803,365	\$171,073,498	\$178,628,300	\$179,537,483	\$8,463,985
Fringe Benefits as a Percent of Total Personnel Services							
		21.9%	22.6%	23.3%	22.8%	23.0%	18.0%
Total Costs of Personnel Services							
<i>General Fund</i>	\$513,195,592		\$564,982,975	\$561,636,012	\$596,406,319	\$594,521,578	\$32,885,566
<i>General Fund Supported</i>	72,584,106		87,399,306	88,598,379	96,440,498	96,120,289	\$7,521,910
<i>Other Funds</i>	69,573,461		78,404,965	82,815,756	89,167,019	89,437,801	\$6,622,045
Grand Total	\$655,353,159		\$730,787,246	\$733,050,147	\$782,013,836	\$780,079,668	\$47,029,521

* Includes Roll Call Pay for FY 2000 Actual.

FY 2002 PERSONNEL SERVICES BY AGENCY

#	Agency Title	Regular Compensation	Fringe Benefits	New Positions	Pay for Performance	Limited Term	Shift Differential	Extra Compensation	Turnover	Personnel Services
Legis - Exec Functions/Central Svcs										
01	Board of Supervisors	\$3,348,430	\$0	\$0	\$9,266	\$15,889	\$0	\$5,341	(\$30,583)	\$3,348,343
02	Office of the County Executive	3,435,151	0	0	90,905	798,082	0	39,001	(34,709)	4,328,430
04	Department of Cable Communications and Consumer Protection	1,160,302	0	0	31,731	44,844	0	16,076	(19,818)	1,233,135
06	Department of Finance	3,750,290	0	46,032	96,097	88,997	0	13,056	(107,751)	3,886,721
11	Department of Human Resources	3,937,781	0	0	117,736	179,262	0	11,243	(69,480)	4,176,542
12	Department of Purchasing and Supply Management	2,742,223	0	0	75,192	7,359	0	0	(56,204)	2,768,570
13	Office of Public Affairs	593,014	0	0	16,260	69,992	0	0	(6,077)	673,189
15	Electoral Board and General Registrar	934,634	0	0	28,121	687,357	0	26,904	(13,441)	1,663,575
17	Office of the County Attorney	4,578,185	0	0	125,534	38,729	0	20,915	(159,528)	4,603,835
20	Department of Management and Budget	2,542,503	0	0	69,715	23,825	0	1,264	(26,054)	2,611,253
37	Office of the Financial and Program Auditor	164,391	0	0	4,508	0	0	0	0	168,899
41	Civil Service Commission	136,658	0	0	3,747	0	0	0	0	140,405
57	Department of Tax Administration	13,890,541	0	114,174	377,941	1,498,114	0	150,063	(570,734)	15,460,099
70	Department of Information Technology	13,876,368	0	131,779	380,490	456,880	0	21,377	(396,754)	14,470,140
	Total Legis - Exec Functions/Central Services	\$55,090,471	\$0	\$291,985	\$1,427,243	\$3,909,330	\$0	\$305,240	(\$1,491,133)	\$59,533,136
Judicial Administration										
80	Circuit Court and Records	\$6,358,650	\$0	\$0	\$172,877	\$159,063	\$0	\$158,043	(\$265,580)	\$6,583,053
82	Office of the Commonwealth's Attorney	1,938,509	0	0	58,155	0	0	0	(77,868)	1,918,796
85	General District Court	784,605	0	36,320	21,514	24,575	4,597	7,006	(28,946)	849,671
91	Office of the Sheriff	9,043,775	0	0	80,197	0	7,307	473,950	(149,265)	9,455,964
	Total Judicial Administration	\$18,125,539	\$0	\$36,320	\$332,743	\$183,638	\$11,904	\$638,999	(\$521,659)	\$18,807,484
Public Safety										
04	Department of Cable Communications and Consumer Protection	\$740,859	\$0	\$0	\$20,263	\$41,410	\$0	\$5,470	(\$12,150)	\$795,852
31	Land Development Services	8,044,848	0	0	221,126	8,099	0	64,866	(287,481)	8,051,458
81	Juvenile and Domestic Relations District	13,429,638	0	0	366,620	610,780	74,352	334,753	(644,026)	14,172,117
90	Police Department	79,670,531	0	0	864,960	0	649,010	11,015,607	(2,974,916)	89,225,192
91	Office of the Sheriff	22,567,842	0	296,516	294,754	0	272,480	1,528,554	(392,794)	24,567,352
92	Fire and Rescue Department	75,668,946	0	474,649	778,970	1,441,346	1,554,861	6,651,386	(1,924,796)	84,645,362
96	Animal Shelter	686,320	0	0	18,819	0	4,366	18,139	(21,154)	706,490
	Total Public Safety	\$200,808,984	\$0	\$771,165	\$2,565,512	\$2,101,635	\$2,555,069	\$19,618,775	(\$6,257,317)	\$222,163,823
Public Works										
08	Facilities Management Division	\$8,023,672	\$0	\$0	\$219,439	\$20,806	\$10,104	\$108,988	(\$246,864)	\$8,136,145
25	Business Planning and Support	2,052,450	0	0	56,279	71,537	0	5,958	(73,619)	2,112,605
26	Capital Facilities	7,207,174	0	0	197,622	0	0	0	(73,864)	7,330,932
29	Stormwater Management	5,267,222	0	0	144,427	222,767	0	109,628	(129,552)	5,614,492
	Total Public Works	\$22,550,518	\$0	\$0	\$617,767	\$315,110	\$10,104	\$224,574	(\$523,899)	\$23,194,174

FY 2002 PERSONNEL SERVICES BY AGENCY

#	Agency Title	Regular Compensation	Fringe Benefits	New Positions	Pay for Performance	Limited Term	Shift Differential	Extra Compensation	Turnover	Personnel Services
Health and Welfare										
05	Office for Women	\$438,439	\$0	\$0	\$9,705	\$6,148	\$0	\$0	\$0	\$454,292
67	Department of Family Services	48,772,424	0	608,938	1,330,714	1,476,885	0	1,112,330	(2,217,891)	51,083,400
68	Department of Administration for Human Services	9,695,257	0	0	265,845	511,797	0	36,673	(298,086)	10,211,486
69	Department of Systems Management for Human Services	4,195,480	0	101,566	115,040	139,385	0	22,477	(81,692)	4,492,256
71	Health Department	21,787,532	0	42,372	596,722	2,127,362	0	0	(624,477)	23,929,511
	Total Health and Welfare	\$84,889,132	\$0	\$752,876	\$2,318,026	\$4,261,577	\$0	\$1,171,480	(\$3,222,146)	\$90,170,945
Parks, Recreation and Cultural										
50	Department of Community and Recreation Services	\$4,151,085	\$0	\$92,581	\$120,786	\$1,996,345	\$6,869	\$7,216	(\$154,104)	\$6,220,778
51	Fairfax County Park Authority	16,219,911	0	0	448,777	2,367,269	4,625	96,650	(1,017,471)	18,119,761
52	Fairfax County Public Library	16,570,261	0	0	453,154	1,799,060	80,085	201,658	(916,890)	18,187,328
	Total Parks, Recreation and Cultural	\$36,941,257	\$0	\$92,581	\$1,022,717	\$6,162,674	\$91,579	\$305,524	(\$2,088,465)	\$42,527,867
Community Development										
16	Economic Development Authority	\$1,885,856	\$0	\$0	\$69,307	\$74,200	\$0	\$12,118	(\$60,302)	\$1,981,179
31	Land Development Services	7,648,170	0	0	209,175	74,936	0	31,067	(178,920)	7,784,428
35	Department of Planning and Zoning	7,699,094	0	0	208,874	16,462	0	21,995	(219,137)	7,727,288
36	Planning Commission	400,806	0	0	10,990	0	0	7,049	0	418,845
38	Department of Housing and Community Development	3,372,825	0	0	91,053	0	0	40,355	(101,832)	3,402,401
39	Office of Human Rights	1,081,182	0	0	29,647	0	0	17,492	(25,485)	1,102,836
40	Department of Transportation	3,546,128	0	0	96,986	59,784	0	0	(94,478)	3,608,420
	Total Community Development	\$25,634,061	\$0	\$0	\$716,032	\$225,382	\$0	\$130,076	(\$680,154)	\$26,025,397
Non-Departmental										
87	Unclassified Administrative Expenses	\$320,094	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$570,094
89	Employee Benefits	0	111,515,658	0	0	13,000	0	0	0	111,528,658
	Total Non-Departmental	\$320,094	\$111,515,658	\$0	\$250,000	\$13,000	\$0	\$0	\$0	\$112,098,752
	Total General Fund	\$444,360,056	\$111,515,658	\$1,944,927	\$9,250,040	\$17,172,346	\$2,668,656	\$22,394,668	(\$14,784,773)	\$594,521,578

FY 2002 PERSONNEL SERVICES BY AGENCY

#	Agency Title	Regular Compensation	Fringe Benefits	New Positions	Pay for Performance	Limited Term	Shift Differential	Extra Compensation	Turnover	Personnel Services
General Fund Supported Funds										
103	Aging Grants and Programs	\$1,421,576	\$300,321	\$40,485	\$38,900	\$46,703	\$0	\$0	(\$55,921)	\$1,792,064
106	Communities Services Board									
	CSB Central Services	694,501	149,841	0	19,041	40,400	0	1,010	(8,621)	896,172
	Mental Health Services	23,055,234	5,264,482	80,184	631,886	3,065,147	76,052	509,760	(1,228,798)	31,453,947
	Mental Retardation Services	7,228,313	1,613,192	36,844	198,165	404,595	53,489	161,637	(259,889)	9,436,346
	Alcohol & Drug Services	15,918,530	3,468,275	0	436,434	331,439	86,651	50,847	(636,156)	19,656,020
120	E-911	6,595,365	1,438,617	0	77,017	0	33,617	1,106,136	0	9,250,752
141	Elderly Housing Programs	627,262	141,797	0	17,201	31,829	2,920	34,874	(7,841)	848,042
500	Retiree Health Benefits	56,463	1,984,614	0	1,548	0	0	0	0	2,042,625
501	County Insurance	712,773	146,478	0	19,545	48,445	0	0	(22,645)	904,596
503	Department of Vehicle Services	10,677,636	2,727,131	145,735	292,741	0	59,315	205,209	(272,437)	13,835,330
504	Document Services Division	801,284	198,770	0	21,651	0	3,208	23,195	(14,562)	1,033,546
505	Technology Infrastructure Services	3,630,122	785,356	0	109,670	478,751	5,177	55,718	(93,945)	4,970,849
	Total General Fund Supported Funds	\$71,419,059	\$18,218,874	\$303,248	\$1,863,799	\$4,447,309	\$320,429	\$2,148,386	(\$2,600,815)	\$96,120,289
Other Funds										
105	Cable Communications	\$2,283,554	\$574,775	\$0	\$62,454	\$307,272	\$0	\$54,379	(\$60,844)	\$3,221,590
109	Refuse Collection & Recycling Ops	5,031,947	1,352,791	0	137,975	154,609	0	328,887	(278,478)	6,727,731
110	Refuse Disposal	5,393,345	1,365,991	0	147,886	0	0	385,442	(93,964)	7,198,700
111	Reston Community Center	1,553,053	383,964	0	46,438	948,333	5,699	26,061	(15,363)	2,948,185
112	Energy Resource Recovery Facility	358,422	90,231	0	9,827	0	0	8,803	(3,673)	463,610
113	McLean Community Center	1,032,398	283,076	12,867	28,376	286,338	5,681	0	(91,215)	1,557,521
114	I-95 Refuse Disposal	1,551,124	378,776	0	41,256	35,471	0	41,217	(23,130)	2,024,714
115	Burgundy Village Community Center	0	955	0	0	12,830	0	0	0	13,785
116	Forest Integrated Pest Management	293,393	59,094	0	7,176	0	0	2,020	0	361,683
117	Alcohol Safety Action Program	670,844	193,296	0	18,394	314,908	0	4,222	(20,296)	1,181,368
142	Community Development Block Grant	1,125,987	232,325	0	30,921	16,511	0	705	0	1,406,449
145	Home Investment Partnership Grant	85,254	19,665	0	0	33,221	0	0	0	138,140
401	Sewer Bond Operations & Maintenance	15,806,269	3,980,773	0	433,327	103,990	49,608	366,408	(518,240)	20,222,135
506	Health Benefits Trust	0	40,649,957	0	0	0	0	0	0	40,649,957
600	Uniformed Retirement	155,889	35,592	0	5,876	761	0	217	0	198,335
601	Fairfax County Employees' Retirement	734,757	166,098	0	20,147	3,549	0	1,012	0	925,563
602	Police Retirement	157,448	35,592	0	4,317	761	0	217	0	198,335
	Total Other Funds	\$36,233,684	\$49,802,951	\$12,867	\$994,370	\$2,218,554	\$60,988	\$1,219,590	(\$1,105,203)	\$89,437,801
	Total All Funds	\$552,012,799	\$179,537,483	\$2,261,042	\$12,108,209	\$23,838,209	\$3,050,073	\$25,762,644	(\$18,490,791)	\$780,079,668

Summary of Employee Benefit Costs by Category

BENEFIT CATEGORY	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Amount Inc/(Dec)	Percent Inc/(Dec)
Fringe Benefits							
Group Health Insurance							
Expenditures	\$28,705,486	\$34,482,117	\$33,291,189	\$36,238,787	\$36,128,661	\$2,837,472	8.52%
Reimbursements	(4,215,560)	(5,440,355)	(4,400,556)	(4,764,176)	(4,764,176)	(363,620)	8.26%
Net Cost	\$24,489,926	\$29,041,762	\$28,890,633	\$31,474,611	\$31,364,485	\$2,473,852	8.56%
Group Life Insurance							
Expenditures	\$2,210,347	\$2,360,562	\$2,360,562	\$2,250,871	\$2,265,972	(\$94,590)	-4.01%
Reimbursements	(665,502)	(912,255)	(912,255)	(982,894)	(992,721)	(80,466)	8.82%
Net Cost	\$1,544,845	\$1,448,307	\$1,448,307	\$1,267,977	\$1,273,251	(\$175,056)	-12.09%
FICA							
Expenditures	\$36,073,254	\$38,640,465	\$38,813,470	\$40,966,864	\$41,226,689	\$2,413,219	6.22%
Reimbursements	(8,802,798)	(9,845,767)	(9,845,767)	(10,099,284)	(10,200,275)	(354,508)	3.60%
Net Cost	\$27,270,456	\$28,794,698	\$28,967,703	\$30,867,580	\$31,026,414	\$2,058,711	7.11%
County Retirement							
Expenditures	\$19,898,220	\$21,056,998	\$21,132,886	\$21,738,645	\$21,878,739	\$745,853	3.53%
Reimbursements	(6,618,875)	(6,277,046)	(6,949,409)	(7,296,475)	(7,369,438)	(420,029)	6.04%
Net Cost	\$13,279,345	\$14,779,952	\$14,183,477	\$14,442,170	\$14,509,301	\$325,824	2.30%
Uniformed Retirement	\$16,489,406	\$17,549,955	\$18,428,075	\$18,164,577	\$18,345,081	(\$82,994)	-0.45%
Police Retirement	\$11,950,073	\$15,120,290	\$16,649,541	\$14,725,605	\$14,872,861	(\$1,776,680)	-10.67%
Virginia Retirement System	\$1,054,168	\$1,045,854	\$1,045,854	\$1,035,473	\$1,045,828	(\$26)	0.00%
Unemployment Compensation	\$129,700	\$313,728	\$129,849	\$142,670	\$144,097	\$14,248	10.97%
Capital Projects Reimbursements	(\$1,033,587)	(\$1,029,753)	(\$1,029,753)	(\$1,055,109)	(\$1,065,660)	(\$35,907)	3.49%
Fringe Benefit Expenditures	\$116,507,031	\$130,569,969	\$131,851,426	\$135,263,492	\$135,907,928	\$4,056,502	3.08%
Fringe Benefit Reimbursements	(\$21,336,322)	(\$23,505,176)	(\$23,137,740)	(\$24,197,938)	(\$24,392,270)	(1,254,530)	5.42%
General Fund Fringe Benefits	\$95,170,709	\$107,064,793	\$108,713,686	\$111,065,554	\$111,515,658	\$2,801,972	2.58%

Summary of Employee Benefit Costs by Category

BENEFIT CATEGORY	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Amount Inc/(Dec)	Percent Inc/(Dec)
Training Sign Language Instructor	\$4,856	\$13,000	\$13,000	\$13,000	\$13,000	\$0	0.00%
Total Personnel Services	\$116,511,887	\$130,582,969	\$131,864,426	\$135,276,492	\$135,920,928	\$4,056,502	3.08%
Operating Expenses							
Tuition/Training	\$1,890,167	\$3,452,190	\$3,589,176	\$1,729,150	\$1,579,150	(\$2,010,026)	-56.00%
Other Operating	3,668	31,534	31,534	34,839	34,839	3,305	10.48%
Worker's Compensation	5,513,556	5,513,556	5,513,556	3,232,187	1,655,657	(3,857,899)	-69.97%
Employee's Assistance Program	265,771	269,512	269,512	269,512	269,512	0	0.00%
Total Operating Expenses	\$7,673,162	\$9,266,792	\$9,403,778	\$5,265,688	\$3,539,158	(\$5,864,620)	-62.36%
Capital Equipment							
Countywide Task Forces	\$7,016	\$0	\$11,066	\$0	\$0	(\$11,066)	-100.00%
Total Capital Equipment	\$7,016	\$0	\$11,066	\$0	\$0	(\$11,066)	-100.00%
TOTAL EXPENDITURES	\$124,192,065	\$139,849,761	\$141,279,270	\$140,542,180	\$139,460,086	(\$1,819,184)	-1.29%
TOTAL REIMBURSEMENTS	(\$21,336,322)	(\$23,505,176)	(\$23,137,740)	(\$24,197,938)	(\$24,392,270)	(1,254,530)	5.42%
NET COST TO THE COUNTY	\$102,855,743	\$116,344,585	\$118,141,530	\$116,344,242	\$115,067,816	(\$3,073,714)	-2.60%

FY 2002 ADOPTED DISTRIBUTION OF FRINGE BENEFITS BY GENERAL FUND AGENCY

#	Agency Title	Personnel Services	Fringe Benefits	Operating Expenses	Recovered Costs	Capital Equipment	Total Cost
Legis-Exec Functions/Central Services							
01	Board of Supervisors	\$3,348,343	\$773,995	\$730,237	\$0	\$0	\$4,852,575
02	Office of the County Executive	4,328,430	1,000,549	2,098,572	0	0	7,427,551
04	Department of Cable Communications and Consumer Protection	1,233,135	285,048	3,367,092	(2,918,582)	14,000	1,980,693
06	Department of Finance	3,886,721	898,445	2,792,480	(218,852)	6,500	7,365,294
11	Department of Human Resources	4,176,542	965,439	2,095,562	0	0	7,237,543
12	Department of Purchasing and Supply Management	2,768,570	639,975	1,003,781	0	0	4,412,326
13	Office of Public Affairs	673,189	155,613	296,768	(118,682)	0	1,006,888
15	Electoral Board and General Registrar	1,663,575	384,548	376,890	0	1,002,000	3,427,013
17	Office of the County Attorney	4,603,835	1,064,211	1,211,587	(332,482)	0	6,547,151
20	Department of Management and Budget	2,611,253	603,611	419,245	0	0	3,634,109
37	Office of the Financial and Program Auditor	168,899	39,042	10,311	0	0	218,252
41	Civil Service Commission	140,405	32,456	46,765	0	0	219,626
57	Department of Tax Administration	15,460,099	3,573,718	4,099,955	(1,456)	0	23,132,316
70	Department of Information Technology	14,470,140	3,344,882	14,157,707	(8,576,805)	695,000	24,090,924
Total Legis-Exec Functions/Central Services		\$59,533,136	\$13,761,532	\$32,706,952	(\$12,166,859)	\$1,717,500	\$95,552,261
Judicial Administration							
80	Circuit Court and Records	\$6,583,053	\$1,521,722	\$2,191,389	\$0	\$42,000	\$10,338,164
82	Office of the Commonwealth's Attorney	1,918,796	443,544	96,477	0	0	2,458,817
85	General District Court	849,671	196,408	768,935	0	0	1,815,014
91	Office of the Sheriff	9,455,964	2,185,817	2,746,917	0	0	14,388,698
Total Judicial Administration		\$18,807,484	\$4,347,491	\$5,803,718	\$0	\$42,000	\$29,000,693

FY 2002 ADOPTED DISTRIBUTION OF FRINGE BENEFITS BY GENERAL FUND AGENCY

#	Agency Title	Personnel Services	Fringe Benefits	Operating Expenses	Recovered Costs	Capital Equipment	Total Cost
Public Safety							
04	Department of Cable Communications and Consumer Protection	\$795,852	\$183,967	\$185,841	\$0	\$0	\$1,165,660
31	Land Development Services	8,051,458	1,861,155	1,626,328	0	0	11,538,941
81	Juvenile and Domestic Relations District Court	14,172,117	3,275,991	2,887,679	0	30,000	20,365,787
90	Police Department	89,225,192	20,625,073	26,406,572	(747,002)	525,804	136,035,639
91	Office of the Sheriff	24,567,352	5,678,928	5,295,328	0	0	35,541,608
92	Fire and Rescue Department	84,645,362	19,566,411	18,192,369	0	381,434	122,785,576
96	Animal Shelter	706,490	163,311	334,979	0	0	1,204,780
	Total Public Safety	\$222,163,823	\$51,354,836	\$54,929,096	(\$747,002)	\$937,238	\$328,637,991
Public Works							
08	Facilities Management Division	8,136,145	\$1,880,731	\$27,983,472	(\$4,850,425)	\$0	\$33,149,923
25	Business Planning and Support	2,112,605	488,344	717,446	(122,864)	0	3,195,531
26	Office of Capital Facilities	7,330,932	1,694,600	6,036,227	(5,056,857)	28,461	10,033,363
29	Stormwater Management	5,614,492	1,297,832	2,744,331	(629,952)	337,040	9,363,743
87	Unclassified Administrative Expenses	0	0	220,474	0	0	220,474
	Total Public Works	\$23,194,174	\$5,361,507	\$37,701,950	(\$10,660,098)	\$365,501	\$55,963,034
Health and Welfare							
05	Office for Women	\$454,292	\$105,013	\$26,763	\$0	\$0	\$586,068
67	Department of Family Services	51,083,400	11,808,311	111,881,469	(153,386)	21,000	174,640,794
68	Department of Administration for Human Services	10,211,486	2,360,462	1,788,060	0	24,350	14,384,358
69	Department of Systems Management for Human Services	4,492,256	1,038,419	690,689	0	0	6,221,364
71	Health Department	23,929,511	5,531,486	12,823,503	(102,712)	87,998	42,269,786
	Total Health and Welfare	\$90,170,945	\$20,843,691	\$127,210,484	(\$256,098)	\$133,348	\$238,102,370

FY 2002 ADOPTED DISTRIBUTION OF FRINGE BENEFITS BY GENERAL FUND AGENCY

#	Agency Title	Personnel Services	Fringe Benefits	Operating Expenses	Recovered Costs	Capital Equipment	Total Cost
Parks, Recreation & Cultural							
50	Department of Community and Recreation Services	\$6,220,778	\$1,437,979	\$13,603,954	(\$7,590,130)	\$0	\$13,672,581
51	Fairfax County Park Authority	18,119,761	4,188,519	6,202,171	(678,336)	503,398	28,335,513
52	Fairfax County Public Library	18,187,328	4,204,137	9,153,738	0	0	31,545,203
	Total Parks, Recreation & Cultural	\$42,527,867	\$9,830,635	\$28,959,863	(\$8,268,466)	\$503,398	\$73,553,297
Community Development							
16	Economic Development Authority	\$1,981,179	\$457,964	\$4,856,465	\$0	\$0	\$7,295,608
31	Land Development Services	7,784,428	1,799,429	1,407,989	(45,419)	38,000	10,984,427
35	Department of Planning and Zoning	7,727,288	1,786,221	1,016,303	0	9,368	10,539,180
36	Planning Commission	418,845	96,819	211,947	0	0	727,611
38	Department of Housing and Community Development	3,402,401	786,491	2,059,889	0	200,000	6,448,781
39	Office of Human Rights	1,102,836	254,929	138,358	0	0	1,496,123
40	Department of Transportation	3,608,420	834,113	2,679,385	(213,286)	0	6,908,632
	Total Community Development	\$26,025,397	\$6,015,966	\$12,370,336	(\$258,705)	\$247,368	\$44,400,362
Non-Departmental							
87	Unclassified Administrative Expenses	\$570,094	\$0	\$3,713,488	\$0	\$0	\$4,283,582
89	Employee Benefits	13,000	0	3,539,158	0	0	3,552,158
	Total Non-Departmental	\$583,094	\$0	\$7,252,646	\$0	\$0	\$7,835,740
	TOTAL DIRECT EXPENDITURES	\$483,005,920	\$111,515,658	\$306,935,045	(\$32,357,228)	\$3,946,353	\$873,045,748

**FY 2002 SUMMARY OF GENERAL FUND
OPERATING EXPENDITURES BY OBJECT CODE**

Object Code	Description	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan	Increase (Decrease) Over Revised	% Increase (Decrease) Over Revised
300	MASTER BLANKET	\$1,914	\$0	\$0	\$0	\$0	\$0	-
302	PROFESSIONAL CONSULTANT/CONTRACTS	59,661,461	64,227,278	67,104,654	68,480,452	67,466,267	361,613	0.54%
304	COMMERCIAL OFFICE SUPPLIES	307,465	407,277	420,993	398,896	398,896	(22,097)	-5.25%
306	CENTRAL STORE CHARGES	1,891,557	1,690,018	1,933,643	2,045,601	2,028,265	94,622	4.89%
308	OPERATING SUPPLIES	7,847,137	7,593,711	9,644,509	8,179,753	8,010,099	(1,634,410)	-16.95%
309	OPERATING EQUIPMENT	1,752,062	858,329	2,740,344	2,844,455	2,698,060	(42,284)	-1.54%
310	OPERATING EXPENSES	7,581,968	10,382,308	11,009,570	10,321,156	11,485,555	475,985	4.32%
312	WEARING APPAREL	2,671,496	3,138,760	3,299,319	3,563,111	3,543,962	244,643	7.41%
314	POSTAGE	4,885,326	5,647,959	5,538,045	5,644,625	5,640,849	102,804	1.86%
316	TELECOMMUNICATIONS	14,892,984	17,178,320	14,571,819	13,961,042	13,961,042	(610,777)	-4.19%
318	COMMERCIAL PRINTING SERVICES	753,067	962,773	950,076	813,161	813,161	(136,915)	-14.41%
320	RENT OF EQUIPMENT	576,301	658,734	589,001	523,818	505,778	(83,223)	-14.13%
322	RENT OF REAL ESTATE	8,773,864	8,863,734	9,545,490	9,599,474	9,597,084	51,594	0.54%
324	UTILITIES	12,285,263	13,681,013	14,780,347	13,255,260	13,255,260	(1,525,087)	-10.32%
326	INTERJURISDICTIONAL PAYMENTS	110,374	268,784	268,784	125,216	125,216	(143,568)	-53.41%
328	REPAIRS AND MAINTENANCE	4,346,476	5,203,798	4,966,594	4,952,363	4,949,535	(17,059)	-0.34%
330	BOOKS AND RELATED MATERIAL	6,310,900	6,888,638	7,193,121	7,308,142	7,159,592	(33,529)	-0.47%
331	COMPUTER SOFTWARE & OPERATING EQUIPMENT	1,371,963	1,953,220	2,913,286	2,674,800	2,662,631	(250,655)	-8.60%
332	MEMBERSHIPS & SUBSCRIPTIONS	330,285	356,212	376,863	400,992	400,992	24,129	6.40%
336	AUTOMOTIVE SUPPLIES	135,120	110,595	114,268	113,003	113,003	(1,265)	-1.11%
338	BUILDING MATERIALS AND SUPPLIES	1,043,878	1,264,815	1,172,834	1,161,590	1,161,590	(11,244)	-0.96%
340	AUTO MILEAGE ALLOWANCE	702,668	741,811	777,295	851,889	844,840	67,545	8.69%
342	DVS CHARGES	17,027,840	17,802,921	18,786,366	22,969,079	22,956,959	4,170,593	22.20%
344	TECHNOLOGY APPLICATION SERVICES	126,811	191,781	229,107	232,885	232,885	3,778	1.65%
346	COOPERATIVE COMPUTER CENTER CHARGES	13,058,678	14,298,934	14,383,210	18,692,987	17,292,987	2,909,777	20.23%
348	DOCUMENT SERVICES	3,021,288	1,905,281	1,922,461	1,996,411	1,963,905	41,444	2.16%
350	OTHER INTERNAL CHARGES	1,668,723	1,493,763	2,536,326	1,990,249	1,715,955	(820,371)	-32.34%
352	INSURANCE AND SURETY BONDS	7,473,222	7,509,682	7,527,041	5,303,528	3,726,998	(3,800,043)	-50.49%
354	RETIREMENT BENEFITS	150	0	0	0	0	0	-
356	WELFARE EXPENSES	43,673,206	71,000,268	71,887,633	73,050,961	73,050,961	1,163,328	1.62%
357	RHA EXPENSES	529	0	0	0	0	0	-
360	PAYMENTS TO BOARDS AND COMMISSIONS	258,549	359,783	358,468	371,302	371,302	12,834	3.58%
362	CONTRIBUTIONS/SUBSIDIES	33,363,769	8,473,733	2,565,668	10,729,282	10,479,282	7,913,614	308.44%
366	TUITION/TRAINING	152,345	225,000	225,000	210,000	210,000	(15,000)	-6.67%
368	CONFERENCES/TRAVEL	3,377,140	4,202,977	4,713,828	5,656,670	5,088,075	374,247	7.94%
370	FOOD	2,313,232	2,255,586	2,455,442	2,468,202	2,468,202	12,760	0.52%
374	RESALE ITEMS	35,994	28,271	28,307	31,464	31,464	3,157	11.15%
378	CONTINGENCIES	4,165,860	7,848,303	9,650,319	9,226,590	9,226,590	(423,729)	-4.39%
380	HOUSING COSTS/RENTAL ASSISTANCE	1,202,129	1,268,162	1,730,862	1,297,803	1,297,803	(433,059)	-25.02%
TOTAL OPERATING EXPENSES		\$269,152,984	\$290,942,532	\$298,910,894	\$311,446,212	\$306,935,045	\$8,024,151	2.68%

FY 2002 Adopted Capital Equipment Funding Summary

GENERAL FUND EXPENDITURES - CAPITAL EQUIPMENT

FY 1996 Actual	FY 1997 Actual	FY 1998 Actual	FY 1999 Actual	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Adopted Budget Plan
\$7,227,888	\$6,145,287	\$6,602,146	\$6,218,874	\$7,555,249	\$6,862,754	\$10,316,313	\$3,946,353

PROGRAM AREA:	New Purchase	Replacement Purchase	Lease/ Purchase	New Facility Purchase	Total
<u>Legislative-Executive Functions/ Central Services</u>					
Cable Communications and Consumer Protection	\$0	\$14,000	\$0	\$0	\$14,000
Electoral Board & General Registrar	0	1,002,000	0	0	1,002,000
Department of Finance	6,500	0	0	0	6,500
Department of Information Technology	448,000	247,000	0	0	695,000
<u>Judicial Administration</u>					
Circuit Court and Records	42,000	0	0	0	42,000
<u>Public Safety</u>					
Juvenile & Domestic Relations District Court	0	30,000	0	0	30,000
Police Department	40,995	426,748	58,061	0	525,804
Fire & Rescue Department	115,248	235,655	24,531	6,000	381,434
<u>Public Works</u>					
Capital Facilities	0	28,461	0	0	28,461
Stormwater Management	56,326	280,714	0	0	337,040
<u>Health & Welfare</u>					
Department of Family Services	21,000	0	0	0	21,000
Department of Administration for Human Services	0	24,350	0	0	24,350
Health Department	0	87,998	0	0	87,998
<u>Parks, Recreation & Cultural</u>					
Park Authority	134,022	369,376	0	0	503,398
<u>Community Development</u>					
Land Development Services	0	38,000	0	0	38,000
Department of Planning & Zoning	9,368	0	0	0	9,368
Housing & Community Development	200,000	0	0	0	200,000
Total General Fund	\$1,073,459	\$2,784,302	\$82,592	\$6,000	\$3,946,353

FY 2002 Adopted Capital Equipment Funding Summary

OTHER FUNDS APPROPRIATED - CAPITAL EQUIPMENT

FY 1996 Actual	FY 1997 Actual	FY 1998 Actual	FY 1999 Actual	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Adopted Budget Plan
\$9,945,476	\$15,889,997	\$12,120,484	\$22,349,077	\$27,408,729	\$18,266,456	\$39,184,394	\$19,924,775

FUND CATEGORY:	New Purchase	Replacement Purchase	Lease/ Purchase	New Facility Purchase	Total
<u>Other Funds - Appropriated</u>					
100 County Transit Systems	\$0	\$372,119	\$1,347,904	\$0	\$1,720,023
105 Cable Communications	0	250,000	0	0	250,000
106 Community Service Board	0	23,000	0	0	23,000
108 Leaf Collection	0	44,790	0	0	44,790
109 Refuse Collection & Recycling Operations	0	860,000	0	95,000	955,000
110 Refuse Disposal	0	1,869,000	0	0	1,869,000
111 Reston Community Center	37,378	61,177	0	0	98,555
112 Energy Resource and Recovery Facility	0	26,000	0	0	26,000
113 McLean Community Center	13,000	0	0	0	13,000
114 I-95 Refuse Disposal	0	869,300	0	0	869,300
141 Housing Elderly Programs	0	21,000	0	0	21,000
401 Sewer Operation and Maintenance	0	750,185	0	0	750,185
503 Department of Vehicle Services	183,361	12,018,991	0	0	12,202,352
504 Document Services Division	0	59,950	0	0	59,950
505 Technology Infrastructure	0	1,022,620	0	0	1,022,620
Total Other Funds - Appropriated	\$233,739	\$18,248,132	\$1,347,904	\$95,000	\$19,924,775
Combined Total of General Fund and Other Funds - Appropriated	\$1,307,198	\$21,032,434	\$1,430,496	\$101,000	\$23,871,128

OTHER FUNDS NON - APPROPRIATED - CAPITAL EQUIPMENT

FY 1996 Actual	FY 1997 Actual	FY 1998 Actual	FY 1999 Actual	FY 2000 Actual	FY 2001 Adopted Budget Plan	FY 2001 Revised Budget Plan	FY 2002 Adopted Budget Plan
\$737,589	\$350,474	\$761,707	\$993,556	\$767,629	\$1,389,759	\$1,396,090	\$1,216,049

FUND CATEGORY:	New Purchase	Replacement Purchase	Lease/ Purchase	New Facility Purchase	Total
<u>Other Funds - Non - Appropriated</u>					
170 Park Revenue Fund	\$740,800	\$183,500	\$0	\$0	\$924,300
703 NOVARIS	0	0	281,749	0	281,749
940 FCHRA General Operating	0	10,000	0	0	10,000
Total Other Funds - Non-Appropriated	\$740,800	\$193,500	\$281,749	\$0	\$1,216,049

FAIRFAX COUNTY
FY 2000 - FY 2002 County Funded Programs for School Related Services

	FY 2000 Actual	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
General Fund Transfers/Debt Service				
General Fund Transfer to School Operating Fund	\$897,412,605	\$988,000,908	\$1,061,606,976	\$1,078,090,014
Debt Service on Schools Debt	89,459,914	95,250,687	104,837,673	105,528,408
General Fund Transfer for School Bus Replacement	2,000,000	0	0	0
Subtotal	\$988,872,519	\$1,083,251,595	\$1,166,444,649	\$1,183,618,422
Library				
Homework Support Services Program	\$116,890	\$124,137	\$157,950	\$0
Subtotal	\$116,890	\$124,137	\$157,950	\$0
Police Department				
School resource and school education officers	\$3,074,253	\$3,762,820	\$4,036,032	\$4,076,451
Security for activities such as proms and football games	18,381	18,381	18,381	18,381
School Crossing Guards	1,230,084	1,505,788	1,545,871	1,561,330
Subtotal	\$4,322,718	\$5,286,989	\$5,600,284	\$5,656,162
Fire Department				
Fire safety programs for pre-school through middle school aged students	\$86,041	\$93,600	\$100,620	\$100,620
Subtotal	\$86,041	\$93,600	\$100,620	\$100,620
Health Department				
Clinic Room Aides Program (184/114.56 SYE) and limited-term staffing funding	\$4,075,367	\$4,580,149	\$4,744,772	\$4,744,772
Public Health Nurses (52/52.0 SYE)	2,498,664	3,134,453	3,410,598	3,125,398
Subtotal	\$6,574,031	\$7,714,602	\$8,155,370	\$7,870,170
Community Services Board (CSB) - Alcohol and Drug Services				
School Based Prevention and Early Intervention Substance Abuse Programs year one of a four-year plan	\$0	\$400,000	\$846,287	\$400,000
Subtotal	\$0	\$400,000	\$846,287	\$400,000
Community Services Board (CSB) - Mental Health Services				
Consultation with teachers, special education staff and principals regarding emotionally disturbed pre-school children	\$17,560	\$15,608	\$16,036	\$16,036
Adolescent Day Treatment Services	361,852	384,911	548,546	548,546
Services for children with pervasive developmental and/or severe emotional disorders	184,499	208,836	218,380	218,380
Shelter for youth who run away from home; work with schools to avoid interruption of schooling	170,503	175,668	181,416	181,416
Adolescent Residential Services (Fairfax House) for boys aged 13-17	653,387	709,370	719,982	719,982
Subtotal	\$1,387,801	\$1,494,393	\$1,684,360	\$1,684,360
Department of Family Services				
Net Cost of the School-Age Child Care (SACC) Program (includes general services and services for special needs clients partially offset by program revenues)	\$4,655,780	\$5,523,572	\$5,178,033	\$5,364,685
Head Start Program-General Fund (Higher Horizons, Gum Springs, Schools' contract)	4,510,313	5,451,575	5,305,901	5,352,157
Head Start Federal Grant Funding (Local Cash Match) ¹	210,601	642,739	311,016	311,016
Comprehensive Services Act (special education programs not in FCPS)	13,477,576	14,099,123	14,044,403	14,044,403
County contribution to Schools for SACC space	500,000	500,000	500,000	500,000
Subtotal	\$23,354,270	\$26,217,009	\$25,339,353	\$25,572,261
Department of Community and Recreation Services				
After School Program	\$112,000	\$112,000	\$112,000	\$112,000
Field maintenance ²	1,031,033	1,996,608	680,000	680,000
Therapeutic recreation	25,021	24,271	23,343	27,679
Match for field development	107,028	400,000	0	0
Subtotal	\$1,275,082	\$2,532,879	\$815,343	\$819,679
Fairfax County Park Authority				
Maintenance of Fairfax County Public Schools athletic fields	\$0	\$877,612	\$1,399,552	\$1,099,552
Match for field development	0	0	0	300,000
Subtotal	\$0	\$877,612	\$1,399,552	\$1,399,552
TOTAL: County Funding for School Related Services	\$1,025,989,352	\$1,127,992,816	\$1,210,543,768	\$1,227,121,226

¹ This includes Local Cash Match funding for the Federal Head Start and Parent/Child Services.

² This includes athletic field lighting, maintenance, and other upgrade requirements.

FAIRFAX COUNTY

FY 2000 - FY 2002 Additional County Funded Programs for General Youth Services

	FY 2000 Actual	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Additional - County Funded Youth Programs				
Family Services - Net cost of services for children excluding SACC and Head Start	\$13,605,617	\$12,943,287	\$15,749,967	\$15,064,444
Juvenile and Domestic Relations District Court	2,603,227	2,617,942	2,835,332	2,573,207
Department of Community and Recreation Services - Therapeutic recreation	500,422	485,411	466,862	553,583
Department of Community and Recreation Services - Teen Centers	1,019,148	1,106,883	1,296,820	1,343,212
Department of Community and Recreation Services - Community Centers	828,330	914,999	1,090,960	1,148,189
Department of Community and Recreation Services - Net cost of RecPAC	104,322	0	0	0
Department of Community and Recreation Services - Net cost extension/community education	29,252	30,699	32,500	32,500
Youth Sports Subsidy	170,890	195,000	195,000	195,000
Youth Sports Scholarship	5,495	50,000	50,000	50,000
Subtotal: Additional County Funded Programs for General Youth Services (Non-School)	\$18,866,703	\$18,344,221	\$21,717,441	\$20,960,135
TOTAL: County Funded Programs for Youth (Includes Both School and Non-School Programs)	\$1,044,856,055	\$1,146,337,037	\$1,232,261,209	\$1,248,081,361

FAIRFAX COUNTY

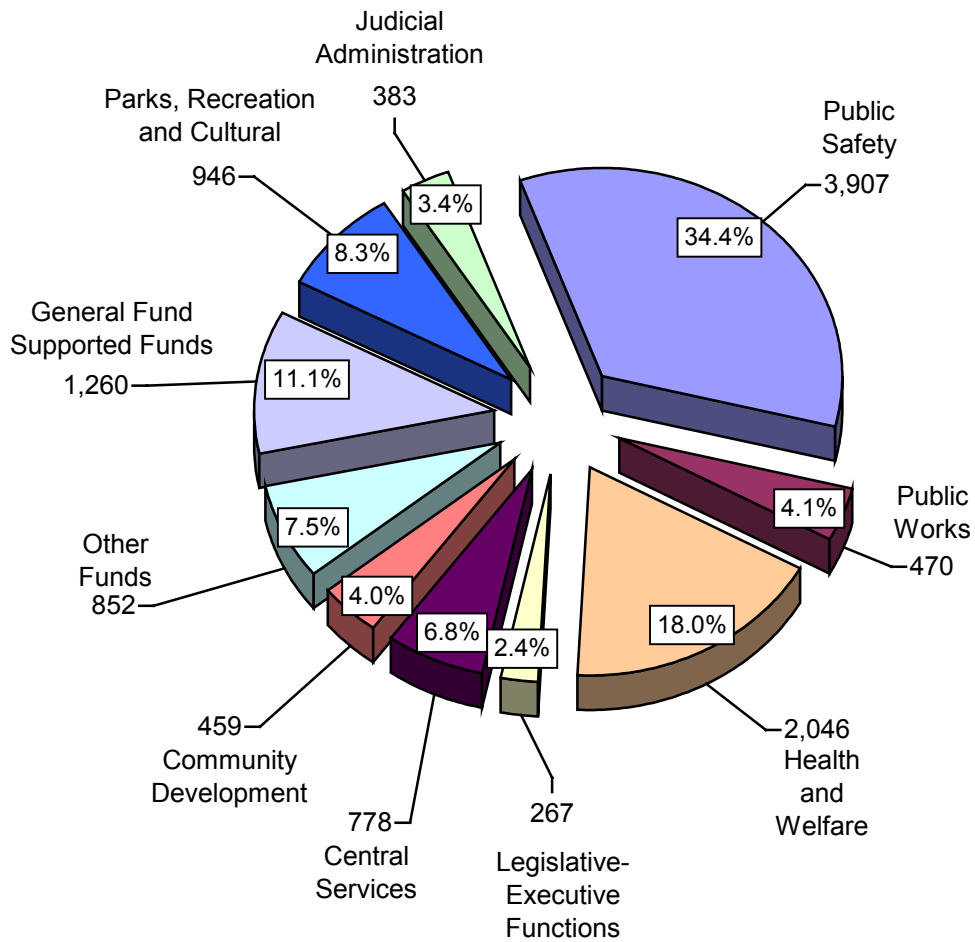
FY 2000 - FY 2002 Additional County-Administered Programs for School-Related Services

Funding can be Federal, State, Local, or a Combination Thereof
(Actual Direct County Funding is Minimal)

	FY 2000 Actual	FY 2001 Revised Budget Plan	FY 2002 Advertised Budget Plan	FY 2002 Adopted Budget Plan
Community Services Board (CSB) -				
Alcohol and Drug Services				
Prevention/Early Intervention (P/EI) at Centreville High, Chantilly High, and Mountain View (Previously Federal HIDTA Grant) and supervision of these services	\$60,159	\$64,117	\$65,976	\$65,976
P/EI at Devonshire School Suspension Program (Federal Block Grant) and supervision of these services	52,345	60,350	63,108	63,108
Case Management Services at the Recovery School (Federal Block Grant) and supervision of these services	26,476	32,936	34,442	34,442
Consultation/Education to fifteen school/community coalitions (Federal/County)	26,476	32,936	34,442	34,442
Housing and Community Development - Drug Elimination Grant services at West Potomac High and other South County schools	9,316	9,735	10,222	10,222
Violence Prevention and Junior Girl Power Groups throughout Fairfax County (County funded and FY 2001 Federal Direct pass through grant)	10,257	61,433	13,001	13,001
Substance Abuse Early Intervention Programs in County middle and high schools (FCPS and County funded)	55,176	116,202	124,048	124,048
Communities That Care (CTC) Survey	50,000	0	0	0
Youth Empowerment Strategies for Community Youth Violence and Substance Abuse Prevention in elementary schools (Federal pass-through grant)	10,752	31,248	0	0
Family Services¹				
Head Start Federal Grant Funding	2,222,335	3,396,320	2,569,755	2,569,755
Early Head Start Federal Grant Funding	1,517,217	2,152,383	1,563,443	1,563,443
Head Start State Block Grant Funding	491,345	149,373	149,373	149,373
Subtotal: County-Administered Programs	\$4,531,854	\$6,107,033	\$4,627,810	\$4,627,810
GRAND TOTAL	\$1,049,387,909	\$1,152,444,070	\$1,236,889,019	1,252,709,171

¹ It should be noted that these expenditures/budgets are by Fiscal Year. They contain multiple program years in each fiscal year and therefore do not correlate to annual awards for these grants.

ALL FUNDS FY 2002 REGULAR POSITIONS



TOTAL REGULAR POSITIONS = 11,368

General Fund Supported Funds include: Fund 106, Fairfax-Falls Church Community Services Board; Fund 141, Elderly Housing Programs; Fund 500, Retiree Health Benefits; Fund 501, County Insurance; Fund 503, Department of Vehicle Services; Fund 504, Document Services Division; Fund 505, Technology Infrastructure Services.

Other Funds include: Fund 105, Cable Communications; Fund 109, Refuse Collection; Fund 110, Refuse Disposal; Fund 111, Reston Community Center; Fund 112, Energy Resource Recovery; Fund 113, McLean Community Center; Fund 114, I-95 Refuse Disposal; Fund 116, Forest Integrated Pest Management Program; Fund 117, Alcohol Safety Action Program; Fund 142, Community Development Block Grant; Fund 145, HOME Investment Partnership Grant; Fund 401, Sewer Bond Operation and Maintenance; Fund 601, Fairfax County Employees' Retirement System.

SUMMARY OF POSITION CHANGES

FY 1991 - FY 2002

Authorized Positions - All Funds

	From	To	Abolished	New Facilities	Other Changes	Other Reviews	Total Change
FY 1991 to FY 1992	11,164	11,124	(153)	41	20	52	(40)
FY 1992 to FY 1993	11,124	10,628	(588)	0	13	79	(496)
FY 1993 to FY 1994	10,628	10,685	(88)	62	56	27	57
FY 1994 to FY 1995	10,685	10,870	(157)	94	131	117	185
FY 1995 to FY 1996	10,870	11,016	(49)	60	76	59	146
FY 1996 to FY 1997	11,016	10,782	(477)	150	(14)	107	(234)
FY 1997 to FY 1998	10,782	10,802	(56)	4	43	29	20
FY 1998 to FY 1999	10,802	10,911	(35)	26	41	77	109
FY 1999 to FY 2000	10,911	11,108	(17)	106	26	82	197
FY 2000 to FY 2001 Revised*	11,108	11,317	0	25	107	77	209
FY 2001 Revised to FY 2002	11,317	11,368	0	14	37	0	51
Total	11,164	11,368	(1,620)	582	536	706	204

In addition, a total of 168 project positions have been abolished since FY 1991, resulting in a total of 1,788 abolished positions. This results in a net increase of 36 positions from FY 1991 through the FY 2002 Adopted Budget Plan.

*Additional Police positions for the COPS Universal Hiring Program (36) and the School Resource Officers (14) have been included in the FY 2001 Revised Budget based on Board items from October 30, 2000 and September 25, 2000 respectively.

SUMMARY OF POSITION CHANGES

FY 2002 Position Actions Total Change - 51 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
NEW FACILITIES			14
	Family Services	New (McNair Farms) and expanded SACC sites (Kings Glen and Kilmer) and additional summer SACC sites (TBD)	12
	Community and Recreation Services	Expanded Groveton Senior Center at the South County facility	2
PUBLIC SAFETY			17
	Sheriff	Deputy Sheriff positions to supervise inmate janitorial service in ADC expansion	5
	Sheriff	LIDs clerk for state reporting receiving 100 percent state reimbursement	1
	Fire and Rescue	Additional tanker staffing of fire technicians in Clifton, Gunston and Great Falls areas	9
	Fire and Rescue	Staff requirements for an expanded South County apparatus shop	2

SUMMARY OF POSITION CHANGES

FY 2002 Position Actions Total Change - 51 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
WORKLOAD RELATED POSITIONS			20
	County Executive	Elimination of 1 of the Assistants to the County Executive	(1)
	Finance	Financial management position to address compliance with internal financial controls and improving accounts receivable	1
	DPWES/Capital Facilities	Elimination of Streetlight and Bus Shelter project management position	(1)
	Housing and Community Development	Support of County-wide revitalization efforts	3
	Community and Recreation Services	Coordination of service delivery for seniors requiring assistance beyond the typical Senior Social Day Program	2
	Community and Recreation Services	Transfer of positions associated with Leisure Enterprises and the Employee Fitness Center transfer to the Park Authority	(6)
	Park Authority	Transfer of positions associated with Leisure Enterprises and the Employee Fitness Center transfer from Community & Recreation Services	6
	Tax Administration	Real Estate Appraisers to improve ratio of parcels per assessor	3
	Systems Management for Human Services	Coordination of Continuum of Care Process including community planning and grant application development	2
	Information Technology	Staff to assist in the development and implementation of the County computer security systems	2
	Health	Additional position for Community Health Care Network to arrange medical specialty care	1
	General District Court	Probation Counselor I for State-mandated alcohol and substance abuse screening	1
	Vehicle Services	Fleet maintenance requirements at Newington, Jermantown and West Ox facilities	4
	CSB/Mental Retardation	Support for new special education graduates	1
	CSB/Mental Health	Comprehensive mental health assessment for youth at the Juvenile Detention Center and the Less Secure Center	2

SUMMARY OF POSITION CHANGES

FY 2001 Position Actions Total Change - 209 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
NEW FACILITIES			25
	Family Services	New and expanded SACC sites	12
	Health	Herndon Harbor House Adult Day Care Facility	9
	Family Services	SACC Pilot in Middle Schools	3
	Family Services	Herndon Harbor House Adult Day Care Facility	1
PUBLIC SAFETY			38
	Fire and Rescue	Building Inspections	9
	Police	Public Safety Communication Assistants	7
	Police	Alarm Ordinance	6
	Police	Animal Control Officers	4
	Police	Central Record clerical support	3
	Police	Victim Services Section	2
	Fire and Rescue	Fiscal Administrator and Accountant	2
	Police	Child Abuse Section	1
	Police	Information Technology support	1
	Animal Control	Education/Fundraising position	1
	Animal Control	Secretarial support	1
	Fire and Rescue	Women's Program officer	1

SUMMARY OF POSITION CHANGES

FY 2001 Position Actions Total Change - 209 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
WORKLOAD RELATED POSITIONS			69
	CSB/Alcohol and Drug	Prevention Resiliency Program in County Schools	8
	Information Technology	County Internet, Enterprise Services Manager and Help Desk	7
	DPWES/Land Development	Site Inspectors	7
	Housing and Community Development	Financial Management support as recommended by external auditor	5
	Park Authority	Maintenance staff for Athletic Fields	5
	Health	Public Health Nurses for County Schools	5
	Juvenile and Domestic Relations	Probation Counselors and Secretary for Domestic Relations, East County Probation Office and Less Secure Facility	5
	Human Services Administration	IT Positions for workload requirements	5
	Transportation	Accounting, Transit Operations, Proffers workload	5
	CSB/Mental Retardation	Individuals with Disabilities Education Act (IDEA) Service Provision	3
	Human Services Systems Management	Faith in Action coordinator and support	2
	Health	Healthy Families	2
	CSB/Mental Retardation	Support for new graduates of County Schools	1
	Juvenile and Domestic Relations	IT Strategist and Coordinator	1
	Circuit Court	Land Records workload	1
	Internal Audit	Audit Finding for enhanced audit capacity	1
	Transportation	Senior Transportation Initiative	1
	McLean CC	Theater cashier	1
	Electoral Board	Secretary	1
	Human Rights	Human Rights Specialist	1
	Family Services	Healthy Families	1
	CSB/Alcohol and Drug	Wrap Around Substance Abuse Treatment	1

SUMMARY OF POSITION CHANGES

FY 2001 Position Actions Total Change - 209 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
OTHER CHANGES DURING FISCAL YEAR			77
	County Executive	Transfer of Environmental Coordinator from DPWES/Business Planning and Support	1
	Telecommunications and Consumer Services	Transfer of position to Information Technology	(1)
	DPWES/Business Planning and Support	Transfer of positions to County Executive and Land Development	(10)
	DPWES/Capital Facilities	Information Technology Support positions redeployed from Wastewater Treatment	2
	DPWES/Land Development	Transfer of positions from Business Planning and Support	9
	Park Authority	Master Gardener	1
	Library	Transfer of positions to Information Technology	(12)
	Family Services	SACC positions for Spring Hill Recreation Center and Churchill Road Elementary SACC Expansions	6
	Family Services	Conversion of Gum Springs Contract Positions	18
	Human Services Administration	Transfer of positions to Information Technology and Juvenile and Domestic Relations	(6)
	Information Technology	Transfer of positions from Telecommunications and Consumer Services, Libraries and Human Services Administration	18
	Juvenile and Domestic Relations	Transfer of position from Human Services Administration	1
	Police	Conversion of Merit Grant position from COPS More Grant	1
	CSB/Mental Health	Residential Services	1
	Police	School Resource Officers	14
	Police	COPS UHP	36
	Wastewater Treatment	Identified for use elsewhere in DPWES	(2)

SUMMARY OF POSITION CHANGES

FY 2001 Position Actions Total Change - 209 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
POSITION POOL CHANGES			0
	County Executive	Language coordinator, Auditor and Network Analyst	3
	Office for Women	Management Analyst IV	1
	Finance	Financial management	2
	Human Resources	Administrative Aide for training staff	1
	Public Affairs	Support staff (Conversion of Limited Term)	1
	DPWES/Business Planning and Support	Information Technology training program	1
	DPWES/Capital Facilities	Streetlight and Bus Shelter project management	1
	DPWES/Land Development	Inspection services information system replacement project	1
	Planning and Zoning	Trail planner	1
	Housing and Community Development	Information Technology training program	1
	Park Authority	Park Foundation Director	1
	Tax Administration	Identified for realignment	(6)
	Family Services	Senior Transportation Initiative	1
	Human Services Administration	Identified for realignment - Specifically for Information Technology	(3)
	Information Technology	Information Technology positions to support Human Services Administration	3
	Circuit Court	Language Interpreter	1
	Police	Program and Procedures Coordinator	1
	Sheriff	Information Technology support	2
	Refuse Collection	Identified for realignment	(2)
	ASAP	Identified for realignment	(1)
	Wastewater Treatment	Identified for realignment	(10)

SUMMARY OF POSITION CHANGES

FY 2000 Position Actions Total Change - 197 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
NEW FACILITIES / PUBLIC SAFETY			106
	Comm & Rec	Sully Senior Center	2
	Public Library	New Great Falls Community Library	5
	Family Services	New and Expanded SACC Centers	25
		Expanded Franconia/Springfield Family Center	1
	Sheriff, CSB/MH	Expansion of Adult Detention Center	10
	Fire & Rescue	New North Point Station	33
	CSB/Mental Health	New Stevenson Road Adult Care Facility	2
	Police	Support for Central Records Section	3
		School Resource Officers	10
		Officers for "Mixing Bowl"	12
	Sheriff	Support for Live-Scan Fingerprinting and Mug Shot Systems, Emergency Clinic Services for Inmates	3
WORKLOAD / REDIRECTED POSITIONS			9
	Purchasing	Efficiencies	(1)
	Human Resources	Outreach Recruitment Program	1
	Family Svs, Health	Healthy Families Fairfax	3
	Health	Public School Nurses	5
	Information Tech	Increased Workload in Network Services	3
	Circuit Court	Expansion of Differentiated Case Tracking System for Chancery Cases	4
	Police	Transfer of Animal Shelter Cost Center	(17)
	Animal Shelter	Create Animal Shelter Agency	17
	CSB/M Retardation	Support for New Special Education Graduates	1
	CSB/Alcohol & Drug	Substance Abuse Counselors for Schools	3
		Convert HIDTA Grant Position to Regular	1
	County Insurance	Claims/Rehabilitation Specialist	1
	Cable	Installation of Institutional Network	4
	Sewers and Solid Waste	Streamlining of Processes, Productivity Increases, and Automation	(16)

SUMMARY OF POSITION CHANGES

FY 2000 Position Actions Total Change - 197 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
OTHER CHANGES DURING FISCAL YEAR			82
	Electoral Board	Voting Machine Supervisor	1
	Juvenile Court	Substance Abuse Screening	4
	General District Court	Clerical Specialist and relief workers	5
	CSB/Mental Health, Mental Retardation and Alcohol & Drug	Support for additional State funded activities, Case managers, Schools ADS position, ADS Youth Initiative and MH/ADS Medical Services Unit	42
	Transportation	Photo Red Light Program	3
	Police	COPS Universal Hiring Grant additional Police Officers	25
	Family Services	Administrative Adjustment	(1)
	Human Resources	Administrative Adjustment	1
	Telecom	Massage Ordinance	1
	Police	School Resource Officer	1
POSITION POOL CHANGES			0
	Program Partnerships	Program Support	3
	Equity Programs	Alternative Dispute Resolution program	1
	Purchasing and Supply Management	Procurement Card Program	1
	Utilities Planning and Design	Engineer Positions	2
	Planning & Zoning	Planners for the backlog of zoning application processing	2
	Family Services	Identified for realignment - Specifically for CSB	(1)
	Information Technology	Program Analysts for Tax Project and Database Administrator for Enterprise Systems	6
	Tax Administration	Identified for realignment - Specifically for DIT	(6)
	Health Department	Adjustment for Human Services Reorganization	3
	Circuit Court	Support for Automated Systems	2
	Fire and Rescue	Engineer Positions	2
	CSB	Child Specific Team Coordinator	1
	Refuse Collection	Identified for realignment	(8)
	Refuse Disposal	Identified for realignment	(4)
	I-95 Solid Waste	Identified for realignment	(1)
	Gypsy Moth	Identified for realignment	(1)
	Wastewater Treatment	Identified for realignment	(1)
	Systems Engineering	Identified for realignment	(2)
	Technology Infrastructure Services	Data Center Maintenance	1

SUMMARY OF POSITION CHANGES

FY 1999 Position Actions Total Change - 109 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(35)
	Sewers	Streamlining of Processes, Productivity Increases, and Automation	(28)
	Various	County Executive Reorganization	(7)
NEW FACILITIES			26
	Family Services	Shreveewood and Chesterbrook Child Care Ctrs	6
	Facilities Mgmt.	Support Adult and Juvenile Detention Centers	3
	Comm & Rec Svs	Bailey's Community Center Expansion	1
	Public Library	Kingstowne & Great Falls Community Libraries	15
	Health	West County Middle School Clinic Room Aide	1
WORKLOAD/PROGRAMMATIC			41
	County Executive	Assistants to the County Executive	2
	County Executive	Information Systems Auditor - Office of Internal Audit	1
	Health Department	Health Inspectors	4
	Health Department	Public Health Nurses and Support for Respite and Bathing Program	4
	Health Department	Environmental Health Specialists	4
	Juvenile Court	Intake and Probation Services Support	6
	Police	Warden, Naturalist IV and Support for Public Safety Communications Center	4
	Police	Gang Investigation Unit	8
	CSB/M Retardation	Support for New Graduates of County Schools	1
	Human Rights	Investigator	1
	Site Development	Urban Foresters II	5
	Family Services	Child Protective Services Supervisor for Hotline	1
OTHER CHANGES DURING FISCAL YEAR (TRANSFERS NOT INCLUDED)			77
	County Executive	Director for 6 new Computer Learning Centers	1
	CSB/Alcohol & Drug	Hope Day Treatment	8
	Building Code Svs	Design Review Workload	11
	Police	Parking Guards	7
	McLean Center	Efficiency	(1)
	CSB/Mental Health, Alcohol & Drug	Dual Diagnosis Facility	15
	Family Services	Child Medical Care Program	5
	Police	Universal Hiring Grant	25
	Police	Photo Red Light Program	6

SUMMARY OF POSITION CHANGES

FY 1998 Position Actions Total Change - 20 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(56)
Major Actions	Solid Waste	Reduced Workload due to Closure of Landfill	(13)
	Sewers	Adjusted Workload - Upgrade of Lower Potomac Pollution Control Plant	(34)
	Cable	Reduced Workload due to New Technology	(1)
	FMD, Human Resources, DMB, Comm & Rec, CSB/Mental Health	KPMG Recommendations	(8)
NEW FACILITIES			4
	Family Services	SACC for Fox Mill, Franconia Elementary Schools	4
WORKLOAD/PROGRAMMATIC			43
Public Safety:	Sheriff	Mt. Vernon and Mason Lock-up Programs	14
	Fire	Auto Mechanics for Aging/Growing Vehicle Fleet	2
	Police	Motorcycle Officers and Increased Public Safety Center Staff	13
Other Major Actions:	Public Affairs	Internet Supervision	1
	Commonwealth Attorney	State-reimbursed Positions to Address Increased Domestic Relations Felony Cases	5
	Design Review	Urban Foresters	2
	Juvenile Court	Additional Probation Counselors and Conversion of Grant Positions Supporting Detention Release Program	6
OTHER CHANGES DURING FISCAL YEAR			29
	Various	Position Reductions to Achieve \$438,276 Savings	(18)
	Human Rights	Fair Housing Program	1
	CSB/Mental Health	State Funded Residential Services	2
	Ec. Dev. Authority	Planners for Increased Workload	7
	DEM	Engineers for Increased Workload	4
	Health	Discontinue Medical Exam Unit	(1)
	Police	Grant Funded COPS Program	25
	Information Tech	Transfer from Schools to Support Purchasing System	3
	CSB/M Retardation	Increased Case Management Services	5
	Juvenile Court	Increased Workload	1

SUMMARY OF POSITION CHANGES

FY 1997 Position Actions Total Change - (234) Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(477)
	Tax Admin	Close Branch Offices	(26)
	Public Safety	Workload Redistribution	(58)
	FMD/Housing	Privatize Custodial Contracts	(55)
	Libraries	Close 4 Mini-branches	(10)
	Div. Of Solid Waste	Planned Closure of Landfill. Upgrade of Lower Potomac Pollution Control Plant	(22)
	Public Works	Capital Projects Schedule	(12)
	Various	Lines of Business Modifications/Eliminations, Consolidations, Org. Efficiencies	(294)
NEW FACILITIES			150
	Sheriff	Adult Detention Center Expansion	68
	Juvenile Court	Juvenile Detention Center Expansion	61
	OFC	1 New and 7 Expanded SACC Centers	20
	Recreation	"The Pit" Teen Center in Reston	1
WORKLOAD/PROGRAMMATIC			(14)
	Housing	Transferred to Non-Appropriated Funds	(14)
OTHER CHANGES DURING FISCAL YEAR			107
	CSB/Alcohol & Drug	New Generations and CSAT Grant to Regular	19
	OFC	Day Care Teachers for Virginia Initiative for Employment not Welfare (VIEW)	9
	Various	Downsize Medical Unit, Page Staff, Clearing Crews	(7)
	Reston Center	Senior Citizens Educational Center Staff	2
	Document Svs.	County/Schools Consolidation of Print Shop	7
	Transportation	Reinstate Planner Based on RPPD Workload	1
	Parks	Transfer Information Officer to Trust Fund. State Co-operative Position to Extension Services	0
	FMD	Custodians for Public Safety Secured Areas	10
	Com./Rec Svs	Restore Services to Community Centers	3
	Circuit Court	Service Realignment Associated with Consolidation with Judicial Operations	2
	Police	Crossing Guards, Impound/Wrecker Section, Universal Hiring Grant	37
	Fire	Rehabilitation Positions Converted from Exempt Limited Term	14
	Aging	Human Services Redesign Grant to Regular	6
	Commonwealth Atty	State-reimbursed Positions for Increased Domestic Relations Felony Cases	4

SUMMARY OF POSITION CHANGES

FY 1996 Position Actions Total Change - 146 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(49)
Major Actions	Public Works	Capital Project Schedules	(11)
	Parks	Adjusted Workload - Planning and Land Management, Facility Development	(18)
	Various	Agency Efficiency Efforts	(12)
	Refuse Disposal	Planned Closure of Landfill to Municipal Solid Waste	(8)
NEW FACILITIES			60
	Fire & Rescue	West Centreville Fire Station	27
	Juvenile Court	Expand Boys' Probation House from 12 to 22 Beds	7
	Various	2 Schools - SACC Centers, Crossing Guards, Clinic Room Aides	25
	Recreation	Braddock Community Center	1
WORKLOAD/PROGRAMMATIC			76
Public Safety:	Police	Officers to Expand Community Policing - Grant Funding COPS AHEAD	25
	Sheriff	Workload due to Increased Inmate Population	12
Other Major Actions:	CSB	Stonegate Drug and Alcohol Treatment Program - Previously Grant Funded	8
	Circuit Court	State Mandated Fines and Costs Program	5
	OFC	2 Additional SACC Centers	4
	Various	Workload Adjustments	11
	Health	5 Public Health Nurses, North County Affordable Health Care	11
OTHER CHANGES DURING FISCAL YEAR			59
	Tax Admin, Sheriff	TARGET II Program Converted from Exempt Limited Term, Offset by Revenues	36
	Juvenile Court	Increased Workload	8
	Police	Crossing Guards for 2 New Schools, Polygraph Operator - Public Safety Academy	3
	Sheriff	Applicant Screening/Training for Public Safety Academy	8
	CSB	Psychiatrists	3
	Retirement	Replace Contracted Investment Consulting Services	1

SUMMARY OF POSITION CHANGES

FY 1995 Position Actions Total Change - 185 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(157)
	EMTA	Privatization of West Ox Garage	(70)
	Public Works	Capital Projects Schedule	(41)
	Various	Human Services Redesign - Admin. Functions	(27)
	Other	Agency Reorganizations and Adjusted Workload	(19)
NEW FACILITIES			94
	Fire & Rescue	Kingstowne Fire Station	23
	Libraries	Chantilly Regional and Herndon Community Libraries	28
	Health, Police	2 Schools - Clinic Room Aides, School Crossing Guards	7
	OFC	6 New SACC Centers	32
	Judicial Operations	4 New Courtrooms	2
	Parks	Green Spring Gardens Park	2
WORKLOAD/PROGRAMMATIC			131
Public Safety:	Police	56 Officers, 5 TARGET Positions	61
	Fire & Rescue	33 Advanced Life Support Positions, 1 Volunteer Training Coordinator	34
	Sheriff	Community Diversion Program - Previously Grant	18
	Juvenile Court	Increased Workload in Probation Services	5
Other Actions:	CSB	Comply with Federally Mandated Waiver Program Standards	7
	Health	Chesapeake Bay Preservation Ordinance, Public Health Nurses for Schools	5
	Assessments	Support Litigation of Assessments Appeals	5
	Other	Workload adjustments	19
	Housing	Transfer SF 175, County Assisted Rental Housing Positions to Non-Appropriated Subfund	(23)
OTHER CHANGES DURING FISCAL YEAR			117
	OFC	New SACC Center	5
	Juvenile Court	Outreach Detention Program	4
	Police	Communication Assistants for Public Safety Center, Emergency Services Section, Crime "Hot Spots"	28
	EMTA	West Ox Positions Restored	53
	CSB	Psychiatrists and Federal Substance Abuse Treatment Grant	5
	Various	Human Services Redesign Efforts	(10)
	Various	Workload Adjustments	38
	Sheriff	Redesign Community Diversion Program	(6)

SUMMARY OF POSITION CHANGES

FY 1994 Position Actions Total Change - 57 Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(88)
	CSB	Mental Retardation Privatization, Mental Health Redesign	(27)
	County Executive	Graduate Management Intern Program	(13)
	Public Works	Capital Projects Schedule	(11)
	Refuse Collection	Roadside Litter and Newspaper Collection	(8)
	Sewers	Closing of Little Hunting Creek Plant	(7)
	Police	Privatization of Government Center Security	(5)
	EMTA	Reduced Requirement for School Buses	(11)
	Various	Agency Efficiencies	(6)
NEW FACILITIES			62
	CSB	Crossroads - 70 Bed Facility	24
	CSB	New Beginnings - 30 Bed Facility, Social Detoxification Program	35
	OFC	SACC Center for New School, Serves 30 Children	2
	Libraries	Sunday Hours, Centreville Regional Library	1
WORKLOAD/PROGRAMMATIC			56
	Fire & Rescue	EMS Relief Personnel	15
	DEM	Workload Requirements	9
	Circuit Court, Jud. Operations	Court Workload Requirements	6
	Various	Planning and Development Redesign (Corporate Land Development System)	17
	Auditor	Initiate Financial Program Auditor on behalf of the Board of Supervisors	3
	Sheriff, Jud. Ops.	Support 2 New Judges	5
	Reston	Teen Partnership Proposal	1
OTHER CHANGES DURING FISCAL YEAR			27
	Fire & Rescue	Hazardous Materials Bureau	7
	OFC	Expand SACC Center	1
	CSB/Alcohol & Drug	Adolescent Day Treatment	3
	County Attorney	Enhance Tax Assessment Litigation	9
	Comp Planning	Corporate Land Development System	7

SUMMARY OF POSITION CHANGES

FY 1993 Position Actions Total Change - (496) Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(588)
	Various	Reduction in General Government Agencies	(84)
	Fire & Rescue	48 Firefighters and other Positions due to the Elimination of Citizen CPR Program	(52)
	Police	19 School Crossing Guards, Admin Support, Cadets, Planning & Research	(30)
	Consumer Affairs	Downsize Agency by 1/2	(11)
	FMD	Custodial, Planning and Engineering Functions	(13)
	Public Works	Defer Projects	(39)
	OFC	SACC Support, Public Information Officers, Provider Training	(12)
	Parks	Transfer to Fund 940, Historic Preservation, Grounds Maintenance, Marketing	(60)
	Libraries	Systemwide Reductions	(50)
	DEM	Inspections, Enforcement, Technical Support, Urban Forestry	(53)
	OCP	Environmental, Commercial Revitalization, Heritage Resources, Publications	(40)
	Transportation	Administration, Planning	(13)
	EMTA	Defer Maintenance or Increase Downtime due to Abolishing Vacant Positions	(48)
	CSB/ Mental Health	Administrative Support	(15)
	Other	Reductions	(68)
NEW FACILITIES	None		0
WORKLOAD/PROGRAMMATIC			13
	Health	Dementia and Respite Care - Previously Grant Funded	8
	Judicial Operations	New Judge and Differentiated Case Tracking	4
	CSB/ M Retardation	Services for New Special Education Graduates	1
OTHER CHANGES DURING FISCAL YEAR			79
	DEM	Workload and Chesapeake Bay Ordinance	15
	Libraries	Re-Open 6 Mini-libraries	9
	Various	TARGET II	24
	CSB, DCA	Convert Grant Positions to Regular	14
	OFC	New SACC Center, Expand Resource Center	7
	Police	Enhanced Revenue Collection	6
	Health	Abolish State Co-operative Positions	(12)
	Various	Workload Adjustments	16

SUMMARY OF POSITION CHANGES

FY 1992 Position Actions Total Change - (40) Regular Merit Positions

<u>Type of Position</u>	<u>Agency</u>	<u>Explanation</u>	<u># of Positions</u>
ABOLISHMENTS			(153)
Major Actions	DEM	Agency Downsizing due to Existing Workload	(151)
	CSB	Reductions in Administrative Support Staff	(2)
NEW FACILITIES			41
	Various	New Government Center (Communications, FMD, CCC, Police)	39
	Health	2 New Schools - Clinic Room Aides	2
WORKLOAD/PROGRAMMATIC			20
	Various	TARGET Program, Offset by Revenues	15
	County Attorney	To represent Schools, Billed to Schools	1
	Reston & McLean	Community Center Staff, No General Fund Impact	4
OTHER CHANGES DURING FISCAL YEAR			52
	DHD	State Funded Benefits Program, Child Protective Services, Medicaid Processing	32
	Bd. of Supervisors	New Sully District	3
	Sheriff	Double-bunking of Pre-Release Center	10
	General Dist. Court	Pre-Trial Release Program	3
	CSB/Alcohol & Drug	Federal War on Drugs	4

FY 2002 POSITION CHANGES DETAIL

GENERAL FUND

Legislative-Executive/Central Services

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
County Executive	0/0.0 SYE	0/0.0 SYE	(1/1.0) SYE

A reduction of \$90,902 is due to the elimination of 1/1.0 SYE County Executive Assistant position. This position assisted the County Executive and Deputy County Executives primarily in the area of Human Services. Specific duties included providing resources and senior level guidance to the Human Services Workforce Assessment program, Employee Communications Board, Competitiveness Task Force and serving as liaison to the Employee Advisory Council. Funding included \$73,014 in Personnel Services and \$17,888 in Fringe Benefits.

Total funding reduction of \$90,902 includes \$73,014 in Personnel Services and \$17,888 in Fringe Benefits.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Finance	0/0.0 SYE	0/0.0 SYE	1/1.0 SYE

Funding of \$60,500 is required to support 1/1.0 SYE Management Analyst III position. The Management Analyst III will perform on-site surveys at all County agencies to review their processes for finance and purchasing, to test the adequacy of compliance with sound practices, and to offer expert assistance in making these functions more efficient, more secure, and more responsive. This position will examine internal controls to ensure the integrity of financial processes and to advise management on ways to use financial information to support performance management and program analysis.

Total funding of \$60,500 includes \$46,032 in Personnel Services, \$2,810 in Operating Expenses, and \$11,658 in Fringe Benefits.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Tax Administration	0/0.0 SYE	0/0.0 SYE	3/3.0 SYE

Funding of \$141,575 is required to support 3/3.0 SYE Real Estate Appraisers to address workload as measured by parcels per appraiser. The current parcel per appraiser ratio is 6,590:1, which are above the International Association of Assessing Officers standard of 4,000 to 5,000 parcels. The sustained real estate market activity and the increasingly complex nature of the properties to be assessed are also responsible for workload increases. These positions will help to remedy this situation as well as allow for a more systematic field inspections program for all single-family residential properties in the County over a five-year period. With these additional positions, the parcel per appraiser will decrease to 6,274:1.

Total funding of \$141,575 includes \$114,174 in Personnel Services and \$27,401 in Fringe Benefits.

FY 2002 POSITION CHANGES DETAIL

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Information Technology	0/0.0 SYE	0/0.0 SYE	2/2.0 SYE

Funding of \$567,129 is required to support 2/2.0 SYE positions. One (1/1.0 SYE) Information Systems Security Officer and 1/1.0 SYE Information Security Analyst III are required to assist in the development and implementation of the County computer security systems and to provide expertise in network security, implement infrastructure changes, monitor network activities, and ensure that the processing systems are not compromised.

Total funding of \$567,129 includes \$131,779 in Personnel Services, \$397,264 in Operating Expenses, and \$38,086 in Fringe Benefits.

Judicial Administration

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
General District Court	0/0.0 SYE	0/0.0 SYE	1/1.0 SYE

Funding of \$51,127 is required to provide 1/1.0 SYE Probation Counselor II. This position is necessary based on new state mandates, special needs, and increased workloads. Specifically, the State Code changes that took effect July 1, 2000 mandate alcohol and substance abuse screening and assessment for those charged with designated Class I misdemeanors and all felonies, both pretrial and post-trial. The screening and assessment tools require approximately three hours to administer and score per defendant. In addition, Probation Counselors were mandated on July 1, 2000 to begin using the Department of Criminal Justice Services' automated case management system, which requires significant data entry.

Total funding of \$51,127 includes \$36,320 in Personnel Services, \$6,000 in Operating Expenses, and \$8,807 in Fringe Benefits.

Public Safety

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Sheriff	6/6.0 SYE	0/0.0 SYE	0/0.0 SYE

Funding of \$432,952 is required for 6/6.0 SYE positions including 1/1.0 SYE Clerical Specialist and 5/5.0 SYE Deputy Sheriffs I.

One (1/1.0 SYE) Clerical Specialist, at a cost of \$40,314, will be primarily responsible for ensuring that approximately 3,500 inmate bookings per month are entered correctly into the Local Inmate Data System (LIDS) as required by the State. The Virginia State Compensation Board has approved and allocated funding for each Sheriff's Office in Virginia to ensure data integrity.

Funding of \$392,638 for 5/5.0 SYE Deputy Sheriff I positions is necessary for the Janitorial Services Section where duties have increased as a result of the expansion of the Adult Detention Center by 150 percent. This expansion adds 350,000 square feet to the existing 212,000 square foot facility. Additional staff is necessary to supervise inmates to maintain sanitation and health standards and comply with Virginia Department of Corrections and the American Correctional Association requirements that inmates must be under direct supervision while using any chemicals or tools.

FY 2002 POSITION CHANGES DETAIL

Total funding of \$432,952 includes \$296,516 in Personnel Services, \$28,920 in Operating Expenses, and \$107,516 in Fringe Benefits.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Fire and Rescue Department	11/11.0 SYE	0/0.0 SYE	0/0.0 SYE

Funding of \$867,932 is required for 11/11.0 SYE positions including 9/9.0 SYE Fire Technicians, 1/1.0 SYE Senior Motor Supervisor, and 1/1.0 SYE Mechanic II position.

Nine (9/9.0 SYE) Fire Technicians, at a cost of \$570,894, are necessary to eliminate the practice of using relief technicians, overtime, and/or other staff to provide support as needed for tanker stations located in the Clifton, Gunston, and Great Falls areas of the County. These positions are required to provide minimum staffing on engine companies and to reduce significant overtime expenses.

One (1/1.0 SYE) Senior Motor Supervisor and 1/1.0 SYE Mechanic II and funding of \$297,038 are necessary for expansion of the Apparatus Shop which will be available for operation by the beginning of FY 2002. The Apparatus Shop, in conjunction with the Department of Vehicle Services, provides repair and maintenance services to over 350 specialized vehicles operated by the Fire and Rescue Department. These positions will be used to offset staffing at the South County facility.

Total funding of \$867,932 includes \$474,649 in Personnel Services, \$215,236 in Operating Expenses, \$6,000 in Capital Equipment, and \$172,047 in Fringe Benefits.

Public Works

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Capital Facilities	0/0.0 SYE	0/0.0 SYE	(1/1.0) SYE

A reduction of \$70,861 is reduced due to the elimination of 1/1.0 SYE Engineer II position. This position was assigned primary responsibility for the engineering design and administration of assigned streetlights and bus shelter projects.

Total funding reduction of \$70,861 includes \$53,302 in Personnel Services, \$4,500 in Operating Expenses, and \$13,059 in Fringe Benefits.

Health and Welfare

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Family Services	12/16.43 SYE	0/0.0 SYE	0/0.0 SYE

Funding of \$1,078,800 is required to support 12/16.43 SYE Day Care Center Supervisor and Day Care Center Teacher positions associated with the new and expanded School Aged Child Care (SACC) Centers. The school-year centers at Kings Glen and Kilmer will be expanded, while a new school year center will be created at McNair Farms. There will also be two new summer SACC Centers at schools to be determined.

FY 2002 POSITION CHANGES DETAIL

Total funding of \$1,078,800 includes \$637,648 in Personnel Services (\$608,938 in Regular Salaries and \$28,710 in Extra Pay), \$263,928 in Operating Expenses, \$21,000 in Capital Equipment, and \$156,224 in Fringe Benefits. Revenue of \$809,099 is anticipated to support these positions for a net cost of \$269,701.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Systems Management for Human Services	0/0.0 SYE	0/0.0 SYE	2/2.0 SYE

Funding of \$137,783 is required to support 2/2.0 SYE positions including 1/1.0 SYE Management Analyst III and 1/1.0 SYE Administrative Assistant to provide resources for the County's Continuum of Care project, as well as to support other inter-agency and community groups primarily serving the homeless.

These positions will comprise a team that will address both the need to support the Continuum of Care community planning process and the absence of a focal point for homeless service planning and coordination within the County structure. The County receives an average of approximately \$5.0 million in annual grant funding from the Federal Department of Housing and Urban Development (HUD), and several million dollars from other sources are utilized by the County homeless prevention programs, shelter programs, transitional and permanent supportive housing and supportive services to homeless persons. This team would provide continuity in the planning process and linkage to ongoing homeless services and programs.

Total funding of \$137,783 includes \$101,566 in Personnel Services, \$11,333 in Operating Costs, and \$24,884 in Fringe Benefits.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustment
Health	0/0.0 SYE	0/0.0 SYE	1/1.0 SYE

Funding of \$55,343 is required for 1/1.0 SYE Social Worker II for the Community Health Care Network as part of the Affordable Health Care initiative. This position will arrange medical specialty care ordered by the health center primary physician for patients with one of the participating physician specialists. This role is essential to the operation of the center since all specialty referrals must be arranged by the County social worker.

Total funding of \$55,343 includes \$42,372 in Personnel Services, \$2,500 in Operating Expenses, and \$10,471 in Fringe Benefits.

Parks, Recreation and Cultural

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Community and Recreation Services	2/2.0 SYE	(6/6.0) SYE	2/2.0 SYE

A net reduction of \$69,146 is required for the transfer of 6/6.0 SYE positions to the Fairfax County Park Authority partially offset by the creation of 4/4.0 SYE positions for the Groveton Senior Center and Senior Social Day Program.

FY 2002 POSITION CHANGES DETAIL

A reduction of \$344,132 is required for the transfer of 6/6.0 SYE positions including 1/1.0 SYE Recreation Division Supervisor II, 2/2.0 SYE Recreation Specialists IV, 1/1.0 SYE Facility Attendant I, 1/1.0 SYE Clerical Specialist and 1/1.0 SYE Clerk Typist II as part of the transfer of the Leisure Enterprise Cost Center programs and the Employee Fitness Center to the Fairfax County Park Authority (FCPA). This decrease involves the transfer of positions, limited-term salaries, and related Operating Expenses to FCPA to provide operational and managerial support for these programs.

Two (2/2.0 SYE) Recreation Assistants for the expanded Groveton Senior Center, at a cost of \$130,319, are required to consolidate the Human Service Programs along Richmond Highway. The Groveton Senior Center is currently occupying 800 square feet in the Groveton Elementary School and will be moving into the South County Center in April 2002. The new Senior Center location will provide 5,000 square feet of space and will afford the opportunity to considerably increase the programming capabilities for the senior population.

Two (2/2.0 SYE) positions for the Senior Social Day program including 1/1.0 SYE Recreation Specialist II and 1/1.0 SYE Recreation Assistant to provide adequate staffing levels. These positions, at a cost of \$144,667, will work to bridge the gap for seniors who do not meet the eligibility criteria for Adult Day Health Care or the Senior Centers sponsored by the County. The purpose of this program is to assist seniors in sustaining involvement in social activities in the least restrictive environment, prevent decline in their health and well being, and serve as a transitional service to the Adult Day Health Care Program. In FY 2002, the agency will assess the functions of these two positions and may determine alternative position classes are required to provide the pilot services.

Total funding for these new positions of \$274,986 includes \$92,581 in Personnel Services, \$159,722 in Operating Expenses, and \$22,683 in Fringe Benefits.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Fairfax County Park Authority	0/0.0 SYE	6/6.0 SYE	0/0.0 SYE

Funding of \$344,132 is required for the transfer of 6/6.0 SYE positions including 1/1.0 SYE Park Management Specialist I, 2/2.0 SYE Recreation Specialists IV, 1/1.0 SYE Facility Attendant I, 1/1.0 SYE Clerical Specialist and 1/1.0 SYE Clerk Typist II as part of the transfer of the Leisure Enterprise Cost Center programs and the Employee Fitness Center from Community & Recreation Services as detailed above.

Community Development

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Housing and Community Development	0/0.0 SYE	0/0.0 SYE	3/3.0 SYE

Funding of \$255,225 is required for 3/3.0 SYE positions including 1/1.0 SYE Housing/Community Developer IV, 1/1.0 SYE Real Estate Specialist, and 1/1.0 SYE Marketing Specialist.

These positions will support expanded efforts to implement County initiatives in Revitalization Areas as approved by the Board of Supervisors. The positions, which are included in the General Fund position count for Housing and Community Development, will be responsible for marketing and business activities associated with revitalization efforts. The positions will also assist existing revitalization staff in activities focused on the County's seven designated commercial revitalization areas and be involved in planning for a community vision and sense of place; designing creative approaches to redevelopment; marketing of local business; and attracting private development and investment. Significant General Fund support is

FY 2002 POSITION CHANGES DETAIL

being provided for revitalization efforts in FY 2002 and is discussed in more detail in Volume 2, Fund 340, Housing Assistance Program.

Total funding of \$255,225 includes \$190,498 in Personnel Services, \$14,502 in Operating Expenses, and \$50,225 in Fringe Benefits. Funding for these positions is in Fund 340, Housing Assistance Program.

GENERAL FUND SUPPORTED

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Fund 106, Community Services Board-Mental Retardation Services	0/0.0 SYE	0/0.0 SYE	1/1.5 SYE

Funding of \$44,417 is required for 1/1.5 SYE positions, including 1/1.0 SYE Mental Retardation Specialist I.

One (1/1.0 SYE) Mental Retardation Specialist I position will provide case management and coordination of vocational and transportation services for the 88 special education graduates graduating in June 2001 and will require services beginning in FY 2002. These graduating students have received 20 years of federally mandated education due to their mental retardation. This position will also provide needed counseling and other individualized personal guidance and assistance. Without the continuity provided by effective case management services, students may experience regression that could later require more intensive (and expensive) services.

The expansion of one existing part-time Volunteer Coordinator Services II position (0/0.5 SYE) to full-time status will support the need to provide the required screening and training of volunteers who work with Mental Retardation Services clients, offering both mentoring and companionship.

Total funding of \$44,417 includes \$36,844 in Personnel Services and \$7,573 in Fringe Benefits.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Fund 106, Community Services Board-Mental Health Services	0/0.0 SYE	0/0.0 SYE	2/4.0 SYE

Funding of \$113,775 is required for 2/2.0 SYE positions including 1/1.0 SYE Clinical Psychologist and 1/1.0 SYE Mental Health Therapist. Also included is an additional 0/2.0 SYE to convert 4 part-time positions to full-time status.

These positions will provide full-time direct-care mental health support for the Juvenile Detention Center, including the systematic review of intake interview information gathered by facility staff to identify existing mental health problems. Staff will also provide a full mental health assessment of youths when potential problems are identified. These positions will also provide ongoing training for facility staff in the areas of suicide prevention and intervention strategies, counseling strategies, and recognition of mental health symptoms.

The additional 0/2.0 SYE expansion will support the existing need for sign-language services and administrative support, based on the results of an agency-wide study.

Total funding of \$113,775 includes \$80,184 in Personnel Services, \$13,200 in Operating Expenses and \$20,391 in Fringe Benefits.

FY 2002 POSITION CHANGES DETAIL

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
Fund 106, Community Services Board- Alcohol and Drug Services	0/0.0 SYE	0/0.0 SYE	0/0.5 SYE

The expansion of one existing part-time 0/0.5 SYE Substance Abuse Counselor II position to full-time status will support the existing need for counseling services at the Fairfax Adult Outpatient site, which offers specialized services to women and Hispanics. Expanding this position and consequently increasing the number of direct service hours provided at this facility, will benefit clients receiving substance abuse education and counseling through the New Opportunities Waiting (NOW) Day Treatment Program and the High Intensity Drug Trafficking Area (HIDTA) Program.

No additional funding is required since this expansion was included in the projected FY 2002 Personnel Services costs.

OTHER FUNDS

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
113, McLean Community Center	0/0.0 SYE	0/0.0 SYE	0/0.5 SYE

Funding of \$16,019 is required for an additional 0/0.5 SYE Secretary I position. This position will provide support to program staff by interacting directly with the public in person and by telephone regarding the use of the McLean Community Center and participation in Center programs. Additional duties include supporting the Center's database that houses information concerning both individual and group participation in Center's activities.

Total funding of \$16,019 includes \$12,867 in Personnel Services and \$3,152 for Fringe Benefits. Offsetting this request is a reduction of \$13,851 in Exempt/Limited-Term salaries for a net cost of \$2,168.

Agency	New Facilities/ Public Safety	Redirected Positions	Workload Adjustments
503, Vehicle Services	0/0.0 SYE	0/0.0 SYE	4/4.0 SYE

Funding of \$188,905 is required for 4/4.0 SYE positions including 3/3.0 SYE Auto Mechanic II positions and 1/1.0 SYE Auto Parts Specialist I position.

Three (3/3.0 SYE) Auto Mechanic II positions are required for the Jermantown, Newington, and West Ox facilities due to the increase in the vehicle fleet of Fairfax County. The fleet size has grown from 4,443 vehicles in FY 1996 to 5,184 in FY 2000 (an increase of 17 percent) without an increase in staff. These positions are needed to maintain the 95 percent vehicle availability standard.

One (1/1.0 SYE) Auto Parts Specialist is required as the increasing fleet size brings about an increased requirement for vehicle parts. This position will be assigned to the Newington Facility.

Total funding of \$188,905 includes \$145,735 for Personnel Services, \$7,174 for Operating Expenses, and \$35,996 for Fringe Benefits.

**FY 2002 ADOPTED POSITION SUMMARY
(GENERAL FUND)**

#	Agency Title	FY 2000		FY 2001							FY 2002				Inc/Dec Positions	Inc/Dec SYE	
		Actual Positions	Actual SYE	Adopted Positions	Adopted SYE	Carryover Positions	Carryover SYE	Out of Cycle Positions	Out of Cycle SYE	Revised Positions	Revised SYE	Advertised Positions	Advertised SYE	Adopted Positions			Adopted SYE
Legis - Exec Functions/Central Svcs																	
01	Board of Supervisors	78	78.00	78	78.00	0	0.00	0	0.00	78	78.00	78	78.00	78	78.00	0	0.00
02	Office of the County Executive	45	45.00	46	46.00	1	1.00	3	3.00	50	50.00	55	55.00	49	49.00	(1)	(1.00)
04	Department of Cable Communications and Consumer Protection	30	30.00	30	30.00	0	0.00	(1)	(1.00)	29	29.00	29	29.00	29	29.00	0	0.00
06	Department of Finance	70	70.00	70	70.00	0	0.00	2	2.00	72	72.00	73	73.00	73	73.00	1	1.00
11	Department of Human Resources	68	68.00	68	68.00	0	0.00	1	1.00	69	69.00	66	66.00	69	69.00	0	0.00
12	Department of Purchasing and Supply Management	59	59.00	59	59.00	0	0.00	0	0.00	59	59.00	59	59.00	59	59.00	0	0.00
13	Office of Public Affairs	10	10.00	10	10.00	0	0.00	1	1.00	11	11.00	11	11.00	11	11.00	0	0.00
15	Electoral Board and General Registrar	21	21.00	22	22.00	0	0.00	0	0.00	22	22.00	22	22.00	22	22.00	0	0.00
17	Office of the County Attorney	64	64.00	64	64.00	0	0.00	0	0.00	64	64.00	64	64.00	64	64.00	0	0.00
20	Department of Management and Budget	41	41.00	41	41.00	0	0.00	0	0.00	41	41.00	41	41.00	41	41.00	0	0.00
37	Office of the Financial and Program Auditor	2	2.00	2	2.00	0	0.00	0	0.00	2	2.00	2	2.00	2	2.00	0	0.00
41	Civil Service Commission	2	2.00	2	2.00	0	0.00	0	0.00	2	2.00	2	2.00	2	2.00	0	0.00
57	Department of Tax Administration	330	330.00	330	330.00	0	0.00	(6)	(6.00)	324	324.00	327	327.00	327	327.00	3	3.00
70	Department of Information Technology	191	191.00	198	198.00	2	2.00	17	17.00	217	217.00	220	220.00	219	219.00	2	2.00
Total Legis - Exec Functions/Central Services		1,011	1,011.00	1,020	1,020.00	3	3.00	17	17.00	1,040	1,040.00	1,049	1,049.00	1,045	1,045.00	5	5.00
Judicial Administration																	
80	Circuit Court and Records	160	160.00	161	161.00	0	0.00	1	1.00	162	162.00	162	162.00	162	162.00	0	0.00
82	Office of the Commonwealth's Attorney	37	36.50	37	36.50	0	0.00	0	0.00	37	36.50	37	36.50	37	36.50	0	0.00
85	General District Court	19	19.00	19	19.00	0	0.00	0	0.00	19	19.00	20	20.00	20	20.00	1	1.00
91	Office of the Sheriff	147	146.50	149	148.50	0	0.00	10	10.00	159	158.50	159	158.50	164	163.50	5	5.00
Total Judicial Administration		363	362.00	366	365.00	0	0.00	11	11.00	377	376.00	378	377.00	383	382.00	6	6.00
Public Safety																	
04	Department of Cable Communications and Consumer Protection	15	15.00	15	15.00	0	0.00	0	0.00	15	15.00	15	15.00	15	15.00	0	0.00
31	Land Development Services	0	0.00	165	165.00	1	1.00	1	1.00	167	167.00	167	167.00	167	167.00	0	0.00
32	Office of Building Code Services	165	165.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
81	Juvenile and Domestic Relations District Court	299	294.00	305	300.50	0	0.00	1	1.00	306	301.50	312	307.50	306	301.50	0	0.00
90	Police Department	1,671	1,574.16	1,695	1,601.16	1	1.00	51	51.00	1,747	1,653.16	1,747	1,653.16	1,747	1,653.16	0	0.00
91	Office of the Sheriff	388	387.50	386	385.50	0	0.00	(8)	(8.00)	378	377.50	384	383.50	379	378.50	1	1.00
92	Fire and Rescue Department	1,251	1,251.00	1,263	1,263.00	0	0.00	0	0.00	1,263	1,263.00	1,276	1,276.00	1,274	1,274.00	11	11.00
96	Animal Shelter	17	17.00	19	19.00	0	0.00	0	0.00	19	19.00	19	19.00	19	19.00	0	0.00
Total Public Safety		3,806	3,703.66	3,848	3,749.16	2	2.00	45	45.00	3,895	3,796.16	3,920	3,821.16	3,907	3,808.16	12	12.00
Public Works																	
08	Facilities Management Division	183	183.00	183	183.00	0	0.00	0	0.00	183	183.00	183	183.00	183	183.00	0	0.00
22	Project Engineering Division	58	58.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
25	Business Planning and Support	4	4.00	46	46.00	(10)	(10.00)	(1)	(1.00)	35	35.00	37	37.00	35	35.00	0	0.00
26	Capital Facilities	22	22.00	128	128.00	0	0.00	3	3.00	131	131.00	129	129.00	130	130.00	(1)	(1.00)
28	Utilities Planning and Design Division	52	52.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
29	Stormwater Management	100	100.00	121	121.00	0	0.00	1	1.00	122	122.00	121	121.00	122	122.00	0	0.00
33	Land Acquisition Division	14	14.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Total Public Works		433	433.00	478	478.00	(10)	(10.00)	3	3.00	471	471.00	470	470.00	470	470.00	(1)	(1.00)

**FY 2002 ADOPTED POSITION SUMMARY
(GENERAL FUND)**

#	Agency Title	FY 2000		FY 2001							FY 2002				Inc/Dec		
		Actual Positions	Actual SYE	Adopted Positions	Adopted SYE	Carryover Positions	Carryover SYE	Out of Cycle Positions	Out of Cycle SYE	Revised Positions	Revised SYE	Advertised Positions	Advertised SYE	Adopted Positions	Adopted SYE	Inc/Dec Positions	Inc/Dec SYE
Health and Welfare																	
05	Office for Women	7	6.50	7	6.50	0	0.00	1	1.00	8	7.50	7	6.50	8	7.50	0	0.00
67	Department of Family Services	1,150	1,096.48	1,167	1,110.50	6	4.86	3	3.00	1,194	1,136.36	1,186	1,132.79	1,206	1,152.79	12	16.43
68	Department of Administration for Human Services	202	200.50	207	205.50	(2)	(2.00)	(6)	(6.00)	199	197.50	201	199.50	199	197.50	0	0.00
69	Department of Systems Management for Human Services	77	76.50	79	78.50	0	0.00	0	0.00	79	78.50	81	80.50	81	80.50	2	2.00
71	Health Department	535	452.78	551	468.78	0	0.00	0	10.48	551	479.26	559	487.26	552	480.26	1	1.00
Total Health and Welfare		1,971	1,832.76	2,011	1,869.78	4	2.86	(2)	8.48	2,031	1,899.12	2,034	1,906.55	2,046	1,918.55	15	19.43
Parks, Recreation and Cultural																	
50	Department of Community and Recreation Services	98	98.00	98	98.00	0	0.00	0	0.00	98	98.00	105	105.00	96	96.00	(2)	(2.00)
51	Fairfax County Park Authority	379	376.00	384	381.00	1	1.00	1	1.50	386	383.50	386	383.50	392	389.50	6	6.00
52	Fairfax County Public Library	470	427.50	470	427.50	0	0.00	(12)	(12.00)	458	415.50	458	415.50	458	415.50	0	0.00
Total Parks, Recreation and Cultural		947	901.50	952	906.50	1	1.00	(11)	(10.50)	942	897.00	949	904.00	946	901.00	4	4.00
Community Development																	
16	Economic Development Authority	33	33.00	33	33.00	0	0.00	0	0.00	33	33.00	33	33.00	33	33.00	0	0.00
30	Environmental Services Administration Division	42	42.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
31	Land Development Services	129	129.00	133	133.00	8	8.00	0	0.00	141	141.00	141	141.00	141	141.00	0	0.00
35	Department of Planning and Zoning	141	141.00	141	141.00	0	0.00	1	1.00	142	142.00	142	142.00	142	142.00	0	0.00
36	Planning Commission	8	8.00	8	8.00	0	0.00	0	0.00	8	8.00	8	8.00	8	8.00	0	0.00
38	Department of Housing and Community Development	49	49.00	54	54.00	0	0.00	1	1.00	55	55.00	58	58.00	58	58.00	3	3.00
39	Office of Human Rights	18	18.00	19	19.00	0	0.00	0	0.00	19	19.00	19	19.00	19	19.00	0	0.00
40	Department of Transportation	52	52.00	58	58.00	0	0.00	0	0.00	58	58.00	58	58.00	58	58.00	0	0.00
Total Community Development		472	472.00	446	446.00	8	8.00	2	2.00	456	456.00	459	459.00	459	459.00	3	3.00
Total General Fund Positions		9,003	8,715.92	9,121	8,834.44	8	6.86	65	75.98	9,212	8,935.28	9,259	8,986.71	9,256	8,983.71	44	48.43

**FY 2002 ADOPTED POSITION SUMMARY
(GENERAL FUND SUPPORTED AND OTHER FUNDS)**

Fund	FY 2000		FY 2001								FY 2002				Inc/Dec Positions	Inc/Dec SYE
	Actual Positions	Actual SYE	Adopted Positions	Adopted SYE	Carryover Positions	Carryover SYE	Out of Cycle Positions	Out of Cycle SYE	Revised Positions	Revised SYE	Advertised Positions	Advertised SYE	Adopted Positions	Adopted SYE		
General Fund Supported																
106 Community Services Board																
Central Services	10	10.00	10	10.00	0	0.00	1	1.00	11	11.00	11	11.00	11	11.00	0	0.00
Mental Health Services	422	408.65	422	408.65	1	1.00	0	1.20	423	410.85	425	414.85	425	414.85	2	4.00
Mental Retardation Services	146	140.30	150	149.00	0	0.00	0	0.00	150	149.00	151	150.50	151	150.50	1	1.50
Alcohol & Drug Services	294	291.05	303	300.05	0	0.45	(1)	(1.00)	302	299.50	311	309.00	302	300.00	0	0.50
<i>Total Community Services Board</i>	<i>872</i>	<i>850.00</i>	<i>885</i>	<i>867.70</i>	<i>1</i>	<i>1.45</i>	<i>0</i>	<i>1.20</i>	<i>886</i>	<i>870.35</i>	<i>898</i>	<i>885.35</i>	<i>889</i>	<i>876.35</i>	<i>3</i>	<i>6.00</i>
141 Elderly Housing Programs	15	15.00	15	15.00	0	0.00	0	0.00	15	15.00	15	15.00	15	15.00	0	0.00
500 Retiree Health Benefits	1	1.00	1	1.00	0	0.00	0	0.00	1	1.00	1	1.00	1	1.00	0	0.00
501 County Insurance Fund	13	13.00	13	13.00	0	0.00	0	0.00	13	13.00	13	13.00	13	13.00	0	0.00
503 Department of Vehicle Services	252	252.00	252	252.00	0	0.00	0	0.00	252	252.00	256	256.00	256	256.00	4	4.00
504 Document Services Division	20	20.00	20	20.00	0	0.00	0	0.00	20	20.00	20	20.00	20	20.00	0	0.00
505 Technology Infrastructure Services	66	66.00	66	66.00	0	0.00	0	0.00	66	66.00	66	66.00	66	66.00	0	0.00
Total General Fund Supported	1,239	1,217.00	1,252	1,234.70	1	1.45	0	1.20	1,253	1,237.35	1,269	1,256.35	1,260	1,247.35	7	10.00
Other Funds																
105 Cable Communications	43	43.00	43	43.00	0	0.00	0	0.00	43	43.00	43	43.00	43	43.00	0	0.00
109 Refuse Collection & Recycling Ops	141	141.00	141	141.00	0	0.00	(2)	(2.00)	139	139.00	139	139.00	139	139.00	0	0.00
110 Refuse Disposal	134	134.00	134	134.00	0	0.00	0	0.00	134	134.00	134	134.00	134	134.00	0	0.00
111 Reston Community Center	38	37.11	38	37.11	0	0.00	0	0.00	38	37.11	38	37.11	38	37.11	0	0.00
112 Energy Resource Recovery Facility	9	9.00	9	9.00	0	0.00	0	0.00	9	9.00	9	9.00	9	9.00	0	0.00
113 McLean Community Center	28	23.25	29	23.75	0	0.00	0	0.00	29	23.75	29	24.25	29	24.25	0	0.50
114 I-95 Refuse Disposal	37	37.00	37	37.00	0	0.00	0	0.00	37	37.00	37	37.00	37	37.00	0	0.00
116 Forest Integrated Pest Management Program	8	8.00	8	8.00	0	0.00	0	0.00	8	8.00	8	8.00	8	8.00	0	0.00
117 Alcohol Safety Action Program	16	16.00	16	16.00	0	0.00	(1)	(1.00)	15	15.00	15	15.00	15	15.00	0	0.00
142 Community Development Block Grant	21	21.00	21	21.00	0	0.00	0	0.00	21	21.00	21	21.00	21	21.00	0	0.00
145 HOME Investment Partnership Grant	1	1.00	1	1.00	0	0.00	0	0.00	1	1.00	1	1.00	1	1.00	0	0.00
401 Sewer Bond Operations & Maintenance																
Director of Waste Management	2	2.00	370	369.50	0	0.00	(12)	(12.00)	358	357.50	364	363.50	358	357.50	0	0.00
Line Maintenance Division	150	150.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Wastewater Treatment Division	170	170.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
Systems Engineer & Monitoring Division	48	47.50	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
<i>Total Sewer Bond Operations & Maintenance</i>	<i>370</i>	<i>369.50</i>	<i>370</i>	<i>369.50</i>	<i>0</i>	<i>0.00</i>	<i>(12)</i>	<i>(12.00)</i>	<i>358</i>	<i>357.50</i>	<i>364</i>	<i>363.50</i>	<i>358</i>	<i>357.50</i>	<i>0</i>	<i>0.00</i>
601 Fairfax County Employees' Retirement	20	20.00	20	20.00	0	0.00	0	0.00	20	20.00	20	20.00	20	20.00	0	0.00
Total Other Funds	866	859.86	867	860.36	0	0.00	(15)	(15.00)	852	845.36	858	851.86	852	845.86	0	0.50
Total All Funds	11,108	10,792.78	11,240	10,929.50	9	8.31	50	62.18	11,317	11,017.99	11,386	11,094.92	11,368	11,076.92	51	58.93

**FY 2002 ADOPTED POSITION SUMMARY
(GENERAL FUND STATE POSITIONS)**

Agency Title	FY 2000		FY 2001								FY 2002				Inc/Dec Positions	Inc/Dec SYE
	Actual Positions	Actual SYE	Adopted Positions	Adopted SYE	Carryover Positions	Carryover SYE	Out of Cycle Positions	Out of Cycle SYE	Revised Positions	Revised SYE	Advertised Positions	Advertised SYE	Adopted Positions	Adopted SYE		
Circuit Court and Records	15	15.00	15	15.00	0	0.00	0	0.00	15	15.00	15	15.00	15	15.00	0	0.00
Juvenile and Domestic Relations District Court	42	42.00	42	42.00	0	0.00	0	0.00	42	42.00	42	42.00	42	42.00	0	0.00
General District Court	120	116.40	122	116.40	0	0.00	0	0.00	122	116.40	124	117.00	124	117.00	2	0.60
Total	177	173.40	179	173.40	0	0.00	0	0.00	179	173.40	181	174.00	181	174.00	2	0.60

**FY 2002 ADOPTED POSITION SUMMARY
(GRANT POSITIONS)**

Fund/ Agency Title	FY 2000		FY 2001								FY 2002					
	Actual Positions	Actual SYE	Adopted Positions	Adopted SYE	Carryover Positions	Carryover SYE	Out of Cycle Positions	Out of Cycle SYE	Revised Positions	Revised SYE	Advertised Positions	Advertised SYE	Adopted Positions	Adopted SYE	Inc/Dec Positions	Inc/Dec SYE
Fund 102, Federal/State Grant Fund																
Office of the County Executive	1	1.00	1	1.00	0	0.00	0	0.00	1	1.00	1	1.00	1	1.00	0	0.00
DPWES/Capital Facilities	0	0.00	0	0.00	0	0.00	1	1.00	1	1.00	1	1.00	1	1.00	0	0.00
Department of Planning and Zoning	0	0.00	0	0.00	0	0.00	1	1.00	1	1.00	1	1.00	1	1.00	0	0.00
Office of Human Rights	3	3.00	3	3.00	0	0.00	0	0.00	3	3.00	3	3.00	3	3.00	0	0.00
Department of Transportation	4	4.00	4	4.00	0	0.00	3	3.00	7	7.00	6	6.00	6	6.00	(1)	(1.00)
Department of Family Services	164	159.77	168	163.77	0	0.00	8	9.73	176	173.50	175	168.12	175	168.12	(1)	(5.38)
Health Department	25	24.13	24	23.13	0	0.00	1	1.00	25	24.13	24	23.13	24	23.13	(1)	(1.00)
Circuit Court and Records	1	1.00	1	1.00	0	0.00	0	0.00	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile and Domestic Relations Court	8	7.00	7	6.00	0	0.00	2	1.50	9	7.50	10	8.50	10	8.50	1	1.00
General District Court	8	8.00	8	8.00	0	0.00	0	0.00	8	8.00	9	9.00	9	9.00	1	1.00
Police Department	6	6.00	7	7.00	(1)	(1.00)	5	5.00	11	11.00	5	5.00	5	5.00	(6)	(6.00)
Office of the Sheriff	1	1.00	0	0.00	0	0.00	0	0.00	0	0.00	1	1.00	1	1.00	1	1.00
Fire and Rescue	4	4.00	4	4.00	0	0.00	0	0.00	4	4.00	4	4.00	4	4.00	0	0.00
Total Federal/State Grant Fund	225	218.90	227	220.90	(1)	(1.00)	21	22.23	247	242.13	241	231.75	241	231.75	(6)	(10.38)
Fund 103, Aging Grants and Programs																
Department of Community and Recreation Services	10	10.00	10	10.00	0	0.00	0	0.00	10	10.00	10	10.00	10.00	10.00	0	0.00
Department of Family Services	15	13.50	24	22.50	1	1.00	0	0.50	25	24.00	26	25.00	26.00	25.00	1	1.00
Total Aging Grants and Programs	25	23.50	34	32.50	1	1.00	0	0.50	35	34.00	36	35.00	36.00	35.00	1	1.00
Fund 106, Community Services Board																
Mental Health Services	29	26.80	29	26.80	1	0.50	3	2.00	33	29.30	33	29.30	33.00	29.30	0	0.00
Mental Retardation Services	5	5.00	5	5.00	0	0.00	0	0.00	5	5.00	5	5.00	5.00	5.00	0	0.00
Alcohol & Drug Services	38	37.00	34	33.50	3	2.00	4	4.00	41	39.50	41	39.50	41.00	39.50	0	0.00
Total Community Services Board	72	68.80	68	65.30	4	2.50	7	6.00	79	73.80	79	73.80	79.00	73.80	0	0.00

Trends

This section includes:

- ▶ *Household Tax Analyses*
(Page 260)
- ▶ *Demographic Trends*
(Page 265)

TRENDS

HOUSEHOLD TAX ANALYSES

The following analyses illustrate the impact of selected County taxes on the "typical" household from FY 1996 to FY 2002. This period provides five years of actual data, estimates for FY 2001 based on year-to-date experience, and projections for FY 2002. Historical dollar amounts are converted to FY 2002 dollar equivalents for comparison purposes using the Consumer Price Index for All Urban Consumers (CPI-U) for the Washington-Baltimore area. The Washington metropolitan area has experienced average annual inflation of 2.2 percent from FY 1996 to FY 2000. Projections for inflation in FY 2001 and FY 2002 are based on the consensus forecast of 2.6 percent in the Blue Chip Economic Indicators, which is consistent with recent experience in the area.

HOUSEHOLD TAXATION TRENDS: SELECTED CATEGORIES FY 1996 - FY 2002

The charts on the following pages show the trends in selected taxes (Real Estate Taxes, Personal Property Taxes, Sales Taxes, and Consumer Utility Taxes) paid by the "typical" household in Fairfax County. It is important to note that the following data are not intended to depict a comprehensive picture of a household's total tax burden in Fairfax County.

The "typical" household in Fairfax County is projected to pay \$3,621.65 in selected County taxes in FY 2002, \$55.58 more than FY 2001 after adjusting for inflation. From FY 1996 to FY 2002, the inflation adjusted increase in selected County taxes for the "typical" household is only \$6.03, or 0.2 percent. Without adjusting for inflation, the "typical" Fairfax County household's tax payment has increased an average of 2.4 percent per year since FY 1996, resulting in an increase of \$473.33 over the period. Please note that taxes paid in FY 1999 through FY 2002 reflect the Personal Property Tax Relief Act of 1998 (PPTRA), which reduced an individual's Personal Property Tax liability by 12.5 percent in FY 1999, 27.5 percent in FY 2000, 47.5 percent in FY 2001, and 70.0 percent in FY 2002. The PPTRA applies to vehicles valued up to \$20,000 owned by individuals.

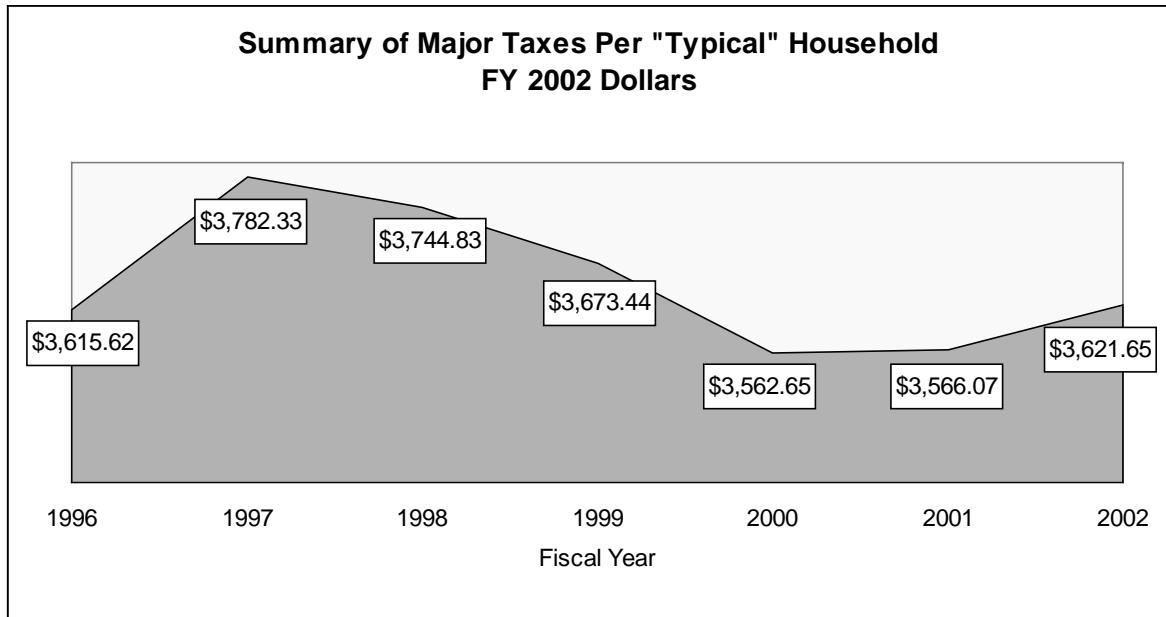
Summary of Major Taxes Per "Typical" Household

	Number of Households	Real Estate Tax in FY 2002 Dollars	Personal Property Tax in FY 2002 Dollars ¹	Sales Tax in FY 2002 Dollars	Consumer Utility Tax in FY 2002 Dollars	Total Taxes in FY 2002 Dollars ¹
FY 1996	323,329	\$2,535.94	\$593.67	\$331.31	\$154.70	\$3,615.62
FY 1997	328,131	\$2,652.93	\$632.20	\$338.80	\$158.40	\$3,782.33
FY 1998	338,045	\$2,609.80	\$629.68	\$345.90	\$159.45	\$3,744.83
FY 1999	344,563	\$2,585.26	\$561.95	\$366.41	\$159.82	\$3,673.44
FY 2000	353,356	\$2,534.08	\$485.37	\$383.67	\$159.53	\$3,562.65
FY 2001²	359,460	\$2,626.51	\$383.45	\$391.49	\$164.62	\$3,566.07
FY 2002²	365,670	\$2,848.20	\$214.64	\$397.59	\$161.22	\$3,621.65

¹ FY 1999 reflects a refund of 12.5 percent paid to citizens by the Commonwealth, FY 2000 incorporates a 27.5 percent reduction, FY 2001 incorporates a 47.5 percent reduction, and FY 2002 incorporates a 70.0 percent reduction in Personal Property Tax bills sent to citizens. The difference in revenue will be paid to the County by the Commonwealth.

² Estimated.

TRENDS



Real Estate Tax Per "Typical" Household

	Mean Assessed Value of Residential Property	Tax Rate per \$100	Tax per Household	Tax per Household in FY 2002 Dollars
FY 1991	\$196,514	\$1.11	\$2,181.31	\$2,846.42
FY 1996	\$190,361	\$1.16	\$2,208.19	\$2,535.94
FY 1997	\$191,094	\$1.23	\$2,350.46	\$2,652.93
FY 1998	\$191,149	\$1.23	\$2,351.13	\$2,609.80
FY 1999	\$192,667	\$1.23	\$2,369.80	\$2,585.26
FY 2000	\$195,713	\$1.23	\$2,407.27	\$2,534.08
FY 2001	\$208,126	\$1.23	\$2,559.95	\$2,626.51
FY 2002¹	\$231,561	\$1.23	\$2,848.20	\$2,848.20

¹ Estimated

As shown in the preceding table, Real Estate Taxes per "typical" household are expected to increase \$288.25 between FY 2001 and FY 2002 to \$2,848.20, not adjusting for inflation. This increase is due to higher residential property assessments fueled by significant activity in the residential resale market as a result of rapid job growth. Since FY 1996, Real Estate Taxes have increased \$640.01, or an average of 4.3 percent per year, not adjusting for inflation. Adjusted for inflation, however, Real Estate Taxes per "typical" household are only \$312.26 higher than FY 1996—an average increase of 2.0 percent per year. Furthermore, Real Estate Taxes are only \$1.78 higher in FY 2002 than they were in FY 1991 after adjusting for inflation. The Real Estate Tax rate remains unchanged at \$1.23 per \$100 of assessed value in FY 2002.

TRENDS

Personal Property Tax Per "Typical" Household

	Total Personal Property Taxes Attributed to Individuals	Number of Households	Tax per Household	After PPTRA		
				Tax per Household in FY 2002 Dollars	Tax per Household ¹	Tax per Household in FY 2002 Dollars ¹
FY 1996	\$167,141,719	323,329	\$516.94	\$593.67	\$516.94	\$593.67
FY 1997	\$183,794,285	328,131	\$560.12	\$632.20	\$560.12	\$632.20
FY 1998	\$191,762,598	338,045	\$567.27	\$629.68	\$567.27	\$629.68
FY 1999	\$202,845,636	344,563	\$588.70	\$642.23	\$515.12	\$561.95
FY 2000	\$224,727,900	353,356	\$635.98	\$669.48	\$461.09	\$485.37
FY 2001²	\$255,890,753	359,460	\$711.88	\$730.38	\$373.73	\$383.45
FY 2002²	\$261,630,069	365,670	\$715.48	\$715.48	\$214.64	\$214.64

¹ FY 1999 reflects a refund of 12.5 percent paid to citizens by the Commonwealth, FY 2000 incorporates a 27.5 percent reduction, FY 2001 incorporates a 47.5 percent reduction, and FY 2002 incorporates a 70.0 percent reduction in Personal Property Tax bills sent to citizens. The difference in revenue will be paid to the County by the Commonwealth.

² Estimated.

Personal Property Taxes paid by the "typical" household are shown in the preceding chart. Taxes paid in FY 1999 through FY 2002 reflect the Commonwealth of Virginia's Personal Property Tax Relief Act (PPTRA) as originally approved, which reduced an individual's Personal Property Tax payment by 12.5 percent in FY 1999, 27.5 percent in FY 2000, 47.5 percent in FY 2001, and 70.0 percent in FY 2002. This analysis assumes that the "typical" household's vehicle(s) are valued at \$20,000 or less in order to qualify for a reduction under the PPTRA. In FY 2002, the "typical" household is estimated to pay \$214.64 in Personal Property Taxes, or \$302.30 less than was paid in FY 1996, not adjusting for inflation. If adjustments are made for inflation, the "typical" household is projected to pay \$379.03 less in FY 2002 than FY 1996, and \$168.81 less than FY 2001. There have been no changes to the Personal Property Tax rate of \$4.57 per \$100 of assessed value during the FY 1996 to FY 2002 period.

TRENDS

Sales Tax Per "Typical" Household

	Total Sales Tax	Number of Households	Tax per Household	Tax per Household in FY 2002 Dollars
FY 1996	\$93,277,613	323,329	\$288.49	\$331.31
FY 1997	\$98,497,233	328,131	\$300.18	\$338.80
FY 1998	\$105,338,868	338,045	\$311.61	\$345.90
FY 1999	\$115,728,083	344,563	\$335.87	\$366.41
FY 2000	\$128,787,605	353,356	\$364.47	\$383.67
FY 2001¹	\$137,158,799	359,460	\$381.57	\$391.49
FY 2002¹	\$145,388,327	365,670	\$397.59	\$397.59

¹ Estimated

As shown in the table above, FY 2002 Sales Tax per household is estimated to be \$397.59, or \$109.10 more than FY 1996, not adjusting for inflation. Taking inflation into account, Sales Tax per household has grown \$66.28 over the same period—an average annual increase of 3.1 percent. This revenue category has grown significantly in recent years due to the strength of the local economy and solid consumer confidence. However, Sales Tax growth is expected to moderate in FY 2001 and 2002.

Because this analysis assumes all Sales Taxes are paid by individuals living in Fairfax County, the impact on the typical household is somewhat overstated. A portion of the County's Sales Tax revenues are paid by businesses and non-residents who either work in the County or are visiting. As the County becomes more of a major employment center in the region, the contribution of non-residents to the County's Sales Tax revenues will grow in significance.

TRENDS

Consumer Utility Taxes Per "Typical" Household

	Total Consumer Utility Taxes Paid by Residential Consumers	Number of Households	Tax per Household	Tax per Household in FY 2002 Dollars
FY 1996	\$43,554,630	323,329	\$134.71	\$154.70
FY 1997	\$46,049,973	328,131	\$140.34	\$158.40
FY 1998	\$48,559,574	338,045	\$143.65	\$159.45
FY 1999	\$50,478,700	344,563	\$146.50	\$159.82
FY 2000	\$53,549,107	353,356	\$151.54	\$159.53
FY 2001¹	\$57,673,021	359,460	\$160.44	\$164.62
FY 2002¹	\$58,952,291	365,670	\$161.22	\$161.22

¹ Estimated

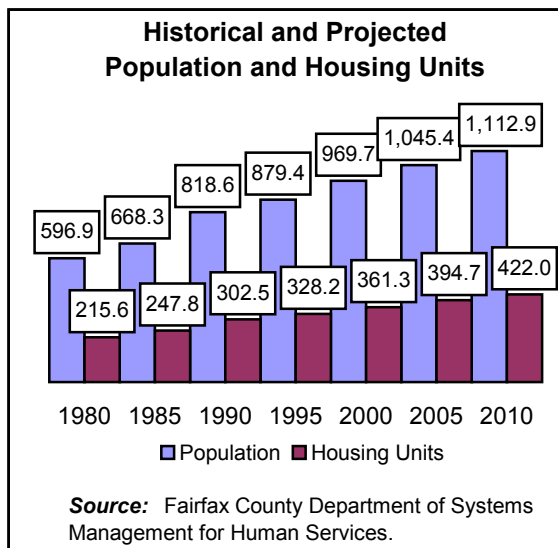
Based on data from the utility companies, it is estimated that residential consumers pay approximately 43.0 percent of the Electric Taxes, 73.0 percent of the Gas Taxes, and 84.0 percent of the Telephone Taxes received by the County. In FY 2002, the "typical" household will pay an estimated \$161.22 in Consumer Utility Taxes, \$26.51 more than in FY 1996 without adjusting for inflation. From FY 1996 to FY 2002, the "typical" household has experienced average annual increases of 0.7 percent, or \$6.52 over the period, adjusted for inflation. No changes to the residential Utility Tax rates or taxable ceilings have been made during this period.

TRENDS

DEMOGRAPHIC TRENDS

Demographic trends strongly influence Fairfax County's budget. Changing demographics or population characteristics affect both the costs of government services provided as well as tax revenues. The descriptions and charts contained in this section provide some examples of how various demographic trends affect the Fairfax County budget. Although these trends are discussed separately, the interactions between these demographic trends ultimately influence the direction of expenditures and revenues. While certain demographic trends may suggest reduced expenditures in a program area, other demographic trends may increase program expenditures at the same time. The following information is based on the most recent data available at the time of publication. Calendar year 2000 has been updated to include the 2000 Census where data are available.

Population and Housing

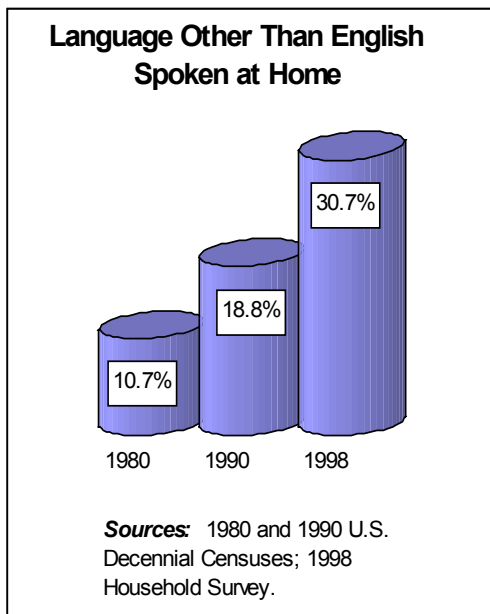


Some of the strongest demographic influences on Fairfax County expenditures and revenues are those associated with the growth in total population and housing units. Fairfax County experienced dramatic population growth during the 1980's, adding an average of more than 22,000 residents per year. This growth has moderated to the addition of an average of just over 14,000 residents per year during the 1990's. Although population growth in the 1990's has been slower than that of the 1980's, the increase in Fairfax County's population between 1990 and 2000 is comparable to adding more than the entire population of the City of Alexandria to the County.

In 2001, Fairfax County is projected to have 983,013 residents. By 2002 that number is expected to grow to 998,026, and by 2003 the County's population is estimated to exceed one million persons. From 1980 to 1999, the number of housing units in Fairfax County increased more rapidly (68 percent) than population (59 percent). This phenomenon is due to a shrinking average household size from 2.88 persons in 1980 to 2.69 persons in 1999. Between 1999 and 2010, average household size is expected to decrease only slightly to 2.67 persons per household. For some program areas such as fire prevention, transportation, water and sewer, and real estate assessments, the growth in the number of housing units has a larger impact on workloads and expenditures than population growth. For other program areas such as libraries, recreation, and schools, the growth in population is a more important determining factor.

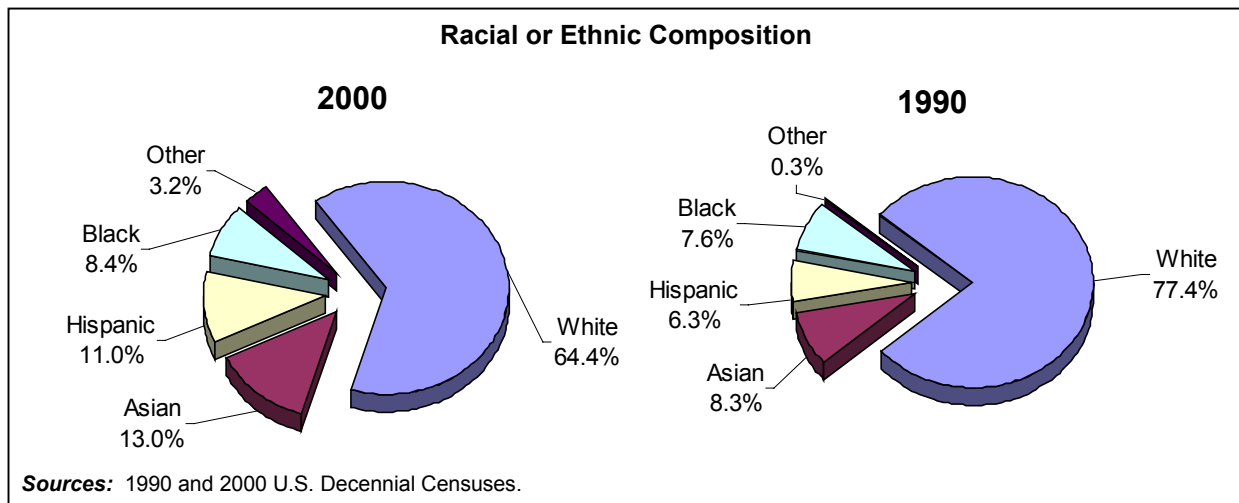
TRENDS

Cultural Diversity



Fairfax County is a very diverse jurisdiction. The number of persons, age 5 years and older, speaking a language other than English at home has increased dramatically since 1980 to over 250,000 residents in 1998. In 1980, only 10.7 percent of residents age 5 years or older spoke a language other than English at home. By 1990, this percentage had risen to 18.8 percent. In 1998, nearly a third of the County's residents, age 5 years or older, spoke a language other than English at home. The most frequently spoken languages other than English include Spanish, Korean, Vietnamese, and Chinese.

These language trends affect many County programs. The Fairfax County Public Schools have experienced rapid growth in English as a Second Language (ESL) programs. Between FY 1990 and FY 2000 total public school membership increased 20 percent while ESL enrollment increased 122 percent. Many general government programs also are affected by the County's cultural and language diversity. As with the public schools, the courts, police, fire and emergency medical services, programs dealing with taxes and licenses, and human service programs must devise ways to effectively communicate with these citizens for whom English is a second language.



In 1990, racial and ethnic minorities comprised less than a quarter of the Fairfax County's population. In 2000, these groups comprised over one-third of the County's residents. Hispanics have been the most rapidly growing group, followed by Asians and Pacific Islanders. These two minority groups are expected to be the County's fastest growing racial or ethnic groups during the next five years. Among Asian and Hispanic residents almost 90 percent speak a language other than English at home. Therefore, the percentage of persons speaking a language other than English at home will continue to increase over the next five years.

TRENDS

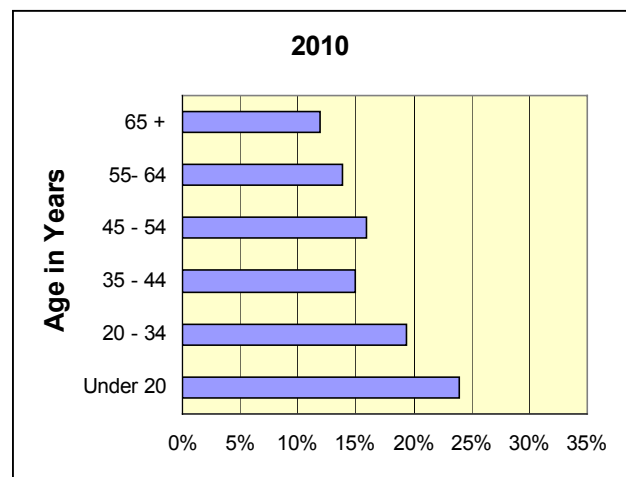
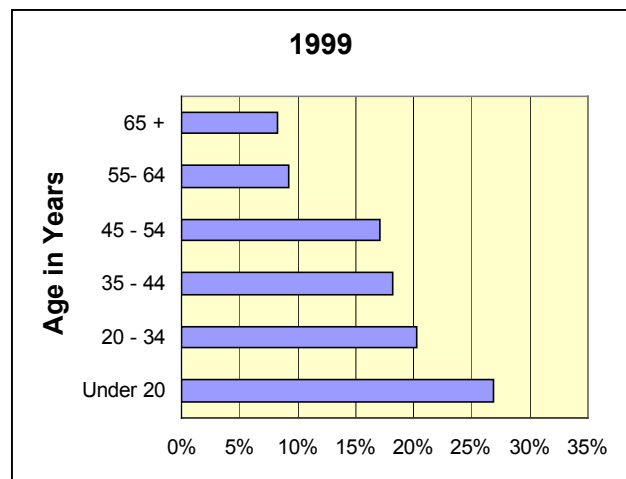
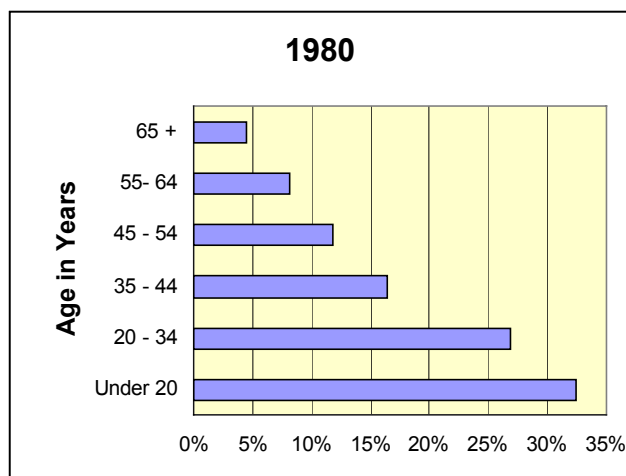
Population Age Distribution

Fairfax County's population has grown steadily older since 1980. This trend is projected to continue through 2010. Although children age 19 years and younger grew in number between 1980 and 1999, they became a smaller proportion of total population. This trend is also expected to continue through 2010. The "baby boomlet" (children of baby boomers) will expand the number of persons age 20 to 34 years by 2010, but adults age 35 to 44 years will shrink in number by 2010.

Adults age 45 to 54 years expanded rapidly in number between 1980 and 1999 as the first "baby boomers" reached their fifties. However between 1999 and 2010, persons age 45 to 54 will not grow as rapidly in number as the last of the "baby boom" generation enters this age group and the oldest "baby boomers" leave the group. Persons age 55 to 64 years increased in number but remained a fairly constant percentage of total population between 1980 and 1999. By 2010 the older "baby boomers" will significantly increase the size of this age group. The most rapidly growing group between 1980 and 1999 was seniors age 65 years and older. Seniors are expected to continue to be one of the most rapidly expanding groups through 2010.

The age distribution of Fairfax County's population strongly influences the demand and, therefore, the costs of providing many local government services. For example, the number, location, and size of school and day care facilities are directly affected by the number and proportion of children. Transportation expenditures for both street maintenance and public transportation are influenced by the number and proportion of driving age adults and their work locations. The number and percentage of persons age 65 years and older will affect expenditures for programs for seniors such as health care. Public safety programs also are affected by age demographics. Crime rates, for example, are highest among persons age 15 to 34. In addition, the youngest and the oldest drivers have the greatest probabilities of being involved in traffic accidents.

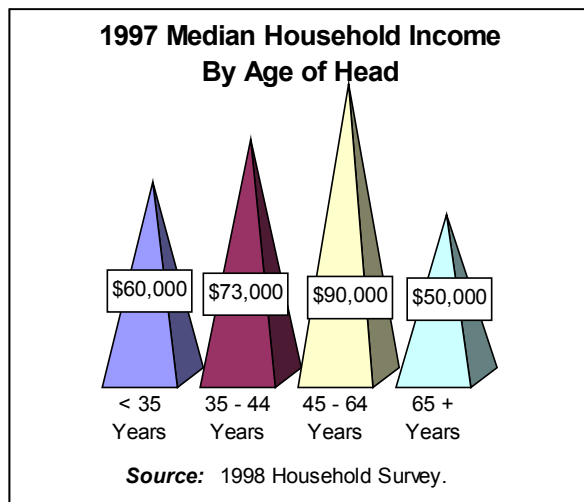
Population Age Distribution



Sources: 1980 U.S. Decennial Census; 1999 and 2010 Fairfax County Department of Systems Management for Human Services.

TRENDS

Household Income

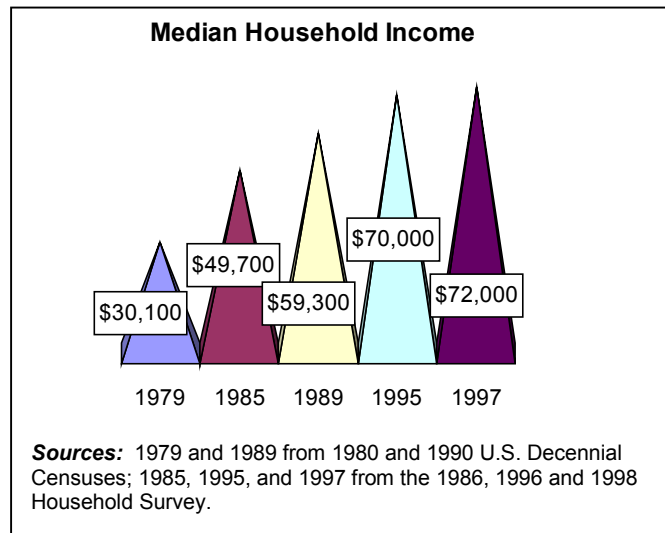


Fairfax County tax revenues also are affected by population age distributions. Income peaks among householders age 45 to 64 years, who are in their prime earning years. As the number of households headed by this age group expands during the next 15 to 20 years, some tax revenues will be stimulated. These householders, who are part of the “baby boom” generation, will fuel demand for trade-up housing. With their higher incomes, they also have greater discretionary income for spending on goods and services, thereby increasing revenue from sales taxes.

However, the median household income of households headed by a person age 65 or older is much less than that of a household headed by a person age 45 to 64 years. Therefore, a population containing a larger number of seniors, age 65 and older, will put downward pressure on tax revenues. These senior households have less discretionary income to spend (taxable sales); on average, own fewer motor vehicles; and are more likely to qualify for tax relief or discounted fees.

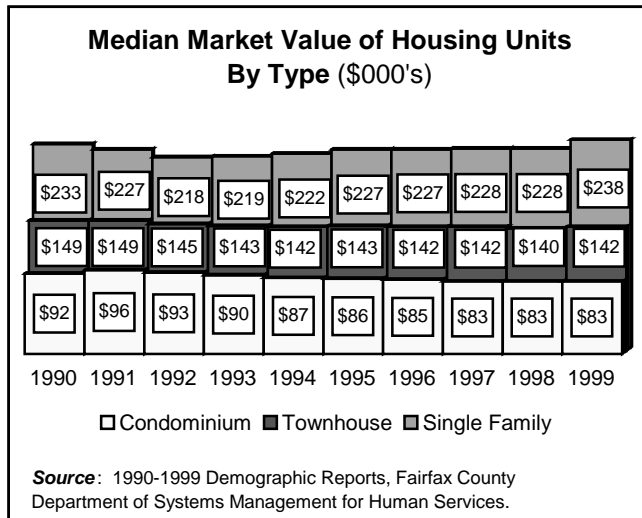
From 1979 through 1989, the growth in Fairfax County’s median household income exceeded inflation, increasing 13.9 percent, adjusted for inflation. As a result, households in Fairfax County had more discretionary income to spend or save. Since 1989, however, the growth in Fairfax County’s median income has not kept pace with inflation, as measured by the Washington Area Consumer Price Index. In fact, inflation adjusted median household income decreased 4.3 percent between 1989 and 1997.

Income growth, or lack thereof, affects Fairfax County tax revenues indirectly in that it impacts the County’s economic health. Tax categories affected by income include Sales Tax, Residential Real Estate Taxes and Personal Property Taxes. In addition, income levels directly affect the County’s expenditures for labor.



TRENDS

Median Market Value of Housing

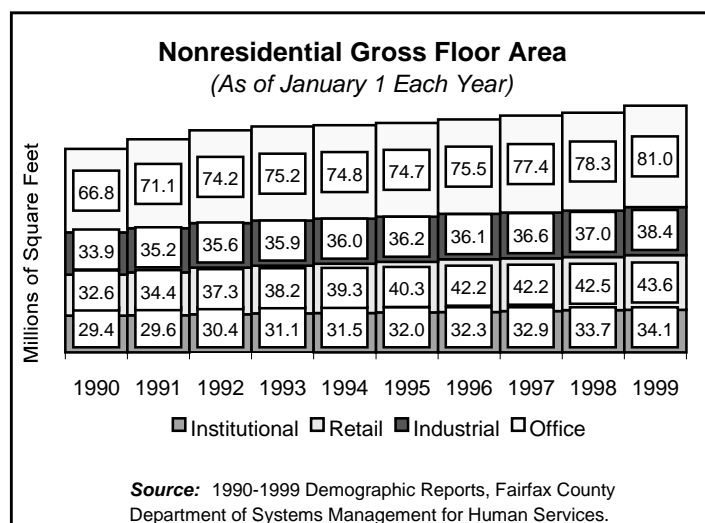


The median market values of single family, townhouse, and apartment condominium housing increased dramatically through the 1980's. In 1990, median housing values peaked at \$232,700 for single family homes and \$149,000 for townhouses. The apartment/condominium median market value peaked one year later in 1991 at \$95,500. In 1999, the median market value of single family homes, which comprise more than half of the County's housing stock, rose above its previous peak in 1990 to \$238,185, increasing over \$10,000 in one year. The median market value of townhouses rose slightly to \$141,700 and there was no significant change in the median market value of apartment style condominiums.

Real Estate Tax revenues provide more than half of all General Fund Revenues and residential properties comprise the majority of the value of the Real Estate Tax base. Thus, the market values of homes exert a very strong influence on Fairfax County's revenues. Much of the softening of housing values in Fairfax County can be attributed to a realignment in the housing market. During the 1980's the median market value of housing grew much more rapidly than median household income. In 1979, the median market value of housing was 2.5 times greater than median household income. By 1990, the median market value of housing was more than three times median household income. During the 1990's the ratio between median market value and median household income has returned to the levels experienced during the early 1980's.

Nonresidential Space

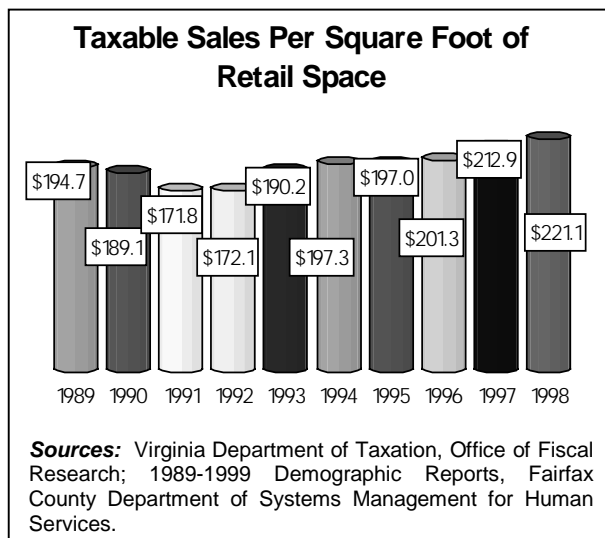
The amount and value of nonresidential space in Fairfax County has a major impact on revenues and expenditures. Business activity affects Real Estate Tax revenues; business Personal Property Tax revenues; Business, Professional and Occupational License Tax revenues; Sales Tax revenues; and Consumer Utility Tax revenues. Business expansion also affects expenditures for water and sewer services, transportation improvements and services, police and fire services, and refuse disposal. Since 1990, the total nonresidential gross floor area in Fairfax County has increased by 34 million square feet. Retail and office space have comprised most of this growth. Retail space increased by 11 million square feet and office space increased by 14 million square feet.



Typically, increases in the amount of nonresidential space in the County would indicate increases in the County's business base and, thus, increases in Real Estate Tax revenues. However, the growth in nonresidential space does not necessarily translate directly into Real Estate Tax revenue increases because the income generating ability of nonresidential space also is a factor.

TRENDS

Taxable Sales Per Square Foot of Retail Space

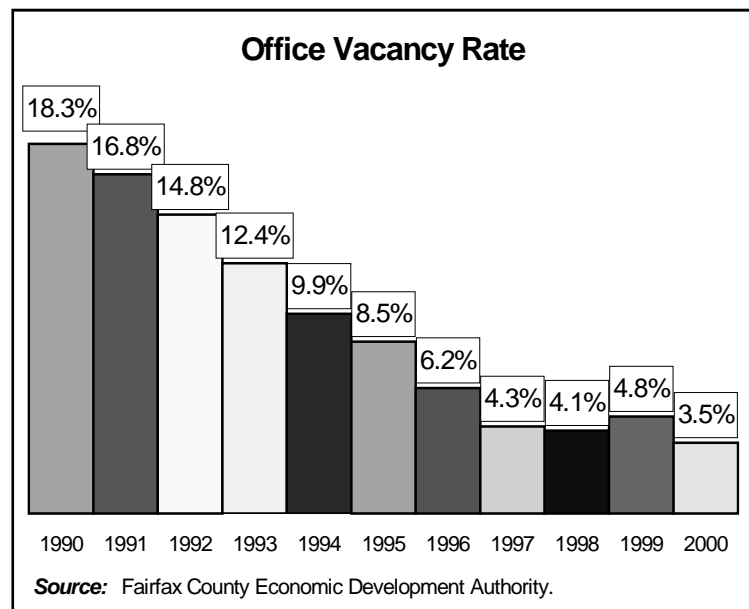


Taxable sales per square foot of retail space are an indicator of the health of the retail sales market in Fairfax County and a gauge of the income generating potential of retail space. Although retail square footage grew each year during the 1990's, taxable sales per square foot of retail space decreased dramatically in calendar year 1991, falling 9.1 percent. This decrease in taxable sales per square foot of retail space was because the increase in retail space out paced the increase in taxable sales during the 1991-1992 recession. In calendar year 1994, taxable sales per square foot of retail space rebounded and returned to levels experienced in the late 1980's. In calendar year 1995, total taxable sales increased 2.2 percent but taxable sales per square foot of retail space exhibited no growth, remaining at \$197 per square foot. Thus, the amount of available retail space in Fairfax County grew faster than taxable sales.

Between 1995 and 1998, taxable sales per square foot of retail space increased to \$221.10, or 12.2 percent. When adjusted for inflation, taxable sales per square foot of retail space has increased faster than inflation since 1996 but 1998 taxable sales per square foot of retail space remains below the level experienced in 1989. Real growth in taxable sales per square foot of retail space generally indicates a profitable retail sales market and encourages retail expansion. A healthy retail sales market generates increasing tax revenues for the County.

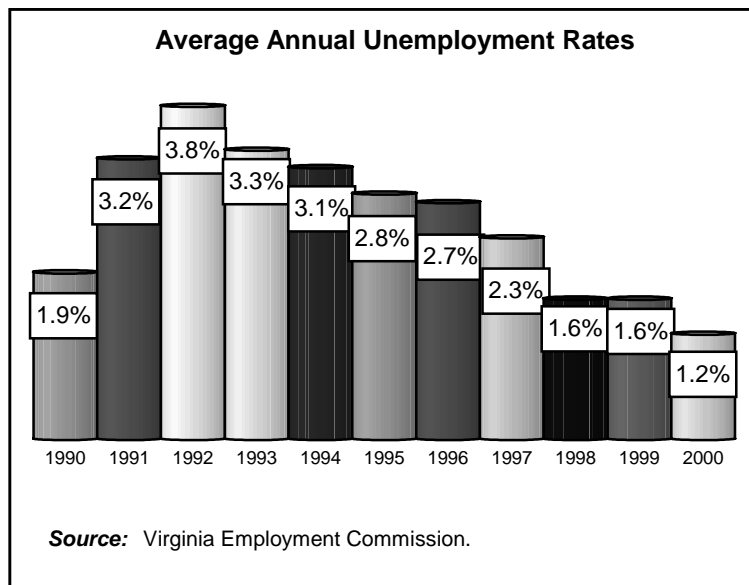
Office Vacancy Rates

During the late 1980's and early 1990's, Fairfax County experienced a glut of office space. Office vacancy rates peaked at 18.3 percent in 1990 and have steadily declined ever since. By year-end 2000 the rate had fallen to 3.5 percent—the lowest office vacancy rate in more than 15 years. Furthermore, the vacancy rate dropped despite an increase in office inventory of more than 5.2 million square feet over the year. Pressure on the office space market could ease slightly over the next 12-18 months as the latest wave of buildings is completed. Currently, buildings under construction are 66 percent preleased, which limits the amount of new available office space on the market. However, leasing activity decelerated during the second half of 2000 reflecting general economic conditions. These trends impact tax revenues from office properties, which comprise over 42 percent of all nonresidential properties in FY 2002.



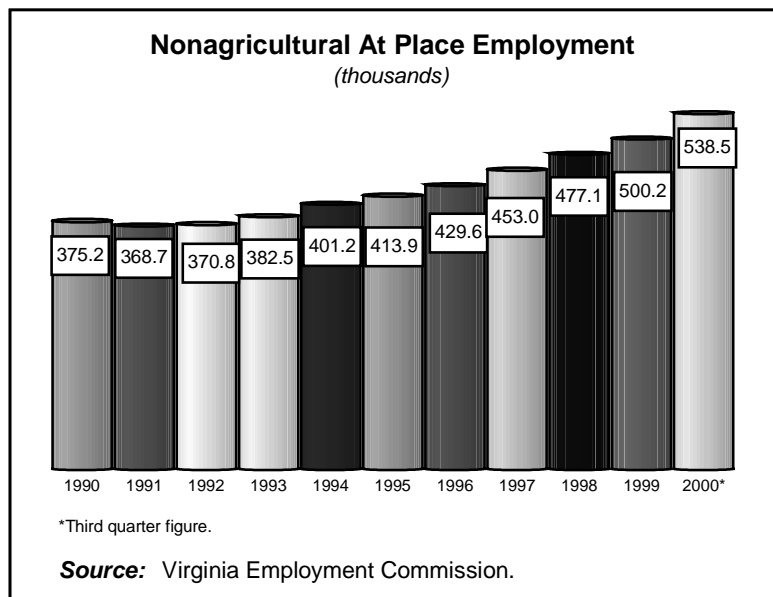
TRENDS

Employment



Unemployment rates and at place employment (the number of persons employed in Fairfax County) are additional indicators of the health of the Fairfax County economy. Unemployment rates provide an indication of how many Fairfax County residents who desire to work cannot find employment. Residents of Fairfax County have experienced very low unemployment rates even during the business cycle recession that occurred during 1991 and 1992. The annual unemployment rate for 2000 is 1.2 percent—the lowest rate in over a decade.

At place employment provides an indication of the number of jobs generated by businesses in Fairfax County. Between 1990 and 1992, at place employment in Fairfax County declined by more than 4,300 jobs and unemployment rates peaked at 3.8 percent. Since 1992, the number of jobs in Fairfax County has expanded by more than 158,000 positions and unemployment rates have fallen dramatically. As discussed above, business and employment growth generate additional tax revenues and additional expenditures for Fairfax County. According to data from the Virginia Employment Commission, by third quarter 2000 the Fairfax County economy had created 38,250 new jobs.



Financial Forecast

This section includes:

- ▶ *Financial Forecast for FY 2003*
(Page 274)
- ▶ *Revenue Assumptions*
(Page 276)
- ▶ *Disbursement Assumptions*
(Page 279)

FINANCIAL FORECAST

FINANCIAL FORECAST

The Financial Forecast for FY 2003 has been developed in accordance with Budget Guidelines adopted by the Board of Supervisors on April 23, 2001. These guidelines serve as an important tool in the process of budget development. As resolved by the Board, the guidelines:

1. Limit the increases in County expenditures and the County's Transfer to the Fairfax County Public Schools to the rate of increase in revenues.
2. Require that County available balances, not necessary to support expenditures of a critical nature or to address the Board's policy on the Revenue Stabilization fund, be utilized as follows:
 - One-half will be allocated to the Schools to support non-recurring requirements.
 - The remaining one-half will be allocated based on a review of paydown construction requirements or other nonrecurring requirements.
3. Direct that non-recurring funds be allocated for non-recurring uses only.

The current Financial Forecast reflects these guidelines. County revenue growth is projected at 6.33 percent in FY 2003. The Real Estate tax base is estimated to increase 9.07 percent, a slower rate of growth than the 13.64 percent rate achieved in FY 2002 due to anticipated moderation in the local residential real estate market.

Increases associated with our growing population as well as pressures placed on County services from business expansion, State mandates, and other factors can not easily be accommodated within the current level of revenue growth. The County will continue to be challenged in order to balance these increasing service requirements and infrastructure needs within the constraints of projected revenue growth. The forecast for FY 2003 limits increases in County expenditures and the transfer to the Schools to the revenue growth rate anticipated in FY 2003 in accordance with the Board's guidelines. However, the forecast for FY 2003 shows a deficit of \$12.4 million in FY 2003. During the next several months, revenue estimates will be reviewed and revised as necessary to adjust to changes in our local economy as well as to reflect current activity in the real estate market. The FY 2003 budget will be developed using these revised projections and County spending will be adjusted to eliminate any deficit.

During the next year, the Board of Supervisors and the County School Board will be conducting an Inventory of County Activities, Programs and Services. The purpose of this activity is to determine cost effectiveness, to evaluate for duplication, to examine for possible elimination, modification, substitution or consolidation when new programs are being considered.

FINANCIAL FORECAST

FY 2003 FINANCIAL FORECAST (millions)

	FY 2000 ACTUAL	FY 2001 ADOPTED	FY 2001 REVISED	FY 2002 ADOPTED	FY 2003 FORECAST
Available Beginning Balance	\$43.22	\$15.30	\$88.48	\$0.00	\$0.00
Reserves Balance	51.92	40.47	0.00	45.06	46.15
REVENUE:					
Real Estate Taxes	\$1,000.80	\$1,082.15	\$1,084.04	\$1,226.14	\$1,336.73
Personal Property Taxes ¹	398.23	417.62	434.59	446.18	459.32
Other Local Taxes	343.20	356.92	356.67	372.20	392.65
Permits, Fees, and Licenses	33.65	34.12	33.89	33.89	34.04
Fines and Forfeitures	7.58	11.24	8.74	11.60	12.18
Revenue from Use of Money/Property	49.58	63.21	59.03	44.67	44.67
Charges for Services	29.57	32.15	31.41	33.00	34.62
Revenue from the Commonwealth ¹	84.45	86.41	86.50	93.43	91.74
Revenue from the Federal Govt.	34.21	39.96	37.17	38.77	39.54
Recovered Costs/Other Revenue	11.08	11.59	5.63	5.78	6.01
TOTAL REVENUE	\$1,992.36	\$2,135.37	\$2,137.67	\$2,305.66	\$2,451.49
TRANSFERS IN	1.52	1.68	1.68	2.91	1.65
TOTAL RECEIPTS	\$1,993.88	\$2,137.05	\$2,139.35	\$2,308.58	\$2,453.15
TOTAL AVAILABLE	\$2,089.03	\$2,192.82	\$2,227.84	\$2,353.64	\$2,499.30
EXPENDITURES:					
Personnel Services	\$418.02	\$457.92	\$452.94	\$483.01	\$513.56
Fringe Benefits	95.17	107.06	108.71	111.52	118.57
Operating Expenses	269.15	290.94	298.78	306.94	326.35
Capital Equipment	7.56	6.86	10.32	3.95	4.20
Work Performed for Others	(28.18)	(43.34)	(31.40)	(32.36)	(34.40)
TOTAL EXPENDITURES	\$761.72	\$819.45	\$839.35	\$873.05	\$928.27
TRANSFERS OUT:					
Schools	\$897.41	\$985.23	\$988.00	\$1,078.09	\$1,146.33
G O Debt (County)	94.61	94.67	94.67	98.01	103.56
G O Debt (Schools)	89.46	95.25	95.25	105.53	110.46
CSB	58.68	65.77	67.94	74.37	79.07
Metro	7.05	12.67	12.67	11.45	12.60
Paydown Construction	23.36	19.42	22.00	7.97	15.00
County Transit	18.78	15.90	15.90	16.06	20.73
Other Transfers	15.67	23.07	23.96	29.57	31.44
Information Technology	15.84	18.39	18.39	13.40	15.00
TOTAL TRANSFERS OUT	\$1,238.82	\$1,330.37	\$1,343.43	\$1,434.44	\$1,534.19
TOTAL DISBURSEMENTS	\$2,000.54	\$2,149.83	\$2,182.77	\$2,307.49	\$2,462.46
ENDING BALANCE	\$88.48	\$43.00	\$45.06	\$46.15	\$36.84
Managed Reserve	40.47	43.00	43.66	46.15	49.25
Set Aside Reserve	0.00	0.00	0.00	0.00	0.00
TOTAL AVAILABLE	\$48.01	\$0.00	\$1.41	\$0.00	(\$12.41)

¹The portion of the Personal Property Tax reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 is included in the Personal Property Tax category for the purpose of discussion in this section.

FINANCIAL FORECAST

REVENUE ASSUMPTIONS

The FY 2003 revenue estimates are based on a review of current and projections of future economic conditions. Projecting growth in County revenues has been especially complicated by the recent changes in economic indicators and the uncertain direction of the economy over the next two years. While the U.S. economy outperformed expectations in 2000, most economists are forecasting weaker economic growth for calendar year 2001. The economy, as measured by the Gross Domestic Product, grew 5.0 percent in 2000, a full percentage point greater than the 4.0 percent achieved in 1999. However, growth dropped to a 1.3 percent annual rate during the first quarter 2001, the worst of any quarter since the spring of 1995 when the economy was close to recession. Consumer Confidence, a leading indicator of the economy, has dropped 18.3 percent since the beginning of FY 2001 and is at its lowest level in four years. In an effort to boost consumer and business spending and to keep the economy out of a recession The Federal Reserve has lowered interest rates five times during the first five months of 2001 for a total of 250 basis points. The Federal Reserve indicated that interest rates will be cut further if the economy continues to show signs of deterioration. Most economic indicators on the local level are also pointing toward deceleration in 2001. The County's economic advisor, Dr. Stephen Fuller expects that the degree of downturn will be mitigated by the strength in some sectors of our local economy. The significant level of federal procurement in the area, in addition to a more service oriented economic structure will lessen the impact of an economic slowdown. Although most economists are not projecting a recession for the area in FY 2003, slower growth is anticipated.

Total General Fund revenues are projected to increase 6.33 percent in FY 2003. This moderation from FY 2002 is primarily due to anticipated changes in Real Estate Taxes, which represent approximately 53 percent of total General Fund revenue. The Financial Forecast assumes an overall increase in real estate values of 9.07 percent in FY 2003. Total equalization, or the reassessment of existing property, is anticipated to increase 6.28 percent in FY 2003. Housing in Fairfax County has experienced substantial price appreciation during the past year driven by high demand, coupled with a tight supply and low mortgage costs. In FY 2002, residential equalization rose 11.26 percent. While mortgage interest rates are expected to remain low, slowing job growth and lower consumer confidence are anticipated to ease the demand for housing in FY 2003. A moderate increase in residential equalization is expected in FY 2003 with the values of residential properties projected to increase 7.00 percent.

In FY 2002, all categories of existing nonresidential property experienced equalization increases, although some grew at a slower rate than in FY 2001. Values of mid and high rise offices gained 6.54 percent while low rise offices increased 7.30 percent, fueled in part by the County's low office vacancy rate, which was 3.5 percent at year-end 2000, down from the 4.8 percent rate registered at yearend 1999. The office vacancy rate is expected to rise over the next year as new buildings are completed and employment reductions especially in the tech sector increase the amount of sublet space. Commercial office properties are expected to experience moderate increases in value in FY 2003 due to continued low but rising vacancy rates. Hotel properties rose 6.58 percent in FY 2002, the second consecutive drop in growth. This trend is projected to continue into FY 2003 in response to the slowing economy. The combined Retail and Regional Malls categories rose modestly in FY 2002, increasing 2.68 percent. An overabundance of retail space is anticipated to constrain the growth in this category during FY 2003. Overall, existing nonresidential properties are anticipated to increase 4.5 percent in FY 2003.

In addition to equalization, the remaining increase in Real Estate value is due to new construction or normal growth. New construction is expected to increase at a somewhat lower rate during FY 2003 as a result of slowing economic conditions, rising 2.79 percent compared to 3.93 percent in FY 2002.

Total Current Personal Property Tax revenues, which represent 19.4 percent of total General Fund revenue, are expected to increase 2.7 percent in FY 2002. This is the lowest growth rate in ten years and is due to accelerated depreciation of used vehicles. As a result, average vehicle levy is projected to decline 0.8 percent in FY 2002. The volume of vehicles and the business component of the Personal Property Tax base are expected to experience moderate growth in FY 2003. The overall FY 2003 revenue estimate for Current Personal Property Tax revenues represents growth of 3.0 percent, a level consistent with FY 2002.

FINANCIAL FORECAST

Based on the Personal Property Tax Act of 1998, the Virginia General Assembly approved a plan to eliminate the Personal Property Tax on vehicles owned by individuals over a five-year period. In FY 1999, the first year of implementation, taxpayers were billed for the entire amount of tax levy and received a refund of 12.5 percent of the tax on the first \$20,000 of the value of their personal vehicle from the Commonwealth of Virginia. Vehicles valued less than \$1,000 were refunded 100 percent. In FY 2000 and FY 2001, the PPTRA reduced the Personal Property Taxes paid by citizens by 27.5 percent and 47.5 percent, respectively with an offsetting reimbursement paid to the County by the Commonwealth. The percentage reduction in taxes paid by citizens is anticipated to be 70.0 percent in FY 2002. Under the original approved plan, taxes paid by individuals would be reduced by 100 percent in FY 2003. It should be noted that the PPTRA has no impact on the assessment or projection of total Personal Property Tax revenues

Business activity and consumer spending are expected to be moderate in FY 2003. BPOL Tax revenues and Sales Tax receipts are both projected to increase 6.0 percent in FY 2003, the same rates projected for FY 2002.

Excluding revenues from the Commonwealth of Virginia associated with the reimbursement of Personal Property Taxes; Revenue from the Commonwealth and Federal Government is expected to increase 6.9 percent FY 2002. This increase is primarily due to one time construction reimbursement anticipated to be received in FY 2002 and an increase in HB599 Law Enforcement funding based on General Assembly action. During FY 2003, modest growth is expected in Public Assistance reimbursement categories, while other revenues such as HB599 Law Enforcement funding are anticipated to remain constant at FY 2002 levels. Overall growth in Revenue from the Commonwealth and Federal Government of 1.7 percent is anticipated in FY 2003.

Building and Permit fee revenue is anticipated to decline 1.9 percent in both FY 2001 and FY 2002. This revenue is a reflection of the construction industry, as well as the size and complexity of projects submitted for review. The slowdown in FY 2001 and FY 2002 is indicated by current year-to-date revenues, a decline in major site and subdivision plans submitted and a reduction in the number of applications for planning and zoning. These fees are anticipated to stabilize and remain at their FY 2002 level in FY 2003.

Revenue growth rates in other categories such as Automobile Licenses, Consumer Utility taxes and Charges for Services are shown in the following table:

FINANCIAL FORECAST

REVENUE GROWTH RATES

Category	FY 2001	FY 2002	FY 2003
Real Estate Tax - Assessment Base	8.94%	13.64%	9.07%
Equalization	5.13%	9.70%	6.28%
Residential	5.13%	11.26%	7.00%
Nonresidential	5.15%	5.92%	4.50%
Normal Growth	3.81%	3.94%	2.79%
Personal Property Tax - Current ¹	10.15%	2.70%	3.00%
Local Sales Tax	6.50%	6.00%	6.00%
Business, Professional and Occupational, License (BPOL) Taxes ²	6.00%	6.00%	6.00%
Recordation/Deed of Conveyance	21.77%	-17.88%	0.00%
Automobile Licenses	2.30%	2.30%	2.30%
Consumer Utility Taxes	6.39%	4.00%	4.00%
Building Plan and Permit Fees	-1.94%	-1.90%	0.00%
Charges for Services	6.20%	5.07%	4.89%
State/Federal Revenue ¹	4.23%	6.89%	0.69%
TOTAL REVENUE	7.29%	7.86%	6.33%

¹ The portion of the the Personal Property Tax reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 is included in the Personal Property Tax category for the purpose of discussion in this section.

² Including the elimination of BPOL Taxes on the gross receipts of electric and natural gas utility companies, BPOL Tax revenues are anticipated to grow 3.37 percent in FY 2001.

FINANCIAL FORECAST

DISBURSEMENT ASSUMPTIONS

Direct Expenditures

As noted earlier, increases in County expenditures presented herein reflect the projected growth in County revenues. As such, direct expenditures increase 6.33 percent in FY 2003. Based on the projected direct expenditure funding level, requirements associated with pay for performance, market rate adjustments, health insurance, retirement plan increases, and inflationary growth will leave little flexibility for expansion of services necessitated by population growth or new facilities. In order to provide for compensatory and inflationary increases, as well as cost requirements associated with future new facilities, reductions may be required in other parts of the County's budget in order to stay within the Budget Guidelines.

Transfers Out

School Transfer

The Financial Forecast includes an increase in the School transfer consistent with the rate of revenue growth as directed by the Budget Guidelines.

Metro

The transfer requirements for Metro Operations and Construction reflect annual increases of 10.0 percent based on projected inflationary increases for continued Metrorail and Metrobus service

Debt Service

The Debt Service requirements reflect increases required to support the level of bond sales approved by the Board of Supervisors as part of the FY 2001 - 2006 Capital Improvement Program (With Future Years to 2009). This level of funding will support bond sales of \$192.2 million in FY 2003.

Paydown

Paydown capital construction includes transfers from the General Fund to support construction and renovation of capital projects. The projected annual transfer for paydown construction is \$15.0 million. It should be noted that the County's paydown construction program had been constrained in the early and mid 1990's based on budget limitations, deferring essential maintenance and repair costs and new construction of necessary public improvements. The projected level of paydown funding through FY 2003 will provide for essential maintenance and repair in order to protect and extend the operation of County facilities.

Transfer to Fairfax-Falls Church Community Services Board

The General Fund transfer support of the Fairfax-Falls Church Community Services Board is consistent with the rate of revenue growth as directed by the Budget Guidelines.

FINANCIAL FORECAST

Information Technology

The General Fund supports the County's investment in major Information Technology (IT) initiatives. Based on a recommendation from the County's Information Technology Advisory Group, the Financial Forecast includes a \$15 million IT transfer in FY 2003. The County's Information Technology Advisory Group (ITAG), a private sector advisory group established by the County Executive to investigate the condition of the County's IT resources, recommended significant increases in County support of the IT infrastructure. Identifying a total requirement of \$95 million, the ITAG recommended annual spending of \$15 to \$20 million.

Other Transfers/County Transit

An increase of 6.33 percent has been included for other transfers in FY 2003. A total of \$20.7 million is included for County Transit in FY 2003 based on a projected increase of 4.0 percent in costs associated with the CONNECTOR bus system and a 5.0 percent increase in Commuter Rail contributions. In addition, funding has also been included as a planning factor for the purchase of replacement buses. Pending the availability of sufficient funding during the FY 2003 budget development, an amount of \$4.0 million may be set aside to establish a bus replacement reserve fund. This amount will be in lieu of "pay-as-you-go" funding. In concert with a more equally spread out bus replacement schedule, this annual rate of funding will provide sufficient replacement funds for the existing fleet of 163 in the reserve through at least FY 2026.

Financial Policies And Tools

This section includes:

- ▶ *Ten Principles of Sound Financial Management*
(Page 282)
- ▶ *Financial Policies*
(Page 284)
- ▶ *Budget Guidelines*
(Page 284)
- ▶ *Ten Information Technology Strategic Directions*
(Page 288)
- ▶ *Financial Management Tools and Long Range Planning Documents*
(Page 290)

FINANCIAL POLICIES AND TOOLS

This section identifies some of the major policies, financial management tools and long-range planning documents which serve as guidelines for decisions and contribute directly to the outstanding fiscal reputation of the County. Adherence to these policies historically has enabled the County to borrow funds at the lowest possible interest rates available in the municipal debt market.

The keystone to the County's ability to maintain its fiscal integrity is the continuing commitment of the County's Board of Supervisors. This commitment is evidenced by the County Board's adoption in 1975 of *Ten Principles of Sound Financial Management*, which remain the policy context in which financial decisions are considered and made. These principles relate primarily to the integration of capital planning, debt planning, cash management and productivity as a means of ensuring prudent and responsible allocation of the County's resources.

In addition to the *Ten Principles of Sound Financial Management*, this section includes an overview of the County's financial policies with a brief description of policies relating to reserves, internal financial controls, risk management, information technology and investments. Financial management tools and long-range planning documents used by the County are also briefly described including a summary of historical debt ratios.

Ten Principles of Sound Financial Management

1. The **planning system** in the County will continue as a dynamic process that is synchronized with the operating and capital budgets, and the capital improvement program. The County's land use plans shall not be allowed to become static. There will continue to be periodic reviews of the plans at least every five years. Small area plans shall not be modified in isolation from and in contradistinction to contiguous plans.
2. Annual budgets shall continue to show **fiscal restraint**. Further, it is imperative that a positive cash balance (surplus) be shown in the General Fund at the end of each fiscal year. If necessary, spending during the fiscal year will be reduced sufficiently to create such a cash surplus.
 - a. A managed reserve shall be maintained in the General Fund at a level sufficient to provide for temporary financing of unforeseen needs of an emergency nature, and to permit orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. The reserve will be maintained at a level not less than 2.0 percent of total General Fund disbursements in any given year.
 - b. As part of the Board's policy on appropriation during quarterly budget reviews, nonrecurring revenues should be used for either capital expenditures or other nonrecurring expenditures. Quarterly review adjustments are not to exceed 2.0 percent of the General Fund disbursements. The intent is to apply this restriction on an annual basis.
3. If a **deficit** appears to be forthcoming, the Board will **reduce appropriations** or **increase revenues**.
4. The County's **debt ratios** shall be maintained at the following levels:
 - a. Net debt as a percentage of estimated market value, which is now at 1.49 percent¹; should always remain less than 3.0 percent.

FINANCIAL POLICIES AND TOOLS

- b. The ratio of debt service expenditures as a percentage of General Fund disbursements which is now at 8.8 percent¹ should remain under the 10.0 percent ceiling. The County will continue to emphasize pay-as-you-go capital financing. Financing capital projects from current revenues is indicative of the County's intent to show purposeful restraint in incurring long-term debt. To this end, for planning purposes, the target on annual bond sales will be \$150 million, or \$750 million over a five-year period, with a technical limit of \$175 million in any given year. This planning limit shall exist even though the ratio of debt to taxable property value remains less than 3.0 percent and the ratio of debt service to General Fund disbursements remains less than 10.0 percent.
5. Fairfax County's **cash management system** is one of the best in the country and must continue to receive full support and cooperation from all County agencies, including the Public Schools. Such a system is an indication of the soundness and professionalism of the County's financial management.
6. The **budgetary process** will continue to be oriented toward management by objectives (MBO) and must continue deliberately toward full utilization of the system.
7. All efforts must be made to **improve the productivity** of the County's programs and its employees. The County's productivity analysis process is a dynamic part of the administration. Its presence, together with MBO, are indications of the strength of the County's commitment to continual improvement of its fiscal management.
8. A continuing effort to **reduce duplicative functions** within the County government and the autonomous and semi-autonomous agencies, particularly those that receive appropriations from the General Fund, must be made.
9. **Underlying debt** must not expand beyond that level already contemplated. The creation of additional sanitary districts for the purpose of incurring bonded indebtedness will be discouraged. Revenue bonds of agencies supported by the General Fund will be analyzed carefully for fiscal soundness. The issuance of County revenue bonds will be subject to the most careful review. These revenue bonds must be secured by extremely tight covenants to protect the name of the County in its other borrowings.
10. Fairfax County must continue to **diversify its economic base** by encouraging commercial and, in particular, industrial employment and associated revenues. Such expansion of business and industry must be in accord with the plans and ordinances of the County.

¹ As of June 30, 2000

The *Ten Principles of Sound Financial Management* adopted by the Board of Supervisors on October 22, 1975, endorse a set of policies designed to maintain the County's "triple A" bond rating. The County has maintained its superior rating in large part due to its firm adherence to these policies. The principles stress the close relationship between the planning and budgetary processes, and provide guidance in the planning and financing of public expenditures. The County's exceptional "triple A" bond rating gives its bonds an unusually high level of marketability and results in the County being able to borrow for needed capital improvements at low interest rates, thus realizing significant savings now and in the future for the citizens of Fairfax County.

On October 28, 1985, the Board adopted a resolution to reaffirm the *Ten Principles of Sound Financial Management*. The most recent amendment to this policy, approved on August 1, 1988, revised the annual bond sales target from \$80 million to \$150 million per year, or \$750 million over a five-year period.

FINANCIAL POLICIES AND TOOLS

Through careful fiscal planning and sound financial management, Fairfax County has achieved a "triple A" bond rating from Moody's Investors Service, Standard and Poor's Corporation, and Fitch Investors Services. The County has held a Aaa rating from Moody's since 1975, and a AAA rating from Standard and Poor's since 1978, and a AAA rating from Fitch Investors Services since 1997. Fairfax County is one of only 18 counties in the country with triple A ratings from all three rating agencies.

Only a handful of jurisdictions, including Fairfax County, have received a "triple A" bond rating from Moody's Investors Service, Inc., Standard and Poor's Corporation, and Fitch Investors Services:

- only 18 of the nation's 3,107 counties
- only 9 of the nation's 50 states
- only 10 of the nation's 22,529 cities

FINANCIAL POLICIES

The following is a brief description of the primary financial policies that are used to manage the County's resources and contribute to its outstanding fiscal condition.

BUDGET GUIDELINES

On April 23, 2001, the Board of Supervisors reaffirmed and approved Budget Guidelines for Fiscal Year 2003. These guidelines are considered an important tool in the budget development process and are to be considered during future budget deliberations.

1. The Board directs the County Executive to develop a budget for Fiscal Year 2003 that limits increases in expenditures to projected increases in revenue.
2. The County Executive's recommended increases in the County's Transfer to the Fairfax County Public Schools be established at the rate of increase in revenue. In addition, the School Board is requested to forward to the County a transfer request that does not exceed the budget guidelines. Requests that exceed the guidelines should be presented in an unfunded package and after submitting a program budget.
3. The available balances materializing at the Carryover and Third Quarter Reviews which are not required to support County expenditures of a critical nature or to address the Board's policy on the Revenue Stabilization fund, be utilized as follows:
 - Of the remaining balance, one-half will be allocated to the Schools to support non-recurring requirements.
 - The County will review paydown construction requirements or other one-time items for allocation of the balance of these funds.

FINANCIAL POLICIES AND TOOLS

4. In order to eliminate structural imbalances between County resources and requirements, resources should be allocated with consideration for the continued availability of these funds:
 - Non-recurring funds will be directed toward non-recurring uses.
 - Only recurring resources may be targeted toward recurring expenses.
5. The County's policy concerning the utilization of recurring and non-recurring funds should be followed by the School Board. The School Board should not use non-recurring balances that may materialize during quarterly reviews on recurring expenditures in the annual budget.
6. During the next year, the Board of Supervisors and the Fairfax County School Board should respectively conduct a Lines of Business Review (programs and services) of both General County and School System programs and services. Lines of Business for the Board and the School Board that are found to be similar should be examined by a joint Re-Organization committee of the Board and School Board. The purpose of these reviews is to determine cost effectiveness, to evaluate for duplication, to examine for possible elimination, modification, substitution or consolidation when new programs are being considered.

Managed Reserve

It is the express policy of the Board of Supervisors to maintain a managed reserve in the General Fund at a level sufficient for temporary financing of unforeseen emergency needs and to permit orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. The reserve will be maintained at a level not less than 2.0 percent of total General Fund disbursements in any given year. This reserve has been maintained since FY 1983.

Revenue Stabilization Fund

On September 13, 1999, the Board of Supervisors established a Revenue Stabilization Fund to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy. The Revenue Stabilization Fund has a target balance of 3.0 percent of General Fund disbursements. The Fund is separate and distinct from the County's 2.0 percent Managed Reserve; however, the aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements. It is anticipated that the target balance of 3.0 percent of General Fund disbursements will be accomplished by transferring funds from the General Fund over a multi-year period. The Board of Supervisors determined that a minimum of 40 percent of non-recurring balances identified at quarterly reviews would be transferred to the Revenue Stabilization Fund. Additionally, the Fund will retain the interest earnings on this balance, and the retention of interest will continue until the Reserve is fully funded.

The Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of an economic downturn. Therefore, three specific criteria that must be met in order to make a withdrawal from the Fund include: projected revenues must reflect a decrease greater than 1.5 percent from the current year estimate; withdrawals must not exceed one-half of the fund balance in any fiscal year; and withdrawals must be used in combination with spending cuts or other measures.

FINANCIAL POLICIES AND TOOLS

Third Quarter/Carryover Reviews

In mid-March, the Department of Management and Budget conducts the Third Quarter Review on the current year Revised Budget Plan which includes a line item analysis of expenditure requirements. All Operating Agencies and Capital Construction Funds are reviewed during the third quarter and adjustments are made to the budget as approved by the Board of Supervisors. Section 15.1162.1 of the *Code of Virginia* requires that a public hearing be held prior to Board action when the potential increases in the appropriation are greater than \$500,000 or 1.0 percent of revenues. Based on the *Ten Principles of Sound Financial Management*, Third Quarter Review adjustments are not to exceed 2.0 percent of the General Fund disbursements. In addition, the Board's adopted budget guidelines indicate that any balances identified throughout the fiscal year which are not required to support expenditures of a legal or emergency nature, must be held in reserve.

Carryover represents the analysis of balances remaining from the prior year and provision for the appropriation of funds to cover the prior year's legal obligations (encumbered items) in the new fiscal year without loss of continuity in processing payments. Carryover extends the prior year funding for the purchase of specific items previously approved in the budget process, but for which procurement could not be obtained for various reasons. All Operating Agencies and Capital Construction Funds are reviewed during the Carryover Review and adjustments are made to the budget as approved by the Board of Supervisors. Again, the *Code of Virginia* requires that a public hearing be held prior to Board action when the potential increases in the appropriation are greater than \$500,000 or 1.0 percent of revenues.

Cash Management/Investments

Maintaining the safety of the principal of the County's public investment is the highest priority in the County's cash management policy. The secondary and tertiary priorities are the maintenance of liquidity of the investment and optimization of the rate of return within the parameters of the *Code of Virginia*, respectively. Funds held for future capital projects shall also be invested in accordance with these objectives, and in such a manner so as to ensure compliance with U.S. Treasury arbitrage regulations. An interagency Investment Committee has developed policies and procedures to serve as a guide in the cash management process.

The County maintains cash and temporary investments in several different pools. All investments purchased by the County for the pooled cash and general obligation bond funds are held in an account in the County's name by a third-party custodian. Additionally, the County manages the Resource Recovery bond portfolio, the Fairfax County Economic Development Authority Parking Revenue Bonds (the Vienna and Huntington Metrorail Projects), Sewer Revenue Bonds, Housing Bonds, and the Equipment Acquisitions Fund.

As the General Fund is responsible for the health, safety, welfare and borrowing ability of the County, it is essential that this fund be supplied with sufficient revenues. Therefore, except where prohibited by statutory or contractual constraints, the General Fund will be the primary recipient of all interest earned on the County's pooled cash. In addition, all interest earnings will be subject to an administrative charge, which will be credited to the General Fund.

Debt Management/Capital Improvement Planning

The Virginia Constitution requires that long-term debt pledged by the full faith and credit of the County can only be approved by voter referendum. There is no statutory limit on the amount of debt the voters can approve. It is the County's own policy to manage debt within the guidelines identified in the *Ten Principles of Sound Financial Management*. Specifically, debt service expenditures as a percentage of General Fund disbursements should remain under 10.0 percent and the percentage of debt to estimated market value of assessed property should remain under 3.0 percent. The County continues to maintain these debt ratios, as illustrated below:

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Net Debt as a Percentage of Market Value of Taxable Property

<u>Fiscal Year Ending</u>	<u>Net Bonded Indebtedness</u>	<u>Estimated Market Value</u>	<u>Percentage</u>
1998	1,258,171,800	83,471,400,000	1.51%
1999	1,314,377,875	87,086,700,000	1.51%
2000	1,380,266,450	92,692,600,000	1.49%
2001 (est.)	1,442,682,525	101,177,400,000	1.43%
2002 (est.) ¹	1,540,216,596	107,818,900,000	1.43%

¹ For projection purposes, a sale of \$219.29 million has been included for FY 2002.

Debt Service Requirements as a Percentage of Combined General Fund Disbursements

<u>Fiscal Year Ending</u>	<u>Debt Service Requirements¹</u>	<u>General Fund Disbursements</u>	<u>Percentage</u>
1998	163,501,001	1,756,990,140	9.3%
1999	163,541,092	1,849,587,184	8.8%
2000	176,998,991	2,000,540,810	8.8%
2001 (est.)	184,939,144	2,182,774,576	8.5%
2002 (est.)	197,630,821	2,307,490,473	8.6%

¹ Does not include debt service for EDA lease revenue bonds, Small District debt, or fiscal agent fees.

The *Ten Principles of Sound Financial Management* also establish as a financial guideline a self-imposed limit on the level of the average annual bond sale. Thus, actual bond issues are carefully sized with a realistic assessment of the need for funds, while remaining within the limits established by the Board of Supervisors. In addition, the actual bond sales are timed for the most opportune entry into the financial markets.

In addition, per capita debt is also an important measure used in analyses of municipal credit. Fairfax County has historically had moderate to low per capita debt and per capita debt as a percentage of per capita income due to its steady population growth, and growth in the assessed valuation of property and personal income of residents, combined with a record of rapid repayment of capital debt. Per capita debt as a percentage of per capita income as of June 30, 2000 was 2.87 percent and has remained less than 4.0 percent since 1981.

The policy guidelines enumerated in the *Ten Principles of Sound Financial Management* also express the intent of the Board of Supervisors to encourage greater industrial development in the County and to minimize the issuance of underlying indebtedness by towns and districts located within the County.

It is County policy to balance the need for public facilities, as expressed by the Countywide land use plan, with the fiscal capacity of the County to provide for those needs. The five-year Capital Improvement Program (CIP), submitted annually to the Board of Supervisors, is the vehicle through which the stated need for public facilities is analyzed against the County's ability to pay and stay within its self-imposed debt guidelines as articulated in the *Ten Principles of Sound Financial Management*. The CIP is supported largely through long-term borrowing that is budgeted annually in debt service or from General Fund revenues on a pay-as-you-go basis.

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Pay-as-you-go Financing

Although a number of options are available for financing the proposed capital improvement program, including bond proceeds and grants, it is the policy of the County to balance the use of the funding sources against the ability to utilize current revenue or pay-as-you-go financing. While major capital facility projects are funded through the sale of general obligation bonds, the Board of Supervisors, through its *Ten Principles of Sound Financial Management*, is continuing to emphasize the importance of maintaining a balance between pay-as-you-go financing and bond financing for capital projects. Financing capital projects from current revenues indicates the County's intent to show purposeful restraint in incurring long-term debt. No explicit level or percentage has been adopted for capital projects from current revenues as a portion of either overall capital costs or of the total operating budget. The decision for using current revenues to fund a capital project is based on the merits of the particular project in relation to an agreed upon set of criteria. It is the Board of Supervisors' policy that nonrecurring revenues should not be used for recurring expenditures.

Risk Management

Continuing growth in County assets and operations perpetuates the potential for catastrophic losses resulting from inherent risks that remain unidentified and unabated. In recognition of this, the County has adopted a policy of professional and prudent management of risk exposures.

To limit the County's risk exposures, a Risk Management Steering Committee was established in 1986 to develop appropriate policies and procedures. The County Risk Manager is responsible for managing a Countywide program. The program objectives are as follows:

- ◆ To protect and preserve the County's assets and work force against losses that could deplete County resources or impair the County's ability to provide services to its citizens.
- ◆ To institute all practical measures to eliminate or control injury to persons, loss to property or other loss-producing conditions.
- ◆ To achieve such objectives in the most effective and economical manner.

While the County's preference is to fully self-insure, various types of insurance such as workers' compensation, automobile, and general liability insurance remain viable alternatives when they are available at an affordable price.

Information Technology

The following ten strategic directions are fundamental principles upon which Fairfax County will base its Information Technology (IT) decisions in the upcoming years. They are intended to serve as guidelines to assist County managers apply information technology to achieve business goals.

Ten Information Technology STRATEGIC Directions

1. Provide citizens, the business community, and County workers with timely, convenient access to appropriate information and services through the use of technology.
2. Have business needs drive information technology solutions. Strategic partnerships will be established between the customer and County so that the benefits of IT are leveraged to maximize the productivity of County employees and improve customer service.
3. Evaluate business processes for redesign opportunities before automating them. Use new technologies to make new business methods a reality. Exploit functional commonality across organizational boundaries.

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4. Manage Information Technology as an investment.

Annually allocate funds sufficient to cover depreciation to replace systems and equipment before life cycles end. Address project and infrastructure requirements through a multiyear planning and funding strategy.

Limit resources dedicated to “legacy systems” (hardware and software approaching the end of its useful life) to absolutely essential or mandated changes. Designate systems as “legacy” and schedule their replacement. This approach will help focus investments toward the future rather than the present or past.

Invest in education and training to ensure the technical staffs in central IT and user agencies understand and can apply current and future technologies.

5. Implement contemporary, but proven, technologies. Stay abreast of emerging trends through an ongoing program of technology evaluation. New technologies will often be introduced through pilot projects where both the automation and its business benefits and costs can be evaluated prior to any full-scale adoption.

6. Ensure that hardware and software adhere to open (vendor-independent) standards and minimize proprietary solutions. This approach will promote flexibility, interoperability, and cost-effectiveness, as well as will mitigate the risk of dependence on individual vendors.

7. Manage the enterprise network as a fundamental building block of the County’s IT architecture. The network will connect modern workstations and servers; will provide both internal and external connectivity; will be flexible, expandable, and maintainable; and will be fully integrated using open standards and capable of providing for the free movement of data, graphics, image, video, and voice.

8. Approach IT undertakings as a partnership between central management and agencies enabling centralized and distributed implementation. Combine the responsibility and knowledge of central management, and agency staff, as well as outside contract support within a consistent framework of County IT standards. Establish strategic cooperative arrangements with public and private enterprises to extend limited resources.

9. Emphasize the purchase and integration of top quality, off-the-shelf software (with minimal customization) to speed the delivery of new business applications. This will require redesigning some existing work processes to be compatible with off-the-shelf software packages. Utilize modern, efficient methods and laborsaving tools in a cooperative application development environment. A repository for common information objects (e.g., databases, files, records, methods, application inventories) will be created, shared, and re-used.

10. Capture data once in order to avoid cost, duplication of effort, and potential for error and share the data whenever possible. Establish and use common data and common databases to the fullest extent. A data administration function will be responsible for establishing and enforcing data policy, data sharing and access, data standardization, data quality, identification, and consistent use of key corporate identifiers.

Pension Plans

The County funds the retirement costs for four separate retirement systems including: Educational Employees Supplemental Retirement System, Police Officers Retirement System, Supplemental Retirement System and Uniformed Retirement System. These retirement systems are administered by the County and are made available to Fairfax County employees in order to provide financial security when they reach an older age or cannot work due to disability. In addition, professional employees of the Fairfax County School Board participate in a plan sponsored and administered by the Virginia Retirement System. The Board of Supervisors reviews each of the four County plans annually and takes action to fund the County's obligation based on actuarial valuations that are usually performed annually. Benefits are defined in each System according to the requirements of an ordinance of the Fairfax County Code. Each retirement system is governed by a Board of Trustees whose function is the general administration and operation of the system. Each Board has full power to invest and reinvest the accumulated monies created by the systems in accordance with the laws of the Commonwealth as they apply to fiduciaries investing such funds. Investment managers are hired by each Board and operate under the direction of

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the Boards' investment objectives and guidelines. Each Board meets once a month to review the financial management of the funds and to rule on retirement applications.

Grants

County policy requires that all applications and acceptance of grant funds must be approved by the Board of Supervisors. Each grant application is reviewed for the appropriateness and desirability of the program or service. Upon completion of the grant, programs are reviewed on a case-by-case basis to determine whether the program should be continued utilizing County funds. The County has no obligation to continue either grant-funded positions or grant-funded programs, if continued grant funding is not available.

On November 20, 2000, the Board of Supervisors established a new County policy for grant applications and awards of less than \$5,000 that meet certain requirements. If a grant is less than \$5,000, does not require a Local Cash Match, does not create new positions, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to receive the award and reallocate funding from the anticipated/unanticipated reserve directly to the agency. For any grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

Close Management Initiatives (CMI) Program

The Close Management Initiatives (CMI) program, which was approved by the Board of Supervisors on June 28, 1993 and began in FY 1994, challenges agency directors and staff to identify means to streamline operations without reductions in service levels. Agencies and selected Other Funds are provided with target savings amounts to reach during the fiscal year. If an agency reaches the targeted savings amount, 60 percent of the identified savings is returned to the General Fund or falls to fund balance in Other Funds. The remaining 40 percent is retained by the agency for use at the director's discretion.

Contributory Policies

To improve the general health and welfare of the community, it is the policy of the Board of Supervisors to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit, or quasi-government entities. Because public funds are being appropriated, funds provided to designated contributory agencies are currently made available contingent upon submission and review of quarterly financial reports. This oversight activity includes program reporting requirements that require designated contributors to describe accurately, in a manner prescribed by the County Executive, the level and quality of services provided to County residents.

FINANCIAL MANAGEMENT TOOLS AND LONG-RANGE PLANNING DOCUMENTS

This section is intended to provide a brief description of some of the financial management tools and long-range planning documents used by the County.

Budget

The primary financial management tool used by the County is the annual budget process. This involves a comprehensive examination of all expenditure and revenue programs of the County, complete with public hearings and approval by the Board of Supervisors.

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Revenue Forecast

Revenue estimates are monitored on a monthly basis to identify any potential trends that would significantly impact the revenue sources. A Revenue Task Force meets regularly to review current construction trends, the number of authorized building permits, housing sales, mortgage rates, and other economic data which impact Real Estate Tax revenue collections. In addition, the Revenue Task Force uses statistical models to estimate such revenue categories as the Personal Property Tax; Local Sales Tax; Business, Professional, and Occupational License Tax; Consumer Utility Tax; Automobile License Tax; and Cigarette Tax.

Financial Forecast

A forecast of Combined General Fund receipts and disbursements is developed as part of each year's budget process and is updated periodically. Individual and aggregate revenue categories, as well as expenditures, are projected by revenue and/or expenditure type. Historical growth rates, inflation assumptions, and County expenditure priorities are all used in developing the forecast. This tool is used as a planning document for developing the budget guidelines and for evaluating the future impact of current year decisions.

Fiscal Impact Review

It is County policy that all items having potential fiscal impact be presented to the Board of Supervisors for the Board's review. Effective management dictates that the Board and County citizens be presented with the direct and indirect costs of all items as part of the decision making process. In addition to its preliminary review of items presented to the Board of Supervisors, County staff also reviews State and Federal legislative items, which might result in a fiscal or policy impact on the County.

Management Initiatives

The County has undertaken several management initiatives in its ongoing mission to make its government more productive, streamlined, and efficient.

Information Technology Initiatives

The County is committed to providing the necessary investment in information technology, realizing the critical role it plays in improving business processes and customer service. Fund 104, Information Technology Fund, was established to provide adequate technological infrastructure and to redesign business processes to achieve large-scale improvements in service quality. Consequently, the County is consolidating its investments in enhancing its infrastructure to accommodate growth well into the 21st century. Management continues to explore and monitor all areas of County government as potential candidates for further information technology enhancements and/or modifications.

Performance Measurement

Beginning in FY 1998, management initiated a Performance Measurement system to ensure greater accountability to the citizens of Fairfax County. This system supports the regular collection of specific information regarding the results of service in Fairfax County. The County's performance measurement methodology links agency mission and cost center goals (broad) to quantified objectives (specific) of what will be accomplished during the fiscal year. The system places strong emphasis on these quantified objectives linked to a complete "Family of Measures" including output, efficiency, service quality and outcome measures. The outcome measure is particularly important as it reflects the benefits County services have on customers, both internal and external (citizens). The Performance Measurement initiative is an iterative process, which will continue to be reviewed and updated to ensure the most efficient and effective way to report performance to the public.

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Performance Management/Pay for Performance

In FY 2001, a new performance management system was implemented. This system is based on an on-going dialogue between employees and supervisors regarding performance and expectations. In addition, the system focuses on employee evaluations, developing specific requirements for the employee's position, and links pay increases directly with performance. All employees are eligible for variable pay increases of 0, 3, 5 or 7 percent, depending on their annual performance rating. In addition, high performing employees at the top of their pay range are eligible for either a 3 or 5 percent annual lump sum bonus. As with the Performance Measurement initiative, Performance Management/Pay for Performance will be monitored and fine-tuned to achieve a system that is both effective and financially viable.

Capital Improvement Program (CIP)

In connection with a comprehensive land use plan, the Board of Supervisors annually reviews a five-year Capital Improvement Program (CIP). The CIP includes five years of project planning and forecasts project requirements for an additional three-year period. The CIP is designed to balance the need for public facilities as expressed by the Countywide land-use plan with the fiscal capability of the County to meet those needs. The CIP serves as a general planning guide for the construction of general purpose, school, and public utility facilities in the County. The CIP process provides a framework for careful development of reliable capital expenditure and revenue estimates, as well as the timely scheduling of bond referenda.

The CIP is an integral element of the County's budgeting process. The first year of the advertised five-year CIP is the foundation for the Capital Budget. Action by the Board of Supervisors to adopt the Capital Budget alters the first year of the CIP, as well. The remaining four years in the CIP serve as a general planning guide on the impact of undertaking the construction program. Future planning requirements three years beyond the CIP period are also included. The CIP is supported largely through long-term borrowing, which is budgeted annually in debt service or from General Fund revenues on a pay-as-you-go basis.

Glossary And Index

This section includes:

- ▶ *Glossary of Frequently Used Budget Terms*
(Page 294)
- ▶ *Index of All Three Volumes*
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Advertised Budget Plan -- A plan of financial operations submitted by the County Executive to the Board of Supervisors. This plan reflects estimated revenues, expenditures, transfers, and agency goals, objectives and workload data. In addition, sections are included to show major budgetary/financial policies and guidelines used in the fiscal management of the County. Also called the Executive Budget.

Adopted Budget Plan -- A plan of financial operations approved by the Board of Supervisors highlighting major changes made to the County Executive's Advertised Budget Plan by the Board of Supervisors. The Adopted Budget Plan reflects approved tax rates and estimates of revenues, expenditures, transfers, and agency goals, objectives and workload data. Sections are included to show major budgetary/financial policies and guidelines used in the fiscal management of the County.

Appropriation -- An authorization granted by the Board of Supervisors to a specified unit of the County government to make expenditures and to incur obligations for specific purposes. Appropriation authorizations expire at the end of the fiscal year.

Assessment -- The official valuation of property for purposes of taxation.

Assessment Ratio -- The ratio of the assessed value of a taxed item to the market value of that item. In Fairfax County, real estate is assessed at 100 percent of market value as of January 1 each year.

Beginning Balance -- Unexpended funds from the previous fiscal year that may be used to make payments during the current fiscal year. This is also referred to as a carryover balance.

Bond -- A written promise to pay a specified sum of money (called the principal) at a specified date in the future, together with periodic interest at a specified rate. In the budget document, these payments are identified as debt service. Bonds may be used as an alternative to tax receipts to secure revenue for long-term capital improvements. County debt is approved by voter referendum to which the full faith and credit of the County is pledged. The State Constitution mandates taxes on real property sufficient to pay the principal and interest of such bonds. The majority of bonds issued for County and School construction projects are known as general obligation bonds.

Budget -- A plan for the acquisition and allocation of resources to accomplish specified purposes. The term may be used to describe special purpose fiscal plans or parts of a fiscal plan, such as "the budget of the Police Department," "the Capital Budget" or "the School Board's budget," or it may relate to a fiscal plan for an entire jurisdiction, such as "the budget of Fairfax County."

Business Process Redesign (BPR) -- A methodology that seeks to improve customer service through the strategic use of information technology. BPR focuses on redesigning current processes, incorporating automation-based productivity improvements. Redesign efforts require an Information Strategy Plan (ISP) which identifies and prioritizes the business areas to be redesigned. New or enhanced business system applications (BSAs) are usually required to improve the flow of information across organizational boundaries.

Calendar Year -- Twelve months beginning January 1 and ending December 31.

Capital Equipment -- Equipment such as vehicles, furniture, technical instruments, etc., which have a life expectancy of more than one year and a value of over five thousand dollars. Equipment with a value of less than five thousand dollars is operating equipment.

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Capital Improvement Program -- A five-year plan for public facilities which plans for the construction or acquisition of fixed assets, primarily buildings but also including parks, sewers, sidewalks, etc., and major items of capital equipment and operating expenses related to new facilities.

Capital Projects Funds -- Funds, defined by the State Auditor of Public Accounts, consisting of funds to account for the acquisition and/or construction of major capital facilities or capital improvements other than sewers.

Carryover -- The process by which certain unspent or unencumbered funds previously approved by the Board of Supervisors and for commitments to pay for goods and services at the end of one fiscal year are reappropriated in the next fiscal year. Usually, funds carried over are nonrecurring expenditures, such as capital projects or capital equipment items.

Cash Management -- An effort to manage cash flows in such a way that interest and penalties paid are minimized and interest earned is maximized.

Cash Management System -- A system of financial practices which ensures that sufficient cash is available on a daily basis for payment of County obligations when due.

Character -- A class of expenditures, such as salaries, operating expenses, recovered costs, or capital equipment.

Consolidated Community Funding Pool -- A separately-budgeted pool of County funding, located in Fund 118, which was established in FY 1998 to facilitate the implementation of a competitive funding process through which community-based organizations, which are primarily human-services oriented, will be awarded County funding on a competitive basis. These organizations previously had received County funding either as a contribution or through contracts with specific County agencies. Since FY 2001, the County has awarded grants from this pool on a two-year funding cycle to provide increased stability for the community-based organizations. The FY 2002 awards represent the second year awards for the two-year funding period.

Consolidated Plan -- The U.S. Department of Housing and Urban Development (HUD) requires a "Consolidated Plan" application which combines the planning and application submission processes for several HUD programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grant, and Housing Opportunities for Persons with AIDS. Citizen participation is required as part of the process and is accomplished through representation on the Consolidated Plan Review Committee (CPRC), involvement in public hearings held on housing and community development needs, and participation in public hearings at which the Board of Supervisors takes action on the allocation of funds as recommended by the CPRC.

Contributory Agencies -- Governmental and nongovernmental organizations that are supported in part by contributions from the County. Examples include the Northern Virginia Planning District Commission, the Northern Virginia Regional Park Authority, and the Arts Council of Fairfax County, and community agencies such as the Volunteer Center.

Cost Center -- Expenditure categories within a program area, which relate to specific organizational goals or objectives. Each cost center may consist of an entire agency or a part of an agency. The Civil Service Commission, for example, being small and having a single purpose, is treated as a single cost center. The Office of the County Executive consists of four cost centers: Administration of County Policy, Office of Equity Programs, Internal Audit and Office of Program Partnerships.

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Debt Service Funds -- Funds, defined by the State Auditor of Public Accounts, consisting of funds to finance and account for the payment of principal and interest on bonds. Fairfax County has three debt service funds, one for school debt, one for the Wastewater Management Program and one for bonds issued to finance capital expenditures for all other agencies (County debt service). These funds receive revenue primarily by transfers from the General Fund, except for the Sewer Debt Service Fund, which is supported by sewer service fees.

Deficit -- Insufficient revenues or other available funds to fully fund expenditures and other disbursements during a fiscal year.

Derivatives -- Complex investments, which are largely unregulated, especially when, compared with stocks and bonds. They are securities whose value are derived from some other variable, such as interest rates or foreign currencies, and can be used to reduce risk or increase returns. Fairfax County does not invest in derivatives.

Disbursement -- An expenditure, or a transfer of funds, to another accounting entity within the County financial system. Total disbursements equal the sum of expenditures and transfers.

Efficiency -- One of the four performance indicators in Fairfax County's Family of Measures. This indicator reflects inputs used per unit of output and is typically expressed in terms of cost per unit or productivity.

Encumbrance -- An obligation of funding for an anticipated expenditure prior to actual payment for an item. Funds are usually reserved or set aside, and encumbered once a contracted obligation has been entered.

Enterprise Funds -- Funds, defined by the State Auditor of Public Accounts, that account for operations that are financed and operated in a manner similar to private business enterprises. Costs of providing goods or services are financed or recovered, at least in part, through user charges. Funds, which support the Wastewater Management Program, are classified as enterprise funds.

Equalization -- An annual assessment of real estate to ensure that assessments accurately reflect current market values. Equalization revenue is the annual increase or decrease in collected revenue resulting from adjustments to the assessment of existing property in the County. This annual increase or decrease is due to value changes rather than to new construction.

Expenditure -- A decrease in net financial resources. Expenditures include payments for current operating expenses, debt service and capital outlays.

Financial Forecast -- A computer-aided financial model that estimates all future revenues and disbursements based on assumptions of future financial and economic conditions.

Fiscal Restraint -- The practice of restraining growth in expenditures and disbursements to stay within revenue forecasts.

Fiscal Year -- In Fairfax County, the twelve months beginning July 1 and ending the following June 30. (The Federal government's fiscal year begins October 1). The property tax rate in the County's FY 2002 Fiscal Plan applies to the calendar year beginning January 1, 2001. Expenditures are for the fiscal year beginning July 1, 2001.

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Fiscal Planning Resolution -- A legally binding document prepared by the Department of Management and Budget identifying changes made by the Board of Supervisors to the Advertised Budget Plan during the adoption of the annual budget. Fiscal Planning Resolutions approved by the Board subsequent to the Adopted Budget Plan change only transfers between funds. These documents are used at the annual or quarterly reviews whenever changes in fund transfers occur.

Fringe Benefits -- The fringe benefit expenditures included in the budget are the County's share of employees' fringe benefits. Fringe benefits provided by Fairfax County include FICA (Social Security), health insurance, life insurance, retirement and Unemployment and Workers' Compensation. The County's share of most fringe benefits is based on a set percentage of employee salaries. This percentage varies per category.

Fund -- A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances and changes therein. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Type -- A group of funds that have similar activities, objectives or funding sources as defined by the State Auditor of Public Accounts. Examples include Special Revenue Funds and Debt Service Funds.

General Fund -- The primary tax and operating fund for County Governmental Activities and is used to account for all County revenues and expenditures which are not accounted for in other funds. Revenues are derived primarily from general property taxes, local sales tax, utility taxes; license and permit fees and State shared taxes. General Fund expenditures include the costs of the general County government and transfers to other funds, principally to fund the operations of the Fairfax County Public School system, and County and School system debt service requirements.

General Fund Disbursements -- Direct expenditures for County services such as Police or Welfare expenses and transfers from the General Fund to Other County funds such as School Operations or Metro Operations.

Goal -- A general statement of purpose. A goal provides a framework within which the program unit operates; it reflects realistic constraints upon the unit providing the service. A goal statement speaks generally toward end results rather than toward specific actions, e.g., "To provide maternity, infant and child health care and or case management to at risk women, infants, and children in order to achieve optimum health and well being." Also see Objective.

Input -- The value of resources used to produce an output. Input can be staff, budget dollars, work hours, etc.

Internal Service Funds -- Funds established to finance and account for services furnished by a designated County agency to other County agencies. An example is Fund 503, Department of Vehicle Services.

Line Item -- A specific expenditure category within an agency budget, e.g., rent, travel, motor pool services, postage, printing or office supplies.

Management by Objectives -- A method of management of County programs which measures attainment or progress toward pre-defined objectives. This method is evolving into a system that measures performance factors. See Performance Measurement.

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Management Initiatives -- Changes to internal business practices undertaken by County Managers on their own initiative to improve efficiency, productivity and customer satisfaction.

Managed Reserve -- A reserve, held in the General Fund, which equals 2.0 percent of the General Fund disbursements. Established by the Board of Supervisors on January 25, 1982, the purpose of the reserve is to provide temporary financing for emergency needs and to permit orderly adjustment to changes resulting from the termination of anticipated revenue sources.

Market Pay -- A compensation level that is competitive and consistent with the regional market. The County analyses the comparability of employee salaries to the market in a number of different ways. A "Market Index" has been developed that factors in the Consumer Price Index, federal wage adjustments, and the Employment Cost Index (which includes state, local and private sector salaries). The index is designed to gauge the competitiveness of County pay scales in general. In FY 2002, the market index is 3.46 percent and all non-public safety pay scales have been adjusted by this rate. In addition to the use of the index, the County Department of Human Resources conducts salary reviews of specific job classes both as a measure of the overall market and to review particular job classes with significant recruitment and retention issues. For FY 2002 budget, a total of 42 Core job classes were selected for the market study based on the occurrence of matching job classes in the Metro area, and availability of sufficient market data in the recruitment area. In addition, a total of 34 Supplemental Benchmark Classes, which are specialized in nature, were included in the market study based on high turnover and recruitment difficulties. Based on the recommendations of the study, employees in classes found to be below market will be moved to a higher pay grade. Position changes as a result of the market study are reflected in the Job Classification Table found in the Compensation Tab in Volume I of the **FY 2002 Adopted Budget Plan**.

Net Debt as a percent of estimated market value -- Total debt (less debt that is self-supported by revenue producing projects), divided by the total market value of all taxable property within the County expressed as a percentage. Since property taxes are a primary source of revenue for the repayment of debt, this measure identifies the debt burden compared with the worth of the revenue generating property base.

Net Total Expenditures -- See Total Budget.

Objective -- A statement of anticipated level of achievement; usually time limited and quantifiable. Within the objective, specific statements with regard to targets and/or standards often are included, e.g., "To respond to all ambulance calls within a 5-minute response time."

Operating Equipment -- Equipment that has a life expectancy of more than one year and a value of less than five thousand dollars. Equipment with a value greater than five thousand dollars is capital equipment.

Operating Expenses -- A category of recurring expenses, other than salaries and capital equipment costs, which covers expenditures necessary to maintain facilities, collect revenues, provide services and otherwise carry out the agency's goals. Typical line items under this character are office supplies, printing, postage, transportation and utilities.

Outcome -- Qualitative consequences associated with a program service, e.g., reduction in fire deaths and percent of juveniles not reconvicted within 12 months.

Output -- Quantity or number of units produced. Outputs are activity-oriented, measurable and usually under managerial control.

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Pay for Performance -- A system of pay and appraisal that is based on an employee's performance. An on-going dialogue between employees and supervisors regarding performance and expectations is essential to the successful implementation of this system. For FY 2002, the variable pay scale will change from the four-point scale (0, 3, 5 and 7 percent) used in FY 2001 to a 12-point continuous scale (0, 2, 2.5, 3, 3.5, 4, 4.5, 5, 5.5, 6, 6.5 and 7 percent) so that pay raises can be tied more directly with the actual performance rating. Employees at the top of the pay range for their grade will be eligible to earn 3, 3.5, 4, 4.5, or 5 percent bonuses based on their actual performance rating score if the score falls near or at the top of the continuous scale.

Paydown Construction -- Capital construction funded with current year General Fund revenues as opposed to construction financed through the issuance of bonds. This is also referred to as "pay-as-you-go" construction.

Performance Indicators -- As used in Fairfax County's Performance Measurement System, these indicators represent the four types of measures that comprise the Family of Measures and consist of output, efficiency, service quality and outcome.

Performance Measurement -- The regular collection of specific information regarding the results of service in Fairfax County. The County's performance measurement methodology links agency and cost center goals (broad) to quantified objectives (specific) of what will be accomplished during the fiscal year. These objectives are then linked to a series of indicators that present a balanced picture of performance, i.e., output, efficiency, service quality and outcome.

Personal Property -- Property, other than real estate identified for purposes of taxation, including personally owned items, as well as corporate and business equipment and property. Examples include automobiles, motorcycles, boats, trailers, airplanes, business furnishings and manufacturing equipment. Goods held for sale by manufacturers, wholesalers or retailers are not included.

Personal Property Tax Relief Act of 1998 (PPTRA) -- Legislation approved by the Virginia General Assembly which phases out, over a five-year period, the Personal Property Tax on the first \$20,000 of the value for vehicles owned by individuals. In FY 2001, the PPTRA reduced the Personal Property Taxes paid by citizens by 47.5 percent with an offsetting reimbursement paid to the County by the Commonwealth. If funds are appropriated by the General Assembly, the plan will reduce taxes paid by individuals by 70.0 percent in FY 2002 and 100 percent in FY 2003.

Personnel Services -- A category of expenditures, which primarily covers salaries, overtime, and shift differential paid to County employees and also includes certain fringe benefit costs.

Planning System -- Refers to the relationship between the Annual Budget, the Comprehensive Plan and the 5-year Capital Improvement Plan.

Position -- A group of duties and responsibilities, as prescribed by an office or agency, to be performed by a person on a full-time or part-time basis.

The status of a position is not to be confused with the status of the employee. For the purpose of the County's budget, the following definitions are used solely in describing the status and funding of positions:

- An established position is a position that has been classified and assigned a pay grade.

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- An authorized position has been approved for establishment by the Board of Supervisors. The authorized position is always shown as a single, not a partial position. Staff-Year Equivalency (SYE) reflects whether positions are authorized for full-time (40 hours per week) or part-time. A full-time position would appear in the budget as one authorized position and one staff-year equivalent (1/1.0 SYE). A half-time position would be indicated as one authorized position and .5 staff-year equivalents (1/.5 SYE).

The following defines the types of positions in Fairfax County. They can be either full or part-time status.

- A regular position is a career position, which falls within all provisions of the Merit System Ordinance.
- An exempt position does not fall within the provisions of the Merit System Ordinance. It includes elected and appointed positions.
- A project position is established to accomplish a one-time project with a specified expiration date. It falls within all provisions of the Merit System Ordinance.
- An exempt limited term position or exempt part-time position is established to meet a temporary workload not exceeding 48 weeks. It does not fall within the provisions of the Merit System Ordinance.
- Cooperative Funding of some positions occurs between the Federal and State governments and Fairfax County. Numerous funding and reimbursement mechanisms exist. The County's share of a position's authorized funding level is that portion of a position's salary and/or fringe benefits paid by the County which is over and above the amount paid by the State or Federal Government either based on the County's pay classification schedule or based on a formal funding agreement. The share of State or Federal funding varies depending upon the eligibility of each individual agency and type of position.
- State position is a position established and authorized by the State. These positions may be partially or fully funded by the State.
- County supplement is the portion of a State position's authorized salary (based on the County's compensation plan) that exceeds the State's maximum funding level. This difference is fully paid by the County.

Position Turnover -- An accounting debit which allows for gross salary projections to be reduced due to anticipated and normal position vacancies, delays in filling vacancies, and historical position turnover information.

Prime Interest Rate -- The rate of interest charged by banks to their preferred customers.

Program Area -- A grouping of County agencies with related Countywide goals. Under each program area, individual agencies participate in activities to support that program area's goals. The Public Safety Program Area, for example, includes the Police Department and the Fire and Rescue Department, among others.

Program Budget -- A statement and plan, which identifies and classifies, total expenditures and revenues by activity or program. Budgets are aggregated into program areas. This is in contrast to a line-item budget, which identifies expenditures only by objects for which money is spent, e.g., personnel services, operating expenses, recovered costs, or capital equipment.

Real Property -- Real estate, including land and improvements (buildings, fences, pavements, etc.) classified for purposes of assessment.

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Recovered Costs -- Reimbursements to an agency for specific services provided to another agency. Recovered costs, or Work Performed for Others, are reflected as a negative figure in the providing agency's budget, thus offsetting expenditures. An example is the reimbursement received by the Department of Information Technology from other agencies for telecommunication services.

Revenue Forecast -- A projection of future County revenue collections.

Revenue Stabilization Fund -- In FY 2000, the Board of Supervisors approved the creation of this fund to provide a mechanism for maintaining a balanced budget without resorting to tax increases and/or expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy. A minimum of 40 percent of non-recurring balances identified at the Carryover and Third Quarter Reviews are to be transferred to the Fund until a maximum balance of 3 percent of General Fund Disbursements is attained.

School Board Budget -- Includes the School Operating Fund, the School Food and Nutrition Services Fund, the School Debt Service Fund, the School Central Store, the School Insurance Fund, the School Construction Fund, the School Central Procurement Fund, the School Health Benefits Trust Fund and the Educational Employees' Supplementary Retirement Fund, identifying both expenditure levels and sources of revenue. The Board of Supervisors may increase or decrease the School Board budget but normally does so only at the fund level (i.e., by increasing or decreasing the General Fund Transfer to the School Operating Fund without specifying how the change is to be applied). By State law, the Supervisors may not make specific program or line item changes, but may make changes in certain major classifications (e.g., instruction, overhead, maintenance, etc.). The Board of Supervisors has not exercised its right to make any such changes.

School Board Transfer -- A transfer out of funds from the General Fund to the School Operating Fund. State law must approve this transfer approved by the Board of Supervisors by May 1, for the next fiscal year.

Service Quality -- Degree to which customers are satisfied with a program, or how accurately or timely, a service is provided.

Set-Aside Reserve -- A reserve made up from available balances materializing throughout one or more fiscal years which are not required to support disbursements of a legal or emergency nature and are held (set aside) for future funding requirements.

Sewer Funds -- A group of self-sufficient funds that support the Wastewater Management Program. Revenues consist of bond sales, availability fees (a one-time fee paid before connection to the system and used to defray the cost of major plant and trunk construction), connection charges (a one-time fee to defray the cost of the lateral connection between a building and the trunk), service charges (quarterly fees based on water usage which defray operating costs and debt service), and interest on invested funds. Expenditures consist of construction costs, debt service and the cost of operating and maintaining the collection and treatment systems.

Special Revenue Funds -- Funds, defined by the State Auditor of Public Accounts, to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. These funds account for the revenues and expenditures related to Fairfax County's State and Federal grants, the operation of the Fairfax County public schools and services to specific taxing districts that are principally financed by special assessment tax levies in those districts.

Staff-Year Equivalency (SYE) -- This figure reflects whether authorized positions are full-time or part-time. A position authorized for 40 hours per week is reflected in the budget as one authorized position with a staff-year equivalency (SYE) of one (1/1.0 SYE). In comparison, a position authorized for 20 hours per week would be indicated as one authorized position with a SYE of 0.5 (1/0.5 SYE).

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Supplemental Appropriation Resolution -- Any appropriation resolution approved by the Board of Supervisors after the adoption of the budget for a given fiscal year.

Tax Base -- The aggregate value of taxed items. The base of the County's real property tax is the market value of all real estate in the County. The base of the personal property is the market value of all automobiles, trailers, boats, airplanes, business equipment, etc., which are taxed as personal property by the County. The tax base of a sales tax is the total volume of taxable sales.

Tax Rate -- The level of taxation stated in terms of either a dollar amount or a percentage of the value of the tax base. The Board of Supervisors fixes property tax rates for the period beginning January 1 of the current calendar year when the budget for the coming fiscal year is approved.

Technology Infrastructure -- The hardware and software that support information requirements, including computer workstations and associated software, network and communications equipment, and mainframe devices.

Third Quarter Review -- The current year budget is reevaluated approximately 7 months after the adoption of the budget based on current projections and spending to date. The primary areas reviewed and analyzed are (1) current year budget versus prior year actual expenditure data, (2) year-to-date expenditure status plus expenditure projections for the remainder of the year, (3) emergency requirements for additional, previously unapproved items, and (4) possible savings. Recommended funding adjustments are made for Board of Supervisors' approval.

Total Budget -- The receipts and disbursements of all funds, e.g., the General Fund and all other funds. Net total expenditures (total expenditures minus expenditures for internal service funds) is a more useful measure of the total amount of money the County will spend in a budget year, as it eliminates double accounting for millions of dollars appropriated to operating agencies and transferred by them to service agencies. General Fund total disbursements (direct General Fund expenditures plus transfers to other funds, such as the School Operating Fund) are a more accurate measure of the cost of government to the local taxpayers.

Transfer -- A movement of funding from one fund to another. The largest such transaction is the annual transfer of funds from the General Fund to the School Operating Fund.

Trust Funds -- A categorization of accounts defined by the State Auditor of Public Accounts consisting of funds established to account for money and property held by the County government in the capacity of a trustee or custodian for individuals or other specified purposes. Examples are the various retirement funds, which contain contributions from the County government and individual employees.

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